



LAKWOOD CITY COUNCIL AGENDA

Monday, November 17, 2014

7:00 P.M.

City of Lakewood
City Council Chambers
6000 Main Street SW
Lakewood, WA 98499

Page No.

CALL TO ORDER

ROLL CALL

FLAG SALUTE

CITY MANAGER REPORT

PROCLAMATIONS AND PRESENTATIONS

1. Proclamation recognizing Lakewood Police Department's 2014 Law Enforcement Agency of the Year Award. – *Police Chief Bret Farrar*
2. Business showcase. – *Boo Han Market, Mr. Jae Han*
3. Cascade Regional Blood presentation. – *Mr. Dan Schmitt, Cascade Regional Blood Services Director*

PUBLIC COMMENTS

C O N S E N T A G E N D A

- (5) A. Approval of the minutes of the City Council Special Meeting of October 29, 2014.
- (8) B. Approval of the minutes of the City Council meeting of November 3, 2014.

The Council Chambers is accessible to persons with disabilities. Equipment is available for the hearing impaired. Persons requesting special accommodations or language interpreters should contact the City Clerk's Office, 589-2489, as soon as possible in advance of the Council meeting so that an attempt to provide the special accommodations can be made.

<http://www.cityoflakewood.us>

City Hall will be closed 15 minutes after adjournment of the meeting.

- (16) C. Approval of the minutes of the City Council Study Session of November 10, 2014.

- (21) D. Items Filed in the Office of the City Clerk:
 - 1. Parks and Recreation Advisory Board meeting minutes of September 23, 2014.

R E G U L A R A G E N D A

APPOINTMENT

- (22) Motion No. 2014- 69

Appointing Heinz Haskins to serve on the Parks and Recreation Advisory Board through September 19, 2017. – *Mayor*

ORDINANCES

- (28) Ordinance No. 596

Adopting the 2015 property tax collection. – *Assistant City Manager for Finance & Administrative Services*

- (36) Ordinance No. 597

Adopting the 2015-2016 Biennial Budget. – *Assistant City Manager for Finance & Administrative Services*

- (92) Ordinance No. 598

Adopting the 2013-2014 Biennial Budget amendments. – *Assistant City Manager for Finance & Administrative Services*

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(98) Ordinance No. 599

Amending Chapter 3.09 of the Lakewood Municipal Code relative to City funds. – *Assistant City Manager for Finance & Administrative Services*

RESOLUTION(104) Resolution No. 2014-24

Approving the Pierce County County-wide planning policies relative to annexations. - *Assistant City Manager for Development Services*

UNFINISHED BUSINESS**NEW BUSINESS**(123) Motion No. 2014-70

Approving the 2015 funding allocations for human services and authorizing the execution of agreements for said services. – *Parks, Recreation and Community Services Director*

(126) Motion No. 2014-71

Approving the 2015 lodging tax funding allocations and authorizing the execution of agreements for said services. – *Assistant City Manager for Development Services*

BRIEFING BY THE CITY MANAGER**CITY COUNCIL COMMENTS****ADJOURNMENT**

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CITY OF LAKEWOOD (CITY HALL)
 6000 Main Street SW, Lakewood, WA 98499-5027
 (253) 589-2489

WEEKLY MEETING SCHEDULE
November 17, 2014 – November 21, 2014

Date	Time	Meeting	Location
Nov 17	6:00 P.M.	Youth Council	Clover Park School District Student Services Center, Room 18
	7:00 P.M.	City Council	Lakewood City Hall Council Chambers
	Following the City Council Meeting	Transportation Benefit District Board Meeting	Lakewood City Hall Council Chambers
Nov 18	No Meetings Scheduled		
Nov 19	9:00 A.M.	Washington State Transportation Commission meeting	Lakewood City Hall Council Chambers
Nov 20	6:00 P.M.	Landmarks and Heritage Advisory Board	Lakewood City Hall 3 rd Floor, Conference Room 3A
Nov 21	No Meetings Scheduled		

TENTATIVE WEEKLY MEETING SCHEDULE
November 24, 2014 – November 28, 2014

Date	Time	Meeting	Location
Nov 24	7:00 P.M.	City Council Study Session	Lakewood City Hall Council Chambers
Nov 25	8:00 A.M.	City Council and past City Council meeting	Lakewood City Hall Council Chambers
	5:30 P.M.	Parks and Recreation Advisory Board Meeting	Lakewood City Hall 1 st Floor, Conference Room 1D
	6:00 P.M.	Joint City Council and Clover Park School District Board meeting	Clover Park School District Student Services Center, Room 4 10903 Gravelly Lake Drive SW Lakewood, WA
Nov 26	No Meetings Scheduled		
Nov 27	City Hall Closed	Thanksgiving Holiday	
Nov 28	City Hall Closed	Day After Thanksgiving	

NOTE: The City Clerk's Office has made every effort to ensure the accuracy of this information. Please confirm any meeting with the sponsoring City department or entity.



LAKWOOD CITY COUNCIL MINUTES SPECIAL MEETING

Wednesday, October 29, 2014
City of Lakewood
Conference Room 1E
6000 Main Street SW
Lakewood, WA 98499

CALL TO ORDER

Mayor Anderson called the meeting to order at 6:30 p.m.

ROLL CALL

Councilmembers Present: 7 – Mayor Don Anderson; Deputy Mayor Jason Whalen; Councilmembers Mary Moss, Mike Brandstetter, John Simpson, Marie Barth and Paul Bocchi.

FLAG SALUTE

The Pledge of Allegiance was led by Mayor Anderson.

R E G U L A R A G E N D A

NEW BUSINESS

Review of the 2015-2016 Proposed Biennial Budget Department Presentations

- **Community and Economic Development**

Assistant City Manager for Finance & Administrative Services Kraus provided an introduction to the Community and Economic Development budget.

Assistant City Manager for Development Services Bugher reviewed the organizational changes and department work goals of the department and introduced new staff members to the department.

Discussion ensued on the effects would be by decreasing staffing levels with no reduction in services; what is involved with the gateway and Lakeview Avenue enforcement programs; will economic development goals be met with the elimination of an Economic Development Specialist when the position had earlier been added to help further economic development; where are the funds going for those positions that are being eliminated; how is staff time accounted for when they are budgeted among different

funds; what is the department’s timeline for refining the department’s metrics/performance measurements (December 1, 2014); explain how the proposed 2015-2016 building permit numbers and fees were derived; what is the status of development in the Woodbrook industrial park; if additional building permitting services are needed, how quickly can the increase for such services be met.

• **Legal**

Assistant City Manager for Finance & Administrative Services Kraus provided an Introduction of the Legal department budget.

City Attorney Wachter, Assistant City Attorney Kaser, Assistant City Attorney Cox and City Clerk Bush provided an overview of the Civil, Criminal and City Clerk’s Office program accomplishments and goals for 2015-2016.

Discussion ensued on what are the reasons for the increase in public disclosure requests, providing for sufficient staffing levels for processing public disclosure requests and address liability exposure and cost containment; what is being done relative to juvenile offenders; how the evening report center works; how is the City addressing concerns with the mentally ill needs; providing for a domestic violence victim to obtain a no-contact order at Lakewood; why is domestic violence crimes high in Lakewood and the need to do more to address this; using document management solutions to reduce storage costs and why does the budget show position increases (there is no increase, staffing was transferred from the Civil Division to City Clerk’s Office).

* * * * *

Mayor Anderson announced that Council will recess into Executive Session until 8:35 p.m. to discuss real property acquisition and the performance of a public official.

* * * * *

Council recessed into Executive Session at 8:10 p.m. and reconvened at 8:35 p.m.

At 8:35 p.m., Mayor Anderson announced that Executive Session will be extended until 9:00 p.m. Council reconvened at 9:00 p.m.

ADJOURNMENT

There being no further business, the meeting adjourned at 9:00 p.m.

DON ANDERSON, MAYOR

ATTEST:

ALICE M. BUSH, MMC
CITY CLERK



LAKWOOD CITY COUNCIL MINUTES

November 3, 2014
City of Lakewood
City Council Chambers
6000 Main Street SW
Lakewood, WA 98499

CALL TO ORDER

Deputy Mayor Whalen called the meeting to order at 7:03 p.m.

ROLL CALL

Councilmembers Present: 6 –Deputy Mayor Jason Whalen; Councilmembers Mary Moss, Mike Brandstetter, John Simpson, Marie Barth and Paul Bocchi.

Councilmembers Excused: 1- Mayor Don Anderson

FLAG SALUTE

The colors of the flag were presented by ROTC members from the Clover Park School District and the Pledge of Allegiance was led by World War II veterans.

REPORTS BY THE CITY MANAGER

City Manager Caulfield deferred his report to later in the agenda under the Briefing by the City Manager.

PROCLAMATIONS AND PRESENTATIONS

Youth Council Report.

The Youth Council reported on the truck and tractor day event, Make a Difference Day event and upcoming events including Stuff the Bus, Washington Parks and Recreation Teen Leadership Summit, the Christmas Tree Lighting Ceremony and activities at each of the high schools.

Proclamation recognizing Lakewood Mayor Emeritus Bill Harrison

DEPUTY MAYOR WHALEN AND MEMBERS OF THE COUNCIL PRESENTED A PROCLAMATION RECOGNIZING LAKEWOOD MAYOR EMERITUS BILL HARRISON.

Proclamation recognizing Carlene Joseph, 2014 Association of United States Army (AUSA) National Award recipient of the Major General Anthony J. Drexel Biddle Medal.

DEPUTY MAYOR WHALEN AND MEMBERS OF THE COUNCIL PRESENTED A PROCLAMATION RECOGNIZING CARLENE JOSEPH, 2014 ASSOCIATION OF UNITED STATES ARMY (AUSA) NATIONAL AWARD RECIPIENT OF THE MAJOR GENERAL ANTHONY J. DREXEL BIDDLE MEDAL.

Proclamation proclaiming the month of November 2014 as Veterans Appreciation Month.

DEPUTY MAYOR WHALEN AND MEMBERS OF THE COUNCIL PRESENTED A PROCLAMATION RECOGNIZING NOVEMBER 2014 AS VETERANS APPRECIATION MONTH TO MS. ANNE SPRUTE, CEO, RALLYPOINT/6.

Tacoma Regional Convention & Visitors Progress and Activities Year- to-Date Report – Mr. Bennish Brown, President and CEO

Mr. Bennish Brown, President and CEO of the Tacoma Regional Convention and Visitors Bureau provided a 2014 Year End Report of the progress and activities of the Tacoma Regional Convention and Visitors Bureau.

Clover Park School District Board Report.

Clover Park School District (CPSD) Board Director Paul Wagemann reported that Beachwood, Tillicum and Oakwood Elementary Schools were awarded and recognized as schools of improvement. He then spoke about a teen wellness program at the schools. He commented about a new playground at Tyee Park School and also spoke about the two Daffodil princesses that were selected to represent Lakes and Clover Park High Schools. He reported on the construction progress of Harrison Preparatory School, the Four Heroes school and Beachwood School. He then commented on the opportunity to meet with the Council at the Joint School Board and Council meeting scheduled for November 25, 2014.

PUBLIC COMMENTS

Speaking before the Council were:

Dennis Haugen, Lakewood resident, showed a video on employment in South Carolina and Governor Nikki Haley's efforts to generate new jobs.

Warren Handrock, Lakewood resident, asked about the upcoming budget and the top three priorities of the Council. He spoke about support for police, fire and community services officers.

Mike Murano, Lakewood resident, spoke about Community Service Officer Dawn McGinnis and expressed concerns about cutting her position.

Alan Hart, Lakewood resident, spoke about property crimes and a NEWS TRIBUNE article about Lakewood's budget noting that services would not be cut with the amount of jobs being eliminated. He spoke in support of Community Services Officers.

C O N S E N T A G E N D A

- A. Approval of the minutes of the City Council meeting of October 20, 2014.
- B. Approval of the minutes of the City Council Study Session of October 27, 2014.
- C. Approval of payroll checks in the amount of \$2,291,300.22, for the period September 16, 2014 through October 15, 2014.
- D. Approval of claim vouchers in the amount of \$1,068,732.35, for the period September 25, 2014 through October 22, 2014.
- E. Items Filed in the Office of the City Clerk:
 - 1. Lakewood's Promise Advisory Board meeting minutes of September 11, 2014.
 - 2. Lodging Tax Advisory Committee meeting minutes of October 2, 2013.
 - 3. Public Safety Advisory Committee meeting minutes of September 3, 2014.

Councilmember Brandstetter requested that Item E. be removed from the Consent Agenda.

COUNCILMEMBER BRANDSTETTER MOVED TO ADOPT ITEMS A – D OF THE CONSENT AGENDA AS PRESENTED. SECONDED BY COUNCILMEMBER MOSS. VOICE VOTE WAS TAKEN AND CARRIED UNANIMOUSLY.

- E. Items Filed in the Office of the City Clerk:

1. Lakewood's Promise Advisory Board meeting minutes of September 11, 2014.
2. Lodging Tax Advisory Committee meeting minutes of October 2, 2013.
3. Public Safety Advisory Committee meeting minutes of September 3, 2014.

COUNCILMEMBER BRANDSTETTER MOVED TO ADOPT ITEM E, ITEMS FILED IN THE OFFICE OF THE CITY CLERK. SECONDED BY COUNCILMEMBER BARTH. VOICE VOTE WAS TAKEN AND CARRIED UNANIMOUSLY.

R E G U L A R A G E N D A

PUBLIC HEARINGS AND APPEALS

This is the date set for a public hearing on the proposed 2015-2016 biennial budget and the 2015 property tax collection.

Speaking before the Council were:

Dennis Haugen, Lakewood resident, spoke in support of decreasing the budget and keeping services the same.

Mark Manning, Teamsters 117, expressed concern about the proposed reductions in Community Services Officer positions and its impact to Lakewood citizens.

Terry Love, President, Northeast Neighborhood Association, expressed concern about the proposed elimination of a Community Services Officer (Dawn McGinnis) and the positive impact Community Services Officers have had in Lakewood.

Tom Highland, Lakewood resident, spoke about retaining Community Services Officer Dawn McGinnis and the work she has provided the neighborhood.

Dylan Carlson, AFSCME 193, spoke about AFSCME employees learning about lay offs through THE NEWS TRIBUNE article and noted that 14 AFSCME employees will be losing their jobs.

Michael Wisniewski, Lakewood resident, spoke about Dawn McGinnis and the relationship she has built with the VFWs and the help she has provided to the veterans and community.

Lance Orloff, Lakewood resident, spoke about the work of Dawn McGinnis and Mike Miller and how they have helped with reducing crime and the trust that the neighborhood has with Community Services Officers.

Mike Kanter, Lakewood resident, spoke about when Community Service Officers were created. He spoke about the work of Dawn McGinnis and her efforts with National Night Out events and the relationships she has established with the neighborhoods and community.

Sharon Kanter, Lakewood resident, spoke about Faye Landskov, Fiscal Grants Coordinator and the elimination of her position. She spoke about the number of grants she has written for the Police Department and the funding that she has brought into the City. She asked that the position be re-considered. She also recognized Dawn McGinnis for her work.

Mike Morano, Lakewood resident, spoke about the importance of Community Service Officers and the services of Dawn McGinnis who has helped to improve their neighborhood. He asked that her position be re-considered.

Mellissa Norris, Lakewood resident, spoke about how Dawn McGinnis helped her with getting her children and her life together.

Larry Woods, President, Lake City Neighborhood Association, spoke about balancing the perception of the constituents. He spoke about the work of the Community Services Officers and asked that the Council carefully look at the overall picture. He stated that it's not always about the numbers and money and that immediate response to neighborhood concerns and quality of life makes a difference. He spoke about the work of Sandy Stauffer and the difference she has made in the Lake City neighborhood.

Dawn McGinnis, Community Service Officer, spoke about the work she has done as a Community Service Officer since her employment and the relationships she has developed as well as the progress CSRT has made over the years.

Mathew Rankin, Lakewood resident, expressed support for Dawn McGinnis and her turn around time. He commented that she is solution-oriented.

John Kennison, Lakewood resident, spoke about the reductions in crime in Tillicum and the need for Community Services Officers working in the neighborhoods.

Timothy Robinson, Lakewood resident, spoke about Dawn McGinnis and when Community Service Officers (CSO) do their job they involve neighbors and are proactive. He indicated that CSOs are tools and their importance.

There being no further testimony, the hearing was declared closed.

Council recessed at 9:58 p.m. and reconvened at 10:13 p.m.

This is the date set for a public hearing on the proposed 2013-2014 budget amendments.

There were no speakers on this item.

The hearing was declared closed.

UNFINISHED BUSINESS

None.

NEW BUSINESS

Motion No. 2014-64 authorizing the execution of a purchase and maintenance agreement with Xiologix, in the amount of \$95,631.50, to implement an information technology unified storage solution to increase storage capacity.

COUNCILMEMBER SIMPSON MOVED TO AUTHORIZE THE EXECUTION OF A PURCHASE AND MAINTENANCE AGREEMENT WITH XIOLOGIX, IN THE AMOUNT OF \$95,631.50, TO IMPLEMENT AN INFORMATION TECHNOLOGY UNIFIED STORAGE SOLUTION TO INCREASE STORAGE CAPACITY. SECONDED BY COUNCILMEMBER BOCCHI. VOICE VOTE WAS TAKEN AND CARRIED UNANIMOUSLY.

Motion No. 2014-65 authorizing the execution of an agreement with Tri-Tec Communications, Inc., in the amount of \$193,218.77, for a phone system.

COUNCILMEMBER MOSS MOVED TO AUTHORIZE THE EXECUTION OF AN AGREEMENT WITH TRI-TEC COMMUNICATION, INC. IN THE AMOUNT OF \$193,218.77, FOR A PHONE SYSTEM. SECONDED BY COUNCILMEMBER BOCCHI. VOICE VOTE WAS TAKEN AND CARRIED UNANIMOUSLY.

Motion No. 2014-66 authorizing the execution of a grant agreement with the Washington State Military Department Homeland Security, in the amount of \$71,808, for emergency management coordination services.

COUNCILMEMBER BARTH MOVED TO AUTHORIZE THE EXECUTION OF A GRANT AGREEMENT WITH THE WASHINGTON STATE MILITARY DEPARTMENT HOMELAND SECURITY, IN THE AMOUNT OF \$71,808, FOR EMERGENCY MANAGEMENT COORDINATION SERVICES. SECONDED BY COUNCILMEMBER SIMPSON. VOICE VOTE WAS TAKEN AND CARRIED UNANIMOUSLY.

Motion No. 2014-67 authorizing the execution of an amendment to the interlocal agreement with West-Pierce Fire District 3 for emergency management coordination services.

COUNCILMEMBER BRANDSTETTER MOVED TO AUTHORIZE THE EXECUTION OF AN AMENDMENT TO THE INTERLOCAL AGREEMENT WITH WEST-PIERCE FIRE DISTRICT 3 FOR EMERGENCY MANAGEMENT COORDINATION SERVICES. SECONDED BY COUNCILMEMBER BARTH. VOICE VOTE WAS TAKEN AND CARRIED UNANIMOUSLY.

Motion No. 2014-68 approving the 2015-2017 State Legislative Agenda and Legislative Policy Manual.

COUNCILMEMBER SIMPSON MOVED TO APPROVE THE 2015- 2017 STATE LEGISLATIVE AGENDA AND LEGISLATIVE POLICY MANUAL. SECONDED BY COUNCILMEMBER MOSS. VOICE VOTE WAS TAKEN AND CARRIED UNANIMOUSLY.

BRIEFING BY THE CITY MANAGER

City Manager Caulfield reported that Sound Transit is looking to go to the vote of the people for "Sound Transit 3" and may be asking the Council to support their efforts in asking for legislative authority. He suggested that the City ask Sound Transit to come before the Council to present their proposal.

He reported that on November 19, 2014, the Washington State Department of Transportation (WSDOT) Commission will be hosting a meeting in the Council Chambers. He noted that the City will have an opportunity to speak before the Commission to discuss the I-5 corridor and projects specific to Lakewood such as the Point Defiance Bypass and the state of the City as it relates to transportation. Then on November 18, 2014, the WSDOT Commission is requesting a tour of Lakewood by City staff.

CITY COUNCIL COMMENTS

Councilmember Moss reported that Sound Transit has proposed an express bus route to meet with the Sounder Train which will serve Lakewood's station.

Councilmember Brandstetter reported on the Public Facilities District agreement that the Council approved which was in different form from the City of Fife and Pierce County Council agreements. He noted that both forms will be considered by the City of University Place and the agreement may come back to the Council in a different form. He then commented on the Public Hearing comments received tonight about the 2015-2016 biennial budget and asked how the Council would want to move forward. He then commented that he will be attending Neel Parikh's retirement and asked if there will be a quorum of the Council at that event.

Councilmember Simpson distributed a copy of a WALL STREET news article with a picture of what appeared to be Mayor Anderson and a fire truck. He then commented on Mr. Carlson's testimony at tonight's meeting and stated for the record that "it is not good policy to lie to the elected officials who represent the City of Lakewood."

Deputy Mayor Whalen commented on the veterans' appreciation event tonight. He reported that Mr. Kennison who spoke tonight was a medal of honor recipient. Deputy Mayor Whalen asked to have some consideration of options for the Community Service Officer program.

ADJOURNMENT

There being no further business, the meeting adjourned at 11:17 p.m.

JASON WHALEN, DEPUTY MAYOR

ATTEST:

ALICE M. BUSH, MMC
CITY CLERK



LAKWOOD CITY COUNCIL STUDY SESSION MINUTES

November 10, 2014
City of Lakewood
City Council Chambers
6000 Main Street SW
Lakewood, WA 98499

CALL TO ORDER

Mayor Anderson called the meeting to order at 7:01p.m.

ROLL CALL

Councilmembers Present: 7 – Mayor Don Anderson; Deputy Mayor Jason Whalen; Councilmembers Mary Moss, Mike Brandstetter, John Simpson, Marie Barth and Paul Bocchi.

ITEMS FOR DISCUSSION:

Review of the proposed 2015 human services funding allocations.

Human Services Coordinator Shields introduced members of the Human Services Funding Ad Hoc Committee present and provided an overview of the Committee's review process and recommendations for 2015 human services funding.

Discussion ensued on why housing was separated from the basic needs strategy; what was the reason for arriving at \$24,000 as the maximum funding contract amount; how do the number of recipients being recommended for funding compare to last year's numbers; why was the Living Access Support Alliance (LASA) not being recommended for funding when the City has funded LASA for low-income housing projects; why is the Pierce County Aids Foundation being funded for medical case management when there are other similar programs for adults available through other funding sources and their Oasis Youth Center project not funded; did the Committee take into account funding fewer programs more fully when many programs are somewhat similar; why was the Tacoma Rescue Mission shown as being funded at the 50% level when they are actually being allocated \$6,000 more for a total of \$18,000 from their requested amount of \$24,000.

Review of the proposed 2015 lodging tax funding allocations.

Economic Development Manager Newton recognized members of the Lodging Tax Advisory Committee (LTAC) and provided an overview of the LTAC's review process and recommendations for 2015 lodging tax funding recommendations.

Discussion ensued on clarifying the “ending fund balance.”

Review of amendments to Chapter 3.09 of the Lakewood Municipal Code relative to City funds.

Assistant City Manager for Finance and Administrative Services Kraus reviewed the proposed ordinance for amending Chapter 3.09 of the Lakewood Municipal Code to create a Transportation Capital Projects Fund and other City fund changes.

Discussion ensued on the intent of a City Hall Facilities Services and Reserve Fund.

Mayor Anderson deviated from the agenda to consider the proposed 2015-2016 biennial budget at this time.

Review of the proposed 2015-2016 Biennial Budget.

Assistant City Manager for Finance and Administrative Services Kraus reviewed the adjustments to the proposed 2015-2016 biennial budget which related to adjustments for the information technology fund, court services contracts and adjustments to the WCIA assessment. She then reviewed the proposed funding for the Transportation Benefit District.

City Manager Caulfield called upon Police Chief Farrar and Assistant City Manager for Development Services Bugher to provide an overview of the Community Safety Resource Team (CSRT) program and how is it proposed to work with the realignment of the program. Assistant City Manager for Development Services Bugher began with a review of the revised dangerous building abatement process.

Discussion ensued on what is the tipping point for an abatement; when does a property get on the abatement list; how many properties are not on the abatement list; is the City adequately staffed for the CSRT program; how do properties for potential abatement come to the City’s attention; how successful is the abatement program; how long does it take to recover abatement costs after a lien is placed; how much General Fund and Neighborhood Stabilization grant monies are available for abatements; and how much does the City have in outstanding liens.

Police Chief Farrar asked if the Council had any questions about the CSRT program. Discussion ensued on how the CSRT program will function at the same level of service with fewer staff. Police Chief Farrar noted that not all Community Service Officers (CSOs) are in the field and there would be more coordination between Code Enforcement and CSOs. Further discussion ensued about the neighborhood concerns of losing the continuity of the face of the CSO in the community; are there dollars available if there is a need for more staffing; will there be changes with the Neighborhood Patrol Officers who

have worked with the CSOs; what timeframe is the assessment period in determining how effective the new CSRT program is working (6 months); what is the job description of the CSOs in the new CSRT program; and the importance of the human/personal contact being an effective way in solving problems in the long run.

Further discussion ensued with regard to the parks capital project and deferring the sale of the Lakeland lot to fund parks capital; how the property seem to be developable for residential use and not for park use; and perhaps using portions of Camp Murray for potential access to American Lake.

Review of the proposed Pierce County County-wide policies on annexation.

Assistant City Manager for Development Services Bugher reviewed the proposed Pierce County County-wide policies to ratify an interlocal agreement relative to annexation areas.

Discussion ensued on why should Lakewood support the proposed policies; what are the negative elements of the proposed policies (none); will the County apply pressure to cities and towns on future annexations within the urban growth areas; will Section 4.3.1 of the proposed agreement hinder Lakewood's ability to annex lands association with JBLM and Camp Murray.

Review of the proposed 2014 Comprehensive Plan amendments.

Assistant City Manager for Development Services Bugher provided an overview of the 2014 Comprehensive Plan amendments and reviewed specific comments provided by Councilmember Brandstetter.

Discussion ensued on removing the third bullet of the policy under LU-2.22; adding a policy to LU-3 that reads "Support opportunities for older adults and people with disabilities to remain in the community as their housing needs change, by encouraging universal design in residential construction, or through the retrofitting of homes."; and deleting LU 4-29.

Review of 2015-2020 Six Year Financial Forecast.

Assistant City Manager for Finance and Administrative Services Kraus explained that the proposed six year financial forecast is an evolving document and the proposed forecast focuses on the General Fund and the street operations and fund operations.

Discussion ensued on the projected expenditure growths; breaking out the fund balance to reflect 25% in reserves for the lodging tax fund; with a potential funding shortfall in the projected 2017 and 2018 expenditures, should Council be looking at hiring freezes and taking steps to address these shortfalls; and that it appears that the City has not addressed the systemic deficit.

Review of Municipal Court capacity analysis.

Assistant to the City Manager/Executive Assistant Lincoln addressed the Council questions raised from the last review covering public defense costs, Municipal Court costs and the court's capacity analysis.

Discussion ensued on why the projected filings for DuPont are lower than Steilacoom; is there an industry standard for court costs; and providing for an "uptick" in costs when caseload increases; and providing for fair share cost distribution in providing for court services and adding a percentage above.

BRIEFING BY THE CITY MANAGER

None.

ITEMS TENTATIVELY SCHEDULED FOR THE NOVEMBER 17, 2014 REGULAR CITY COUNCIL MEETING:

1. Adopting the 2015 human services funding allocations.
2. Adopting the 2015 lodging tax funding allocations.
3. Amending Chapter 3.09 of the Lakewood Municipal Code relative to City funds.
4. Approving the Pierce County County-wide policies on annexation.
5. Proclamation recognizing the Lakewood Police Department's 2014 Law Enforcement Agency of the Year Award.
6. Business showcase. – *Boo Hann Market, Mr. Jae Han*
7. Appointing a member to the Parks and Recreation Advisory Board.
8. Adopting the 2015-2016 Biennial Budget.
9. Adopting the 2015 property tax collection.
10. Adopting the 2013-2014 Biennial Budget amendments.

CITY COUNCIL COMMENTS

Councilmember Bocchi indicated that he no longer is serving as Council liaison to the Citizens Transportation Advisory Committee since it no longer exists, and is available to serve on another Committee.

Councilmember Bocchi reported that should the County Council pass its budget, the County Council, next year, will be having a sewer loan program up to \$50,000 for businesses that require retrofits.

He expressed concern about the number of items on the Council's agenda and requested that presentations be kept within a certain time limit.

Executive Session

Mayor Anderson announced that Council will recess into Executive Session for approximately 15 minutes to discuss potential real estate acquisition and five minutes for the performance of a public official.

* * * * *

Council recessed into Executive Session at 11:15 p.m. and reconvened at 11:35 p.m.

ADJOURNMENT

There being no further business, the meeting adjourned at 11:35 p.m.

DON ANDERSON, MAYOR

ATTEST:

ALICE M. BUSH, MMC
CITY CLERK



**LAKWOOD PARKS & RECREATION ADVISORY BOARD
REGULAR MEETING MINUTES
TUESDAY, September 23, 2014 – 5:30 PM to 6:00 PM
McGavick Center, Clover Park Technical College
Lakewood, WA 98499**

CALL TO ORDER

Jason Gerwen, chairman, called the meeting to order at 5:30 pm

ATTENDANCE

PRAB Members Present: Jason Gerwen; Vito Iacobazzi; Alan Billingsley; Tanja Scott. Mary Dodsworth mentioned that Jim Montgomerie did not reapply and Annessa McClendon was appointed by the Council earlier this month.

Members Excused: Sylvia Allen

Staff Present: Mary Dodsworth, director

Council Liaison: Don Anderson

Guest: Levi Ott (and family)

APPROVAL OF MINUTES: Tanja Scott moved and Vito Iacobazzi seconded the motion to approve the minutes of the June 24, 2014, meeting as presented. The motion passed.

PUBLIC COMMENT: None

UNFINISHED BUSINESS: None

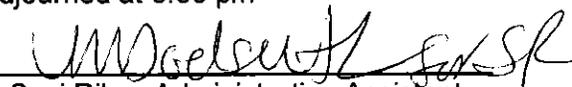
NEW BUSINESS: Eagle Scout Project Review – Levi Ott shared his Eagle Scout project which will be to install a sign, gate and artwork at the Community Garden located at the First Baptist Church. Levi shared construction and installation details and how he procured materials. He will work with three groups over two weekends to complete the project. Questions from the Board included how the gate would work, would it be ADA accessible, and can you prop the gate open to make it easier to access when groups are working at the site? Tanja thanks Levi for his detailed and impressive proposal. Alan Billingsley moved and Vito Iacobazzi seconded the motion to approve the project. The motion passed.

BOARD COMMENTS: Jason congratulated the City and Mary Dodsworth for being #2 and 12 on the RCO grant list, a great accomplishment.

Next Meeting(s): The next PRAB business meeting is scheduled Tuesday, October 28, 2014, at 5:30 pm in room 1D of Lakewood City Hall.

ADJOURNMENT: The meeting was adjourned at 6:00 pm


Jason Gerwen, Chairman


Suzi Riley, Administrative Assistant

REQUEST FOR COUNCIL ACTION

DATE ACTION IS REQUESTED: November 17, 2014	TITLE: Appointing Heinz Haskins to serve on the Parks and Recreation Advisory Board through September 19, 2017.	TYPE OF ACTION: <input type="checkbox"/> ORDINANCE <input type="checkbox"/> RESOLUTION <input checked="" type="checkbox"/> MOTION NO. 2014-69 <input type="checkbox"/> OTHER
REVIEW:	ATTACHMENTS: Candidate Applications	

SUBMITTED BY: Alice M. Bush, MMC, City Clerk, on behalf of Mayor Don Anderson

RECOMMENDATION: It is recommended that the City Council confirm the Mayor’s appointment of Heinz Haskins to serve on the Parks and Recreation Advisory Board through September 19, 2017.

DISCUSSION: A Notice of Vacancy was sent to THE NEWS TRIBUNE and THE SUBURBAN TIMES advertising one (1) position on the Parks and Recreation Advisory Board. The Notice was also posted at the Tillicum Community Center, Tillicum Library, Lakewood Community Center, Lakewood Library and City Hall.

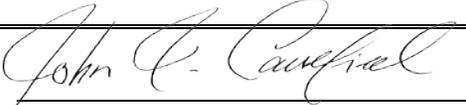
Two (2) applications were received and transmitted to the Council on October 30, 2014.

The role of the Parks and Recreation Advisory Board is to:

Advise the City Council and City staff or officials administering parks, regarding the general operation and development of all parks and recreation facilities and programs of Lakewood including long range park planning, needs assessment, program evaluation, acquisition, construction, development, concessions or privileges in parks and/or playgrounds, sports fields, recreation grounds, and/or other municipally owned recreation facilities, including community buildings and improvements to the same. – (continued to page 2)

ALTERNATIVE(S): The Council could choose to appoint other candidates, not to confirm the appointment or re-advertise for this position.

FISCAL IMPACT: There is no fiscal impact.

_____ Prepared by	 _____ City Manager Review
_____ Department Director	

The Parks and Recreation Advisory Board shall also work with neighborhood groups and ad-hoc committees to formulate recommendations to the City Council.

- A. The Parks and Recreation Advisory Board shall recommend rules and regulations for the government, management, operation, supervision and control of city parks and recreational facilities and programs.
- B. The Parks and Recreation Advisory Board shall advise the City Council in connection with parks and recreation issues as may be referred to the Parks and Recreation Advisory Board by the City Council which may include, but is not limited to, the following:
 - 1. Facilitate cooperation and coordination with City staff, citizens' groups and other entities, agencies and organizations on parks and recreation issues;
 - 2. Recommend to the City Council strategies to enhance awareness of, and interest in, parks and recreation facilities and programs of the City, which may be in cooperation with any appropriate private, civic or public agency of the City, county, state or of the federal government;
 - 3. Recommend ways and means of obtaining private, local, county, state or federal funds for the promotion of parks and recreation programs and projects within the City; and
 - 4. Advise the City Council on acquisition of parks and recreation facilities and properties; and
 - 5. Represent the community and the City of Lakewood as requested by the City Council to address parks and recreation related issues.

PARKS AND RECREATION ADVISORY BOARD
APPLICATIONS FILED
October 27, 2014

NAME	MAYOR'S APPOINTMENT 1 – 3-year term through September 19, 2017
Heinz Haskins	Appoint
Robert Saul	

CITY OF LAKEWOOD
6000 Main Street SW
Lakewood, WA 98499
Phone: (253) 589-2489 Fax: (253) 589-3774

RECEIVED

OCT 27 2014

CITY OF LAKEWOOD
City Clerk's Office

APPLICATION FOR APPOINTMENT

The information in this document is subject to public disclosure and can be made available to the public.

I wish to be considered for appointment to the following committee, board or commission:

- Arts Commission
- Citizens' Transportation Advisory Committee
- *Civil Service Commission – (Please see box below for additional questions.)
- Community Development Block Grant (CDBG) Citizens Advisory Board
- Human Services Funding Advisory Board
- Lakewood's Promise Advisory Board
- Landmarks and Heritage Advisory Board
- Lodging Tax Advisory Committee- (Organizations representing businesses required to collect hotel/motel tax, and organizations involving in activities authorized to be funded by hotel/motel taxes and local agencies involved in tourism promotion.)
- Parks and Recreation Advisory Board
- Planning Advisory Board
- Public Safety Advisory Committee
- Redevelopment Advisory Board

RECEIVED
OCT 27 2014
LAKEWOOD LEGAL DEPARTMENT

Name: HEINZ HASKINS

Current Home Address: 9715 76th St. SW (Please Print)

City: LAKELWOOD State: WA Zip: 98498

Home Phone Number: 253-581-0596 E-mail: heinz.haskins@comcast.net

Present Employer: RETIRED

Address: _____ Work Phone: _____

CIVIL SERVICES COMMISSION APPLICANTS. PLEASE ANSWER QUESTIONS BELOW.

*How long have you resided at the home address above? ____ Years ____ Months

*Prior Home Address: _____ For how long? ____

*Are you a citizen of the United States? Yes ____ No ____ (*Submit I-9 Form attached)

*Are you a registered voter of Pierce County? Yes ____ No ____

*What political party are you affiliated with? _____

*Requirement of RCW 41.12 for Civil Service Commission appointments

(-OVER-)

Hobbies/Interests: _____

Have you previously served or are you currently on one of the Boards or Commissions listed above? Yes No ____ If yes, please explain: CDBG - 4 YRS

Date available for appointment: ANY TIME

Are you available to attend evening meetings? Yes No ____

Are you available to attend daytime meetings? Yes No ____

Approximately how many hours each month can you devote to City business? 16

Recommended by: _____

Education: MBA - CITY U of SEATTLE

Professional and/or community activities: DAU, MOAA, AMLEG

Please share some of your experiences or qualifications that you have relating to the work of this board, committee or commission: USE PARKS FREQUENTLY

Please explain why you would like to be part of this board, committee or commission:

WANT TO SERVE LAKEWOOD COMMUNITY

If necessary, are you available for an interview prior to appointment? Yes No ____
Attach additional pages, if needed.

ATTENDANCE: Individuals appointed are expected to attend meetings regularly. The Council expects to be informed in the event any Committee, Board or Commission member has three unexcused absences. The Council, may in the event of three unexcused absences, dismiss the individual from service.

EXPECTATIONS: Adhere to City of Lakewood's Code of Ethics, regular attendance at meetings (three or more unexcused absences may be cause for removal), mutual respect among members, good listener, and flexible.

PLEASE RETURN THIS FORM TO: City of Lakewood
City Clerk's Office
6000 Main Street SW
Lakewood, WA 98499
(253) 589-2489 Fax: (253) 589-3774

I hereby certify that this application and any other materials and/or documents provided in this application process contains no willful misrepresentation and that the information given is true and complete to the best of my knowledge.

Signature: Higashi Date: 10-10-14

RECEIVED

OCT 23 2014

CITY OF LAKEWOOD
City Clerk's Office

CITY OF LAKEWOOD

6000 Main Street SW

Lakewood WA 98498

Phone: (253) 589-2489 Fax (253) 589-3774

APPLICATION FOR APPOINTMENT

The information in this document is subject to public disclosure and can be made available to the public.

I wish to be considered for appointment to the following committee, board or commission:

Parks and Recreation Advisory Board

Name: Robert Saul

Current Home Address: 8707 109th ST. CT. SW

City: Lakewood **State:** WA **Zip:** 98498

Hobbies/Interests: Photography, canoeing, metal detecting, cross country skiing, yard work, counseling.

Have you previously served or are you currently on one of the Boards or Commissions listed above? Yes No **If yes, please explain:**

Date available for appointment: Open

Are you available to attend evening meetings? Yes No

Are you available to attend daytime meetings? Yes No

Approximately how many hours each month can you devote to City business? As much as needed for the position.

Recommended by: In passing, the Deputy Mayor, Mr. Jason Whalen suggested I should apply for an advisory committee position but did not specify any particular one.

Education: Colorado Electronics college (cable T.V. tech), Clover Park LPN school, University of Washington Children's Mental Health Program, Certified *Life Space Crisis Intervention* instructor.

Professional and/or community activities: Twenty six years working with emotionally disturbed children at Child Study and Treatment Center. I provided oversight of the three residential units responsible for 70+ counselors. I also provided training for the counselors in dealing with difficult residents. This training extended into the community where I provided training for several Clover Park schools as well as other schools in the state and several group homes.

Please share some of your experiences or qualifications that you have relating to the work of this board, committee or commission: I have extensive experience working with a multi-disciplinary team to provide oversight, problem solving, and measurable planning in the operational aspects of Child Study and Treatment Center. Through this process programs were evaluated and upgraded as well as the vision and beliefs of the Center.

Please explain why you would like to be part of this board, committee or commission:
I feel my experience working with a multi-disciplinary team would help me become a team member with the Parks and Recreation Advisory Board. I feel this would enhance the board to help make Lakewood's parks the best they can be.

If necessary, are you available for an interview prior to appointment? Yes No
Attach additional pages, if needed.

ATTENDANCE: Individuals appointed are expected to attend meetings regularly. The Council expects to be informed in the event any Committee, Board or Commission member has three unexcused absences. The Council, may in the event of three unexcused absences, dismiss the individual from service.

EXPECTATIONS: Adhere to City of Lakewood's Code of Ethics, regular attendance at meetings (three or more unexcused absences may be cause for removal), mutual respect among members, good listener, and flexible.

PLEASE RETURN THIS FORM TO

City of Lakewood
City Clerk's Office
6000 Main Street SW
Lakewood, WA 98499
(253) 589-2489 Fax: (253) 589-3774

I hereby certify that this application and other materials and/or documents provided in this application process contains no willful misrepresentation and that the information given is true and complete to the best of my knowledge.

Signature *RSaul*

Date *10-23-14*

REQUEST FOR COUNCIL ACTION

DATE ACTION IS REQUESTED: 11/17/2014	TITLE: An ORDINANCE of the City Council setting the 2015 Levy for the City of Lakewood's collection of property tax.	TYPE OF ACTION: <input checked="" type="checkbox"/> ORDINANCE NO. 596 <input type="checkbox"/> RESOLUTION <input type="checkbox"/> MOTION <input type="checkbox"/> OTHER
REVIEW: 11/3/2014 Public Hearing 10/27/2014 City Council Study Session	ATTACHMENTS: 1. ORDINANCE 2. Preliminary Certification of Assessed Values from the Pierce County Assessor's Office for tax collections in 2015. 3. Pierce County Assessor's Property Tax Worksheet for the calculation of the levy lid cap – levy rate for the City of Lakewood and for budget year 2015.	

SUBMITTED BY: Tho Kraus, Assistant City Manager/Administrative Services

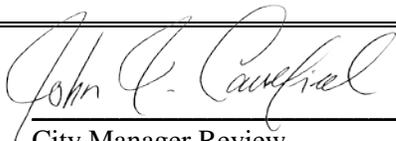
RECOMMENDATION: It is recommended that the City Council adopt this **ORDINANCE** to increase the property tax levy by 1% as allowed by state law, in addition to increases related to new construction, improvements to property, newly constructed wind turbines, any increases in the value of state-assessed property, any annexations that have occurred and administrative refunds.

DISCUSSION: The City of Lakewood will assess a levy on all property within the boundaries of the City. The Pierce County Assessor submitted to the City on September 12, 2014 the 2015 preliminary certification of assessed values and subsequent property tax working papers. This working paper identifies the Statutory Rate Limitations for the levy calculation and the lid level rate calculations (101%).

- Continued to page 2 -

ALTERNATIVES: The City Council may elect to reduce the property tax revenues/receivables budget, which would impact the levy rate accordingly and have associated impacts to the 2015/2016 Biennial Budget.

FISCAL IMPACT: Property Tax is allocated in the 2015 budget under BARS number 001.311.10.00.000 within the General Fund.

_____ Prepared by	 _____ City Manager Review
_____ Department Director	

DISCUSSION: - continued –

The highest lawful levy for collection in 2015 is \$6,367,101 plus the 1% increase of \$63,671, plus additional revenue resulting from new construction, improvements to property, newly constructed wind turbines, any increase in the value of state assessed property, any annexations that have occurred and administrative refunds. The preliminary levy limit calculation includes: additional revenue from new construction in the amount of \$26,168; administrative refunds in the amount of \$70,260; and an increase from state-assessed property in the amount of \$2,280 for a total preliminary 2015 property tax levy of \$6,529,479.

The dollar amount of the increase over the actual 2014 levy of \$6,432,914 (which is the regular levy of \$6,367,101 plus administrative refunds of \$65,813) is \$0 and 0 percent (mandated language from Pierce County). This increase is exclusive of additional revenue resulting from new construction, improvements to property, newly constructed wind turbines, any increase in the value of state-assessed property, any annexations that have occurred and administrative refunds.

ORDINANCE NO. 596

AN ORDINANCE of the City Council of the City of Lakewood, Washington, relating to ad valorem property taxes; establishing the amount to be raised in 2015 by taxation on the assessed valuation of the property of the City; and setting the property tax levy rate for 2015.

WHEREAS, the City Council of the City of Lakewood has met and considered its budget for the budget years 2015 - 2016; and

WHEREAS, the City Council conducted the public hearing on the 2015 property tax levy on November 3, 2014;

WHEREAS, the City Council, after hearing and duly considering all relevant evidence and testimony, determined that it is necessary to meet the expenses and obligations of the City, to increase the regular property tax levy by the 1.0% limit factor as prescribed in RCW 84.55.101;

WHEREAS, the district's actual levy amount from the previous year was \$6,432,913.55; and

WHEREAS, the population of this district is more than 10,000; and

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF LAKEWOOD, WASHINGTON DO ORDAIN as follows:

SECTION 1. Increase in the Highest Lawful Levy. The highest lawful levy for collection in 2015 is \$6,367,101, plus additional revenue resulting from new construction, improvements to property, newly constructed wind turbines, any increase in the value of state assessed property, any annexations that have occurred and administrative refunds. The preliminary levy limit calculation includes: additional revenue from new construction in the amount of \$26,168; administrative refunds in the amount of \$70,260; and an increase from state-assessed property in the amount of \$2,280 for a total preliminary 2015 property tax levy of \$6,529,479.

SECTION 2. Dollar and Percentage Increase from the 2014 Actual Property Tax Levy. The dollar amount of the increase over the actual 2014 levy of \$6,432,914 (which is the regular levy of \$6,367,101 plus administrative refunds of \$65,813) is \$0 and 0 percent. This increase is exclusive of additional revenue resulting from new construction, improvements to property, newly constructed wind turbines, any increase in the value of state-assessed property, any annexations that have occurred and administrative refunds.

SECTION 3. Estimated Tax Levy. The estimated 2015 regular property tax levy is established at the maximum 101 percent limit. The annual amount of property taxes and rates necessary to raise the estimated budget revenue in 2015 is hereby levied upon real and personal

property subject to taxation in the City as follows:

Estimated 2015 Tax Levy

True and Fair Value of Tax Base: \$4,742,250,220

Estimated Levy Rate: \$1.3769

SECTION 4. Maximum Allowable Levy and Certification. The estimated property tax revenues and rates will be subsequently adjusted by the Pierce County Assessor-Treasurer to the maximum allowable amount as specified by state law, including administrative refund, when the property values are finally certified. The levy certifications will then be completed using the final certified figures and forwarded to the Assessor-Treasurer.

SECTION 5. Effective Date. That this Ordinance shall be in full force and effect five (5) days after publication of the Ordinance as required by law.

ADOPTED by the City Council this 17th day of November, 2014.

CITY OF LAKEWOOD

Don Anderson, Mayor

Attest:

Alice M. Bush, MMC, City Clerk

Approved as to Form:

Heidi Ann Wachter, City Attorney

City of Lakewood
Lakewood City Hall
6000 Main Street SW
Lakewood, WA 98499
(253) 589-2489

(Legal Notice)

November 18, 2014.

**NOTICE OF ORDINANCE PASSED
BY LAKEWOOD CITY COUNCIL**

The following is a summary of an Ordinance passed by the City of Lakewood City Council on the 17th day of November, 2014.

ORDINANCE NO. 596

AN ORDINANCE of the City Council of the City of Lakewood, Washington, relating to ad valorem property taxes; establishing the amount to be raised in 2015 by taxation on the assessed valuation of the property of the City; and setting the property tax levy rate for 2015.

Section 1 of the Ordinance provides for an increase in the Highest Lawful Levy. The highest lawful levy for collection in 2015 is \$6,367,101, plus additional revenue resulting from new construction, improvements to property, newly constructed wind turbines, any increase in the value of state assessed property, any annexations that have occurred and administrative refunds. The preliminary levy limit calculation includes: additional revenue from new construction in the amount of \$26,168; administrative refunds in the amount of \$70,260; and an increase from state-assessed property in the amount of \$2,280 for a total preliminary 2015 property tax levy of \$6,529,479.

Section 2 of the Ordinance provides for a Dollar and Percentage Increase from the 2014 Actual Property Tax Levy. The dollar amount of the increase over the actual 2014 levy of \$6,432,914 (which is the regular levy of \$6,367,101 plus administrative refunds of \$65,813) is \$0 and 0 percent. This increase is exclusive of additional revenue resulting from new construction, improvements to property, newly constructed wind turbines, any increase in the value of state-assessed property, any annexations that have occurred and administrative refunds.

Section 3 of the Ordinance provides that the estimated 2015 regular property tax levy is established at the maximum 101 percent limit. The annual amount of property taxes and rates necessary to raise the estimated budget revenue in 2015 is hereby levied upon real and personal property subject to taxation in the City as follows:

Estimated 2015 Tax Levy

True and Fair Value of Tax Base: \$4,742,250,220

Estimated Levy Rate: \$1.3769

Section 4 of the Ordinance provides that the estimated property tax revenues and rates will be subsequently adjusted by the Pierce County Assessor-Treasurer to the maximum allowable amount as specified by state law, including administrative refund, when the property values are finally certified. The levy certifications will then be completed using the final certified figures and forwarded to the Assessor-Treasurer.

Section 5 of the Ordinance provides that this Ordinance shall be in full force and effect five (5) days after publication of the Ordinance as required by law.

The full text of the Ordinance is available at the City Clerk's Office, Lakewood City Hall, 6000 Main Street SW, Lakewood, Washington 98499, (253) 589-2489. A copy will be mailed out upon request.

Alice M. Bush, MMC, City Clerk

Published in the Tacoma News Tribune:_____



Pierce County

Mike Lonergan, Assessor-Treasurer

2401 South 35th Street
Tacoma, WA 98409-7498
(253) 798-6111 FAX (253) 798-3142
ATLAS (253) 798-3333
www.piercecountywa.org/atr

September 12, 2014

OFFICIAL NOTIFICATION TO: **LAKWOOD**

RE: 2014 PRELIMINARY ASSESSED VALUES

FOR REGULAR LEVY

Total Taxable Regular Value	4,742,250,220
Highest lawful regular levy amount since 1985	6,367,100.93
Last year's actual levy amount	6,432,913.55
Additional revenue from current year's NC&I	26,167.54
Additional revenue from annexations (RCW 84.55)	0.00
Additional revenue from administrative refunds (RCW 84.69)	70,259.67
<i>No additional revenue from administrative refunds will be allowed if you are limited by your statutory rate limit.</i>	
Last year's additional revenue from increase in state-assessed property	2,279.78

FOR EXCESS LEVY

Taxable Value	4,687,472,493
Timber Assessed Value	not available
Total Taxable Excess Value	4,687,472,493

2014 New Construction and Improvement Value 18,283,245

If you need assistance or have any questions regarding this information, please contact Kim Fleshman 253.798.7114 kfleshm@co.pierce.wa.us.



Pierce County

Mike Lonergan, Assessor-Treasurer

2401 South 35th Street
Tacoma, WA 98409-7498
(253) 798-6111 FAX (253) 798-3142
ATLAS (253) 798-3333
www.piercecountywa.org/atr

PRELIMINARY TAX LEVY LIMIT 2014 FOR 2015

**LAKESIDE
> 10,000**

REGULAR TAX LEVY LIMIT:

	2013
A. <u>Highest regular tax which could have been lawfully levied beginning with the 1985 levy [refund levy not included] times limit factor (as defined in RCW 84.55.005).</u>	6,367,100.93
	1.01
	6,430,771.94
B. Current year's assessed value of new construction, improvements and wind turbines in original districts before annexation occurred times last year's levy rate (if an error occurred or an error correction was made in the previous year, use the rate that would have been levied had no error occurred).	18,283,245
	1.431230476056
	26,167.54
C. Current year's state assessed property value in original district if annexed less last year's state assessed property value. The remainder to be multiplied by last year's regular levy rate (or the rate that should have been levied).	56,130,716
	56,130,716
	0.00
	1.431230476056
	0.00
D. REGULAR PROPERTY TAX LIMIT (A + B + C)	6,456,939.48

ADDITIONAL LEVY LIMIT DUE TO ANNEXATIONS:

E. To find rate to be used in F, take the levy limit as shown in Line D above and divide it by the current assessed value of the district, excluding the annexed area.	6,456,939.48
	4,742,250,220
	1.361577136844
F. Annexed area's current assessed value including new construction and improvements times rate found in E above.	0.00
	1.361577136844
	0.00
G. NEW LEVY LIMIT FOR ANNEXATION (D + F)	6,456,939.48

LEVY FOR REFUNDS:

H. RCW 84.55.070 provides that the levy limit will not apply to the levy for taxes refunded or to be refunded pursuant to Chapters 84.68 or 84.69 RCW. (D or G + refund if any)	6,456,939.48
	70,259.67
	6,527,199.15
I. TOTAL ALLOWABLE LEVY AS CONTROLLED BY THE LEVY LIMIT (D,G, or H)	6,527,199.15
J. Amount of levy under statutory rate limitation.	4,742,250,220
	1.600000000000
	7,587,600.35
K. LESSER OF I OR J	6,527,199.15

REQUEST FOR COUNCIL ACTION

DATE ACTION IS REQUESTED: 11/17/2014	TITLE: An ORDINANCE of the City Council adopting the 2015-2016 Biennial Budget.	TYPE OF ACTION: <input checked="" type="checkbox"/> ORDINANCE NO. 597
REVIEW: Various – See Below	ATTACHMENTS: 1. Memo 2. ORDINANCE 3. 6-Year Financial Forecast	<input type="checkbox"/> RESOLUTION <input type="checkbox"/> MOTION <input type="checkbox"/> OTHER

SUBMITTED BY: Tho Kraus, Assistant City Manager/Administrative Services

RECOMMENDATION: It is recommended that the City Council adopt this **ORDINANCE** that provides for the City of Lakewood 2015-2016 Biennial Budget beginning January 1, 2015 and ending December 31, 2016.

DISCUSSION: Per state law, the City Council must adopt the 2015-2016 Biennial Budget no later than December 31, 2014.

- Continued to page 2 -

ALTERNATIVES: The City Council may approve the budget ordinance with modifications.

FISCAL IMPACT: The 2015/2016 Proposed Biennial budget is in compliance with the City’s adopted financial policies and is also in line with the City Council goals and work plans associated with those goals. It is a balanced budget with operating expenditures supported by operating revenues. There is no use of one-time monies for ongoing programs and reserves are replenished to 12% at the end of 2016. The proposed budget also maintains current levels of service in public safety, economic development, recreation, and development services, while increasing services in street preservation and parks improvements.

_____ Prepared by	 _____ City Manager Review
_____ Department Director	

DISCUSSION: - continued –

The 2015/2016 Proposed Biennial Budget was submitted to the City Council with a presentation by the City Manager Council on October 6, 2014. Numerous meetings to review and deliberate on the proposed budget followed:

October 13, 2014

- Review of the 2015 Proposed Fee Schedule
- Department Budget Presentations – City Council, City Manager and Administrative Services

October 14, 2014

- Department Budget Presentations – Parks, Recreation & Community Service and Public Works

October 27, 2014

- Review of the 2015 Property Tax Levy
- Department Budget Presentations – Police and Municipal Court

October 29, 2014

- Department Budget Presentations – Community & Economic Development and Legal

November 3, 2014

- Public Hearing on the 2015/2016 Proposed Biennial Budget and 2015 Property Tax Levy

November 10, 2014

- Amendments to the Lakewood Municipal Code Relative to City Funds
- Review of the Proposed 2015/2016 Biennial Budget
- 2015-2020 Six Year Financial Forecast

ORDINANCE NO. 597

AN ORDINANCE of the City Council of the City of Lakewood, Washington, adopting the 2015-2016 Biennial Budget.

WHEREAS, the tax estimates and budget for the City of Lakewood, Washington, for the 2015-2016 fiscal biennium have been prepared and filed on October 1, 2014 as provided by Titles 35A.34 and 84.55 of the Revised Code of Washington; and

WHEREAS, the budget was printed for distribution and notice published in the official paper of the City of Lakewood setting the time and place for hearing on the budget and said notice stating copies of the budget can be obtained on-line and at the Office of the City Clerk; and

WHEREAS, the City Council of the City of Lakewood having held a public hearing on November 3, 2014, and having considered the public testimony presented;

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF LAKEWOOD, WASHINGTON DO ORDAIN as follows:

Section 1. 2015-2016 Biennial Budget. The budget for the 2015-2016 biennium is hereby adopted in the amounts and for the purposes as shown in Exhibit A (“2015-2016 Proposed Biennial Budget”).

Section 2. Severability. If any section, sentence, clause or phrase of this Ordinance shall be held to be invalid or unconstitutional by a court of competent jurisdiction, or its application held inapplicable to any person, property or circumstance, such invalidity or unconstitutionality or inapplicability shall not affect the validity or constitutionality of any other section, sentence, clause or phrase of this Ordinance or its application to any other person, property or circumstance.

Section 3. Copies of the Budget to Be Filed. A complete copy of the final budget as adopted herein shall be transmitted to the Office of the State Auditor, the Association of Washington Cities and to the Municipal Research and Services Center of Washington. Copies of the final budget as adopted herein shall be filed with the City Clerk and shall be made available for use by the public.

Section 4: Effective Date. This Ordinance shall be effective January 1, 2015.

ADOPTED by the City Council this 17th day of November, 2014.

CITY OF LAKEWOOD

Don Anderson, Mayor

Attest:

Alice M. Bush, MMC, City Clerk

Approved as to Form:

Heidi Ann Wachter, City Attorney

Exhibit A
2015-2016 Proposed Biennial Budget

Fund	2015				2016			
	Beginning Fund Balance	Revenue	Expenditure	Ending Fund Balance	Beginning Fund Balance	Revenue	Expenditure	Ending Fund Balance
General Government Funds:	\$ 8,924,025	\$ 41,026,095	\$ 42,969,511	\$ 6,980,609	\$ 6,980,609	\$ 41,637,562	\$ 41,955,226	\$ 6,662,945
001 General Fund	4,034,368	35,107,433	34,966,947	4,174,854	4,174,854	35,709,391	35,546,448	4,337,797
101 Street O&M	-	1,893,850	1,893,850	-	-	1,948,250	1,948,250	-
102 Real Estate Excise Tax	1,647,206	800,000	2,447,206	-	-	800,000	800,000	-
103 Transportation Benefit District	-	572,000	572,000	-	-	685,000	685,000	-
104 Lodging Tax Fund	937,524	500,000	500,000	937,524	937,524	500,000	500,000	937,524
105 Property Abatement	200,000	-	100,000	100,000	100,000	-	100,000	-
106 Public Art	15,000	10,000	2,000	23,000	23,000	10,000	33,000	-
180 Narcotics Seizure	801,701	110,000	318,550	593,151	593,151	110,000	289,750	413,401
181 Felony Seizure	11,958	-	-	11,958	11,958	-	-	11,958
182 Federal Seizure	40,240	-	10,000	30,240	30,240	-	10,000	20,240
190 Grants	1,212	535,000	535,000	1,212	1,212	535,000	535,000	1,212
191 Neighborhood StabilProg	171,345	-	-	171,345	171,345	-	-	171,345
192 OEA Grant	5,393	179,500	179,500	5,393	5,393	179,500	179,500	5,393
195 Public Safety Grants	-	149,810	149,810	-	-	-	-	-
201 GO Bond Debt Service	-	289,183	289,183	-	-	290,158	290,158	-
202 LID Debt Service	149	279,319	279,319	149	149	270,263	270,263	149
204 Sewer Project Debt	666,071	600,000	726,146	539,925	539,925	600,000	497,857	642,068
251 LID Guaranty	391,858	-	-	391,858	391,858	-	270,000	121,858
Capital Project Funds:	\$ 649,318	\$ 17,293,487	\$ 15,352,500	\$ 2,590,305	\$ 2,590,305	\$ 8,218,500	\$ 8,457,950	\$ 2,350,855
301 Parks	10,276	856,450	60,000	806,726	806,726	375,000	1,181,450	276
302 Transportation	-	14,620,037	13,772,500	847,537	847,537	7,541,500	7,276,500	1,112,537
311 Sewer Project	76,208	1,520,000	1,520,000	76,208	76,208	-	-	76,208
312 Sanitary Sewer Connection	562,834	297,000	-	859,834	859,834	302,000	-	1,161,834
Enterprise Fund:	\$ 3,317,526	\$ 3,091,669	\$ 3,158,640	\$ 3,250,555	\$ 3,250,555	\$ 2,702,500	\$ 3,539,060	\$ 2,413,995
401 Surface Water Management	3,317,526	3,091,669	3,158,640	3,250,555	3,250,555	2,702,500	3,539,060	2,413,995
Internal Service Funds:	\$ 4,329,760	\$ 4,681,984	\$ 4,291,464	\$ 4,720,280	\$ 4,720,280	\$ 4,555,970	\$ 3,860,950	\$ 5,415,300
501 Fleet & Equipment	3,936,339	1,987,240	1,429,720	4,493,859	4,493,859	1,987,240	1,242,220	5,238,879
502 Property Management	393,421	742,080	909,080	226,421	226,421	749,800	799,800	176,421
503 Information Technology	-	1,178,650	1,178,650	-	-	1,069,950	1,069,950	-
504 Risk Management	-	774,014	774,014	-	-	748,980	748,980	-
Grand Total All Funds	\$ 17,220,629	\$ 66,093,235	\$ 65,772,115	\$ 17,541,749	\$ 17,541,749	\$ 57,114,532	\$ 57,813,186	\$ 16,843,095

City of Lakewood
Lakewood City Hall
6000 Main Street SW
Lakewood, WA 98499
(253) 589-2489

(Legal Notice)

November 18, 2014.

**NOTICE OF ORDINANCE PASSED
BY LAKEWOOD CITY COUNCIL**

The following is a summary of an Ordinance passed by the City of Lakewood City Council on the 17th day of November, 2014.

ORDINANCE NO. 597

AN ORDINANCE of the City Council of the City of Lakewood, Washington, adopting the 2015-2016 Biennial Budget.

Section 1 of the Ordinance provides that the budget for the 2015-2016 biennium is hereby adopted in the amounts and for the purposes as shown in Exhibit A (“2015-2016 Proposed Biennial Budget”).

Section 2 of the Ordinance provides that if any section, sentence, clause or phrase of this Ordinance shall be held to be invalid or unconstitutional by a court of competent jurisdiction, or its application held inapplicable to any person, property or circumstance, such invalidity or unconstitutionality or inapplicability shall not affect the validity or constitutionality of any other section, sentence, clause or phrase of this Ordinance or its application to any other person, property or circumstance.

Section 3 of the Ordinance provides that a complete copy of the final budget as adopted herein shall be transmitted to the Office of the State Auditor, the Association of Washington Cities and the Municipal Research and Services Center of Washington. Copies of the final budget as adopted herein shall be filed with the City Clerk and shall be made available for use by the public.

Section 4 of the Ordinance provides that this Ordinance shall be effective January 1, 2015.

The full text of the Ordinance is available at the City Clerk's Office, Lakewood City Hall, 6000 Main Street SW, Lakewood, Washington 98499, (253) 589-2489. A copy will be mailed out upon request.

Alice M. Bush, MMC, City Clerk

Published in the Tacoma News Tribune: _____



To: Mayor and City Councilmember

From: John J. Caulfield, City Manager *John J. Caulfield*
Tho Kraus, Assistant City Manager/Administrative Services

Date: November 17, 2014

Subject: **Proposed 2015-2016 Biennial Budget**

2015/2016 BIENNIAL BUDGET

Introduction & Overview

The 2015/2016 Proposed Biennial Budget amounts to \$83.3 million in 2015 and \$74.7 million in 2016. The General Government Budget totals \$50.0 million in 2015 and \$48.6 million in 2016. This budget component also includes \$14.6 million and \$8.4 million in support of transportation improvements in 2015 and 2016, respectively. This is supplemented with \$3.3 million in capital improvements in 2015 and \$2.4 million in capital improvements in 2016. The utility budget, which consists of surface water management totals \$6.4 million in 2015 and \$6.0 million in 2016 and includes both a maintenance operating component and a construction component. The internal service budget, which is comprised of fleet and equipment, property management, information technology and risk management totals \$9.0 million in 2015 and \$9.3 million in 2016. The budget does not include any new taxes or fees.

As the city continues to operate through a tempered economic recovery, we are beginning to see signs that the revenue picture is improving; however, the costs to deliver current services are also growing and in many areas, such as employee compensation, costs are outpacing revenue growth. This budget continues to provide basic services, and maintains the quality standards our residents have come to expect. This balanced and strategic approach results in a spending plan that adapts to the changing needs of our community without compromising our financial future.

It is a balanced budget that does not reduce services; rather it increases services in areas such as streets and parks and reflects our commitment to provide quality services and amenities to our residents while reestablishing our organization's short- and long-term financial viability. Balancing the budget is a simple equation of operating expenditures not exceeding operating revenues; living within our means.

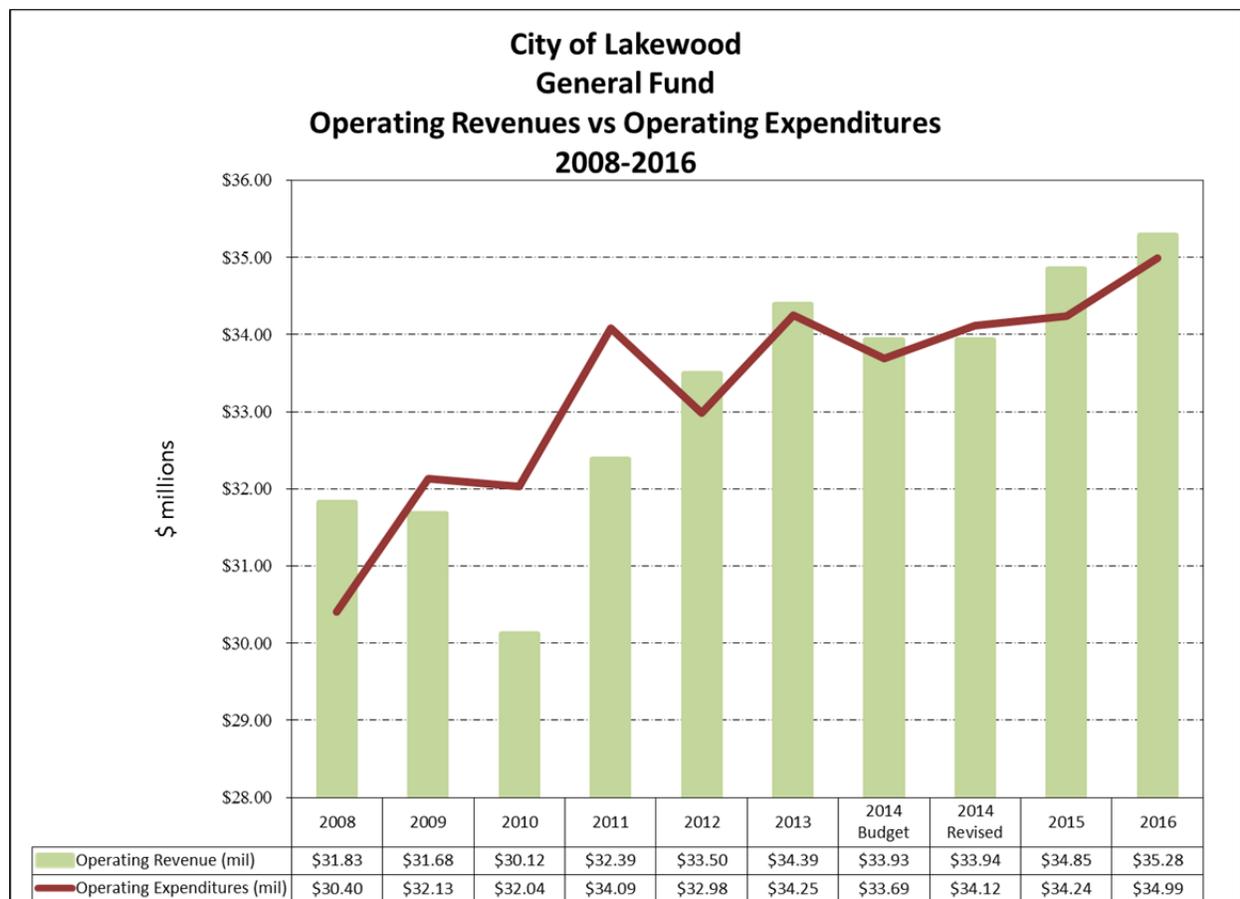
This budget emphasizes health, welfare, and safety obligations followed by legal mandates, ensuring financial stability and integrity, and a focus on implementing City Council goals to include public safety, economic development and increased infrastructure investments.

Financial Integrity

A key component of this budget is that it allocates financial resources to ensure a proper level of reserves are set aside to accommodate unexpected operational changes, legislative impacts, or other economic events affecting the City's operations. In this way, the City can expect to be a municipality noted for its responsible fiscal management and ability to deliver projects and programs that will enhance the lives of all those living and working in the community.

The City Council adopted financial policies that include strong policies on reserve levels for our operating funds. The budget ensures that by the end of 2016, General Fund reserves shall be at least 12% of General and Street O&M funds operating revenues, a significant improvement from where we were earlier this year and in previous years.

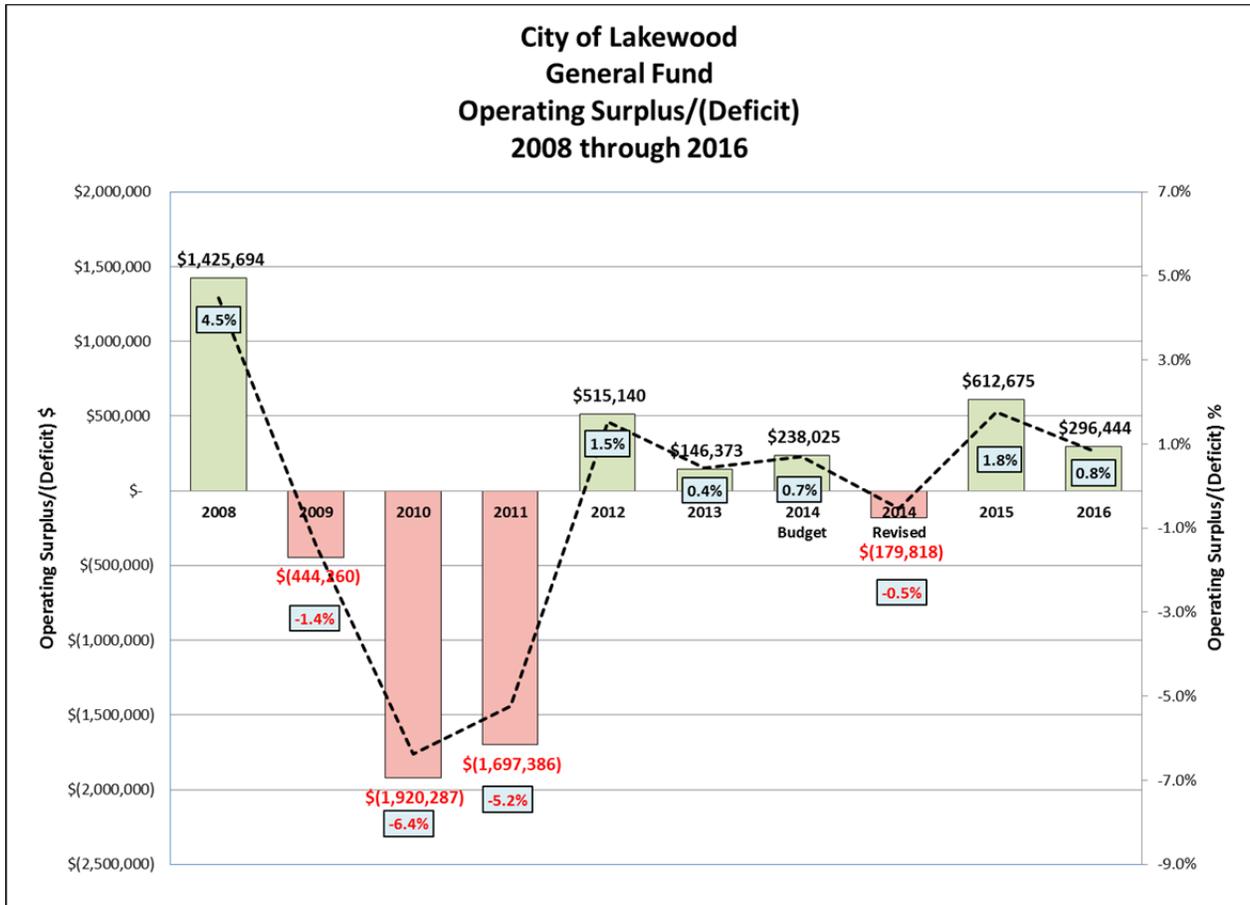
Since 2008, the fund balance in the General Fund has declined over \$5.0 million from \$8.5 million to a projected ending fund balance of \$3.4 million as of December 31, 2014 (originally projected to be as low as \$865,000 by the end of 2014), which is 9.9% of General and Street Fund operating revenue. While this is an improvement from the 2010 through 2014-adopted budget time period, it is still well below the adopted policy and best business practice of 12%.



It is important to remember that much of these reserves are established to address dramatic fiscal difficulties. To address such emergencies, the budget includes contingency appropriation to

accommodate unexpected operational changes, legislative impacts, or other events affecting the City's operations that could not be anticipated at the time the budget was prepared, as well as reserves to provide financial stability and cash flow followed by reserves to address catastrophic events such as public emergencies and natural disasters.

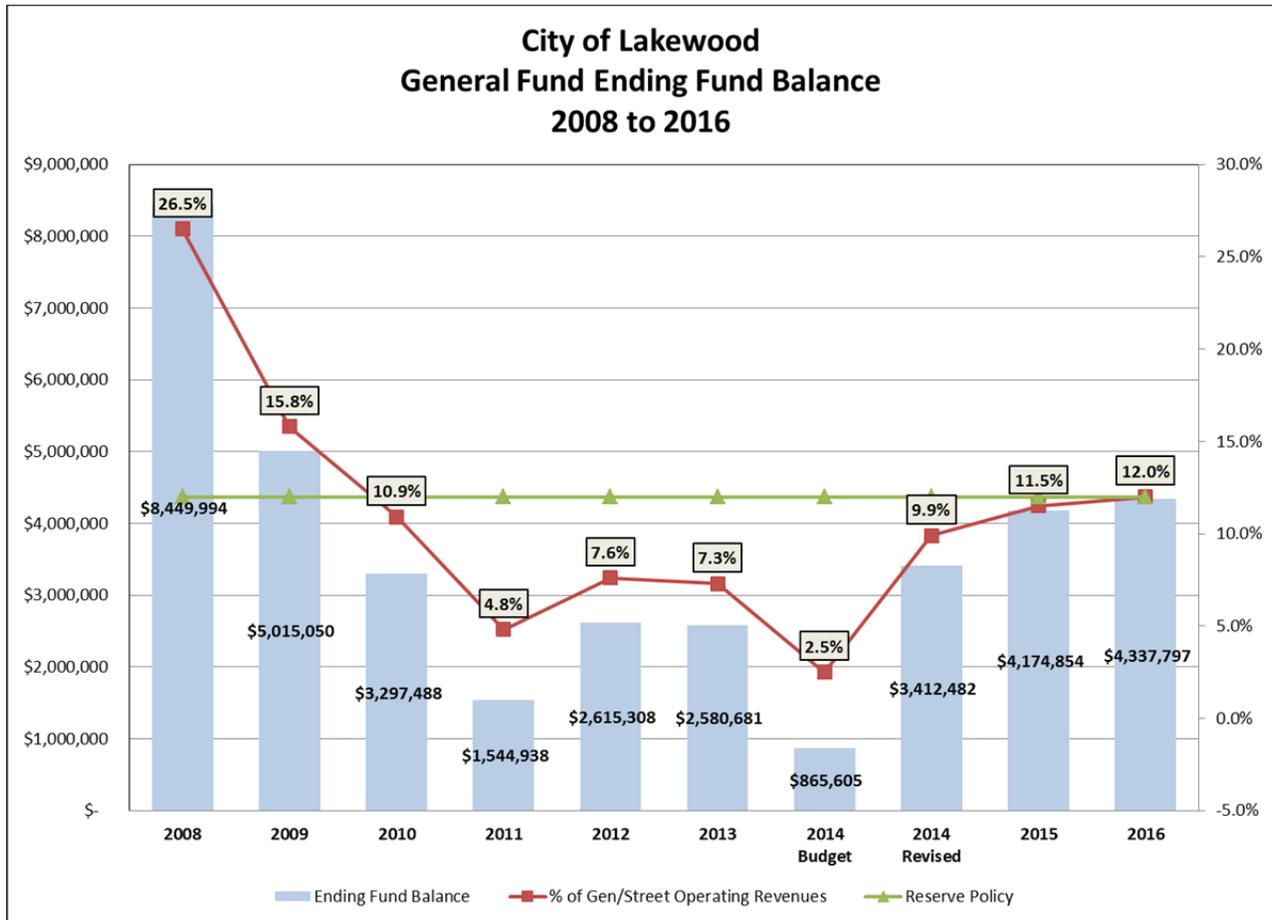
The 2015-2016 budget gradually returns the City to sound financial footing by replenishing General Fund reserves to meet our 12% policy objective over a three year period beginning in 2014 and culminating in 2016.



By the end of 2016, the City's reserves will be fully restored for the first time since 2009 with adequate financial resources set aside to accommodate unexpected operational changes, legislative impacts, or other economic events affecting the City's operations.

All ending funds balances are either set aside for reserve requirements to ensure sound financial accounting or are designed for a specific purpose to support our special revenue funds such as capital, tourism, grant related activities, debt service, surface water management purposes, fleet and equipment, information technology and property management.

Using reserves and one-time monies to finance ongoing programs as was the case in recent years only masks and pushes out the financial challenges facing the City. The City currently is at a tipping point where failing to address this issue only further weakens the City's financial position. Thus, the 2015-2016 budget ensures operating expenditures are within the constraints of available operating revenues and does not use reserves to balance the budget.



As a result, the budget is compliant with the city's financial policies.

Budget Highlights

The following are other key highlights and components of the 2015/2016 budget:

- The budget is a results and performance oriented plan that takes both a programmatic and line-item approach to the allocation of city resources. This budget begins to incorporate performance measures which are designed to get every city department thinking about how it can advance the goals set by the City Council and help the City Council determine ways to get the best return on the community's investments in programs and infrastructure.

- The budget implements the goals (fiscal responsibility, public safety, economic development, infrastructure improvements, honest, open and transparent government) and work plan adopted by the City Council in July 2014 for the period 2014 through 2016.
- For the first time in a number of years, this budget provides an increase in resources dedicated to the preservation and maintenance of the City's road system. On September 15, 2014, the Lakewood City Council, acting as the Transportation Benefit District Board, voted to enact a \$20 vehicle license fee that will help finance millions of dollars in much-needed street improvements throughout the community.

The vehicle licensing fee is expected to generate \$4.08 million between 2015 and 2020. The City will also pay \$5.06 million out of its general government funds, combining for a total of \$9.14 million. The 2015-2016 budget includes \$500,000 annually from the General Fund, \$300,000 annually from CDBG and \$200,000 annually from real estate excise tax (REET) to meet this priority need. That revenue, along with revenue generated from existing sources such as the real estate excise tax, motor vehicle fuel tax and grants will provide Lakewood residents nearly \$15.6 million worth of much-needed improvements to City streets and roads between 2015 and 2020 that will begin in 2015.

- Funding is allocated in support of several park improvements projects to include Waughop Lake Trail, expansion of Springbrook Park, replacement of playground equipment and new docks at Harry Todd Park, and trail improvements at the Chambers Creek properties in partnership with the City of University Place and Pierce County.
- This budget provides for the consolidation and realignment of parks maintenance, street and traffic maintenance and facilities maintenance to provide for operational efficiencies and coordination and delivery of services.
- Additional resources are allocated in support of the street landscape maintenance program in the form of part-time seasonal help to further enhance our efforts to improve our gateways, entrances, and high traffic arterial roadways.
- For the past two years, restroom access at City parks was reduced at some sites and eliminated at others. Funding is included to restore these services in the form of year-round restroom service through a combination of fixed facilities (American Lake, Harry Todd, Kiwanis, Fort Steilacoom and Ward's Lake) and use of sanicans (Active, Springbrook and Washington) at park facilities.
- The budget continues 1% funding in support of human services programs.
- This budget realigns and fully integrates our Community Safety Resource Team (CSRT) program, which includes two code enforcement officers and two community service officers with our Neighborhood Police Officers (NPO program) for improved coordination and effectiveness.

- The budget includes a citywide realignment and consolidation of office assistant and administrative assistant positions as well as streamlining of finance, information technology and human resources activities to better accommodate the delivery of internal support services.
- Dangerous building abatement will remain in the Community and Economic Development (CED) Department to provide for increased emphasis and coordination.
- The budget includes funding in support of the City's leadership and contribution to the South Sound Military and Communities Partnership (SSMCP) to continue implementing the Joint Base Lewis-McChord (JBLM) Growth Coordination Plan.
- A Municipal Court services capacity analysis was conducted as required by our respective agreements with the City of University Place and Town of Steilacoom to calculate and validate contract costs paid by these agencies. This analysis reveals a reduced level of staffing needed based upon the level of activity administered by the court to include not only the City of University Place and Town of Steilacoom, but also the City of DuPont who is also interested in contracting with the City for municipal court services beginning in 2015.
- Two new information technology programs are included in the budget. The first is a document management system that will automate the City Council agenda process from start to finish including publication to the City's website as well as the ability to stream online City Council meetings followed by on demand archive. The second is video arraignment between the Municipal Court Department and Nisqually Jail that will significantly reduce court transport costs. These investments build upon deferred information technology projects that were funded in 2014 to include computer, laptop and telephone system replacement.
- The budget includes the development and allocation of resources in support of city facilities, which includes City Hall, Police Station, Parks O&M Facility and Public Works Facility. Funding is allocated in support of HVAC and security system controls at City Hall, slurry seal and restripe of City Hall parking lot, HVAC system upgrades for server room at City Hall, replacement of water (wet) sprinkler system currently installed in City Hall server room, and pave gravel parking lot at Parks O&M Facility.
- The budget includes funding in support of the Landmarks and Heritage Advisory Board (LHAB) and Arts Commission.
- The budget continues the partnership between the City and West Pierce Fire and Rescue (WPFR) in support of shared emergency management services.
- The budget includes a reduction in jail services costs to recognize the use of Nisqually Jail, which provides a lower cost and higher level of service to the City than surrounding facilities.
- The budget includes funds to conduct a community satisfaction survey to assess residents' satisfaction with the delivery of city services and quality of life in the community. The

survey will cover areas of public safety, parks and recreation, civic engagement, public trust and more. The results will provide a baseline benchmark from which to measure the results of future surveys and it will be benchmarked to similar cities both locally and nationally.

- This budget includes the creation of three new internal service funds: Property Management, Information Technology and Risk Management as well as the expansion of another, Fleet and Equipment.

The purpose of these funds is to account for all costs associated with operating and maintaining the City's information systems, risk management functions, and vehicles and motorized equipment.

Beginning in 2015, the Fleet and Equipment Fund will include not only the accumulation of replacement reserves, but also the accounting of all maintenance and repair costs citywide.

The benefit of internal service funds is to measure the full cost of the goods or services and to attain greater economy, efficiency, and effectiveness in acquisition and distribution of common goods and services used by the operating departments and to facilitate the equitable sharing of costs among departments served. These costs are then charged back to the department who used the service on a cost reimbursement basis.

- The budget does not include any new general government debt.

As we move into 2015 and 2016, the following programs will undergo a review to provide for more effective delivery of services coupled with identification of funding for those programs currently not funded, similar to the review undertaken in support of the Administrative Services, Municipal Court and City Manager Departments in 2013 and 2014.

- Continue the development of a six-year financial forecast (2015-2020) that includes facts and assumptions to enable an accurate forecast of the financial future of the city to ensure whether adequate resources will be available to maintain current and projected city service levels with a particular focus on the impact of current economic conditions and, if not, develop strategies to address. The forecast will also serve as a tool to examine financial trends and identify opportunities, particularly as new services or programs are evaluated. The financial forecast will serve as the mechanism to ensure these investments, commitments and contractual obligations "pencil" for at least six years.
- The Community and Economic Development (CED) Department will undertake a coordinated effort to review the manner in which development services are provided. The focus is to improve processes and services to customers and identify areas for continuous improvement, including, turnaround times, predictability of plan reviews, consistency of inspections and overall client service and satisfaction. It will also include a review of fees and charges, program recovery ratios, and resource needs. The goal is to have a streamlined, coordinated, and predictable development services program that provides efficient review of project applications in a manner that meets the definition of success for both the City and prospective applicants. This approach is consistent with the policies contained in the city's

draft economic development comprehensive plan chapter that will come before City Council later this year.

- The Parks, Recreation and Community Services Department regularly reviews its fee structure for classes, programs and facility use using the cost recovery model included in the Legacy Plan. They will be reviewing the fee structure at the class and program level and develop a cost recovery policy that meets our community's needs. The adoption of a pricing philosophy is crucial to ensure program affordability for the community while maintaining sustainable financing for the Department.
- The Municipal Court will continue its review for process improvements to include implementation of video arraignment and options to implement a paperless system.
- The Administrative Services Department will take the lead in developing financing options to address our short- and long-term needs in support of information technology and property management programs to include the accumulation of replacement reserves.
- The Police Department has initiated the development of a public safety benefit/cost review that will include a comparison of public safety statistics locally, regionally and in other communities nationwide that host a large military installation. This City Council goal will also focus on a review of our policing programs, community and regional partnerships and community safety resource team (CSRT) programs to determine, identify and report on resource allocation, program efficiencies and successes.

Other Issues Affecting the Budget

There are a continuing number of challenges facing the City currently and in the near term which impact fiscal stability, most notably the continued impacts of the economic challenges that began in December 2007 followed by a very tepid economic recovery as compared to previous recoveries. The result of this lack of economic recovery is that local governments such as our City will continue to face economic hardship and uncertainty given there is more of a recovery lag for local governments as compared to other sectors of the economy.

We face the uncertainty and unpredictability in financial and credit markets that still seems to have stymied economic growth locally, regionally and nationally. Our nation continues to face unemployment and under-employment numbers that are some of the highest in decades. We are also face legislative challenges particularly from the state as they look to balance their budgetary shortfalls and court ordered mandates, such as the McCleary decision. In recent years, the state has had a dramatic impact on cities from the loss of state shared revenues, increased public defender costs, and the loss of the public works trust fund loan program. Likewise the fiscal challenges and a myriad of domestic and international issues facing our federal government has resulted in reduced funding to cities and impact of the Affordable Care Act.

The impact of technology such as the explosion of social media means that local governments such as ours must adapt to a new way of community engagement and dialogue. It has also provided us the opportunity to increase transparency and accountability in how we conduct

business and deliver services. The world today is much different from where we were two, five and ten years ago. It is much more complex and it is imperative that we change and adapt to these ever changing forces.

Despite all of this and much more, the City continues to address many challenges with respect to meeting service demands and the ability in providing them to our citizens. The financial challenges we face has required us to re-evaluate the paradigms that have been governing our City for a number of years. We have charted a course for achieving long-term financial sustainability by beginning to reinvent the way we deliver services, investing in our employees and making smart infrastructure investments that will create jobs and build our tax base.

We will be looking to economic development, focusing primarily in our commercial areas to generate additional property and sales taxes. Locally, we see nothing but opportunity in our key commercial areas such as the Towne Center, Springbrook, Tillicum, and the Pacific Highway South corridor, which is directly adjacent to I-5 with multiple prime properties ready for redevelopment and revitalization. Areas such as the International District and Woodbrook Industrial Business Park area stand ready and available for new investment to create jobs and opportunity for Lakewood and our region. The generation of new revenues from redevelopment and revitalization in these areas will allow us to meet the growing demand for services. These actions will allow Lakewood to continue to support our community's quality of life while implementing our strategic goals for the future.

Conclusion

In summary, the 2015/2016 biennial budget is a balanced operating budget meaning operating expenditures do not exceed operating revenues and we are no longer using one-time funds for ongoing operations. Reserves, for the first time since 2009 are replenished though over a three-year period between 2014 and 2016. The budget is consistent with our adopted financial policies; sound underlying financial assumptions and policies are in place. The result is that our citizens, those who we serve, will not see any reductions in services. This budget allows us to maintain fiscal integrity and to increase services in City Council priority areas, particularly streets and parks, while maintaining and building upon our investments in public safety and economic development.

Attachments

- Proposed 2015-2016 Biennial Budget Ordinance
- Long Range Financial Forecast

The initial draft was presented to the City Council on November 10, 2014 and is based on the world as we know it to be today. It is an evolving document that will be updated at least annually and more likely every four to six months. This initial draft is 75% complete. Future versions will include discussions on expenditure assumptions and the development of options to mitigate and address future projected financial challenges brought on by the current economic conditions.

LONG RANGE FINANCIAL FORECAST AND REVENUE MANUAL

The City’s financial policy requires the City to prepare long range financial forecast (LRFF) for six years beyond the current budget period. The projection extends current operations to the future to determine if the services are sustainable and the magnitude of, if any, future financing gaps. This glimpse into the future allows the City to proactively plan and implement corrective measures over time to avoid sudden drastic changes in service levels and/or in revenues. Additionally, the City’s financial policy requires the city to balance its ongoing services with ongoing revenues. Therefore, the LRFF distinguishes between services and revenues that are considered ongoing “operating” revenues/expenditures versus one-time “capital and other” sources/uses.

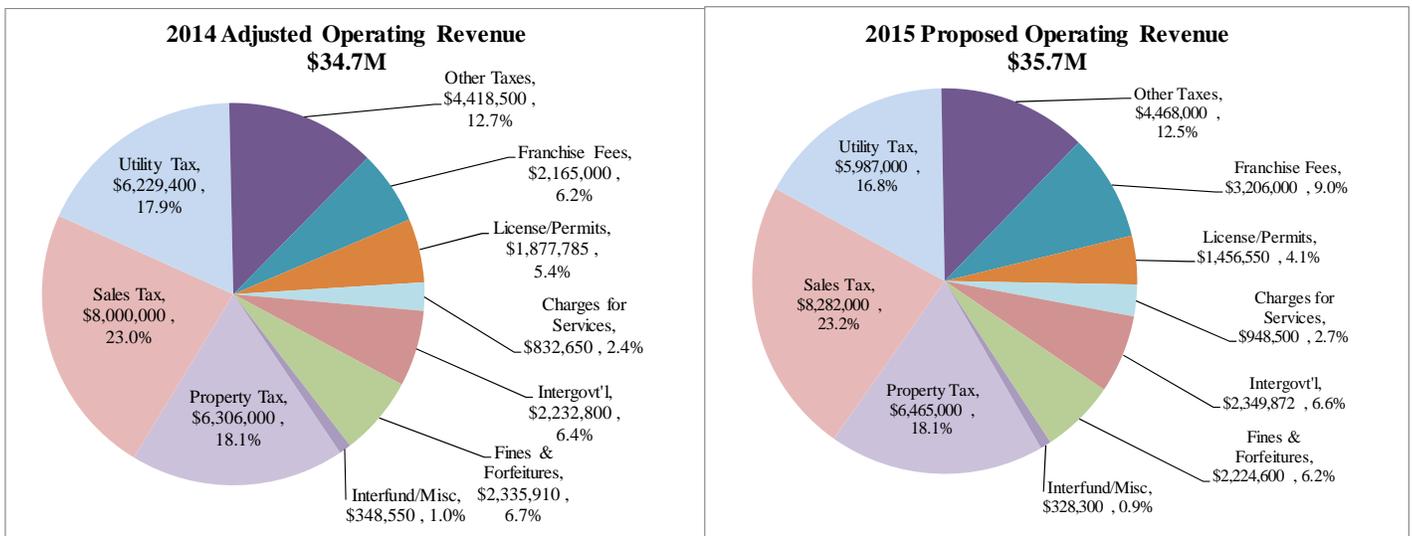
GENERAL AND STREET O&M FUND OPERATIONS

Operating revenues and expenditures projection is an integral part of planning the City’s future financial strategy. Revenues are projected conservatively using a five year trend and adjusted accordingly for current economic condition, recent activity and anticipated activity. Expenditures are based on prior year spending with adjustments for known items such as increase/decrease in contract costs and salaries/benefits.

Of all the funds, the General and Street Operations & Maintenance Funds are the two funds accounting for general city services that are primarily supported by taxes. In total, taxes account for 70% of the \$35.8M operating revenue source which includes sales tax, property tax, utility tax and other taxes such as gambling tax, admissions tax, parks sales tax, natural gas tax, criminal justice sales tax, and leasehold tax.

Among the taxes supporting General and Street fund operations, sales tax is by far the most significant source and accounts for 23% of the General & Street Fund operating revenues. Sales tax revenue fluctuates from year to year depending on the local economic condition. With that in mind, economic development continues to be a priority of the City, particularly focusing on the community’s commercial corridors to improve the City’s tax base.

The second largest source of tax revenue is property tax followed by utility tax which accounts for 18% and 17%, respectively, of the City’s operating revenues.



TAXES

Sales & Use Tax (RCW 82.14)

The City of Lakewood has a local sales and use tax rate of up to 1% to fund general government programs. Of this total 15% is provided to Pierce County per state law. Currently the City imposes both the basic 0.5% and the optional 0.5% sales and use tax. This tax is imposed on personal and business purchases of tangible property. The retail sales tax is also assessed on some services such as repairs and construction. Revenues are accounted for in the General Fund.

The City of Lakewood receives 1% of the 9.4% sales tax rate. Of the 1%, Lakewood receives 0.84% (Pierce County receives 15% of the 1% and the State receives 1% of the 1% leaving 84% (.84%) to the City of Lakewood. Each sales tax dollar that is collected in the City is distributed as shown below:

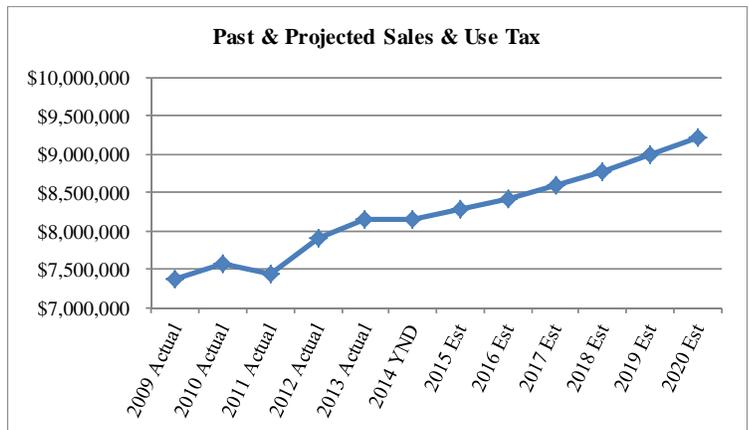
Agency	Rate
State of Washington	6.50%
City of Lakewood	1.00%
Criminal Justice Sales Tax	0.10%
Pierce Transit	0.60%
Sound Transit	0.90%
Pierce County Juvenile Facilities	0.10%
Zoo-Park Fee	0.10%
South Sound 911	0.10%
Total Tax on Sales & Use	9.40%



Sales tax is the largest single revenue source for the City of Lakewood representing 23% of General Fund revenue and Street O&M Fund revenue. It is anticipated to generate \$8.1M in 2014 and is projected to grow 1.7% annually in 2015 and 2016.

According to a listing of businesses registered with the City of Lakewood and sorted by the North American Industry Classification System, the business economy appears to be configured as follows: retail trade 48%; services 23%; construction 13%; information 5%; wholesale trade 4%; finance, insurance and real estate 3%; manufacturing 2%; and all other 2%.

Year	Sales & Use Tax	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 7,374,776	21.9%	\$ (475,028)	-6.1%
2010 Actual	\$ 7,562,339	23.6%	\$ 187,563	2.5%
2011 Actual	\$ 7,445,356	22.4%	\$ (116,983)	-1.5%
2012 Actual	\$ 7,897,357	22.9%	\$ 452,001	6.1%
2013 Actual	\$ 8,140,449	23.1%	\$ 243,092	3.1%
2014 YND	\$ 8,140,000	22.9%	\$ (449)	0.0%
2015 Est	\$ 8,282,000	23.2%	\$ 142,000	1.7%
2016 Est	\$ 8,426,000	23.3%	\$ 144,000	1.7%
2017 Est	\$ 8,595,000	23.5%	\$ 169,000	2.0%
2018 Est	\$ 8,767,000	23.6%	\$ 172,000	2.0%
2019 Est	\$ 8,986,000	23.8%	\$ 219,000	2.5%
2020 Est	\$ 9,211,000	24.0%	\$ 225,000	2.5%



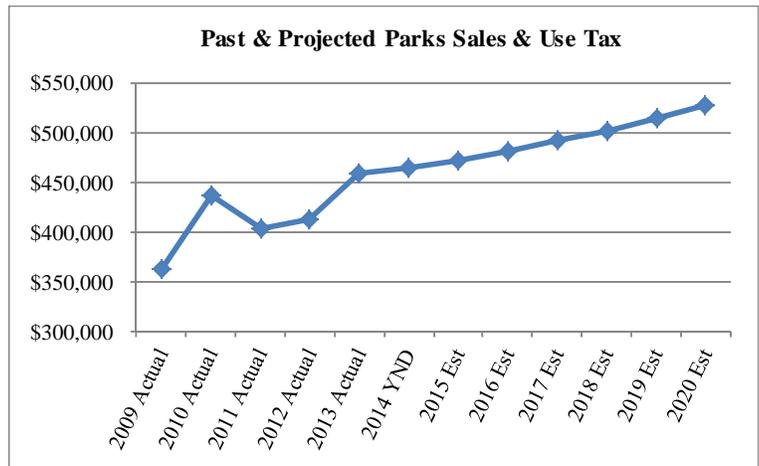
Parks Sales & Use Tax (RCW 82.14.400)

On September 19, 2000, Pierce County voters approved the ballot measure to increase local sales taxes by one-tenth of 1 percent. A sales and use tax equal to one-tenth of one percent (0.001%) within Pierce County provides funds to acquire, improve, rehabilitate, maintain, or develop regional and local parks; to improve, rehabilitate, maintain or expand accredited zoo, aquarium and wildlife preserves pursuant to Revised Code of Washington 82.14.400(6); for community-based housing; and to implement the creation of a zoo and aquarium advisory authority.

The tax was proposed as a funding mechanism for Tacoma Metro Park District (the zoo). The money collected is split 50-50 between the Parks District and the cities not contained in the District and the county.

The City receives the parks sales tax from the Pierce County on a monthly basis and funds are deposited into the General Fund for parks and recreation purposes.

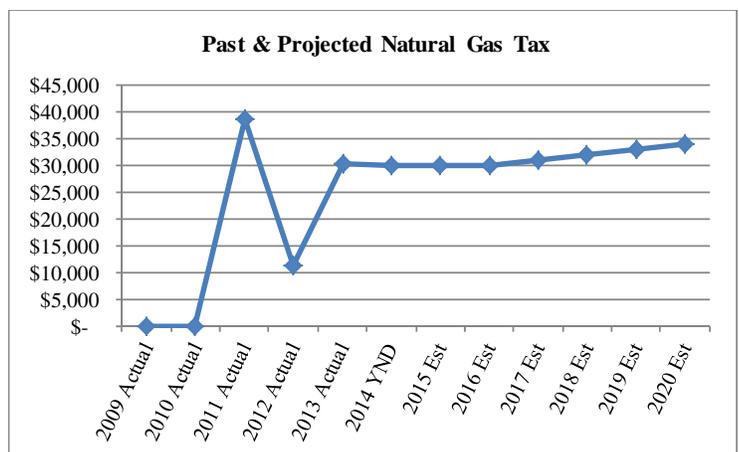
Year	Parks Sales & Use Tax	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 363,218	1.1%	\$ (98,193)	-21.3%
2010 Actual	\$ 437,146	1.4%	\$ 73,928	20.4%
2011 Actual	\$ 403,822	1.2%	\$ (33,324)	-7.6%
2012 Actual	\$ 412,204	1.2%	\$ 8,382	2.1%
2013 Actual	\$ 458,373	1.3%	\$ 46,169	11.2%
2014 YND	\$ 465,000	1.3%	\$ 6,627	1.4%
2015 Est	\$ 472,000	1.3%	\$ 7,000	1.5%
2016 Est	\$ 481,000	1.3%	\$ 9,000	1.9%
2017 Est	\$ 491,000	1.3%	\$ 10,000	2.1%
2018 Est	\$ 501,000	1.3%	\$ 10,000	2.0%
2019 Est	\$ 514,000	1.4%	\$ 13,000	2.6%
2020 Est	\$ 527,000	1.4%	\$ 13,000	2.5%



Natural Gas Use Tax (RCW 82.14.230)

The governing body of any city, while not required by legislative mandate to do so, may fix and impose on every person a use tax for the privilege of using natural gas or manufactured gas in the City as a consumer. The Department of Revenue administers and collects the natural gas use tax. The State Treasurer’s Office, upon certification from the Department of Revenue, remits amounts due to local governments on a monthly basis. Funds are receipted into the General Fund and used for general purposes.

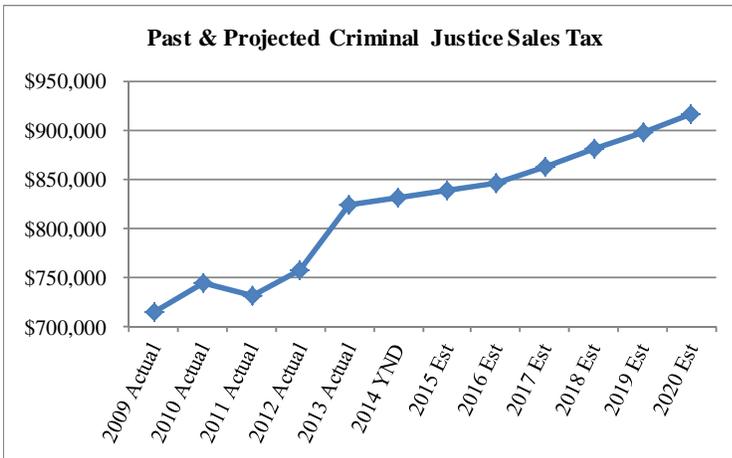
Year	Natural Gas Use Tax	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ -	0.0%	\$ -	n/a
2010 Actual	\$ -	0.0%	\$ -	n/a
2011 Actual	\$ 38,585	0.1%	\$ 38,585	n/a
2012 Actual	\$ 11,296	0.0%	\$ (27,289)	-70.7%
2013 Actual	\$ 30,120	0.1%	\$ 18,824	166.6%
2014 YND	\$ 30,000	0.1%	\$ (120)	-0.4%
2015 Est	\$ 30,000	0.1%	\$ -	0.0%
2016 Est	\$ 30,000	0.1%	\$ -	0.0%
2017 Est	\$ 31,000	0.1%	\$ 1,000	3.3%
2018 Est	\$ 32,000	0.1%	\$ 1,000	3.2%
2019 Est	\$ 33,000	0.1%	\$ 1,000	3.1%
2020 Est	\$ 34,000	0.1%	\$ 1,000	3.0%



Criminal Justice Sales Tax (RCW 82.14.340)

Criminal Justice Sales Tax is a local option sales tax of 0.10 percent that is collected in addition to retail sales tax and use taxes by the Department of Revenue. Ten percent of the funds are distributed to the county in which the tax was collected. The remainder of the funds (90%) is then distributed to the county (for unincorporated areas) and cities within the county based on population as last determined by the Office of Financial Management.

Year	Criminal Justice Sales Tax	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 715,292	2.1%	\$ (103,318)	-12.6%
2010 Actual	\$ 743,835	2.3%	\$ 28,543	4.0%
2011 Actual	\$ 732,065	2.2%	\$ (11,770)	-1.6%
2012 Actual	\$ 756,800	2.2%	\$ 24,735	3.4%
2013 Actual	\$ 824,003	2.3%	\$ 67,203	8.9%
2014 YND	\$ 830,000	2.3%	\$ 5,997	0.7%
2015 Est	\$ 838,000	2.3%	\$ 8,000	1.0%
2016 Est	\$ 846,000	2.3%	\$ 8,000	1.0%
2017 Est	\$ 863,000	2.4%	\$ 17,000	2.0%
2018 Est	\$ 880,000	2.4%	\$ 17,000	2.0%
2019 Est	\$ 898,000	2.4%	\$ 18,000	2.0%
2020 Est	\$ 916,000	2.4%	\$ 18,000	2.0%



Property Tax (RCW 84.52)

A property tax is a rate placed on each piece of property within the city and is used for general governmental purposes. The rate is expressed in “Dollars per \$1,000 of Assessed Value (AV), and is a function of the property tax levy permitted by law and adopted by the Lakewood City Council. In the City of Lakewood, as in other Washington cities, the maximum regular levy cannot exceed \$3.60 which includes the maximum regular levy of \$3.375 plus an additional \$0.225 per \$1,000 AV to provide for the Firemen’s Pension Fund.

Property tax is assessed on all land, buildings, and residential homes, and on inventory and improvements to commercial property within the Lakewood city limits.

Each year the City Council adopts a property tax rate by ordinance, which although established by ordinance is not codified. The ordinance must be provided to the Pierce County Council by November 30th as they have the duty to establish the actual property tax rate based upon the amount of property tax collections requested by a city, unless the City Council establishes a rate. The Lakewood City Council does not set the rate; however, does limit the amount of taxes to be collected.

Property tax is the second largest revenue source for Lakewood and is deposited into the General Fund for general governmental operations. The City's property tax levy amount is subject to a number of limitations in the state statute:

1. The \$1.60 Levy Cap:

The state constitution establishes the maximum regular property tax levy for all taxing districts combined at 1%, or \$10 per \$1000 market value of the property. This cap is further divided by the RCW to the various taxing districts, with the maximum regular property tax levy for most cities at \$3.375 per thousand dollars assessed valuation (AV). Cities with the Firemen's Pension Fund can levy an additional \$0.225 per thousand dollars AV, resulting in a maximum levy of \$3.60 per thousand dollars AV.

For cities belonging to a fire district and/or library district, such as Lakewood, the combined total levies for the City and special districts cannot exceed \$3.60 per thousand dollars AV. The amount the City could levy is reduced by what the library district and the fire district are levying. The library and fire districts

each have a maximum allowed rate of \$0.50 and \$1.50 respectively. If both levy the maximum amount, the City can only levy up to \$1.60. If one or both of the special districts are not levying the maximum amount, the City's portion could exceed \$1.60, but must reduce its levy by the same amount if the library or fire district raises its levy in the future; so that the combined total is never above \$3.60. Currently, the Fire District and the Library District are both levying at their maximum amount; therefore the City's maximum levy rate is \$1.60.

This levy cap can be exceeded (excess levy) with voter approval. Depending on its purpose, if the levy were to be used for operational and maintenance purposes (O & M levy), the voters' approval is only good for a year. If the additional levy is for capital purposes, the approval does not have to have a time limit; however, one is normally given based on the expected life of the bonds.

2. The 106 percent lid and other limits in property tax growth rates:

Before 1997, a taxing district could increase the property tax levy amount annually by 6% (for a total of 106% of the amount levied in the previous year), up to the applicable levy cap. This growth rate limit was established in 1973 as the legislature responded to people's concerns that property taxes were rising too fast with the real estate boom.

Initiative 747 (approved by voters in 2001) further lowered the limit to the lesser of 1% or inflation. Property tax growth resulted from new construction; changes in value of state-assessed utility property, and newly annexed property (collectively referred to as new construction") are exempted from the lid/limit factor and may be added to the tax levy. The growth limit can be "lifted" by voters. A "lid lift" vote requires a simple majority voter approval, and the amount is added to the levy base for future years.

The General Levy property tax is the property tax levied by the City for general governmental purposes. It is determined by the following equation:

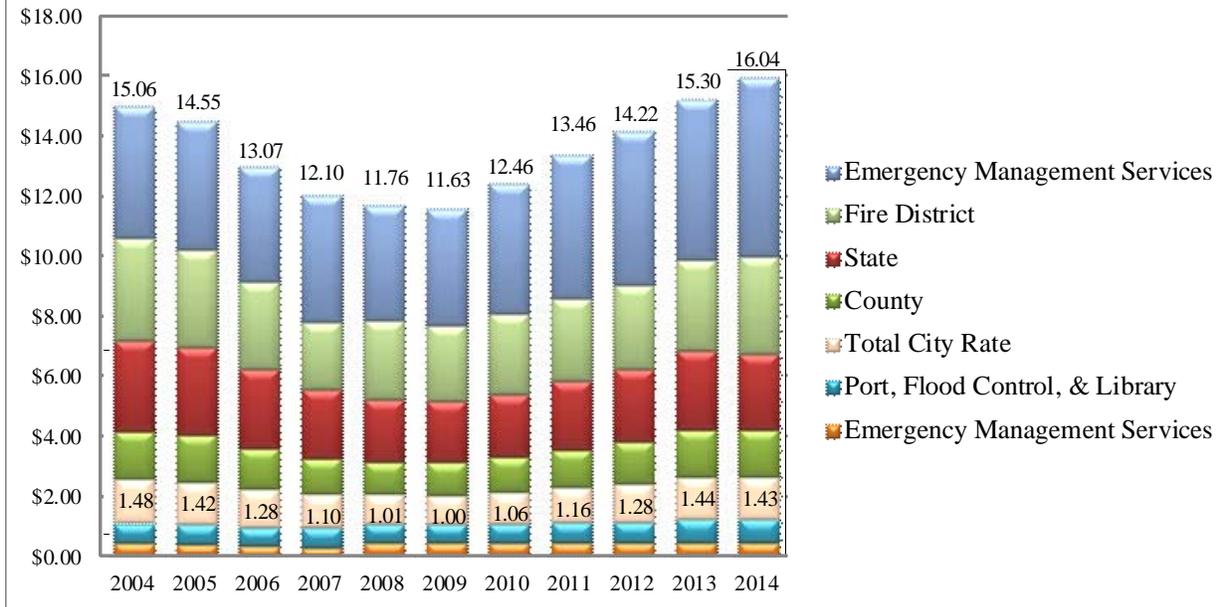
$$\text{Rate per } \$1,000 \text{ AV} = \text{Amount of Property Tax to be Collected} / \text{Assessed Value divided by } \$1,000$$

The rate per \$1,000 is a function of the total amount of taxes generated divided by the City's total AV.

In addition to the City's general levy, property owners in Lakewood must also pay taxes to other taxing districts. The following table provides the rates by taxing districts.

Taxing District	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Clover Park School District	4.39	4.28	3.87	4.22	3.82	3.86	4.33	4.79	5.11	5.34	5.98
West Pierce Fire District	3.39	3.24	2.89	2.28	2.65	2.56	2.69	2.77	2.82	3.03	3.26
State of Washington	3.03	2.91	2.64	2.29	2.07	2.02	2.07	2.27	2.41	2.63	2.53
Pierce County	1.61	1.58	1.38	1.18	1.08	1.08	1.16	1.29	1.42	1.58	1.56
City of Lakewood	\$ 1.48	\$ 1.42	\$ 1.28	\$ 1.10	\$ 1.01	\$ 1.00	\$ 1.06	\$ 1.16	\$ 1.28	\$ 1.44	\$ 1.43
Library	0.48	0.46	0.40	0.48	0.44	0.44	0.47	0.50	0.50	0.50	0.50
Emergency Mgmt Services	0.49	0.47	0.42	0.36	0.50	0.49	0.50	0.50	0.50	0.50	0.50
Port of Tacoma	0.19	0.19	0.19	0.19	0.19	0.18	0.18	0.18	0.18	0.18	0.18
Flood Control	-	-	-	-	-	-	-	-	-	0.10	0.10
Total Levy Rate	\$ 15.06	\$ 14.55	\$ 13.07	\$ 12.10	\$ 11.76	\$ 11.63	\$ 12.46	\$ 13.46	\$ 14.22	\$ 15.30	\$ 16.04
AV (in billions)	\$ 3.536	\$ 3.774	\$ 4.333	\$ 5.147	\$ 5.748	\$ 5.948	\$ 5.693	\$ 5.316	\$ 4.884	\$ 4.420	\$ 4.495

Direct and Overlapping Property Tax Rates



Most properties in Lakewood are taxed at \$16.04 per \$1000 AV in 2014, of which the City receives approximately 9% or \$1.43 per \$1000 AV to provide local services.

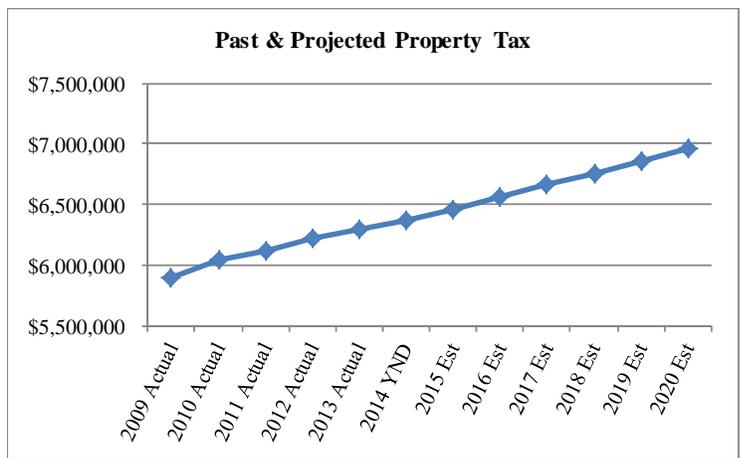
Therefore, for each \$1 property tax paid, less than 9¢ is available for City services. The remaining goes to the Clover Park School District (37.28¢), Fire District (20.32¢), Pierce County (9.73¢) for regional service, State (15.77¢), Pierce County (9.73¢) for regional service, the library, port, and flood control districts (4.86¢ combined), and Emergency Medical Services (3.12¢).

Taxing District	2014 Rate
Clover Park School District	\$ 5.98
West Pierce Fire District	\$ 3.26
State of Washington	\$ 2.53
Pierce County	\$ 1.56
City of Lakewood	\$ 1.43
Library	\$ 0.50
Emergency Mgmt Services	\$ 0.50
Port of Tacoma	\$ 0.18
Flood Control	\$ 0.10
Total Levy Rate	\$ 16.04



The following tables show the City’s past and projected property tax. New construction and other add-ons such as administrative refunds and increase from state-assessed public utilities are also added to the 1% levy limit. Another factor affecting the actual property tax collection is delinquent taxes.

Year	Property Tax	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 5,895,610	17.5%	\$ 173,312	3.0%
2010 Actual	\$ 6,047,325	18.9%	\$ 151,715	2.6%
2011 Actual	\$ 6,116,332	18.4%	\$ 69,007	1.1%
2012 Actual	\$ 6,227,924	18.1%	\$ 111,592	1.8%
2013 Actual	\$ 6,295,819	17.8%	\$ 67,895	1.1%
2014 YND	\$ 6,369,000	17.9%	\$ 73,181	1.2%
2015 Est	\$ 6,465,000	18.1%	\$ 96,000	1.5%
2016 Est	\$ 6,562,000	18.2%	\$ 97,000	1.5%
2017 Est	\$ 6,660,000	18.2%	\$ 98,000	1.5%
2018 Est	\$ 6,760,000	18.2%	\$ 100,000	1.5%
2019 Est	\$ 6,861,000	18.2%	\$ 101,000	1.5%
2020 Est	\$ 6,964,000	18.2%	\$ 103,000	1.5%



Below is a comparison of the City of Lakewood's 2014 property tax rate compared to other Pierce County cities.

2014 Property Tax Rates - Pierce County Cities											
City	State of WA	Pierce County	Port of Tacoma	Flood Control	City	EMS	School District	Rural Library	Parks	Fire/ Other	Total
Gig Harbor	2.53	1.56	0.18	0.10	1.44	0.50	2.83	0.50	0.29	1.50	\$ 11.43
DuPont	2.53	1.56	0.18	0.10	1.21	0.50	5.40	0.50	0.00	0.00	\$ 11.98
Milton	2.53	1.56	0.18	0.10	1.60	0.50	4.66	0.50	0.00	1.87	\$ 13.50
Steilcoom	2.53	1.56	0.18	0.10	2.92	0.50	5.40	0.50	0.00	0.00	\$ 13.69
Pacific	2.53	1.56	0.18	0.10	1.63	0.00	5.93	0.56	0.00	1.20	\$ 13.70
Puyallup	2.53	1.56	0.18	0.10	2.00	0.50	5.97	0.00	0.00	1.17	\$ 14.00
Eatonville	2.53	1.56	0.18	0.10	3.10	0.50	5.62	0.50	0.00	0.00	\$ 14.09
Sumner	2.53	1.56	0.18	0.10	0.62	0.50	6.37	0.50	0.00	1.87	\$ 14.23
Fife	2.53	1.56	0.18	0.10	1.56	0.50	5.97	0.50	0.00	1.40	\$ 14.30
Roy	2.53	1.56	0.18	0.10	2.10	0.50	6.21	0.00	0.00	1.50	\$ 14.68
Edgewood	2.53	1.56	0.18	0.10	1.49	0.50	5.97	0.50	0.00	1.87	\$ 14.70
Auburn	2.53	1.56	0.18	0.10	2.17	0.00	6.50	0.56	0.00	1.20	\$ 14.81
Ruston	2.53	1.56	0.18	0.10	3.10	0.00	7.76	0.00	0.00	0.00	\$ 15.24
Fircrest	2.53	1.56	0.18	0.10	2.64	0.50	7.76	0.00	0.00	0.00	\$ 15.27
South Prairie	2.53	1.56	0.18	0.10	3.10	0.50	7.42	0.50	0.00	0.00	\$ 15.90
Wilkeson	2.53	1.56	0.18	0.10	3.10	0.50	7.42	0.50	0.00	0.00	\$ 15.90
Lakewood	2.53	1.56	0.18	0.10	1.43	0.50	5.98	0.50	0.00	3.26	\$ 16.04
Buckley	2.53	1.56	0.18	0.10	3.36	0.50	7.42	0.50	0.00	0.00	\$ 16.16
Bonney Lake	2.53	1.56	0.18	0.10	1.54	0.50	7.42	0.50	0.00	1.87	\$ 16.20
Carbonado	2.53	1.56	0.18	0.10	1.88	0.39	10.26	0.00	0.00	0.00	\$ 16.90
University Place	2.53	1.56	0.18	0.10	1.43	0.50	7.76	0.50	0.00	3.02	\$ 17.59
Orting	2.53	1.56	0.18	0.10	1.60	0.50	8.51	0.50	0.00	2.38	\$ 17.86
Tacoma	2.53	1.56	0.18	0.10	3.40	0.50	8.89	0.00	1.14	0.00	\$ 18.30

Gambling Excise Tax (RCW 9.46)

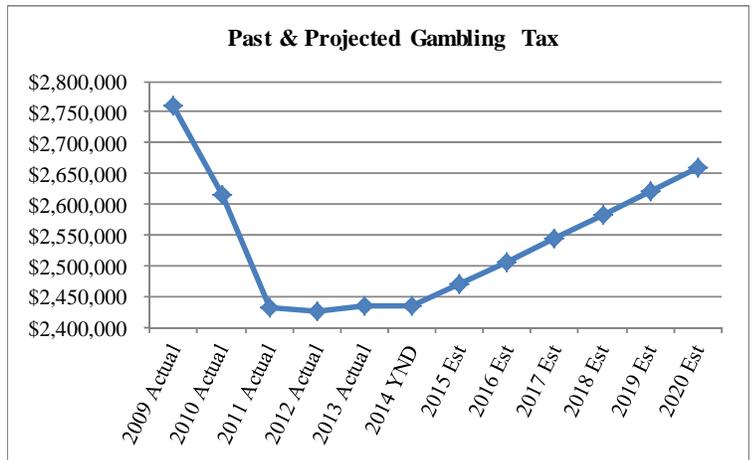
Cities are authorized to assess gambling excise tax on gambling operations. A comparison of the City's rate versus the maximum rate authorized under Washington State law is provided below.

Bona fide charitable or nonprofit organizations, as defined by RCW 9.46.02.09, conducting bingo, raffles, amusement games, or gambling within the City are exempt from payment of gambling excise taxes to the City.

Activity	City of Lakewood	Maximum Rate Authorized under Washington State Law
Punchboards	5% of gross receipts	5% of gross receipts
Pull-Tabs	5% of gross receipts	5% of gross receipts
Bingo	5% of gross receipts	5% of gross receipts
Raffles	5% of gross receipts	5% of gross receipts
Amusement Games	2% of gross receipts less amounts paid as prizes	2% of gross receipts less amounts paid as prizes
Card Games	11% of gross receipts	20% of gross receipts

The majority of the City’s gambling tax comes from card rooms (94%) and the remainder comes primarily from punchboards and pull-tabs. Revenues from these activities are required to be used primarily for the purpose of gambling enforcement. Case law has clarified that “primarily” means “first to be used” for gambling law enforcement purposes to the extent necessary for that city. The remaining funds may be used for any general government purpose.

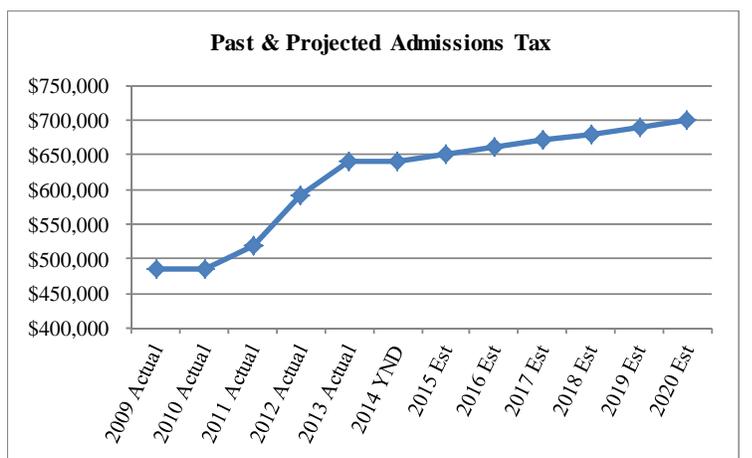
Year	Gambling Tax	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 2,759,297	8.2%	\$ (209,277)	-7.0%
2010 Actual	\$ 2,615,460	8.2%	\$ (143,837)	-5.2%
2011 Actual	\$ 2,432,400	7.3%	\$ (183,060)	-7.0%
2012 Actual	\$ 2,425,133	7.0%	\$ (7,267)	-0.3%
2013 Actual	\$ 2,434,051	6.9%	\$ 8,918	0.4%
2014 YND	\$ 2,434,000	6.9%	\$ (51)	0.0%
2015 Est	\$ 2,470,000	6.9%	\$ 36,000	1.5%
2016 Est	\$ 2,507,000	6.9%	\$ 37,000	1.5%
2017 Est	\$ 2,544,000	6.9%	\$ 37,000	1.5%
2018 Est	\$ 2,582,000	6.9%	\$ 38,000	1.5%
2019 Est	\$ 2,620,000	6.9%	\$ 38,000	1.5%
2020 Est	\$ 2,659,000	6.9%	\$ 39,000	1.5%



Admissions Tax (RCW 36.38)

An admissions tax of 5% is levied and imposed upon every person (including children without regard to age) who pays and admission charge to any place or event including play tickets, entrance fees and cover charges to clubs. The tax is due to the City of Lakewood from the person or organization collecting the admission fee by the 15th day of the month following the “reporting period” in which the activity occurred. The reporting periods are two-month blocks of time (i.e. Jan/Feb reporting period due March 15th).

Year	Admissions Tax	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 485,308	1.4%	\$ (26,423)	-5.2%
2010 Actual	\$ 484,607	1.5%	\$ (701)	-0.1%
2011 Actual	\$ 517,350	1.6%	\$ 32,743	6.8%
2012 Actual	\$ 591,704	1.7%	\$ 74,354	14.4%
2013 Actual	\$ 641,151	1.8%	\$ 49,447	8.4%
2014 YND	\$ 640,000	1.8%	\$ (1,151)	-0.2%
2015 Est	\$ 650,000	1.8%	\$ 10,000	1.6%
2016 Est	\$ 660,000	1.8%	\$ 10,000	1.5%
2017 Est	\$ 670,000	1.8%	\$ 10,000	1.5%
2018 Est	\$ 680,000	1.8%	\$ 10,000	1.5%
2019 Est	\$ 690,000	1.8%	\$ 10,000	1.5%
2020 Est	\$ 700,000	1.8%	\$ 10,000	1.4%



Utility Tax (RCW 35.21.870)

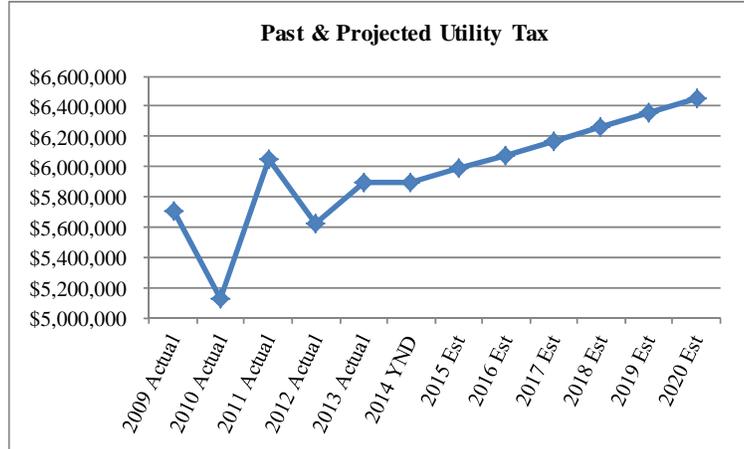
Cities and towns in Washington State are authorized to levy a business and occupation tax (RCW 35.22.280(32)) on public utility businesses based on revenues they generate within the city or town, known as a utility tax. The rate of taxes for electric, phone, and natural gas utilities are limited to 6% (RCW 35.21.870) without voter approval. No limitation on tax rates on other public utilities.

Utility taxes are levied on the gross income earned by private utilities from operations within the City of Lakewood boundaries. Taxable utilities include electric, natural gas, cable, cellular, telephone, and solid waste.

Utility	Rate
Electric	5%
Natural Gas	5%
Cable	6%
Cellular	6%
Telephone	6%
Solid Waste	6%
Stormwater	6%

The utility tax is a general purpose revenue source received into the General Fund.

Year	Utility Tax	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 5,702,637	16.9%	\$ (173,247)	-2.9%
2010 Actual	\$ 5,128,352	16.0%	\$ (574,285)	-10.1%
2011 Actual	\$ 6,047,025	18.2%	\$ 918,673	17.9%
2012 Actual	\$ 5,622,338	16.3%	\$ (424,687)	-7.0%
2013 Actual	\$ 5,899,854	16.7%	\$ 277,516	4.9%
2014 YND	\$ 5,900,000	16.6%	\$ 146	0.0%
2015 Est	\$ 5,987,000	16.8%	\$ 87,000	1.5%
2016 Est	\$ 6,076,000	16.8%	\$ 89,000	1.5%
2017 Est	\$ 6,168,000	16.8%	\$ 92,000	1.5%
2018 Est	\$ 6,262,000	16.9%	\$ 94,000	1.5%
2019 Est	\$ 6,357,000	16.9%	\$ 95,000	1.5%
2020 Est	\$ 6,452,000	16.8%	\$ 95,000	1.5%



The City of Lakewood offers a **utility tax relief program** to reimburse qualifying low income seniors and disabled persons for their utility tax payments. To qualify a person must be either 62 years of age or older or be permanently disabled, and the person must have an income less than 50% of the median income. Applicants must be a resident of Lakewood and the amount of relief will be prorated on a monthly basis for each month that the customer was a resident. Applicants must apply each year for the program. The maximum relief available is \$30 per year (\$10 per utility for electric, natural gas and telephone).

Real Estate Excise Tax (REET)

The State of Washington is authorized to levy a real estate excise tax on all sales of real estate (measured by the full selling price, including the amount of any liens, mortgages and other debts given to secure the purchase) at a rate of 1.28 percent. A locally-imposed tax is also authorized. All cities and counties may levy a quarter percent tax (described as "the first quarter percent of the real estate excise tax" or "REET 1"). Cities and counties planning under the Growth Management Act (GMA) have the authority to levy a second quarter percent tax (REET 2). The statute further specifies that if a county is required to plan under GMA or if a city is located in such a county, the tax may be levied by a vote of the legislative body. If, however, the county chooses to plan under GMA, the tax must be approved by a majority of the voters. The City of Lakewood enacted both the first ¼% and second ¼% tax, for a total of 0.50%.

REET 1 [RCW 82.46.010](#):

Initially authorized in 1982, cities and counties can use the receipts of REET 1 for all capital purposes. An amendment in 1992 states that cities and counties with a population of 5,000 or more planning under the GMA must spend REET 1 receipts solely on capital projects that are listed in the capital facilities plan element of their comprehensive plan.

Capital projects are: *public works projects of a local government for planning, acquisition, construction, reconstruction, repair, replacement, rehabilitation, or improvement of streets; roads; highways; sidewalks; street and road lighting systems; traffic signals; bridges; domestic water systems; storm and sanitary sewer systems; parks; recreational facilities; law enforcement facilities; fire protection facilities; trails; libraries; administrative and judicial facilities; and technology infrastructure that is integral to the capital project.*

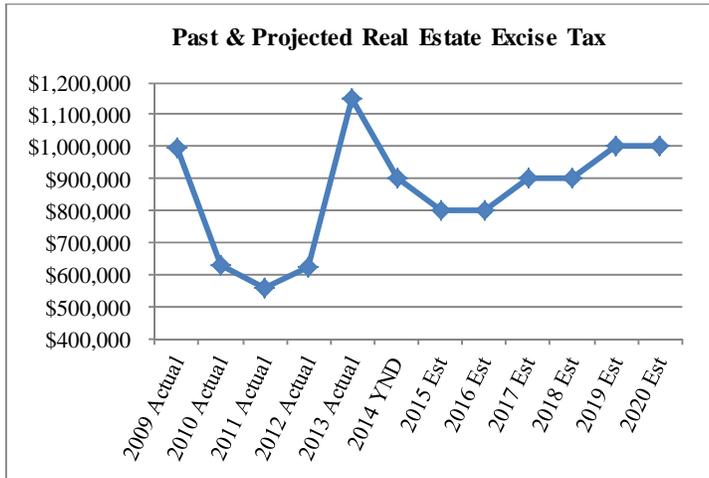
Receipts pledged to debt retirement prior to April 1992 and/or spent prior to June 1992 are grandfathered from this restriction.

REET 2 [RCW 82.46.035](#):

The second quarter percent of the real estate excise tax (authorized in 1990) provides funding for cities and counties to finance capital improvements required to occur concurrently with growth under the Growth Management Act. An amendment in 1992 defines the "capital project" as:

Public works projects of a local government for planning, acquisition, construction, reconstruction, repair, replacement, rehabilitation, or improvement of streets, roads, highways, sidewalks, street and road lighting systems, traffic signals, bridges, domestic water systems, storm and sanitary sewer systems, and planning, construction, reconstruction, repair, rehabilitation, or improvement of parks.

Year	REET	Chg Over Prior Year	
		\$	%
2009 Actual	\$ 997,645	\$ (3,615)	-0.4%
2010 Actual	\$ 631,619	\$ (366,026)	-36.7%
2011 Actual	\$ 561,659	\$ (69,960)	-11.1%
2012 Actual	\$ 621,821	\$ 60,162	10.7%
2013 Actual	\$ 1,151,297	\$ 529,476	85.1%
2014 YND	\$ 900,000	\$ (251,297)	-21.8%
2015 Est	\$ 800,000	\$ (100,000)	-11.1%
2016 Est	\$ 800,000	\$ -	0.0%
2017 Est	\$ 900,000	\$ 100,000	12.5%
2018 Est	\$ 900,000	\$ -	0.0%
2019 Est	\$ 1,000,000	\$ 100,000	11.1%
2020 Est	\$ 1,000,000	\$ -	0.0%



Hotel/Motel Lodging Tax

The hotel/motel lodging tax is comprised of the transient rental income tax and the special hotel/motel tax and applies to charges for lodging at hotels, motels, rooming houses, private campgrounds, RV parks, and similar facilities for periods of less than one month. The revenues are to be used solely for the purpose for the purpose of paying all or any part of the cost of tourism promotion, acquisition of tourism-related facilities, or operation of tourism-related facilities. Municipalities may, under chapter 39.34 RCW, agree to the utilization of revenue from taxes imposed under this chapter for the purposes of funding a multi-jurisdictional tourism-related facility.

Agency	Rate
State of Washington	6.50%
City of Lakewood	1.00%
Criminal Justice Sales Tax	0.10%
Pierce Transit (reduced from 0.60% due to cap)	0.30%
Sound Transit (reduced from 0.90% due to cap)	0.40%
Pierce County Juvenile Facilities	0.10%
Zoo-Park Fee	0.10%
South Sound 911 (reduced from 0.10% due to cap)	0.00%
Total Sales Tax - Lodging Sales	8.50%
Transient Rental Income Tax (State Shared Revenue)	2.00%
Credit to State Sales Tax	-2.00%
Lodging Tax	5.00%
Total Tax on Lodging	13.50%

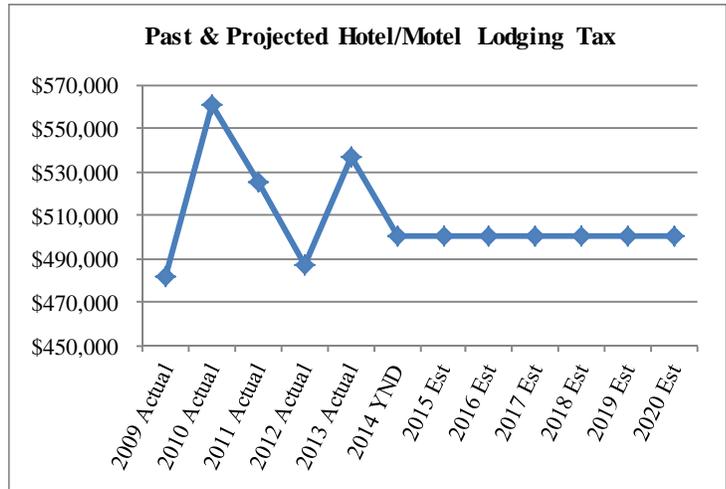
Transient Rental Income Tax (RCW 67.28.180)

The City imposed a 2.0% transient rental income tax effective March 1996. The tax is credited against the state retail sales tax so that the hotel/motel tax is not an additional tax for the customer but represents sharing of the state retail sales tax receipts on lodging with the city.

Special Hotel/Motel Tax (RCW 67.28.181)

The City imposed a 2% special hotel/motel tax in June 1996 and an additional 3% in June 1997 for a total rate of 5%. The combined rate of state and local retail sales tax (except RTA tax), the state convention center tax, and any special hotel/motel taxes may not exceed 12%. However, a higher aggregate rate cap applies for jurisdictions that previously levied higher hotel/motel tax rates (such as Lakewood which was grandfathered.) As reflected in the above table, Pierce Transit and Sound Transit rates were reduced due to the rate limitations.

Year	Hotel/Motel Lodging Tax	Chg Over Prior Year	
		\$	%
2009 Actual	\$ 481,661	\$ (106,273)	-18.1%
2010 Actual	\$ 560,341	\$ 78,680	16.3%
2011 Actual	\$ 525,239	\$ (35,102)	-6.3%
2012 Actual	\$ 486,709	\$ (38,530)	-7.3%
2013 Actual	\$ 537,009	\$ 50,300	10.3%
2014 YND	\$ 500,000	\$ (37,009)	-6.9%
2015 Est	\$ 500,000	\$ -	0.0%
2016 Est	\$ 500,000	\$ -	0.0%
2017 Est	\$ 500,000	\$ -	0.0%
2018 Est	\$ 500,000	\$ -	0.0%
2019 Est	\$ 500,000	\$ -	0.0%
2020 Est	\$ 500,000	\$ -	0.0%



Use of the hotel/motel lodging tax per the City of Lakewood’s Lodging Tax Funding Guidelines state:

- 4% (2% from transient rental income tax + 2% from special hotel/motel) – Can be used for tourism, promotion, or the acquisition of tourism-related facilities, or operations of tourism-related facilities.
- 3% - Can only be used for the acquisition, construction, expansion, marketing, management, and financing of convention facilities, and facilities necessary to support major tourism destination attractions that serve a minimum of one million visitors per year.

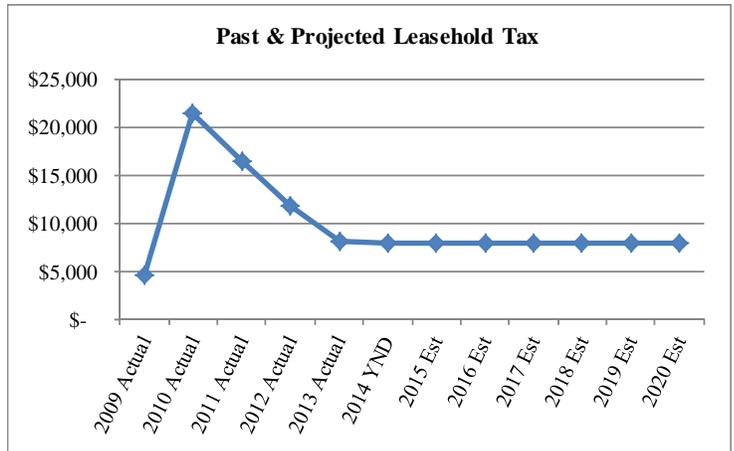
Additionally, the City shall maintain a reserve fund of at least 25% for future capital projects. The reserve amount is calculated based on the annual revenue collection.

Leasehold Tax (RCW 82.29)

In addition to hotel/motel lodging tax revenue, the City also receives a minimal amount of revenue from the 4% leasehold tax (RCW 82.29A.) on lease income from private business activities on tax-exempt properties, in-lieu-of property tax. The total rate on leasehold tax is 12.84%. Cities and counties can collectively levy up to 6% of this total. The maximum county and city rates are 6% and 4%, respectively, and the county must give a credit for any city tax. Therefore, if a city is levying its 4%, the county receives only 2%. The City receives approximately \$8,000 a year from this tax and uses it for general operations purposes.

The revenue source is an excise tax levied as a percent of the rent paid by private lessees for occupying or using publicly owned real or personal property and is paid by the lessee in lieu of property tax. The City currently collects leasehold excise tax for use of city property through facility rentals. The leasehold excise tax is assessed only on any lease that exceeds \$250 annually. This revenue is received through State shared revenue bi-monthly. The state rate is 12.84% of which 4% is returned to the City.

Year	Leasehold Tax	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 4,545	0.0%	\$ 706	18.4%
2010 Actual	\$ 21,350	0.1%	\$ 16,805	369.7%
2011 Actual	\$ 16,357	0.0%	\$ (4,993)	-23.4%
2012 Actual	\$ 11,858	0.0%	\$ (4,499)	-27.5%
2013 Actual	\$ 8,027	0.0%	\$ (3,831)	-32.3%
2014 YND	\$ 8,000	0.0%	\$ (27)	-0.3%
2015 Est	\$ 8,000	0.0%	\$ -	0.0%
2016 Est	\$ 8,000	0.0%	\$ -	0.0%
2017 Est	\$ 8,000	0.0%	\$ -	0.0%
2018 Est	\$ 8,000	0.0%	\$ -	0.0%
2019 Est	\$ 8,000	0.0%	\$ -	0.0%
2020 Est	\$ 8,000	0.0%	\$ -	0.0%



LICENSE, PERMITS & FEES

Franchise Fees

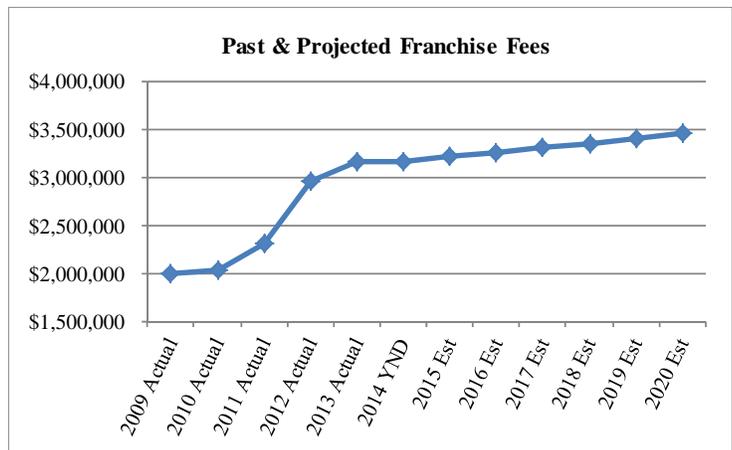
Franchise fees are charges levied on private utilities for their use of City streets and other public properties to place utility infrastructure and to recoup City costs of administering franchise agreements. The franchise fees on light, natural gas, and telephone utilities are limited by statute to the actual administrative expenses incurred by the City directly related to receiving and approving permits, licenses, or franchisees. Cable TV franchise fees are governed by the Federal Cable Communications Policy Act of 1996 and are negotiated with cable companies for an amount not to exceed 5% of gross revenues.

A list of utilities and the applicable assessed on rates on utility tax and franchise fee is provided.

Utility	Utility Tax	Franchise Fee
Clover Park School District Cable	n/a	n/a
Comcast Phone	6.00%	n/a
Comcast Cable	6.00%	5.00%
Integra Telecom	6.00%	n/a
Lakeview Light & Power	5.00%	n/a
Lakewood Water District	n/a	6.00%
Pierce County Sanitary Sewer	n/a	6.00%
Puget Sound Energy	5.00%	n/a
TPU Cable Flett Creek *	n/a	n/a
TPU Click!	6.00%	5.00%
TPU Light *	n/a	6.00%
TPU Water *	n/a	8.00%
Waste Connections	6.00%	4.00%
Zayo	n/a	n/a

* TPU Cable Flett Creek, TPU Light and TPU Water are not assessed the utility tax because of their ability to tax others.

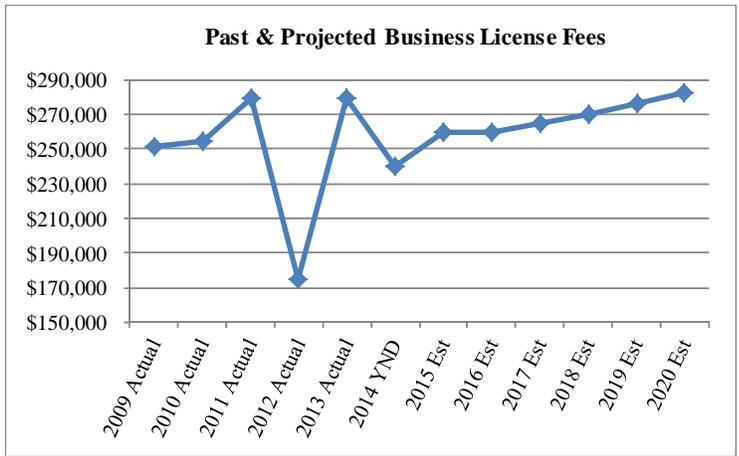
Year	Franchise Fees	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 2,002,395	5.9%	\$ (42,026)	-2.1%
2010 Actual	\$ 2,032,110	6.4%	\$ 29,715	1.5%
2011 Actual	\$ 2,319,292	7.0%	\$ 287,182	14.1%
2012 Actual	\$ 2,957,590	8.6%	\$ 638,298	27.5%
2013 Actual	\$ 3,157,630	8.9%	\$ 200,040	6.8%
2014 YND	\$ 3,158,000	8.9%	\$ 370	0.0%
2015 Est	\$ 3,206,000	9.0%	\$ 48,000	1.5%
2016 Est	\$ 3,254,000	9.0%	\$ 48,000	1.5%
2017 Est	\$ 3,303,000	9.0%	\$ 49,000	1.5%
2018 Est	\$ 3,353,000	9.0%	\$ 50,000	1.5%
2019 Est	\$ 3,403,000	9.0%	\$ 50,000	1.5%
2020 Est	\$ 3,454,000	9.0%	\$ 51,000	1.5%



Business License

Businesses located or doing business in the City must obtain a local business license prior to commencing operations. Business license fees are set by the City Council and may be changed from time to time. Currently, the cost of a general business license is \$60 per year (or a portion of year, if issued mid-year). Additional fees may apply to specialty businesses. The number of business licenses in a given year range between 3,800 – 4,200 with roughly 3,800 renewals annually. The higher figure includes temporary and construction contractor licenses.

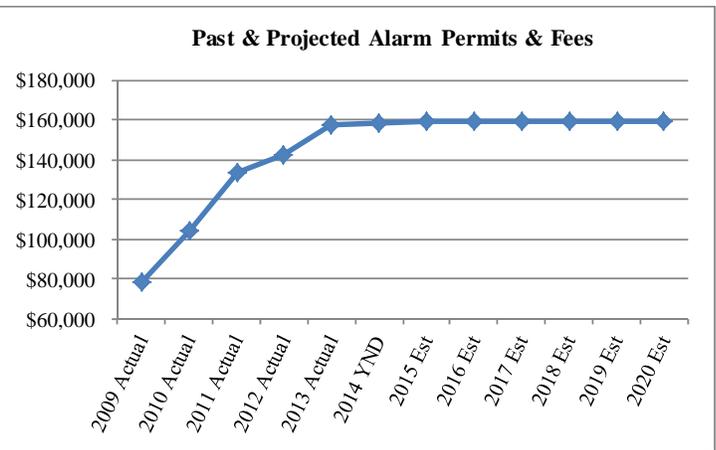
Year	Business License Fees	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 251,020	0.7%	\$ (3,475)	-1.4%
2010 Actual	\$ 253,803	0.8%	\$ 2,783	1.1%
2011 Actual	\$ 279,507	0.8%	\$ 25,704	10.1%
2012 Actual	\$ 174,708	0.5%	\$ (104,799)	-37.5%
2013 Actual	\$ 279,070	0.8%	\$ 104,362	59.7%
2014 YND	\$ 240,000	0.7%	\$ (39,070)	-14.0%
2015 Est	\$ 260,000	0.7%	\$ 20,000	8.3%
2016 Est	\$ 260,000	0.7%	\$ -	0.0%
2017 Est	\$ 265,000	0.7%	\$ 5,000	1.9%
2018 Est	\$ 270,000	0.7%	\$ 5,000	1.9%
2019 Est	\$ 276,000	0.7%	\$ 6,000	2.2%
2020 Est	\$ 282,000	0.7%	\$ 6,000	2.2%



Alarm Permits and Fees

In December 2008, the City approved a new revised alarm ordinance and program that became effective on January 1, 2009. False alarms cost the City and citizens thousands of dollars per year and take officers away from actual emergencies. The ordinance also creates a registration process, provides for annual alarm permit fees for residential and business alarms, and provides for fees for false alarms to encourage all alarm users to maintain the reliability of and to properly use their alarm equipment. Alarm permit fees are currently \$24 for commercial and residential with reduced residential rates of \$12 for senior and permanently disabled. False alarms fees are \$100 for each false burglar alarm activation and \$200 for each false robbery or panic alarm activation.

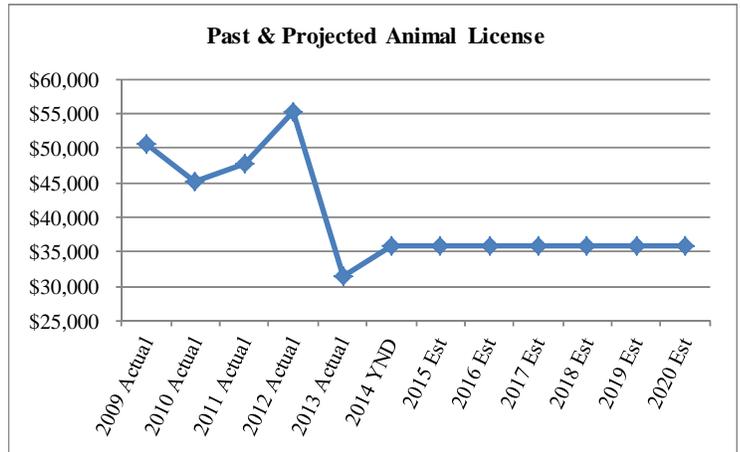
Year	Alarm Permits & Fees	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 78,233	0.2%	\$ 61,928	379.8%
2010 Actual	\$ 103,862	0.3%	\$ 25,629	32.8%
2011 Actual	\$ 133,322	0.4%	\$ 29,460	28.4%
2012 Actual	\$ 142,276	0.4%	\$ 8,954	6.7%
2013 Actual	\$ 157,742	0.4%	\$ 15,466	10.9%
2014 YND	\$ 158,000	0.4%	\$ 258	0.2%
2015 Est	\$ 159,000	0.4%	\$ 1,000	0.6%
2016 Est	\$ 159,000	0.4%	\$ -	0.0%
2017 Est	\$ 159,000	0.4%	\$ -	0.0%
2018 Est	\$ 159,000	0.4%	\$ -	0.0%
2019 Est	\$ 159,000	0.4%	\$ -	0.0%
2020 Est	\$ 159,000	0.4%	\$ -	0.0%



Animal License

The City requires all dogs and cats residing in the city over the age of 8 weeks to be licensed. All licenses (no matter what time of year initially purchased) expire on December 31st and must be renewed by February 28th each year. Renewal notices are sent out during January each year. The fees are \$55 for unaltered dog/cat, \$24 for altered dog, \$12 for altered cat and \$4 for cats and dogs under 6 months of age. Discounted rates are provided to senior citizens (\$30 for unaltered dog/cat, \$10 for altered dog, and \$4 for altered cat)

Year	Animal License	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 50,614	0.2%	\$ 25,646	102.7%
2010 Actual	\$ 45,216	0.1%	\$ (5,398)	-10.7%
2011 Actual	\$ 47,704	0.1%	\$ 2,488	5.5%
2012 Actual	\$ 55,203	0.2%	\$ 7,499	15.7%
2013 Actual	\$ 31,346	0.1%	\$ (23,857)	-43.2%
2014 YND	\$ 35,800	0.1%	\$ 4,454	14.2%
2015 Est	\$ 35,800	0.1%	\$ -	0.0%
2016 Est	\$ 35,800	0.1%	\$ -	0.0%
2017 Est	\$ 35,800	0.1%	\$ -	0.0%
2018 Est	\$ 35,800	0.1%	\$ -	0.0%
2019 Est	\$ 35,800	0.1%	\$ -	0.0%
2020 Est	\$ 35,800	0.1%	\$ -	0.0%



STATE SHARED REVENUES

State-shared revenues are from taxes and fees collected by the State and disbursed to municipalities based on population or other criteria. The source of these shared revenues include: sales tax mitigation, motor vehicle excise tax (fuel tax on gasoline consumption), liquor sales profit and excise tax, and criminal justice distribution.

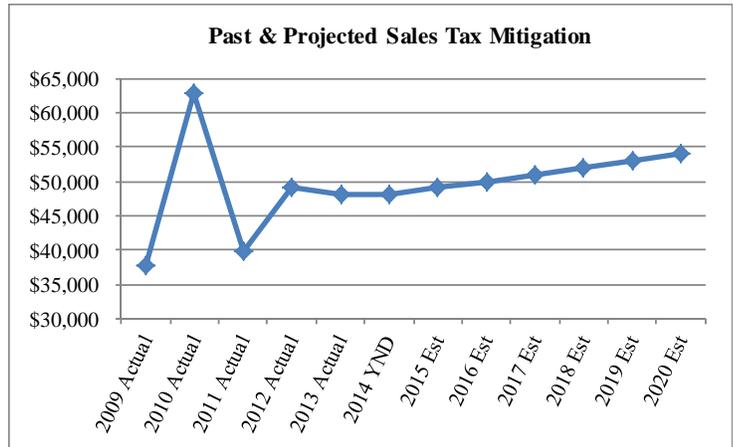
The following table provides a comparison to state shared revenues, including the portion of motor vehicle fuel tax received directly in the transportation capital fund.

Year	Sales Tax Mitigation	Criminal Justice	CJ High Crime	Liquor Excise Tax	Liquor Profits	Motor Veh Fuel Tax	Subtotal Gen/St O&M	Motor Veh Fuel Tax-CIP	Total All Funds
2007 Actual	\$ -	\$ 115,850	\$ 129,322	\$ 272,799	\$ 431,601	\$ 1,033,148	\$ 1,982,720	\$ 387,963	\$ 2,370,683
2008 Actual	\$ 10,842	\$ 114,627	\$ 131,683	\$ 285,730	\$ 398,426	\$ 925,801	\$ 1,867,109	\$ 389,847	\$ 2,256,956
2009 Actual	\$ 37,800	\$ 127,431	\$ 139,494	\$ 289,374	\$ 404,466	\$ 926,995	\$ 1,925,560	\$ 369,502	\$ 2,295,062
2010 Actual	\$ 62,808	\$ 121,941	\$ 132,507	\$ 291,060	\$ 470,667	\$ 894,867	\$ 1,973,850	\$ 372,861	\$ 2,346,711
2011 Actual	\$ 39,782	\$ 121,470	\$ 119,789	\$ 283,260	\$ 405,405	\$ 860,093	\$ 1,829,799	\$ 351,306	\$ 2,181,105
2012 Actual	\$ 49,158	\$ 123,883	\$ 125,164	\$ 145,808	\$ 580,449	\$ 843,743	\$ 1,868,205	\$ 344,627	\$ 2,212,832
2013 Actual	\$ 48,029	\$ 131,854	\$ 263,208	\$ 77,675	\$ 523,698	\$ 858,750	\$ 1,903,214	\$ 350,757	\$ 2,253,971
2014 YND	\$ 48,000	\$ 135,500	\$ 330,000	\$ 93,600	\$ 517,100	\$ 849,400	\$ 1,973,600	\$ 347,000	\$ 2,320,600
2015 Est	\$ 49,000	\$ 135,300	\$ 298,100	\$ 111,100	\$ 510,100	\$ 837,900	\$ 1,941,500	\$ 300,000	\$ 2,241,500
2016 Est	\$ 50,000	\$ 136,900	\$ 298,100	\$ 80,800	\$ 509,500	\$ 837,400	\$ 1,912,700	\$ 300,000	\$ 2,212,700
2017 Est	\$ 51,000	\$ 138,000	\$ 298,000	\$ 81,000	\$ 510,000	\$ 837,400	\$ 1,915,400	\$ 300,000	\$ 2,215,400
2018 Est	\$ 52,000	\$ 139,000	\$ 298,000	\$ 81,000	\$ 510,000	\$ 837,400	\$ 1,917,400	\$ 300,000	\$ 2,217,400
2019 Est	\$ 53,000	\$ 140,000	\$ 298,000	\$ 81,000	\$ 510,000	\$ 837,400	\$ 1,919,400	\$ 300,000	\$ 2,219,400
2020 Est	\$ 54,000	\$ 141,000	\$ 298,000	\$ 81,000	\$ 510,000	\$ 837,400	\$ 1,921,400	\$ 300,000	\$ 2,221,400

Sales Tax Mitigation (RCW 82.14.500)

Moneys are collected by the Department of Revenue from retailers for sales and use taxes based on the destination of sales. The state treasurer distributes to cities, towns, counties and transportation authorities in order to mitigate local sales tax revenue net losses as a result of the sourcing provisions of the streamlined sales and use tax agreement. The distributions are made on a quarterly basis “(March, June, September and December) and is deposited in the City’s General Fund.

Year	Sales Tax Mitigation	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 37,800	0.1%	\$ 26,958	248.6%
2010 Actual	\$ 62,808	0.2%	\$ 25,008	66.2%
2011 Actual	\$ 39,782	0.1%	\$ (23,026)	-36.7%
2012 Actual	\$ 49,158	0.1%	\$ 9,376	23.6%
2013 Actual	\$ 48,029	0.1%	\$ (1,129)	-2.3%
2014 YND	\$ 48,000	0.1%	\$ (29)	-0.1%
2015 Est	\$ 49,000	0.1%	\$ 1,000	2.1%
2016 Est	\$ 50,000	0.1%	\$ 1,000	2.0%
2017 Est	\$ 51,000	0.1%	\$ 1,000	2.0%
2018 Est	\$ 52,000	0.1%	\$ 1,000	2.0%
2019 Est	\$ 53,000	0.1%	\$ 1,000	1.9%
2020 Est	\$ 54,000	0.1%	\$ 1,000	1.9%



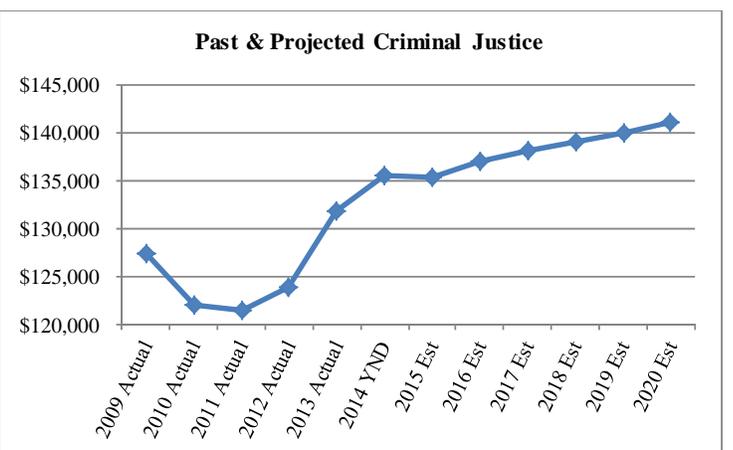
Criminal Justice (RCW 82.14.320 / RCW 82.14.330)

Cities currently receive three types of criminal justice revenue (four including criminal justice sales tax): high crime, population, and special programs. The money comes from the State’s general fund and is distributed to cities on the last days of January, April, July and October.

Population, Violent Crime, and Special Programs (RCW 82.14.330)

16% of these funds are distributed to cities based on population, with each city receiving a minimum of \$1,000 per year. 20% is distributed based on population to those cities that have had an average violent crime rate in the last three years that is 150% of the statewide average for those three years. These funds are subject to the same spending restrictions as high crime with the exception that they may not be spent on publications and public educational efforts dealing with runaway or at-risk youth. 54% goes to cities on a per capita basis to be spent on innovative law enforcement strategies, such as: alternative sentencing and crime prevention programs like community policing; domestic violence reduction programs; and/or programs for at-risk children or child abuse victim programs.

Year	Criminal Justice	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 127,431	0.4%	\$ 12,804	11.2%
2010 Actual	\$ 121,941	0.4%	\$ (5,490)	-4.3%
2011 Actual	\$ 121,470	0.4%	\$ (471)	-0.4%
2012 Actual	\$ 123,883	0.4%	\$ 2,413	2.0%
2013 Actual	\$ 131,854	0.4%	\$ 7,971	6.4%
2014 YND	\$ 135,500	0.4%	\$ 3,646	2.8%
2015 Est	\$ 135,300	0.4%	\$ (200)	-0.1%
2016 Est	\$ 136,900	0.4%	\$ 1,600	1.2%
2017 Est	\$ 138,000	0.4%	\$ 1,100	0.8%
2018 Est	\$ 139,000	0.4%	\$ 1,000	0.7%
2019 Est	\$ 140,000	0.4%	\$ 1,000	0.7%
2020 Est	\$ 141,000	0.4%	\$ 1,000	0.7%



High Crime (RCW 82.14.320)

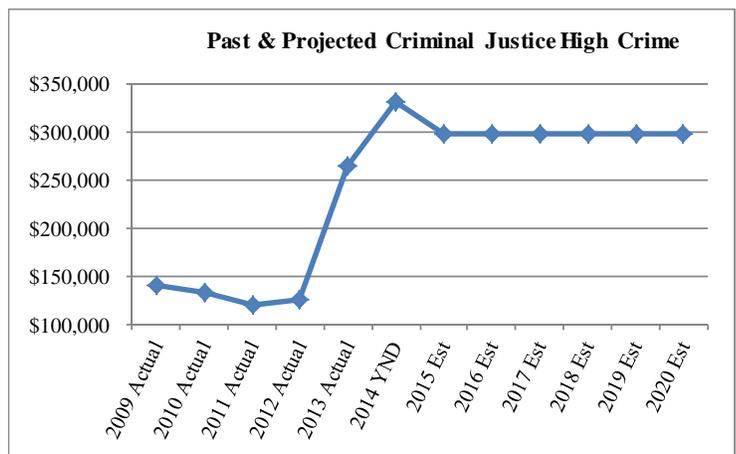
To qualify to receive these funds a city must: (1) Have a crime rate in excess of 125% of the state-wide average as calculated in the most recent annual report on crime in Washington State is published by the Washington Association of Sheriffs and Police Chiefs; (2) Be levying, at the maximum rate, the second half cent of the sales tax or half cent real estate excise tax; and (3) Have a per capita yield from the first half cent of the sales tax of less than 150% of the state-wide average per capita yield for all cities.

30% of the funds are distributed based on population to cities that have a crime rate more than 175% of the state-wide average. The remainder is distributed to all qualifying cities solely based on population. Cities have to re-qualify for the distribution each year based on the above criteria. The determination is made in July of each year for distribution in the four quarters of the state fiscal year. Per state statute, the funds must be used “exclusively for criminal justice purposes” and cannot be used to “replace or supplant existing funds”.

“Criminal justice purpose” as defined by legislation is: “activities that substantially assist the criminal justice system, which may include circumstances where ancillary benefit to the civil justice system occurs, and which includes domestic violence services such as those provided by domestic violence programs, community advocates, and legal advocates as defined in RCW 70.123.020, and publications and public educational efforts dealing with runaway or at-risk youth.”

High crime is reevaluated each year to determine if the City qualifies for High Crime for the following fiscal period (July 1st – June 30th). The City has received criminal justice high crime funding since 1997 and continues to qualify for the distribution through June 30, 2015.

Year	Criminal Justice High Crime	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 139,494	0.4%	\$ 7,811	5.9%
2010 Actual	\$ 132,507	0.4%	\$ (6,987)	-5.0%
2011 Actual	\$ 119,789	0.4%	\$ (12,718)	-9.6%
2012 Actual	\$ 125,164	0.4%	\$ 5,375	4.5%
2013 Actual	\$ 263,208	0.7%	\$ 138,044	110.3%
2014 YND	\$ 330,000	0.9%	\$ 66,792	25.4%
2015 Est	\$ 298,100	0.8%	\$ (31,900)	-9.7%
2016 Est	\$ 298,100	0.8%	\$ -	0.0%
2017 Est	\$ 298,000	0.8%	\$ (100)	0.0%
2018 Est	\$ 298,000	0.8%	\$ -	0.0%
2019 Est	\$ 298,000	0.8%	\$ -	0.0%
2020 Est	\$ 298,000	0.8%	\$ -	0.0%



Liquor Excise Tax & Liquor Board Profits (RCW 82.08.170/ RCW 66.08 / RCW 70.96A)

Prior to June 1, 2012, the State’s liquor monopoly prevented the City from taxing liquor establishments. However, the City of Lakewood was responsible for the policing of all liquor establishments located within the city limits so the state was required to share their state-collected profits and taxes to help cities with the cost of policing their liquor establishments. The Liquor Board obtained their profits from state liquor stores, taxes on wine and beer, license fees, permit fees, penalties, and forfeitures. Of these profits, cities receive a 40% share based on population. Cities also received 28% of the local excise tax receipts.

In November 2011, voters approved Initiative 1183 which privatized the distribution and retail sale of liquor, effective June 1, 2012. The markups on liquor have been replaced as a state revenue source by license fees that are paid to the state by retailers and distributors. The direct impact of this initiative is on liquor profits.

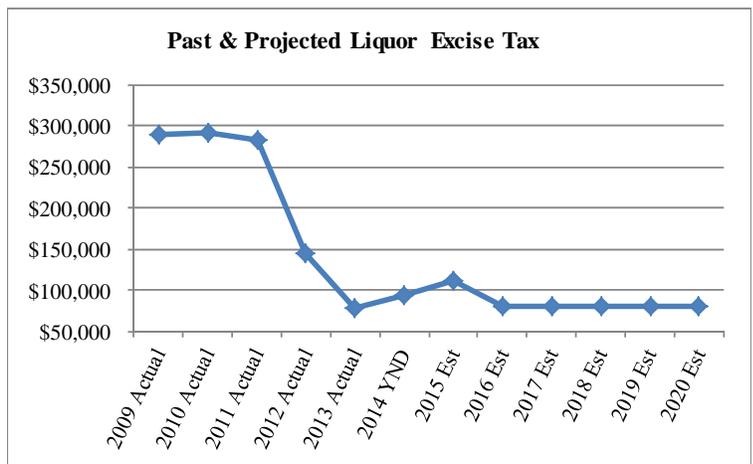
In 2012, legislation passed which diverted all city and county liquor excise tax revenue to the state general fund for FY 2013. It also provided for a permanent diversion of \$10M per year of city and county money from the liquor excise tax fund to the state general fund, effective FY 2014. Since 80% of the liquor excise tax is distributed to cities and 20% to counties, \$8M of the transfer comes out of City money and \$2M comes from county money annually.

Under Initiative 1183, the state is now collecting revenue in the form of license fees from distributors and retailers. A portion of these “liquor profits” goes to cities, counties, and border cities and counties. The distribution of spirit license fees through the liquor revolving fund to border areas, counties, cities, towns and the municipal research center must be made in a manner that provides that each category of recipients receive, in the aggregate, no less than it received from the liquor revolving fund during comparable periods prior to December 8, 2011. An additional distribution of ten million dollars per year from the spirits license fees must be provided to border areas, counties, and towns through the liquor revolving fund for the purpose of enhancing public safety programs.

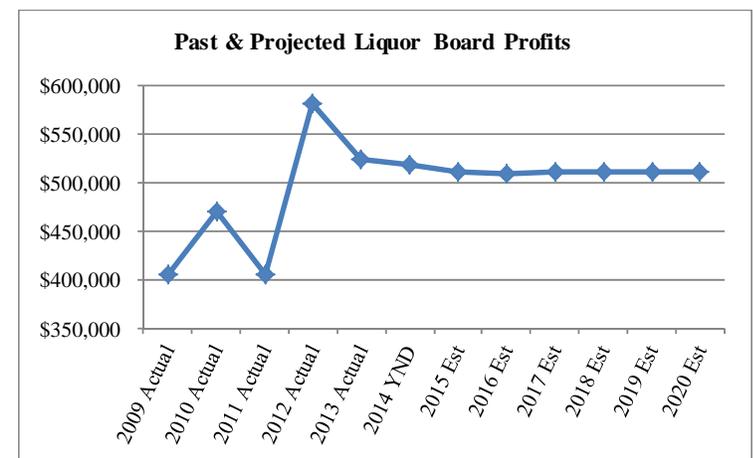
To be eligible for liquor excise funds, a city must devote at least 2% of its distribution to support an approved alcoholism or drug addiction program.

Liquor revenues are transferred to the City by the State Treasurer in January, April, July and October.

Year	Liquor Excise Tax	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 289,374	0.9%	\$ 3,644	1.3%
2010 Actual	\$ 291,060	0.9%	\$ 1,686	0.6%
2011 Actual	\$ 283,260	0.9%	\$ (7,800)	-2.7%
2012 Actual	\$ 145,808	0.4%	\$ (137,452)	-48.5%
2013 Actual	\$ 77,675	0.2%	\$ (68,133)	-46.7%
2014 YND	\$ 93,600	0.3%	\$ 15,925	20.5%
2015 Est	\$ 111,100	0.3%	\$ 17,500	18.7%
2016 Est	\$ 80,800	0.2%	\$ (30,300)	-27.3%
2017 Est	\$ 81,000	0.2%	\$ 200	0.2%
2018 Est	\$ 81,000	0.2%	\$ -	0.0%
2019 Est	\$ 81,000	0.2%	\$ -	0.0%
2020 Est	\$ 81,000	0.2%	\$ -	0.0%



Year	Liquor Board Profits	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 404,466	1.2%	\$ 6,040	1.5%
2010 Actual	\$ 470,667	1.5%	\$ 66,201	16.4%
2011 Actual	\$ 405,405	1.2%	\$ (65,262)	-13.9%
2012 Actual	\$ 580,449	1.7%	\$ 175,044	43.2%
2013 Actual	\$ 523,698	1.5%	\$ (56,751)	-9.8%
2014 YND	\$ 517,100	1.5%	\$ (6,598)	-1.3%
2015 Est	\$ 510,100	1.4%	\$ (7,000)	-1.4%
2016 Est	\$ 509,500	1.4%	\$ (600)	-0.1%
2017 Est	\$ 510,000	1.4%	\$ 500	0.1%
2018 Est	\$ 510,000	1.4%	\$ -	0.0%
2019 Est	\$ 510,000	1.4%	\$ -	0.0%
2020 Est	\$ 510,000	1.3%	\$ -	0.0%



Motor Vehicle Fuel Tax (RCW 46.68)

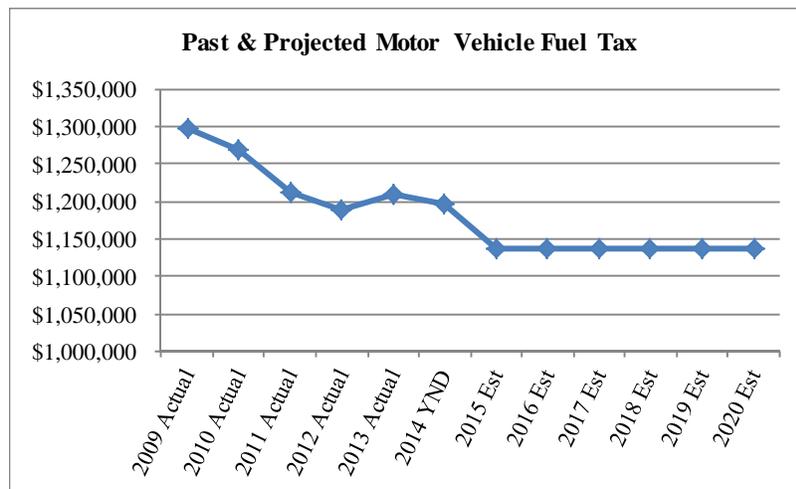
This tax is placed on the sale of motor vehicle gas in the State of Washington. Taxes on motor vehicle fuels from prior month's collections of the preceding month's station sales are to be used for construction, improvements, and repair of highways, streets and roads.

The motor vehicle fuel tax (MVET) is levied on consumption rather than price. The state currently levies a tax of 37.5 cents per gallon on motor vehicle fuel under RCW 82.36.025(1) through (6) and on special fuel (diesel) under RCW 82.38.030(1) through (6). Cities receive 10.6961% of the 23 cents per gallon tax levied under RCW 82.36.025(1) and RCW 82.38.030(1), from which some small deductions are made. Cities also are given 8.3333% share of the 3 cent taxes levied under RCW 82.36.025(3) and (4) and RCW 82.38.030(3) and (4).

These funds are distributed on a per capita basis and are to be placed in the city's Street Operations & Maintenance Fund and Transportation Capital Fund to be spent for: salaries and wages, material, supplies, equipment, purchase or condemnation of right-of-way, engineering or any other proper highway or street purpose in connection with the construction, alteration, repair, improvement or maintenance of city street or bridge, or viaduct of under passage along, upon or across such streets.

Cities are required to spend 0.42% of their gas tax receipts on paths and trails, unless that amount is \$500 or less. Cities in lieu of expending the funds each year may credit the funds to a financial reserve or special fund, to be held for not more than ten years, and to be expended for paths and trails. 71% of MVET is allocated to Street Operations & Maintenance and 28.58% is allocated to Transportation Capital.

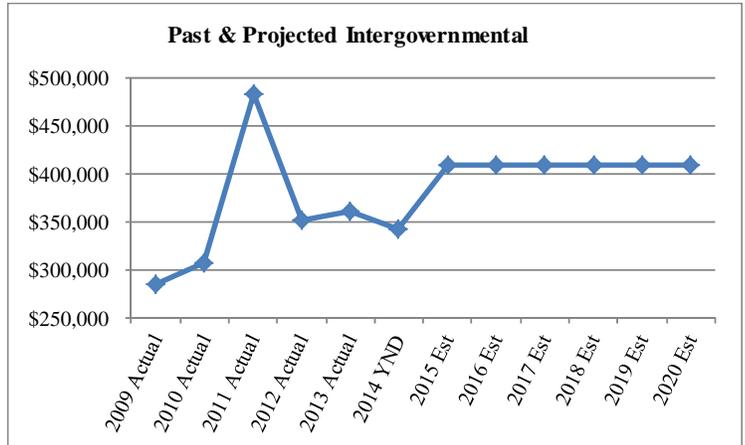
Year	Motor Vehicle Fuel Tax - G/S	% of G/S Oper Rev	Chg Over Prior Year		Motor Vehicle Fuel Tax - CIP	Total MVET
			\$	%		
2009 Actual	\$ 926,995	2.8%	\$ 1,194	0.1%	\$ 369,502	\$ 1,296,497
2010 Actual	\$ 894,867	2.8%	\$ (32,128)	-3.5%	\$ 372,861	\$ 1,267,728
2011 Actual	\$ 860,093	2.6%	\$ (34,774)	-3.9%	\$ 351,306	\$ 1,211,399
2012 Actual	\$ 843,743	2.4%	\$ (16,350)	-1.9%	\$ 344,627	\$ 1,188,370
2013 Actual	\$ 858,750	2.4%	\$ 15,007	1.8%	\$ 350,757	\$ 1,209,507
2014 YND	\$ 849,400	2.4%	\$ (9,350)	-1.1%	\$ 347,000	\$ 1,196,400
2015 Est	\$ 837,900	2.3%	\$ (11,500)	-1.4%	\$ 300,000	\$ 1,137,900
2016 Est	\$ 837,400	2.3%	\$ (500)	-0.1%	\$ 300,000	\$ 1,137,400
2017 Est	\$ 837,400	2.3%	\$ -	0.0%	\$ 300,000	\$ 1,137,400
2018 Est	\$ 837,400	2.3%	\$ -	0.0%	\$ 300,000	\$ 1,137,400
2019 Est	\$ 837,400	2.2%	\$ -	0.0%	\$ 300,000	\$ 1,137,400
2020 Est	\$ 837,400	2.2%	\$ -	0.0%	\$ 300,000	\$ 1,137,400



INTERGOVERNMENTAL

Intergovernmental revenues include Police reimbursement, animal services contract revenues from the Town of Steilacoom and City of Dupont, Municipal Court contracted services to the City of University Place, Town of Steilacoom and City of Dupont (beginning in 2015) and parks revenue from Pierce County. These revenues are deposited in the General Fund.

Year	Intergovt'l	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 284,311	0.8%	\$ (605,055)	-68.0%
2010 Actual	\$ 306,391	1.0%	\$ 22,080	7.8%
2011 Actual	\$ 482,732	1.4%	\$ 176,340	57.6%
2012 Actual	\$ 351,908	1.0%	\$ (130,824)	-27.1%
2013 Actual	\$ 360,563	1.0%	\$ 8,655	2.5%
2014 YND	\$ 341,400	1.0%	\$ (19,163)	-5.3%
2015 Est	\$ 408,372	1.1%	\$ 66,972	19.6%
2016 Est	\$ 408,372	1.1%	\$ -	0.0%
2017 Est	\$ 407,900	1.1%	\$ (472)	-0.1%
2018 Est	\$ 407,900	1.1%	\$ -	0.0%
2019 Est	\$ 407,900	1.1%	\$ -	0.0%
2020 Est	\$ 408,000	1.1%	\$ 100	0.0%



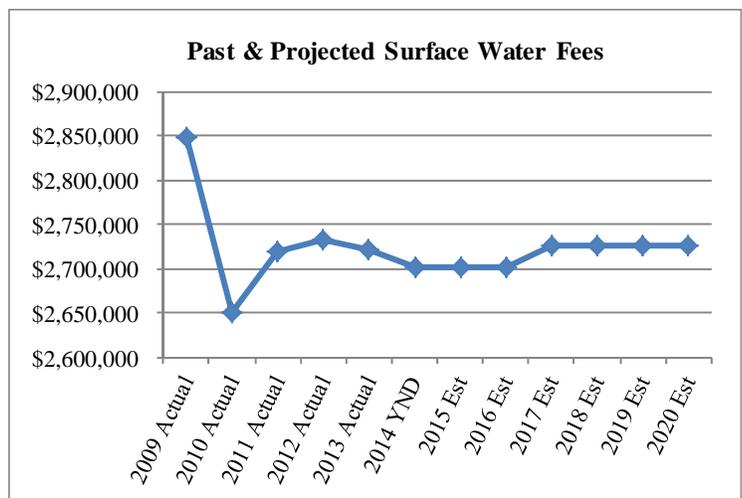
CHARGES FOR SERVICES

The charge for services is revenues generated from services provided to the general public (including parks and recreation fees, building permits, land use fees, and surface water fees).

Surface Water Management Fees

The Surface Water Management (SWM) fund manages surface water run-off accounts for the City's only utility operation. The Single-family households pay a fixed rate of \$77.40 per household amount. The projected surface water fees for 2015/2016 are roughly \$2.7M per year. Current year surface water management fees fund current year operations in 2015/2016. The operating fund also provides for a transfer to the Transportation Capital Fund in the amount of \$595K in 2015 and \$400K in 2016 for its portion of surface water related capital as well as surface water capital projects total \$27K in 2015 and \$523K in 2016 for pipe repair and outfall retrofit projects.

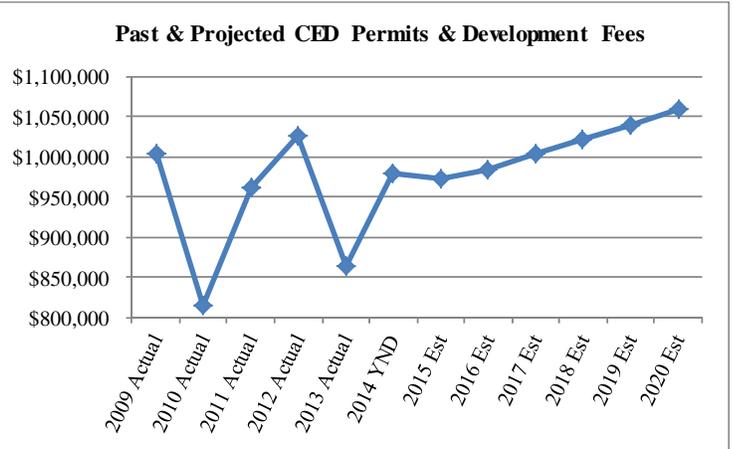
Year	Surface Water Fees	Chg Over Prior Year	
		\$	%
2009 Actual	\$ 2,847,354	\$ 161,408	6.0%
2010 Actual	\$ 2,650,221	\$ (197,133)	-6.9%
2011 Actual	\$ 2,718,958	\$ 68,737	2.6%
2012 Actual	\$ 2,732,964	\$ 14,006	0.5%
2013 Actual	\$ 2,720,766	\$ (12,198)	-0.4%
2014 YND	\$ 2,702,500	\$ (18,266)	-0.7%
2015 Est	\$ 2,702,500	\$ -	0.0%
2016 Est	\$ 2,702,500	\$ -	0.0%
2017 Est	\$ 2,725,000	\$ 22,500	0.8%
2018 Est	\$ 2,725,000	\$ -	0.0%
2019 Est	\$ 2,725,000	\$ -	0.0%
2020 Est	\$ 2,725,000	\$ -	0.0%



Permits & Development Fees

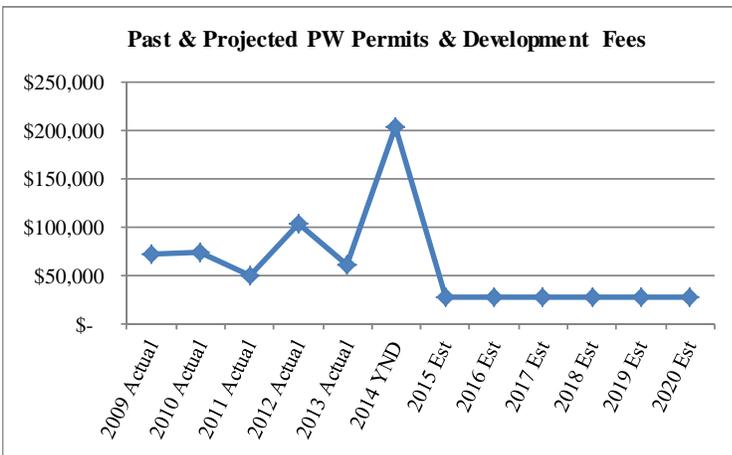
Community & Economic Development permits & fees include plan review, building, plumbing, mechanical, and land use fees. All fees are payable at the time of application. Application fees are deposited into the General Fund and are used to offset building and planning related service costs. The International Code Council (ICC) sets the per square foot building valuation. The ICC updates the valuation number annually. Building permit fees are, therefore, based on the building valuation table which is found in the City’s Master Fee Schedule, as is all other related Community & Economic Development permits and fees.

Year	CED Permits & Dev Fees	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 1,002,755	3.0%	\$ (417,353)	-29.4%
2010 Actual	\$ 814,328	2.5%	\$ (188,427)	-18.8%
2011 Actual	\$ 961,142	2.9%	\$ 146,814	18.0%
2012 Actual	\$ 1,026,342	3.0%	\$ 65,200	6.8%
2013 Actual	\$ 863,469	2.4%	\$ (162,873)	-15.9%
2014 YND	\$ 979,050	2.8%	\$ 115,581	13.4%
2015 Est	\$ 973,450	2.7%	\$ (5,600)	-0.6%
2016 Est	\$ 982,970	2.7%	\$ 9,520	1.0%
2017 Est	\$ 1,004,000	2.7%	\$ 21,030	2.1%
2018 Est	\$ 1,022,000	2.8%	\$ 18,000	1.8%
2019 Est	\$ 1,040,000	2.8%	\$ 18,000	1.8%
2020 Est	\$ 1,059,000	2.8%	\$ 19,000	1.8%



Public Works permits and development fees include right-of-way permits, plan review fees, inspection fees. The revenues are deposited in the Street Fund to offset service costs.

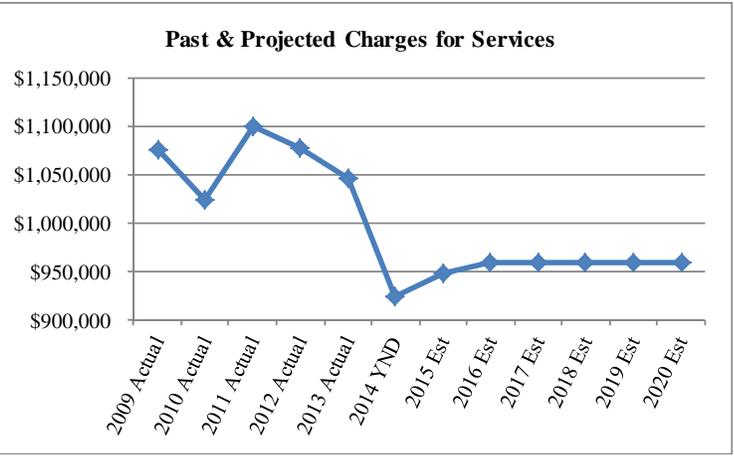
Year	PW Permits & Dev Fees	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 72,086	0.2%	\$ 29,591	69.6%
2010 Actual	\$ 73,220	0.2%	\$ 1,134	1.6%
2011 Actual	\$ 49,336	0.1%	\$ (23,884)	-32.6%
2012 Actual	\$ 102,492	0.3%	\$ 53,156	107.7%
2013 Actual	\$ 61,033	0.2%	\$ (41,459)	-40.5%
2014 YND	\$ 202,300	0.6%	\$ 141,267	231.5%
2015 Est	\$ 28,300	0.1%	\$ (174,000)	-86.0%
2016 Est	\$ 28,300	0.1%	\$ -	0.0%
2017 Est	\$ 28,300	0.1%	\$ -	0.0%
2018 Est	\$ 28,300	0.1%	\$ -	0.0%
2019 Est	\$ 28,300	0.1%	\$ -	0.0%
2020 Est	\$ 28,300	0.1%	\$ -	0.0%



Charges for Services

Revenues from charges for services include parks & recreation fees, court transport fees from the City of University Place and Town of Steilacoom, towing impound fees, extra duty fees, and Western State Hospital dispatch services.

Year	Charges for Services	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 1,076,081	3.2%	\$ 851,682	379.5%
2010 Actual	\$ 1,023,270	3.2%	\$ (52,811)	-4.9%
2011 Actual	\$ 1,098,341	3.3%	\$ 75,071	7.3%
2012 Actual	\$ 1,076,914	3.1%	\$ (21,427)	-2.0%
2013 Actual	\$ 1,045,767	3.0%	\$ (31,147)	-2.9%
2014 YND	\$ 924,300	2.6%	\$ (121,467)	-11.6%
2015 Est	\$ 948,500	2.7%	\$ 24,200	2.6%
2016 Est	\$ 958,500	2.7%	\$ 10,000	1.1%
2017 Est	\$ 958,500	2.6%	\$ -	0.0%
2018 Est	\$ 958,500	2.6%	\$ -	0.0%
2019 Est	\$ 958,500	2.5%	\$ -	0.0%
2020 Est	\$ 958,500	2.5%	\$ -	0.0%



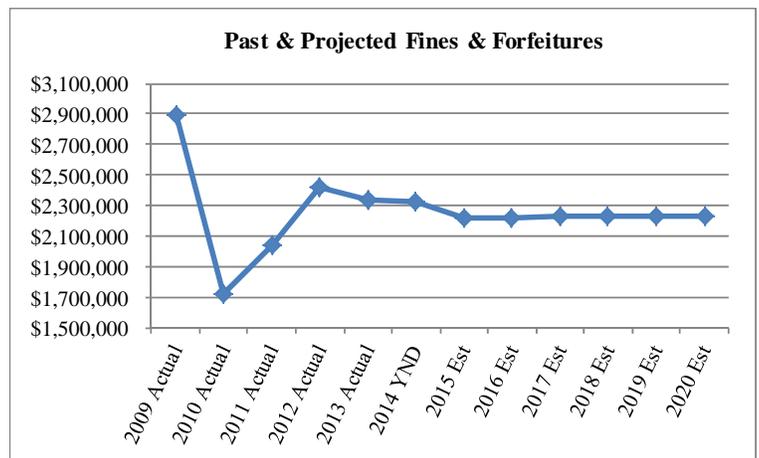
FINES & FORFEITURES

Fines & Forfeitures

The Municipal Court of the City of Lakewood is an inferior court (a court subject to the jurisdiction of another court known as the superior court, or a higher court) with exclusive original criminal jurisdiction of all violations of City laws. It also has the original jurisdiction of all other actions brought to enforce or recover license penalties or forfeitures declared or given by such city laws or by any state statutes. The Court also exercises all powers granted by Chapter 6 of said Justice Court and other Inferior Court Reorganization Law (Chapter 299, laws of 1964).

The City began operating its municipal court when it incorporated in 1996. Fines and forfeitures are accounted for in the General Fund and include fines from red light and school zone infractions. Prior to 2015, it also includes fines and forfeiture revenues the City of University Place and Town of Steilacoom as part of the contract terms of providing municipal court contracted services. In addition to the City retaining the fines and forfeitures as City revenue, the City receives a fixed contract amount from the both cities, which is accounted for as intergovernmental revenue.

Year	Fines & Forfeitures	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 2,895,692	8.6%	\$ 911,488	45.9%
2010 Actual	\$ 1,722,695	5.4%	\$ (1,172,997)	-40.5%
2011 Actual	\$ 2,038,586	6.1%	\$ 315,891	18.3%
2012 Actual	\$ 2,419,617	7.0%	\$ 381,031	18.7%
2013 Actual	\$ 2,342,639	6.6%	\$ (76,978)	-3.2%
2014 YND	\$ 2,329,603	6.6%	\$ (13,036)	-0.6%
2015 Est	\$ 2,224,600	6.2%	\$ (105,003)	-4.5%
2016 Est	\$ 2,224,600	6.2%	\$ -	0.0%
2017 Est	\$ 2,228,500	6.1%	\$ 3,900	0.2%
2018 Est	\$ 2,228,500	6.0%	\$ -	0.0%
2019 Est	\$ 2,228,500	5.9%	\$ -	0.0%
2020 Est	\$ 2,228,500	5.8%	\$ -	0.0%



CITY OF LAKEWOOD
Long Range Financial Forecast - DRAFT

	2012 Actual	2013 Actual	Year 2014			2015 Proposed	2016 Proposed	2017 Projected	2018 Projected	2019 Projected	2020 Projected	6 Yr Ave Chg 2009-2014	6 Yr Ave Chg 2015-2020
			Adopted Bdg	Revised Bdg	YND Est								
(001) GENERAL FUND													
<i>REVENUES:</i>													
Taxes	23,956,616	24,731,848	25,053,900	24,953,900	24,816,000	25,202,000	25,596,000	26,030,000	26,472,000	26,967,000	27,471,000	1.7%	1.5%
Property Tax	6,227,924	6,295,819	6,306,000	6,306,000	6,369,000	6,465,000	6,562,000	6,660,000	6,760,000	6,861,000	6,964,000	1.3%	1.3%
Local Sales & Use Tax	7,897,357	8,140,449	8,000,000	8,000,000	8,140,000	8,282,000	8,426,000	8,595,000	8,767,000	8,986,000	9,211,000	1.7%	1.9%
Sales/Parks	412,204	458,373	400,000	400,000	465,000	472,000	481,000	491,000	501,000	514,000	527,000	4.7%	1.9%
Natural Gas Use Tax	11,296	30,120	125,000	25,000	30,000	30,000	30,000	31,000	32,000	33,000	34,000	n/a	2.2%
Criminal Justice Sales Tax	756,800	824,003	800,000	800,000	830,000	838,000	846,000	863,000	880,000	898,000	916,000	2.7%	1.6%
Admissions Tax	591,704	641,151	472,500	472,500	640,000	650,000	660,000	670,000	680,000	690,000	700,000	5.3%	1.3%
Utility Tax	5,622,338	5,899,854	6,229,400	6,229,400	5,900,000	5,987,000	6,076,000	6,168,000	6,262,000	6,357,000	6,452,000	3.2%	1.3%
Leasehold Tax	11,858	8,027	1,000	1,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	12.7%	0.0%
Gambling Tax	2,425,133	2,434,051	2,720,000	2,720,000	2,434,000	2,470,000	2,507,000	2,544,000	2,582,000	2,620,000	2,659,000	-2.0%	1.3%
Franchise Fees	2,957,590	3,157,630	2,165,000	2,165,000	3,158,000	3,206,000	3,254,000	3,303,000	3,353,000	3,403,000	3,454,000	13.3%	1.3%
Cable, Water, Sewer, Solid Waste	2,169,251	2,342,256	1,535,000	1,535,000	2,343,000	2,379,000	2,415,000	2,451,000	2,488,000	2,525,000	2,563,000	11.6%	1.3%
Tacoma Power	788,340	815,374	630,000	630,000	815,000	827,000	839,000	852,000	865,000	878,000	891,000	19.8%	1.3%
Development Service Fees	1,026,342	863,469	1,435,785	1,435,785	979,050	973,450	982,970	1,004,000	1,022,000	1,040,000	1,059,000	-0.4%	1.5%
Building Permits	476,429	379,184	700,000	700,000	417,000	423,000	430,000	439,000	448,000	457,000	466,000	-1.9%	1.7%
Other Building Permit Fees	89,525	118,595	131,330	131,330	94,900	105,000	106,000	108,000	110,000	112,000	114,000	-2.0%	1.4%
Plan Review/Plan Check Fees	409,876	317,008	464,000	464,000	391,500	375,000	375,000	382,000	389,000	396,000	404,000	0.9%	1.3%
Other Zoning/Development Fees	50,512	48,682	140,455	140,455	75,650	70,450	71,970	75,000	75,000	75,000	75,000	7.4%	1.1%
Licenses & Permits	372,188	468,159	392,500	392,500	433,800	454,800	454,800	459,800	464,800	470,800	476,800	2.4%	0.8%
Business License	174,708	279,070	337,000	337,000	240,000	260,000	260,000	265,000	270,000	276,000	282,000	-0.7%	1.4%
Alarm Permits & Fees	142,276	157,742	14,500	14,500	158,000	159,000	159,000	159,000	159,000	159,000	159,000	17.0%	0.0%
Animal Licenses	55,203	31,346	41,000	41,000	35,800	35,800	35,800	35,800	35,800	35,800	35,800	-4.9%	0.0%
State Shared Revenues	1,024,462	1,044,464	702,300	1,064,300	1,124,200	1,103,600	1,075,300	1,078,000	1,080,000	1,082,000	1,084,000	2.1%	-0.3%
Sales Tax Mitigation	49,158	48,029	-	48,000	48,000	49,000	50,000	51,000	52,000	53,000	54,000	4.5%	1.7%
Criminal Justice	123,883	131,854	62,300	92,300	135,500	135,300	136,900	138,000	139,000	140,000	141,000	1.1%	0.7%
Criminal Justice High Crime	125,164	263,208	115,000	263,000	330,000	298,100	298,100	298,000	298,000	298,000	298,000	22.8%	0.0%
Liquor Excise Tax	145,808	77,675	-	211,000	93,600	111,100	80,800	81,000	81,000	81,000	81,000	-11.3%	-4.5%
Liquor Board Profits	580,449	523,698	525,000	450,000	517,100	510,100	509,500	510,000	510,000	510,000	510,000	4.6%	0.0%
Intergovernmental	351,908	360,563	378,500	378,500	341,400	408,372	408,372	407,900	407,900	407,900	408,000	3.3%	0.0%
Police FBI & Other Misc	18,263	36,912	103,500	103,500	16,400	12,900	12,900	12,900	12,900	12,900	13,000	-12.6%	0.1%
Police-Animal Svcs-Steilacoom	24,463	11,642	-	-	13,000	13,000	13,000	13,000	13,000	13,000	13,000	n/a	0.0%
Police-Animal Svcs-Dupont	34,182	26,868	-	-	27,000	27,000	27,000	27,000	27,000	27,000	27,000	n/a	0.0%
Muni Court-University Place Contract	225,000	227,640	225,000	225,000	225,000	171,002	171,002	171,000	171,000	171,000	171,000	n/a	0.0%
Muni Court-Town of Steilacoom Contract	-	7,500	-	-	10,000	99,349	99,349	99,000	99,000	99,000	99,000	n/a	-0.1%
Muni Court-City of Dupont	-	-	-	-	-	85,121	85,121	85,000	85,000	85,000	85,000	n/a	0.0%
Parks & Recreation	50,000	50,000	50,000	50,000	50,000	-	-	-	-	-	-	-12.8%	n/a

CITY OF LAKEWOOD
Long Range Financial Forecast - DRAFT

	2012 Actual	2013 Actual	Year 2014			2015 Proposed	2016 Proposed	2017 Projected	2018 Projected	2019 Projected	2020 Projected	6 Yr Ave Chg 2009-2014	6 Yr Ave Chg 2015-2020
			Adopted Bdg	Revised Bdg	YND Est								
(001) GENERAL FUND-continued													
Charges for Services & Fees	1,076,914	1,045,767	824,650	832,650	924,300	948,500	958,500	958,500	958,500	958,500	958,500	-2.4%	0.2%
Parks & Recreation Fees	237,203	234,548	184,600	192,600	227,500	252,500	262,500	262,500	262,500	262,500	262,500	0.1%	0.7%
Court Transport-University Place	15,290	13,915	-	-	14,000	14,000	14,000	14,000	14,000	14,000	14,000	n/a	0.0%
Court Transport-Steilacoom	-	-	-	-	800	-	-	-	-	-	-	n/a	n/a
Police - Various Contracts	11,251	3,150	29,950	29,950	-	-	-	-	-	-	-	-16.7%	n/a
Police - Towing Impound Fees	99,800	77,300	-	-	40,000	40,000	40,000	40,000	40,000	40,000	40,000	n/a	0.0%
Police - Extra Duty	448,196	471,746	440,000	440,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	-3.7%	0.0%
Police - Dispatch Services WSH	253,522	239,009	161,500	161,500	231,000	231,000	231,000	231,000	231,000	231,000	231,000	-2.0%	0.0%
Other	11,652	6,098	8,600	8,600	11,000	11,000	11,000	11,000	11,000	11,000	11,000	-1.9%	0.0%
Fines & Forfeitures	2,419,617	2,342,639	2,515,910	2,335,910	2,329,603	2,224,600	2,224,600	2,228,500	2,228,500	2,228,500	2,228,500	-3.3%	0.0%
Municipal Court	1,596,299	1,514,628	1,488,910	1,488,910	1,549,103	1,444,100	1,444,100	1,448,000	1,448,000	1,448,000	1,448,000	0.5%	0.0%
Photo Infraction	789,539	793,105	1,000,000	820,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	-7.3%	0.0%
Penalties & Interest - Taxes	33,779	34,907	27,000	27,000	30,500	30,500	30,500	30,500	30,500	30,500	30,500	-8.5%	0.0%
Miscellaneous/Interest/Other	42,724	79,673	163,750	63,750	43,400	43,600	43,650	18,650	18,650	18,650	18,650	-14.3%	-9.5%
Interest Earnings	3,358	2,387	136,000	36,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	-16.0%	0.0%
Miscellaneous/Other	39,367	77,286	27,750	27,750	41,400	41,600	41,650	16,650	16,650	16,650	16,650	-13.9%	-10.0%
Interfund Transfers	269,700	298,060	298,060	313,060	313,060	284,700	284,700	284,700	284,700	284,700	284,700	-4.9%	0.0%
Transfers In - Fund 101 Street O&M	-	28,360	28,360	28,360	28,360	-	-	-	-	-	-	0.2%	n/a
Transfers In - Fund 102 Street Capital	-	-	-	-	-	-	-	-	-	-	-	-16.7%	n/a
Transfer In - Fund 401 SWM Operations	269,700	269,700	269,700	284,700	284,700	284,700	284,700	284,700	284,700	284,700	284,700	2.2%	0.0%
Subtotal Operating Revenues	33,498,061	34,392,273	33,930,355	33,935,355	34,462,813	34,849,622	35,282,892	35,773,050	36,290,050	36,861,050	37,443,150	1.5%	1.2%
EXPENDITURES:													
City Council	97,927	85,530	97,600	95,670	95,670	89,950	90,090	93,000	96,000	99,000	102,000	0.7%	2.2%
Legislative	95,156	80,745	93,100	91,170	91,170	86,500	86,640	89,000	92,000	95,000	98,000	1.1%	2.2%
Sister City	2,771	4,784	4,500	4,500	4,500	3,450	3,450	4,000	4,000	4,000	4,000	-4.5%	2.7%
City Manager	409,921	419,386	488,030	465,286	465,286	544,790	552,260	569,000	586,000	603,000	621,000	-1.5%	2.3%
Executive	363,400	307,955	341,120	368,955	368,955	419,310	423,210	436,000	449,000	462,000	476,000	2.5%	2.3%
Governmental Relations	46,521	111,431	146,910	96,331	96,331	125,480	129,050	133,000	137,000	141,000	145,000	-8.2%	2.6%
Municipal Court	1,679,120	1,721,223	1,738,190	1,860,571	1,798,071	1,735,640	1,807,930	1,863,000	1,919,000	1,976,000	2,035,000	5.5%	2.9%
Judicial Services	962,456	1,028,035	958,600	980,981	918,481	967,930	1,015,050	1,046,000	1,077,000	1,109,000	1,142,000	0.4%	3.0%
Professional Services	350,005	292,830	342,500	442,500	442,500	417,500	417,500	430,000	443,000	456,000	470,000	15.6%	2.1%
Probation & Detention	366,659	400,358	437,090	437,090	437,090	350,210	375,380	387,000	399,000	411,000	423,000	15.6%	3.5%
Administrative Services	3,353,185	3,322,082	2,969,310	3,015,380	3,335,380	1,408,210	1,465,450	1,509,000	1,554,000	1,600,000	1,648,000	1.0%	2.8%
Finance	1,208,779	1,194,573	1,179,330	1,225,400	1,225,400	966,460	1,009,730	1,040,000	1,071,000	1,103,000	1,136,000	2.4%	2.9%
Information Technology	986,962	851,501	830,350	830,350	830,350	-	-	-	-	-	-	-3.6%	n/a
Human Resources & Safety	478,017	490,739	496,000	496,000	496,000	441,750	455,720	469,000	483,000	497,000	512,000	0.1%	2.7%
Risk Management	679,428	785,270	463,630	463,630	783,630	-	-	-	-	-	-	8.5%	n/a

CITY OF LAKEWOOD
Long Range Financial Forecast - DRAFT

	2012 Actual	2013 Actual	Year 2014			2015 Proposed	2016 Proposed	2017 Projected	2018 Projected	2019 Projected	2020 Projected	6 Yr Ave Chg 2009-2014	6 Yr Ave Chg 2015-2020
			Adopted Bdgt	Revised Bdgt	YND Est								
(001) GENERAL FUND-continued													
Legal	1,407,092	1,249,436	1,408,700	1,327,769	1,327,769	1,566,960	1,631,360	1,680,000	1,731,000	1,782,000	1,835,000	-1.1%	2.9%
Legal (Civil & Criminal)	1,186,678	991,955	1,215,790	1,134,859	1,134,859	-	-	-	-	-	-	1.9%	n/a
Civil Legal Services	-	-	-	-	-	729,280	764,280	787,000	811,000	835,000	860,000	n/a	3.0%
Criminal Prosecution Services	-	-	-	-	-	458,060	477,620	492,000	507,000	522,000	538,000	n/a	2.9%
City Clerk	133,408	124,707	122,910	122,910	122,910	249,620	259,460	267,000	275,000	283,000	291,000	-9.8%	2.8%
Election	87,006	132,774	70,000	70,000	70,000	130,000	130,000	134,000	138,000	142,000	146,000	-6.2%	2.1%
Community & Economic Development	2,036,213	2,219,754	2,219,650	2,131,450	2,131,450	1,865,890	1,952,360	2,011,000	2,072,000	2,134,000	2,197,000	-1.9%	3.0%
Code Enforcement	276,269	282,706	291,760	291,760	291,760	-	-	-	-	-	-	11.8%	n/a
Planning	822,696	680,926	683,900	683,900	683,900	-	-	-	-	-	-	-2.5%	n/a
Current Planning	-	-	-	-	-	552,030	577,570	595,000	613,000	631,000	650,000	n/a	3.0%
Advance Planning	-	-	-	-	-	333,300	348,890	359,000	370,000	381,000	392,000	n/a	2.9%
Building	535,815	848,485	828,380	828,380	828,380	854,010	895,290	922,000	950,000	979,000	1,008,000	-4.9%	3.0%
Economic Development	401,433	407,637	415,610	327,410	327,410	126,550	130,610	135,000	139,000	143,000	147,000	5.4%	2.7%
Parks, Recreation & Community Services	2,165,776	1,997,690	1,947,730	2,187,230	2,177,230	2,423,260	2,508,650	2,584,000	2,662,000	2,742,000	2,824,000	1.1%	2.8%
Human Services	445,958	376,008	402,450	402,450	402,450	387,820	389,350	401,000	413,000	425,000	438,000	-2.4%	2.2%
Administration	209,047	196,770	195,160	195,160	185,160	221,380	229,150	236,000	243,000	250,000	258,000	-1.7%	2.8%
Recreation	381,941	346,398	323,380	359,480	359,480	383,320	400,970	413,000	425,000	438,000	451,000	2.2%	2.9%
Senior Services	189,836	200,651	208,610	208,610	208,610	204,690	212,760	219,000	226,000	233,000	240,000	0.1%	2.9%
Parks Facilities	489,109	459,913	401,680	401,680	401,680	571,020	590,180	608,000	626,000	645,000	664,000	-2.2%	2.7%
Fort Steilacoom	449,884	417,950	416,450	416,450	416,450	452,300	470,760	485,000	500,000	515,000	530,000	1.8%	2.9%
Street Landscape Maintenance	-	-	-	203,400	203,400	202,730	215,480	222,000	229,000	236,000	243,000	n/a	3.3%
Police	19,297,759	19,844,706	19,392,750	19,845,075	19,335,075	21,022,715	21,341,706	21,982,000	22,642,000	23,321,000	24,019,000	0.2%	2.4%
Command	1,835,726	1,887,065	1,957,770	1,975,570	1,975,570	3,424,360	3,457,990	3,562,000	3,669,000	3,779,000	3,892,000	3.0%	2.3%
Jail Service	1,007,157	883,655	981,840	981,840	681,840	638,060	624,240	643,000	662,000	682,000	702,000	-5.8%	1.7%
Dispatch Services/SS911	2,424,764	2,440,224	2,259,100	1,941,055	1,941,055	2,111,410	2,111,410	2,175,000	2,240,000	2,307,000	2,376,000	-3.0%	2.1%
Investigations	2,458,584	2,512,500	2,575,390	2,569,219	2,369,219	3,566,000	3,620,550	3,729,000	3,841,000	3,956,000	4,075,000	0.0%	2.4%
Patrol	6,586,617	6,553,810	6,718,330	7,002,594	7,002,594	6,847,595	7,000,236	7,210,000	7,426,000	7,649,000	7,878,000	2.8%	2.5%
Special Units	970,835	1,000,039	972,600	967,226	967,226	116,350	116,350	120,000	124,000	128,000	132,000	-2.6%	2.2%
SWAT	102,896	106,189	95,830	95,830	95,830	73,710	73,710	76,000	78,000	80,000	82,000	9.7%	1.9%
Crime Prevention	511,007	848,470	988,200	988,200	988,200	911,480	922,670	950,000	979,000	1,008,000	1,038,000	-1.4%	2.3%
Contracted Services (Extra Duty, offset by Revenue)	479,368	519,277	400,000	400,000	400,000	400,000	400,000	412,000	424,000	437,000	450,000	-4.8%	2.1%
Community Safety Resource Team (CSRT)	367,392	394,263	371,070	382,722	382,722	407,430	424,050	437,000	450,000	464,000	478,000	n/a	2.9%
Training	192,524	179,494	200,090	200,090	200,090	95,570	95,570	98,000	101,000	104,000	107,000	4.1%	2.0%
Traffic Policing	1,076,032	1,183,591	1,220,300	1,220,300	1,220,300	1,334,190	1,353,320	1,394,000	1,436,000	1,479,000	1,523,000	3.4%	2.4%
Property Room	275,746	309,188	285,080	285,080	285,080	296,270	319,360	329,000	339,000	349,000	359,000	1.6%	3.5%
Reimbursements	159,210	295,434	35,000	88,199	88,199	82,340	82,340	85,000	88,000	91,000	94,000	-11.7%	2.4%
Emergency Management	48,505	4,464	15,300	15,300	15,300	19,590	29,040	30,000	31,000	32,000	33,000	-13.0%	11.4%
Animal Control	293,566	280,929	316,850	281,850	281,850	308,360	320,870	330,000	340,000	350,000	361,000	-1.5%	2.8%
Road & Street/Camera Enforcement	507,831	446,113	-	450,000	440,000	390,000	390,000	402,000	414,000	426,000	439,000	-5.2%	2.1%

CITY OF LAKEWOOD
Long Range Financial Forecast - DRAFT

	2012 Actual	2013 Actual	Year 2014			2015 Proposed	2016 Proposed	2017 Projected	2018 Projected	2019 Projected	2020 Projected	6 Yr Ave Chg 2009-2014	6 Yr Ave Chg 2015-2020
			Adopted Bdg	Revised Bdg	YND Est								
(001) GENERAL FUND-continued													
Property Management	819,370	861,916	935,620	881,620	881,620	-	-	-	-	-	-	3.2%	n/a
Facilities Maintenance	456,299	330,341	310,030	295,530	295,530	-	-	-	-	-	-	-2.5%	n/a
City Hall Facility	85,462	105,536	134,550	134,550	134,550	-	-	-	-	-	-	-1.3%	n/a
Law Enforcement Facilities	120,017	277,217	278,590	264,090	264,090	-	-	-	-	-	-	7.4%	n/a
Parking Facilities/Light Rail	157,592	148,822	212,450	187,450	187,450	-	-	-	-	-	-	32.2%	n/a
Non-Departmental	616,361	510,760	509,670	483,758	483,758	2,572,884	2,575,090	2,317,000	2,386,000	2,457,000	2,530,000	-1.6%	-0.3%
Commute Trip Reduction	6,422	3,681	10,000	10,000	10,000	-	-	-	-	-	-	n/a	n/a
Fleet Management	29,940	945	4,500	4,500	4,500	-	-	-	-	-	-	-16.1%	n/a
Other (affects many departments)	250,232	185,893	177,500	147,500	147,500	74,270	74,270	76,000	78,000	80,000	82,000	-7.7%	1.7%
Liquor/Pollution Control	41,496	34,334	34,000	34,000	34,000	-	-	-	-	-	-	-3.8%	n/a
Unallocated Internal Service Charges	-	-	-	-	-	2,174,424	2,175,660	2,241,000	2,308,000	2,377,000	2,448,000	n/a	2.1%
Debt Service	288,270	285,908	283,670	-	-	-	-	-	-	-	-	-16.7%	n/a
Transfer to Fund 190 CDBG Abatement Program	-	-	-	-	-	35,000	35,000	35,000	35,000	35,000	35,000	n/a	0.0%
Transfer to Fund 201 GO Bond Debt Service	-	-	-	287,758	287,758	289,190	290,160	285,598	286,038	286,288	285,113	n/a	-0.2%
Interfund Transfers	1,069,266	1,064,780	1,064,780	901,064	945,289	1,006,650	1,061,550	1,135,300	1,188,300	1,242,300	1,299,300	n/a	4.8%
Transfer to Fund 101 Street O&M	1,032,826	1,029,780	1,029,780	866,064	910,289	1,006,650	1,061,550	1,135,300	1,188,300	1,242,300	1,299,300	n/a	4.8%
Transfer to Fund 102 Street Capital	36,440	35,000	35,000	35,000	35,000	-	-	-	-	-	-	n/a	n/a
Contributions to Reserve Funds	-	920,300	920,300	920,300	920,300	-	-	-	-	-	-	2.0%	n/a
Contribution to Fund 501 Vehicle & Equip Reserves	-	920,300	920,300	920,300	920,300	-	-	-	-	-	-	2.0%	n/a
Subtotal Operating Expenditures	32,951,989	34,217,562	33,692,330	34,115,173	33,896,898	34,236,947	34,986,448	35,743,300	36,836,300	37,956,300	39,110,300	0.9%	2.4%
OPERATING INCOME (LOSS)	\$ 546,072	\$ 174,711	\$ 238,025	\$ (179,818)	\$ 565,915	\$ 612,675	\$ 296,444	\$ 29,750	\$ (546,250)	\$ (1,095,250)	\$ (1,667,150)	-37.9%	-62.0%
<i>OTHER FINANCING SOURCES:</i>													
Grants, Donations/Contrib, 1-Time	830,521	695,838	335,000	419,634	230,786	257,811	156,499	-	-	-	-	-2.9%	-16.7%
Contributions/Donations	72,034	39,773	35,000	64,000	28,600	43,000	44,000	-	-	-	-	-7.6%	-16.7%
Misc/Other	-	356,873	-	-	-	-	-	-	-	-	-	n/a	n/a
Intergovernmental	581,260	-	-	-	-	-	-	-	-	-	-	n/a	n/a
Loan Receipts	-	-	-	-	-	-	-	-	-	-	-	n/a	n/a
Proceeds from Sale of Assets/Capital Lease	-	-	-	-	-	-	-	-	-	-	-	-16.7%	n/a
Grants	177,227	299,192	300,000	355,634	202,186	214,811	112,499	-	-	-	-	-1.4%	-16.7%
Transfers In	19,901	398,392	-	2,015,015	2,015,015	-	270,000	-	-	-	-	216.4%	n/a
Transfer In - Fund 180 Narcotics Seizure	-	-	-	14,061	85,939	-	-	-	-	-	-	n/a	n/a
Transfer In - Fund 181 Felony Seizure	-	-	-	85,939	14,061	-	-	-	-	-	-	n/a	n/a
Transfer In - Various Grant Funds	16,025	-	-	-	-	-	-	-	-	-	-	-16.7%	n/a
Transfer In - Fund 190 Grants	-	-	-	840,056	840,056	-	-	-	-	-	-	-503.8%	n/a
Transfer In - Fund 195 Public Safety Grant	3,000	-	-	-	-	-	-	-	-	-	-	n/a	n/a
Transfer In - Fund 251 LID Guaranty	-	-	-	-	-	-	270,000	-	-	-	-	n/a	n/a
Transfer In - Fund 301 General Governmental CIP	-	398,392	-	-	-	-	-	-	-	-	-	n/a	n/a
Transfer in - Fund 311 Sewer CIP	-	-	-	-	-	-	-	-	-	-	-	n/a	n/a
Transfer In - Fund 312 Sanitary Sewer Connect CIP	876	-	-	-	-	-	-	-	-	-	-	n/a	n/a
Transfer In - Fund 501 Fleet & Equipment	-	-	-	1,074,959	1,074,959	-	-	-	-	-	-	n/a	n/a
Subtotal Other Financing Sources	\$ 850,422	\$ 1,094,230	\$ 335,000	\$ 2,434,649	\$ 2,245,801	\$ 257,811	\$ 426,499	\$ -	\$ -	\$ -	\$ -	71.6%	-16.7%

CITY OF LAKEWOOD
Long Range Financial Forecast - DRAFT

	2012 Actual	2013 Actual	Year 2014			2015 Proposed	2016 Proposed	2017 Projected	2018 Projected	2019 Projected	2020 Projected	6 Yr Ave Chg 2009-2014	6 Yr Ave Chg 2015-2020
			Adopted Bdgt	Revised Bdgt	YND Est								
(001) GENERAL FUND-continued													
<i>OTHER FINANCING USES:</i>													
Capital & Other 1-Time	305,385	1,295,389	85,000	1,311,030	1,271,029	180,000	10,000	-	-	-	-	53.5%	-16.7%
Municipal Court	-	34,039	-	46,819	46,819	50,000	-	-	-	-	-	84.2%	-16.7%
City Council	-	-	-	1,930	1,930	-	-	-	-	-	-	n/a	n/a
City Manager	-	2,301	-	20,165	20,165	10,000	-	-	-	-	-	n/a	-16.7%
Administrative Services	114,355	999,976	75,000	471,922	431,921	-	-	-	-	-	-	33.4%	n/a
Non-Dept - To Be Categorized	-	36,000	-	-	-	-	-	-	-	-	-	n/a	n/a
Legal/Clerk	-	7,663	-	21,209	21,209	120,000	10,000	-	-	-	-	n/a	-16.7%
Community & Economic Development	-	101,673	10,000	380,985	380,985	-	-	-	-	-	-	n/a	n/a
Parks, Recreation & Community Services	-	79,034	-	160,000	160,000	-	-	-	-	-	-	7.5%	n/a
Police	11,736	34,703	-	208,000	208,000	-	-	-	-	-	-	69.5%	n/a
Police-Donated Funds	-	-	-	-	-	-	-	-	-	-	-	n/a	n/a
Public Works/Property Management	52,205	-	-	-	-	-	-	-	-	-	-	n/a	n/a
Interfund Loans	127,089	-	-	-	-	-	-	-	-	-	-	n/a	n/a
Interfund Transfers	30,739	8,179	-	87,000	87,000	550,000	550,000	750,000	750,000	750,000	750,000	-16.2%	6.1%
Transfer Out - Fund 101 Street O&M	-	-	-	37,000	37,000	-	-	-	-	-	-	n/a	n/a
Transfer Out - Fund 102 Street Capital	-	3,826	-	-	-	500,000	500,000	500,000	500,000	500,000	500,000	-16.7%	0.0%
Transfer Out - Fund 105 Property Abatement	-	-	-	-	-	-	-	-	-	-	-	n/a	n/a
Transfer Out - Fund 106 Public Art	-	2,000	-	-	-	-	-	-	-	-	-	n/a	n/a
Transfer Out - Fund 180 Narcotics Seizure	-	-	-	-	-	-	-	-	-	-	-	n/a	n/a
Transfer Out - Fund 182 Federal Seizure	-	-	-	-	-	-	-	-	-	-	-	n/a	n/a
Transfer Out - Fund 190 Grants	-	-	-	-	-	-	-	-	-	-	-	n/a	n/a
Transfer Out - Fund 192 OEA Grant	-	-	-	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	n/a	0.0%
Transfer Out - Fund 195 Police Grants	-	2,353	-	-	-	-	-	-	-	-	-	n/a	n/a
Transfer Out - Fund 203 Police Facility Debt Svc	-	-	-	-	-	-	-	-	-	-	-	-16.7%	n/a
Transfer Out - Fund 301 General Gov't CIP	-	-	-	-	-	-	-	-	-	-	-	-16.7%	n/a
Transfer Out - Fund 401 Surface Water Mgmt	22,065	-	-	-	-	-	-	-	-	-	-	-16.7%	n/a
Transfer Out - Fund 501 Fleet & Equip Reserves	8,674	-	-	-	-	-	-	-	-	-	-	n/a	n/a
Transfer Out - Fund 502 Property Management	-	-	-	-	-	-	-	100,000	100,000	100,000	100,000	-16.7%	n/a
Transfer Out - Fund 503 IT Reserves	-	-	-	-	-	-	-	100,000	100,000	100,000	100,000	n/a	n/a
Contingency	-	-	25,000	25,000	-	n/a	n/a						
Contingency	-	-	25,000	25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	n/a	n/a
Subtotal Other Financing Uses	\$ 336,124	\$ 1,303,568	\$ 110,000	\$ 1,423,030	\$ 1,358,029	\$ 730,000	\$ 560,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	-10.0%	0.5%
Total Revenues and Other Sources													
	\$ 34,348,483	\$ 35,486,503	\$ 34,265,355	\$ 36,370,004	\$ 36,708,614	\$ 35,107,433	\$ 35,709,391	\$ 35,773,050	\$ 36,290,050	\$ 36,861,050	\$ 37,443,150	2.4%	1.1%
Total Expenditures and other Uses													
	\$ 33,288,113	\$ 35,521,130	\$ 33,802,330	\$ 35,538,203	\$ 35,254,927	\$ 34,966,947	\$ 35,546,448	\$ 36,493,300	\$ 37,586,300	\$ 38,706,300	\$ 39,860,300	-0.1%	2.3%
Beginning Fund Balance:													
	\$ 1,554,938	\$ 2,615,308	\$ 402,580	\$ 2,580,681	\$ 2,580,681	\$ 4,034,368	\$ 4,174,854	\$ 4,337,797	\$ 3,617,547	\$ 2,321,297	\$ 476,047	-11.6%	-14.7%
Ending Fund Balance:													
	\$ 2,615,308	\$ 2,580,681	\$ 865,605	\$ 3,412,482	\$ 4,034,368	\$ 4,174,854	\$ 4,337,797	\$ 3,617,547	\$ 2,321,297	\$ 476,047	\$ (1,941,103)	-3.3%	-24.4%
Ending Fund Balance as a % of Gen/Street Operating Rev	7.6%	7.3%	2.5%	9.8%	11.4%	11.7%	12.0%	9.9%	6.2%	1.3%	-5.1%	-3.9%	-23.9%
Reserve - Total Target 12% of Gen/Street Operating Rev	\$ 4,133,319	\$ 4,237,447	\$ 4,172,395	\$ 4,172,995	\$ 4,261,742	\$ 4,285,899	\$ 4,337,797	\$ 4,396,650	\$ 4,458,690	\$ 4,527,210	\$ 4,597,062	0.9%	1.2%
2% Contingency Reserves	\$ 688,886	\$ 706,241	\$ 695,399	\$ 695,499	\$ 710,290	\$ 714,316	\$ 722,972	\$ 732,775	\$ 743,115	\$ 754,535	\$ 766,177	0.9%	1.2%
5% General Fund Reserves	\$ 1,722,216	\$ 1,765,603	\$ 1,738,498	\$ 1,738,748	\$ 1,775,726	\$ 1,785,791	\$ 1,807,413	\$ 1,831,938	\$ 1,857,788	\$ 1,886,338	\$ 1,915,443	0.9%	1.2%
5% Strategic Reserves	\$ 1,722,216	\$ 1,765,603	\$ 1,738,498	\$ 1,738,748	\$ 1,775,726	\$ 1,785,791	\$ 1,807,413	\$ 1,831,938	\$ 1,857,788	\$ 1,886,338	\$ 1,915,443	0.9%	1.2%
Unreserved / (12% Target Reserves Shortfall):	\$(1,518,011)	\$(1,656,766)	\$(3,306,790)	\$(760,513)	\$(227,374)	\$(111,045)	\$(0)	\$(779,103)	\$(2,137,393)	\$(4,051,163)	\$(6,538,165)	-20.6%	964.6%

CITY OF LAKEWOOD
Long Range Financial Forecast - DRAFT

	2012 Actual	2013 Actual	Year 2014			2015 Proposed	2016 Proposed	2017 Projected	2018 Projected	2019 Projected	2020 Projected	6 Yr Ave Chg 2009-2014	6 Yr Ave Chg 2015-2020
			Adopted Bdgt	Revised Bdgt	YND Est								
FUND 101 STREET OPERATIONS & MAINTENANCE													
<i>REVENUES:</i>													
Permits	99,092	60,733	48,500	48,500	202,000	28,000	28,000	28,000	28,000	28,000	28,000	31.1%	0.0%
Engineering Review Fees	3,400	300	1,000	1,000	300	300	300	300	300	300	300	-13.5%	0.0%
Motor Vehicle Fuel Tax	843,743	858,750	790,000	790,000	849,400	837,900	837,400	837,400	837,400	837,400	837,400	-1.4%	0.0%
Interest Earnings	28	5	100	100	-	-	-	-	-	-	-	-16.7%	n/a
Subtotal Operating Revenues	\$ 946,263	\$ 919,788	\$ 839,600	\$ 839,600	\$ 1,051,700	\$ 866,200	\$ 865,700	-7.9%	0.0%				
<i>EXPENDITURES:</i>													
Emergency Services	-	-	-	-	-	-	-	-	-	-	-	n/a	n/a
Street Lighting	450,903	491,047	454,400	454,400	454,400	454,400	454,400	468,000	482,000	496,000	511,000	-1.3%	2.1%
Traffic Control Devices	493,295	569,775	411,700	470,930	470,930	370,730	386,990	399,000	411,000	423,000	436,000	-0.6%	2.9%
Snow & Ice Response	82,009	38,209	15,850	15,850	15,850	15,850	15,850	16,000	16,000	16,000	16,000	-7.9%	0.2%
Road & Street Preservation	1,110,566	982,697	1,236,190	1,117,388	1,118,738	838,610	876,750	903,000	930,000	958,000	987,000	-6.4%	2.9%
Transfer Out - Fund 001 General Admin Support	-	28,360	28,360	28,360	28,360	-	-	-	-	-	-	0.2%	n/a
Contribution to Fleet & Equipment Reserves	-	100	100	100	100	199,260	199,260	200,000	200,000	200,000	200,000	-16.6%	0.1%
Subtotal Operating Expenditures	\$ 2,136,773	\$ 2,110,188	\$ 2,146,600	\$ 2,087,028	\$ 2,088,378	\$ 1,878,850	\$ 1,933,250	\$ 1,986,000	\$ 2,039,000	\$ 2,093,000	\$ 2,150,000	-4.7%	2.4%
OPERATING INCOME (LOSS)	\$ (1,190,510)	\$ (1,190,400)	\$ (1,307,000)	\$ (1,247,428)	\$ (1,036,678)	\$ (1,012,650)	\$ (1,067,550)	\$ (1,120,300)	\$ (1,173,300)	\$ (1,227,300)	\$ (1,284,300)	2.4%	4.5%
<i>OTHER FINANCING SOURCES:</i>													
Grants	30,471	-	-	-	-	-	-	-	-	-	-	-16.7%	n/a
Donations/Contributions	-	-	-	-	-	-	-	-	-	-	-	-16.7%	n/a
Proceeds from Sale of Assets/Capital Lease	70,600	93,944	25,000	25,000	10,000	10,000	10,000	-	-	-	-	-13.1%	-16.7%
Judgments, Settlements/Miscellaneous	10,924	14,341	326,550	326,550	11,520	11,000	11,000	-	-	-	-	94.4%	-16.7%
Transfer In From General Fund	1,032,826	1,029,780	1,029,780	903,064	947,289	1,006,650	1,061,550	1,135,300	1,188,300	1,242,300	1,299,300	n/a	4.8%
Transfer In - Fund 102 Street Capital	134,552	56,000	-	-	-	-	-	-	-	-	-	-16.7%	n/a
Transfer In - Fund 401 Surface Water Mgmt	6,325	-	-	-	-	-	-	-	-	-	-	-16.7%	n/a
Subtotal Other Financing Sources	\$ 1,285,698	\$ 1,194,066	\$ 1,381,330	\$ 1,254,614	\$ 968,809	\$ 1,027,650	\$ 1,082,550	\$ 1,135,300	\$ 1,188,300	\$ 1,242,300	\$ 1,299,300	2.8%	4.4%
<i>OTHER FINANCING USES:</i>													
Grants	30,471	76,589	-	1,350	-	-	-	-	-	-	-	-16.7%	n/a
Building, Vehicles, Equipment	6,432	-	59,330	100	100	-	-	-	-	-	-	-16.7%	n/a
Construction - Traffic Control	42,779	-	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	-13.3%	0.0%
Subtotal Other Financing Uses	\$ 79,682	\$ 76,589	\$ 74,330	\$ 16,450	\$ 15,100	\$ 15,000	-16.4%	0.0%					
Total Revenues and Other Sources	\$ 2,231,961	\$ 2,113,854	\$ 2,220,930	\$ 2,094,214	\$ 2,020,509	\$ 1,893,850	\$ 1,948,250	\$ 2,001,000	\$ 2,054,000	\$ 2,108,000	\$ 2,165,000	-4.8%	2.4%
Total Expenditures and other Uses	\$ 2,216,455	\$ 2,186,777	\$ 2,220,930	\$ 2,103,478	\$ 2,103,478	\$ 1,893,850	\$ 1,948,250	\$ 2,001,000	\$ 2,054,000	\$ 2,108,000	\$ 2,165,000	-7.5%	2.4%
Beginning Fund Balance:	\$ 140,386	\$ 155,892	\$ 100	\$ 82,969	\$ 82,969	\$ -	-15.8%	n/a					
Ending Fund Balance:	\$ 155,892	\$ 82,969	\$ 100	\$ 73,705	\$ -	-16.7%	n/a						

CITY OF LAKEWOOD
Long Range Financial Forecast - DRAFT

	2012	2013	Year 2014		2015	2016	2017	2018	2019	2020	
	Actual	Actual	Adopted Bdgt	Revised Bdgt							YND Est
FUND 102 REAL ESTATE EXCISE TAX (Street Capital Fund prior to 2015)											
<i>REVENUES:</i>											
Real Estate Excise Tax	621,821	1,151,297	600,000	700,000	900,000	800,000	800,000	900,000	900,000	1,000,000	1,000,000
Solid Waste Recycling Licenses & Permits	-	1,600	-	-	-	-	-	-	-	-	-
Motor Vehicle Fuel Tax	344,627	350,757	335,000	335,000	347,000	-	-	-	-	-	-
Engineering Services	-	9,144	-	-	-	-	-	-	-	-	-
Interest Earnings	83	139	-	-	-	-	-	-	-	-	-
Grants	6,401,471	2,891,751	9,056,000	22,520,710	22,520,710	-	-	-	-	-	-
Donations/Contributions	161,446	234,253	-	747,760	747,760	-	-	-	-	-	-
Proceeds from Sale of Assets/Capital Lease	52,886	1,500	-	2,570	-	-	-	-	-	-	-
Judgments, Settlements/Miscellaneous	-	15	100,000	320,000	-	-	-	-	-	-	-
Transfer In From 001 General Fund	36,440	38,826	35,000	35,000	35,000	-	-	-	-	-	-
Transfer In - Fund 190 Grant	-	-	325,000	-	-	-	-	-	-	-	-
Transfer In - Fund 401 Surface Water Mgmt	704,882	108,004	200,000	2,347,750	2,347,750	-	-	-	-	-	-
Total Revenue	\$ 8,323,657	\$ 4,787,286	\$ 10,651,000	\$ 27,008,790	\$ 26,898,220	\$ 800,000	\$ 800,000	\$ 900,000	\$ 900,000	\$ 1,000,000	\$ 1,000,000
<i>EXPENDITURES:</i>											
Capital Projects	8,286,000	4,253,248	10,237,110	25,604,163	25,604,163	-	-	-	-	-	-
Transfer Out - Fund 101 Street O&M	134,552	56,000	-	-	-	-	-	-	-	-	-
Transfer Out - Fund 302 Transportation Capital	-	-	-	-	-	2,058,037	800,000	900,000	900,000	1,000,000	1,000,000
Transfer Out - Fund 401 Surface Water Mgmt	-	300,000	300,000	487,975	487,975	389,169	-	-	-	-	-
Total Expenditures	\$ 8,420,553	\$ 4,609,248	\$ 10,537,110	\$ 26,092,138	\$ 26,092,138	\$ 2,447,206	\$ 800,000	\$ 900,000	\$ 900,000	\$ 1,000,000	\$ 1,000,000
Beginning Fund Balance:	\$ 759,981	\$ 663,085	\$ 457,430	\$ 841,124	\$ 841,124	\$ 1,647,206	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance:	663,085	841,124	571,320	1,757,776	1,647,206	-	-	-	-	-	-

FUND 103 LAKEWOOD TRANSPORTATION BENEFIT DISTRICT											
<i>REVENUES:</i>											
Package 1-Vehicle License Fee (net of fee)	-	-	-	-	-	572,000	685,000	685,000	685,000	685,000	685,000
TBD Revenue	-	-	2,000,000	-	-	-	-	-	-	-	-
Total Revenue	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 572,000	\$ 685,000				
<i>EXPENDITURES:</i>											
WCIA Risk Assessment	-	-	-	-	-	2,500	2,500	2,500	2,500	2,500	2,500
Transfer to Fund 302 Transportation Capital	-	-	-	-	-	569,500	682,500	682,500	682,500	682,500	682,500
TBD Expenditures	-	-	2,000,000	-	-	-	-	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 572,000	\$ 685,000				
Beginning Fund Balance:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance:	-	-	-	-	-	-	-	-	-	-	-

CITY OF LAKEWOOD
Long Range Financial Forecast - DRAFT

	2012	2013	Year 2014			2015	2016	2017	2018	2019	2020
	Actual	Actual	Adopted Bdgt	Revised Bdgt	YND Est	Proposed	Proposed	Projected	Projected	Projected	Projected
FUND 104 HOTEL/MOTEL LODGING TAX											
<i>REVENUES:</i>											
Special Hotel/Motel Lodging Tax	341,154	383,578	315,000	315,000	357,000	357,000	357,000	357,000	357,000	357,000	357,000
Transient Rental income Tax	145,555	153,431	115,000	115,000	143,000	143,000	143,000	143,000	143,000	143,000	143,000
Interest Earnings	1,074	1,093	-	-	-	-	-	-	-	-	-
Total Revenues	\$ 487,782	\$ 538,102	\$ 430,000	\$ 430,000	\$ 500,000						
<i>EXPENDITURES:</i>											
Administration	35,877	34,359	34,500	32,540	32,540	-	-	-	-	-	-
Lodging Tax Programs	476,653	506,186	464,500	465,310	465,310	500,000	500,000	500,000	500,000	500,000	500,000
Total Expenditures	\$ 512,530	\$ 540,545	\$ 499,000	\$ 497,850	\$ 497,850	\$ 500,000					
Beginning Fund Balance:	\$ 962,564	\$ 937,817	\$ 791,720	\$ 935,374	\$ 935,374	\$ 937,524					
Ending Fund Balance:	\$ 937,817	\$ 935,374	\$ 722,720	\$ 867,524	\$ 937,524						

FUND 105 PROPERTY ABATEMENT											
<i>REVENUES:</i>											
Abatement Charges	95,069	-	50,000	50,000	61,829	-	-	-	-	-	-
Interest Earnings	1,497	146	-	-	-	-	-	-	-	-	-
Transfer In - Fund 001 General	-	-	-	-	-	-	-	-	-	-	-
Total Revenues	\$ 96,566	\$ 146	\$ 50,000	\$ 50,000	\$ 61,829	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>EXPENDITURES:</i>											
Abatement	50,114	16,902	100,000	100,000	100,000	100,000	100,000	-	-	-	-
Total Expenditures	\$ 50,114	\$ 16,902	\$ 100,000	\$ -	\$ -	\$ -	\$ -				
Beginning Fund Balance:	\$ 208,475	\$ 254,927	\$ 50,000	\$ 238,171	\$ 238,171	\$ 200,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance:	\$ 254,927	\$ 238,171	\$ -	\$ 188,171	\$ 200,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -

FUND 106 PUBLIC ART											
<i>REVENUES:</i>											
Facilities Rental	-	10,000	5,000	5,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Transfer In - Fund 001 General	-	2,000	-	-	-	-	-	-	-	-	-
Total Revenues	\$ -	\$ 12,000	\$ 5,000	\$ 5,000	\$ 10,000						
<i>EXPENDITURES:</i>											
Arts Commission Programs	-	-	5,000	7,000	7,000	2,000	2,000	2,000	2,000	2,000	2,000
Public Art	-	-	-	-	-	-	31,000	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ 5,000	\$ 7,000	\$ 7,000	\$ 2,000	\$ 33,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Beginning Fund Balance:	\$ -	\$ -	\$ 5,000	\$ 12,000	\$ 12,000	\$ 15,000	\$ 23,000	\$ -	\$ 8,000	\$ 16,000	\$ 24,000
Ending Fund Balance:	\$ -	\$ 12,000	\$ 5,000	\$ 10,000	\$ 15,000	\$ 23,000	\$ -	\$ 8,000	\$ 16,000	\$ 24,000	\$ 32,000

CITY OF LAKEWOOD
Long Range Financial Forecast - DRAFT

	2012	2013	Year 2014			2015	2016	2017	2018	2019	2020
	Actual	Actual	Adopted Bdgt	Revised Bdgt	YND Est	Proposed	Proposed	Projected	Projected	Projected	Projected
FUND 180 NARCOTICS SEIZURE											
<i>REVENUES:</i>											
Forfeitures	132,808	141,410	281,340	323,306	365,306	110,000	110,000	110,000	110,000	110,000	110,000
Restitution/Settlements	117,419	-	-	-	-	-	-	-	-	-	-
Interest Earnings	858	844	1,660	1,660	1,660	-	-	-	-	-	-
Interfund Rent	42,000	3,500	42,000	42,000	-	-	-	-	-	-	-
Proceeds From Sale of Land	-	514,181	-	-	-	-	-	-	-	-	-
Total Revenues	\$ 293,085	\$ 659,935	\$ 325,000	\$ 366,966	\$ 366,966	\$ 110,000					
<i>EXPENDITURES:</i>											
Investigations	151,650	165,290	250,000	288,965	288,965	318,550	289,750	200,000	200,000	200,000	200,000
Interfund Loan Interest	1,070	-	-	-	-	-	-	-	-	-	-
Capital Purchases	-	124,268	-	40,413	40,413	-	-	-	-	-	-
Transfer Out - Fund 001 General	-	-	-	14,061	14,061	-	-	-	-	-	-
Total Expenditures	\$ 152,720	\$ 289,558	\$ 250,000	\$ 343,439	\$ 343,439	\$ 318,550	\$ 289,750	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Beginning Fund Balance:	\$ 267,432	\$ 407,797	\$ 15,660	\$ 778,174	\$ 778,174	\$ 801,701	\$ 593,151	\$ 413,401	\$ 323,401	\$ 233,401	\$ 143,401
Ending Fund Balance:	\$ 407,797	\$ 778,174	\$ 90,660	\$ 801,701	\$ 801,701	\$ 593,151	\$ 413,401	\$ 323,401	\$ 233,401	\$ 143,401	\$ 53,401

FUND 181 FELONY SEIZURE											
<i>REVENUES:</i>											
Interest Earnings	124	117	200	-	-	-	-	-	-	-	-
Forfeitures	4,419	4,250	9,800	-	-	-	-	-	-	-	-
Total Revenues	\$ 4,544	\$ 4,367	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>EXPENDITURES:</i>											
Investigations	10,620	9,166	20,000	87,601	89,704	-	-	-	-	-	-
Capital Purchases	-	49,108	-	-	-	-	-	-	-	-	-
Total Expenditures	\$ 10,620	\$ 58,274	\$ 20,000	\$ 87,601	\$ 89,704	\$ -					
Beginning Fund Balance:	\$ 161,645	\$ 155,569	\$ 50,000	\$ 101,662	\$ 101,662	\$ 11,958					
Ending Fund Balance:	\$ 155,569	\$ 101,662	\$ 40,000	\$ 14,061	\$ 11,958	\$ 11,958	\$ 11,958	\$ 11,958	\$ 11,958	\$ 11,958	\$ 11,958

CITY OF LAKEWOOD
Long Range Financial Forecast - DRAFT

	2012	2013	Year 2014			2015	2016	2017	2018	2019	2020
	Actual	Actual	Adopted Bdgt	Revised Bdgt	YND Est	Proposed	Proposed	Projected	Projected	Projected	Projected
FUND 182 FEDERAL SEIZURE											
<i>REVENUES:</i>											
Forfeitures	-	6,260	69,520	69,520	69,520	-	-	-	-	-	-
Interest Earnings	82	24	-	-	-	-	-	-	-	-	-
Total Revenues	\$ 82	\$ 6,284	\$ 69,520	\$ 69,520	\$ 69,520	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>EXPENDITURES:</i>											
Crime Prevention	23,316	11,915	100,000	69,520	69,520	10,000	10,000	10,000	10,000	-	-
Capital - Computer Software	33,160	-	-	-	-	-	-	-	-	-	-
Capital - Public Safety Equipment	27,384	-	-	-	-	-	-	-	-	-	-
Total Expenditures	\$ 83,859	\$ 11,915	\$ 100,000	\$ 69,520	\$ 69,520	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ -	\$ -
Beginning Fund Balance:	\$ 129,649	\$ 45,871	\$ 30,480	\$ 40,240	\$ 40,240	\$ 40,240	\$ 30,240	\$ 20,240	\$ 10,240	\$ 240	\$ 240
Ending Fund Balance:	\$ 45,871	\$ 40,240	\$ -	\$ 40,240	\$ 40,240	\$ 30,240	\$ 20,240	\$ 10,240	\$ 240	\$ 240	\$ 240

FUND 190 CDBG/GRANTS											
<i>REVENUES:</i>											
Grants	955,382	841,130	479,000	2,744,274	2,744,274	500,000	500,000	500,000	500,000	500,000	500,000
Home Program	-	-	210,000	-	-	-	-	-	-	-	-
Interest Earnings	2,401	565	-	2,052	2,052	-	-	-	-	-	-
Miscellaneous/Contributions	-	120	-	12,056	12,056	-	-	-	-	-	-
Loan Proceeds-CDBG Major Repair	-	-	-	-	-	-	-	-	-	-	-
Transfer In - Fund 001 General	-	-	-	-	-	35,000	35,000	35,000	35,000	35,000	35,000
Total Revenues	\$ 957,783	\$ 841,815	\$ 689,000	\$ 2,758,382	\$ 2,758,382	\$ 535,000					
<i>EXPENDITURES:</i>											
Grants	947,058	850,269	1,448,390	3,598,438	3,598,438	200,000	200,000	200,000	200,000	200,000	200,000
Abatement Program	-	-	-	-	-	35,000	35,000	35,000	35,000	35,000	35,000
Transfer Out - Fund 102 Street Capital	-	-	325,000	-	-	300,000	300,000	300,000	300,000	300,000	300,000
Transfer Out - Fund 401 Surface Water Mgmt	4,834	-	-	-	-	-	-	-	-	-	-
Total Expenditures	\$ 951,892	\$ 850,269	\$ 1,773,390	\$ 3,598,438	\$ 3,598,438	\$ 535,000					
Beginning Fund Balance:	\$ 843,831	\$ 849,722	\$ 2,654,170	\$ 841,268	\$ 841,268	\$ 1,212					
Ending Fund Balance:	\$ 849,722	\$ 841,268	\$ 1,569,780	\$ 1,212	\$ 1,212	\$ 1,212	\$ 1,212	\$ 1,212	\$ 1,212	\$ 1,212	\$ 1,212

CITY OF LAKEWOOD
Long Range Financial Forecast - DRAFT

	2012	2013	Year 2014			2015	2016	2017	2018	2019	2020
	Actual	Actual	Adopted Bdgt	Revised Bdgt	YND Est	Proposed	Proposed	Projected	Projected	Projected	Projected
FUND 191 NEIGHBORHOOD STABILIZATION PROGRAM											
<i>REVENUES:</i>											
Grant-NSP 1	152,542	34,679	-	158,549	158,549	-	-	-	-	-	-
Grant-NSP 3	130,527	165,095	-	96,031	96,031	-	-	-	-	-	-
Abatement Charges	-	-	25,000	-	-	-	-	-	-	-	-
Abatement Interest	855	-	5,000	-	-	-	-	-	-	-	-
Total Revenues	\$ 283,924	\$ 199,774	\$ 30,000	\$ 254,580	\$ 254,580	\$ -					
<i>EXPENDITURES:</i>											
Grant-NSP 1	149,751	34,679	75,000	158,549	158,549	-	-	-	-	-	-
Grant-NSP 3	132,096	163,526	2,280	96,031	96,031	-	-	-	-	-	-
Total Expenditures	\$ 281,848	\$ 198,205	\$ 77,280	\$ 254,580	\$ 254,580	\$ -					
Beginning Fund Balance:	\$ 167,699	\$ 169,776	\$ 153,770	\$ 171,345							
Ending Fund Balance:	\$ 169,776	\$ 171,345	\$ 106,490	\$ 171,345							

FUND 192 OFFICE OF ECONOMIC ADJUSTMENT											
<i>REVENUES:</i>											
Grants	294,834	189,961	-	471,777	471,777	-	-	-	-	-	-
Partner Participation	32,500	30,000	119,380	129,500	129,500	129,500	129,500	129,500	129,500	129,500	129,500
Transfer In From Fund 001 General	-	-	-	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Total Revenues	\$ 327,334	\$ 219,961	\$ 119,380	\$ 651,277	\$ 651,277	\$ 179,500					
<i>EXPENDITURES:</i>											
Grants	309,574	223,826	116,840	674,536	674,536	179,500	179,500	179,500	179,500	179,500	179,500
Transfer To Fund 001 General	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures	\$ 309,574	\$ 223,826	\$ 116,840	\$ 674,536	\$ 674,536	\$ 179,500					
Beginning Fund Balance:	\$ 14,757	\$ 32,517	\$ 54,380	\$ 28,652	\$ 28,652	\$ 5,393					
Ending Fund Balance:	\$ 32,517	\$ 28,652	\$ 56,920	\$ 5,393							

CITY OF LAKEWOOD
Long Range Financial Forecast - DRAFT

	2012	2013	Year 2014			2015	2016	2017	2018	2019	2020
	Actual	Actual	Adopted Bdgt	Revised Bdgt	YND Est	Proposed	Proposed	Projected	Projected	Projected	Projected
FUND 195 PUBLIC SAFETY GRANTS											
<i>REVENUES:</i>											
Grants	458,874	384,752	281,840	186,706	186,706	149,810	-	-	-	-	-
Transfer In - Fund 001 General	-	2,353	-	12,176	12,176	-	-	-	-	-	-
Total Revenues	\$ 458,874	\$ 387,105	\$ 281,840	\$ 198,882	\$ 198,882	\$ 149,810	\$ -				
<i>EXPENDITURES:</i>											
Grants	455,874	389,399	277,140	198,882	198,882	149,810	-	-	-	-	-
Transfer Out - Fund 001 General	3,000	-	-	-	-	-	-	-	-	-	-
Total Expenditures	\$ 458,874	\$ 389,399	\$ 277,140	\$ 198,882	\$ 198,882	\$ 149,810	\$ -				
Beginning Fund Balance:	\$ 2,294	\$ 2,294	\$ 3,640	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance:	\$ 2,294	\$ -	\$ 8,340	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

FUND 201 GENERAL OBLIGATION BOND DEBT SERVICE											
<i>REVENUES:</i>											
Transfer-In From Fund 001 General	-	-	-	287,758	287,758	289,183	290,158	285,598	286,038	286,288	285,113
Property Tax Excess Levy (Package 2 Transp CIP)	-	-	-	-	-	-	-	732,000	1,464,000	2,507,000	2,507,000
Total Revenues	\$ -	\$ -	\$ -	\$ 287,758	\$ 287,758	\$ 289,183	\$ 290,158	\$ 1,017,598	\$ 1,750,038	\$ 2,793,288	\$ 2,792,113
<i>EXPENDITURES:</i>											
Principal & Interest - 59th Street	-	-	-	77,000	77,000	77,000	77,000	77,000	77,000	77,000	77,000
Principal & Interest - Police Station	-	-	-	210,758	210,758	212,183	213,158	208,598	209,038	209,288	208,113
Principal & Interest - Package 2 Transportation CIP	-	-	-	-	-	-	-	732,000	1,464,000	2,507,000	2,507,000
Total Expenditures	\$ -	\$ -	\$ -	\$ 287,758	\$ 287,758	\$ 289,183	\$ 290,158	\$ 1,017,598	\$ 1,750,038	\$ 2,793,288	\$ 2,792,113
Beginning Fund Balance:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

FUND 202 LOCAL IMPROVEMENT DISTRICT (LID) DEBT SERVICE											
<i>REVENUES:</i>											
Interest	52	34	-	-	-	-	-	-	-	-	-
Assessments	303,823	294,341	-	288,470	288,470	279,319	270,263	274,649	267,416	258,071	248,629
Transfer In From Fund 351 LID Capital	-	-	-	-	-	-	-	-	-	-	-
Total Revenues	\$ 303,875	\$ 294,375	\$ -	\$ 288,470	\$ 288,470	\$ 279,319	\$ 270,263	\$ 274,649	\$ 267,416	\$ 258,071	\$ 248,629
<i>EXPENDITURES:</i>											
Principal & Interest-Combined LID 1101/1103	214,459	213,296	-	212,874	212,874	205,994	199,251	205,994	199,251	192,431	185,534
Principal & Interest - LID 1108	87,697	84,925	-	75,596	75,596	73,325	71,012	68,655	68,165	65,640	63,095
Total Expenditures	\$ 302,156	\$ 298,221	\$ -	\$ 288,470	\$ 288,470	\$ 279,319	\$ 270,263	\$ 274,649	\$ 267,416	\$ 258,071	\$ 248,629
Beginning Fund Balance:	\$ 2,276	\$ 3,995	\$ -	\$ 149							
Ending Fund Balance:	\$ 3,995	\$ 149	\$ -	\$ 149							

CITY OF LAKEWOOD
Long Range Financial Forecast - DRAFT

	2012	2013	Year 2014			2015	2016	2017	2018	2019	2020
	Actual	Actual	Adopted Bdgt	Revised Bdgt	YND Est	Proposed	Proposed	Projected	Projected	Projected	Projected
FUND 204 SEWER PROJECT DEBT SERVICE											
<i>REVENUES:</i>											
Sewer Charges	555,947	616,257	540,000	540,000	616,257	600,000	600,000	600,000	600,000	600,000	600,000
Interest Earnings	2,170	4,293	-	-	-	-	-	-	-	-	-
Sanitary Side Sewer Connection Home Loan Repayment	2,403	19,234	-	-	-	-	-	-	-	-	-
Total Revenues	\$ 560,520	\$ 639,784	\$ 540,000	\$ 540,000	\$ 616,257	\$ 600,000					
<i>EXPENDITURES:</i>											
Principal & Interest	-	-	22,815	-	-	-	-	-	-	-	-
PWTFL Debt Service (PW-04-691-PRE-132)	33,578	33,281	32,984	32,984	32,984	32,687	32,390	32,092	31,795	31,498	31,201
PWTFL Debt Service (PW-06-962-022)	316,506	315,096	313,623	313,623	313,623	312,151	310,679	309,206	307,734	306,261	304,789
PWTFL Debt Service (PW-08-951-025)	112,442	112,348	118,828	111,828	111,828	111,308	110,788	110,268	109,748	109,227	108,707
PWTFL Debt Service (PW-12-851-025)	-	-	-	-	-	-	44,000	44,000	44,000	44,000	44,000
Bank Charge	8	-	-	-	-	-	-	-	-	-	-
Transfer To Fund 311 Sewer Capital	750,000	-	-	-	-	270,000	-	-	-	-	-
Total Expenditures	\$ 1,212,533	\$ 460,725	\$ 488,250	\$ 458,436	\$ 458,435	\$ 726,146	\$ 497,856	\$ 495,566	\$ 493,277	\$ 490,987	\$ 488,697
Beginning Fund Balance:	\$ 981,204	\$ 329,190	\$ -	\$ 508,250	\$ 508,250	\$ 666,072	\$ 539,926	\$ 642,070	\$ 746,504	\$ 853,227	\$ 962,240
Ending Fund Balance:	\$ 329,190	\$ 508,250	\$ 51,750	\$ 589,814	\$ 666,072	\$ 539,926	\$ 642,070	\$ 746,504	\$ 853,227	\$ 962,240	\$ 1,073,543

FUND 251 LOCAL IMPROVEMENT DISTRICT (LID) GUARANTY DEBT SERVICE											
<i>REVENUES:</i>											
Interest Earnings	307	1,075	-	-	-	-	-	-	-	-	-
Transfer In From Fund 351 LID Capital	-	-	-	-	-	-	-	-	-	-	-
Total Revenues	\$ 307	\$ 1,075	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>EXPENDITURES:</i>											
Transfer Out - Fund 001 General	-	-	-	-	-	-	270,000	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 270,000	\$ -	\$ -	\$ -	\$ -
Beginning Fund Balance:	\$ 390,476	\$ 390,783	\$ -	\$ 391,858	\$ 391,858	\$ 391,858	\$ 391,858	\$ 121,858	\$ 121,858	\$ 121,858	\$ 121,858
Ending Fund Balance:	\$ 390,783	\$ 391,858	\$ -	\$ 391,858	\$ 391,858	\$ 391,858	\$ 121,858				

CITY OF LAKEWOOD
Long Range Financial Forecast - DRAFT

	2012	2013	Year 2014		2015	2016	2017	2018	2019	2020
	Actual	Actual	Adopted Bdgt	Revised Bdgt	YND Est	Proposed	Proposed	Projected	Projected	Projected
FUND 301 PARKS CAPITAL (General Government CIP Fund prior to 2015)										
<i>REVENUES:</i>										
Grants	-	-	-	-	-	468,950	-	-	-	-
Interest Earnings	322	276	-	-	-	-	-	-	-	-
Contributions/Donations	-	-	-	-	-	57,500	375,000	-	-	-
USGA Fees	-	-	-	-	10,000	30,000	-	-	-	-
Proceeds from Sale of Land	-	-	-	-	-	300,000	-	-	-	-
Transfer In From Fund 401 Surfaace Water Mgmt	-	-	-	-	-	-	50,000	50,000	-	-
Total Revenues	\$ 322	\$ 276	\$ -	\$ -	\$ 10,000	\$ 856,450	\$ 375,000	\$ 50,000	\$ 50,000	\$ -
<i>EXPENDITURES:</i>										
Capital-Springbrook Park Expansion	-	-	-	-	-	10,000	212,900	-	-	-
Capital-Waughop Lake Trail	-	-	-	-	-	50,000	450,000	-	-	-
Capital-Harry Todd Park	-	-	-	-	-	-	193,550	-	-	-
Capital-Fort Steilacoom Park	-	-	-	-	-	-	300,000	-	-	-
Capital-Chambers Bay Trail Improvement	-	-	-	-	-	-	25,000	50,000	50,000	-
Capital-Village Green	-	-	-	-	-	-	-	250,000	-	-
Capital-Fort Steilacoom Park Barn Structural Support	-	-	-	-	-	-	-	-	500,000	500,000
Transfer to Fund 001 General Fund	-	398,392	-	-	-	-	-	-	-	-
Total Expenditures	\$ -	\$ 398,392	\$ -	\$ -	\$ -	\$ 60,000	\$ 1,181,450	\$ 300,000	\$ 550,000	\$ 500,000
Beginning Fund Balance:	\$ 398,070	\$ 398,392	\$ -	\$ 276	\$ 276	\$ 10,276	\$ 806,726	\$ 276	\$ (249,724)	\$ (749,724)
Ending Fund Balance:	\$ 398,392	\$ 276	\$ -	\$ 276	\$ 10,276	\$ 806,726	\$ 276	\$ (249,724)	\$ (749,724)	\$ (1,249,724)

FUND 302 TRANSPORATION CAPITAL PROJECT										
<i>REVENUES:</i>										
Motor Vehicle Excise Tax	-	-	-	-	-	300,000	300,000	300,000	300,000	300,000
Grants	-	-	-	-	-	10,032,500	4,534,000	2,170,000	2,320,000	455,000
Utilities/Developers/Partners	-	-	-	-	-	265,000	25,000	20,000	20,000	6,000
Transfer In - Fund 102 REET	-	-	-	-	-	2,058,037	800,000	900,000	900,000	1,000,000
Transfer In - Fund 401 SWM	-	-	-	-	-	595,000	400,000	250,000	150,000	-
Package 1 - Transfer In Fund 001 General	-	-	-	-	-	500,000	500,000	500,000	500,000	500,000
Package 1 - Transfer In Fund 190 CDBG	-	-	-	-	-	300,000	300,000	300,000	300,000	300,000
Package 1 - Transfer in Fund 103 TBD	-	-	-	-	-	569,500	682,500	682,500	682,500	682,500
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-	9,950,000	9,950,000	14,119,000
Package 2 - Transfer In Fund 401 SWM	-	-	-	-	-	-	-	1,100,000	673,000	727,000
Total Revenues	\$ -	\$ 14,620,037	\$ 7,541,500	\$ 16,172,500	\$ 15,795,500	\$ 18,089,500				
<i>EXPENDITURES:</i>										
Capital - Package 1 Grants, Gen Govt, VLF	-	-	-	-	-	7,820,000	3,319,000	2,583,000	3,343,000	2,287,000
Capital - Grant Opportunity	-	-	-	-	-	4,502,500	2,116,500	2,695,000	1,870,000	540,000
Capital - New Requests	-	-	-	-	-	1,450,000	1,841,000	213,000	213,000	55,000
Capital - Package 2 Prop Tax Excess Bond Levy	-	-	-	-	-	-	-	5,115,000	15,200,000	8,760,000
Total Expenditures	\$ -	\$ 13,772,500	\$ 7,276,500	\$ 10,606,000	\$ 20,626,000	\$ 11,642,000				
Beginning Fund Balance:	\$ -	\$ 847,537	\$ 1,112,537	\$ 6,679,037	\$ 1,848,537					
Ending Fund Balance:	\$ -	\$ 847,537	\$ 1,112,537	\$ 6,679,037	\$ 1,848,537	\$ 8,296,037				

CITY OF LAKEWOOD
Long Range Financial Forecast - DRAFT

	2012	2013	Year 2014		2015	2016	2017	2018	2019	2020
	Actual	Actual	Adopted Bdgt	Revised Bdgt	YND Est	Proposed	Proposed	Projected	Projected	Projected
FUND 311 SEWER CAPITAL PROJECT										
<i>REVENUES:</i>										
Grants	-	-	-	-	-	750,000	-	-	-	-
Charges for Services & Fees	-	-	-	-	-	-	-	-	-	-
Interest Earnings	335	153	-	-	-	-	-	-	-	-
Contributions/Donations	21,514	-	-	-	-	-	-	-	-	-
Loan Receipts From Fund 401 SWM	-	-	-	-	-	-	-	-	-	-
Public Works Trust Fund Loan	-	-	186,620	185,650	-	500,000	-	-	-	-
Transfer In From Fund 190 Grants	-	-	-	-	-	-	-	-	-	-
Transfer In From Fund 301 General Gov't CIP	-	-	-	-	-	-	-	-	-	-
Transfer In From Fund 401 Surface Water Mgmt	-	-	-	-	-	-	-	-	-	-
Transfer In From Fund 204 Sewer Project Debt	750,000	-	-	-	-	270,000	-	-	-	-
Total Revenues	\$ 771,849	\$ 153	\$ 186,620	\$ 185,650	\$ -	\$ 1,520,000	\$ -	\$ -	\$ -	\$ -
<i>EXPENDITURES:</i>										
Capital	613,553	63,947	184,830	184,830	50,000	1,520,000	-	-	-	-
Transfer To Fund 001 General	-	-	-	-	-	-	-	-	-	-
Total Expenditures	\$ 613,553	\$ 63,947	\$ 184,830	\$ 184,830	\$ 50,000	\$ 1,520,000	\$ -	\$ -	\$ -	\$ -
Beginning Fund Balance:	\$ 31,706	\$ 190,002	\$ 970	\$ 126,208	\$ 126,208	\$ 76,208	\$ 76,208	\$ 76,208	\$ 76,208	\$ 76,208
Ending Fund Balance:	\$ 190,002	\$ 126,208	\$ 2,760	\$ 127,028	\$ 76,208	\$ 76,208	\$ 76,208	\$ 76,208	\$ 76,208	\$ 76,208

FUND 312 SANITARY SEWER CONNECTION CAPITAL										
<i>REVENUES:</i>										
Sewer Availability Charge	238,686	378,932	282,590	462,470	293,023	297,000	302,000	302,000	302,000	302,000
Interest Earnings	-	489	-	-	-	-	-	-	-	-
Proceeds From Lien	-	4,196	-	-	-	-	-	-	-	-
Total Revenues	\$ 238,686	\$ 383,617	\$ 282,590	\$ 462,470	\$ 293,023	\$ 297,000	\$ 302,000	\$ 302,000	\$ 302,000	\$ 302,000
<i>EXPENDITURES:</i>										
Capital	56,821	44,795	92,290	92,290	250,000	-	-	-	-	-
Transfer To Fund	876	-	-	-	-	-	-	-	-	-
Total Expenditures	\$ 57,697	\$ 44,795	\$ 92,290	\$ 92,290	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -
Beginning Fund Balance:	\$ -	\$ 180,989	\$ 296,600	\$ 519,811	\$ 519,811	\$ 562,834	\$ 859,834	\$ 1,161,834	\$ 1,463,834	\$ 1,765,834
Ending Fund Balance:	\$ 180,989	\$ 519,811	\$ 486,900	\$ 889,991	\$ 562,834	\$ 859,834	\$ 1,161,834	\$ 1,463,834	\$ 1,765,834	\$ 2,369,834

CITY OF LAKEWOOD
Long Range Financial Forecast - DRAFT

	2012	2013	Year 2014			2015	2016	2017	2018	2019	2020
	Actual	Actual	Adopted Bdgt	Revised Bdgt	YND Est	Proposed	Proposed	Projected	Projected	Projected	Projected
FUND 401 SURFACE WATER MANAGEMENT											
<i>REVENUES:</i>											
Charges for Services & Fees	2,732,964	2,720,766	2,702,500	2,702,500	2,702,500	2,702,500	2,702,500	2,725,000	2,725,000	2,725,000	2,725,000
Interest Earnings	24,183	24,555	55,300	19,300	1,000	-	-	-	-	-	-
Subtotal Operating Revenues	\$ 2,757,147	\$ 2,745,321	\$ 2,757,800	\$ 2,721,800	\$ 2,703,500	\$ 2,702,500	\$ 2,702,500	\$ 2,725,000	\$ 2,725,000	\$ 2,725,000	\$ 2,725,000
<i>EXPENDITURES:</i>											
Geographical Information Services	-	26,562	-	-	-	-	-	-	-	-	-
Storm Drainage	1,815,233	1,774,893	2,409,480	2,594,417	2,594,417	2,195,820	2,275,240	2,343,000	2,413,000	2,485,000	2,560,000
Transfer to Fund 001 General Admin Support	269,700	269,700	269,700	284,700	284,700	284,700	284,700	288,000	288,000	288,000	288,000
Contribution to Fleet & Equipment Reserves	-	17,750	17,750	17,750	17,750	56,120	56,120	56,120	56,120	56,120	56,120
Subtotal Operating Expenditures	\$ 2,084,933	\$ 2,088,905	\$ 2,696,930	\$ 2,896,867	\$ 2,896,867	\$ 2,536,640	\$ 2,616,060	\$ 2,687,120	\$ 2,757,120	\$ 2,829,120	\$ 2,904,120
OPERATING INCOME (LOSS)	\$ 672,214	\$ 656,416	\$ 60,870	\$ (175,067)	\$ (193,367)	\$ 165,860	\$ 86,440	\$ 37,880	\$ (32,120)	\$ (104,120)	\$ (179,120)
<i>OTHER FINANCING SOURCES:</i>											
Grants	143,043	913,296	-	126,829	126,829	-	-	-	-	-	-
Contributions/Donations	672	-	-	-	-	-	-	-	-	-	-
Judgments, Settlements/Miscellaneous	-	320	-	-	300	-	-	-	-	-	-
Interfund Loan Interest	1,706	-	-	-	-	-	-	-	-	-	-
Transfer In From Fund 001 General	22,065	-	-	-	-	-	-	-	-	-	-
Transfer In From Fund 102 Street Capital	-	300,000	300,000	487,975	487,975	389,169	-	-	-	-	-
Transfer In From Fund 190 Grant	4,834	-	-	-	-	-	-	-	-	-	-
Transfer In From Fund 501 Fleet & Equipment	-	-	-	31,237	31,237	-	-	-	-	-	-
Subtotal Other Financing Sources	\$ 172,319	\$ 1,213,617	\$ 300,000	\$ 646,041	\$ 646,341	\$ 389,169	\$ -				
<i>OTHER FINANCING USES:</i>											
Capital	1,371,826	2,293,616	670,000	1,612,667	1,612,667	-	-	-	-	-	-
Capital-SWM Pipe Repair	-	-	-	-	-	12,000	238,000	250,000	250,000	250,000	250,000
Capital-SWM Outfall Retrofit	-	-	-	-	-	15,000	285,000	250,000	250,000	250,000	250,000
Transfer To Fund 101 Street O&M	6,325	-	-	-	-	-	-	-	-	-	-
Transfer To Fund 102 Street Capital/REET	704,882	108,004	200,000	1,727,750	1,727,750	-	-	-	-	-	-
Transfer to Fund 301 Parks CIP	-	-	-	-	-	-	-	50,000	50,000	-	-
Transfer to Fund 302 Transportation Capital	-	-	-	-	-	595,000	400,000	250,000	150,000	-	-
Transfer To Fund 311 Sewer Capital	-	-	-	-	-	-	-	-	-	-	-
Subtotal Other Financing Uses	\$ 2,083,033	\$ 2,401,620	\$ 870,000	\$ 3,340,417	\$ 3,340,417	\$ 622,000	\$ 923,000	\$ 800,000	\$ 700,000	\$ 500,000	\$ 500,000
Total Revenues and Other Sources											
	\$ 2,929,466	\$ 3,958,937	\$ 3,057,800	\$ 3,367,841	\$ 3,349,841	\$ 3,091,669	\$ 2,702,500	\$ 2,725,000	\$ 2,725,000	\$ 2,725,000	\$ 2,725,000
Total Expenditures and other Uses											
	\$ 4,167,966	\$ 4,490,525	\$ 3,566,930	\$ 6,237,284	\$ 6,237,284	\$ 3,158,640	\$ 3,539,060	\$ 3,487,120	\$ 3,457,120	\$ 3,329,120	\$ 3,404,120
Beginning Fund Balance:											
	\$ 7,975,056	\$ 6,736,556	\$ 4,302,660	\$ 6,204,969	\$ 6,204,969	\$ 3,317,526	\$ 3,250,555	\$ 2,413,995	\$ 1,651,875	\$ 919,755	\$ 315,635
Ending Fund Balance:											
	\$ 6,736,556	\$ 6,204,969	\$ 3,793,530	\$ 3,335,526	\$ 3,317,526	\$ 3,250,555	\$ 2,413,995	\$ 1,651,875	\$ 919,755	\$ 315,635	\$ (363,485)
Ending Fund Balance as a % of Operating Expenditures	323.1%	297.0%	140.7%	115.1%	114.5%	128.1%	92.3%	61.5%	33.4%	11.2%	-12.5%
17% Operating Reserves	\$ 354,439	\$ 355,114	\$ 458,478	\$ 492,467	\$ 492,467	\$ 431,229	\$ 444,730	\$ 456,810	\$ 468,710	\$ 480,950	\$ 493,700
Unreserved / (17% Target Reserves Shortfall):	\$ 6,382,117	\$ 5,849,855	\$ 3,335,052	\$ 2,843,059	\$ 2,825,059	\$ 2,819,326	\$ 1,969,265	\$ 1,195,065	\$ 451,045	\$ (165,315)	\$ (857,185)

CITY OF LAKEWOOD
Long Range Financial Forecast - DRAFT

	2012	2013	Year 2014			2015	2016	2017	2018	2019	2020
	Actual	Actual	Adopted Bdgt	Revised Bdgt	YND Est	Proposed	Proposed	Projected	Projected	Projected	Projected
FUND 501 FLEET & EQUIPMENT											
<i>OPERATING REVENUES:</i>											
M&O Revenue	-	-	-	-	-	904,220	904,220	931,000	959,000	988,000	1,017,000
Interest Earnings	17,838	15,576	-	-	-	-	-	-	-	-	-
Insurance Recovery	12,663	76,781	30,000	75,000	90,000	-	-	-	-	-	-
Total Revenues	\$ 30,501	\$ 92,356	\$ 30,000	\$ 75,000	\$ 90,000	\$ 904,220	\$ 904,220	\$ 931,000	\$ 959,000	\$ 988,000	\$ 1,017,000
<i>OPERATING EXPENDITURES:</i>											
Gasoline	-	-	-	-	-	523,400	523,400	539,000	555,000	572,000	589,000
Other Supplies	-	-	-	-	-	3,990	3,990	4,000	4,000	4,000	4,000
Repairs & Maintenance	-	-	-	-	-	376,830	376,830	388,000	400,000	412,000	424,000
Other Services & Charges	-	28	-	-	-	-	-	-	-	-	-
Total Expenditures	\$ -	\$ 28	\$ -	\$ -	\$ -	\$ 904,220	\$ 904,220	\$ 931,000	\$ 959,000	\$ 988,000	\$ 1,017,000
Operating Revenue Over/(Under) Expenditures	\$ 30,501	\$ 92,329	\$ 30,000	\$ 75,000	\$ 90,000	\$ -					
<i>OTHER FINANCING SOURCES:</i>											
Replacement Reserves Collections	-	938,150	1,799,840	1,098,970	938,180	1,069,020	1,069,020	1,069,000	1,069,000	1,069,000	1,069,000
Proceeds From Sale of Assets	13,225	17,213	20,000	49,000	49,000	14,000	14,000	-	-	-	-
Transfer In From Fund 001 General	8,674	-	-	-	-	-	-	-	-	-	-
Total Other Financing Sources	\$ 21,899	\$ 955,363	\$ 1,819,840	\$ 1,147,970	\$ 987,180	\$ 1,083,020	\$ 1,083,020	\$ 1,069,000	\$ 1,069,000	\$ 1,069,000	\$ 1,069,000
<i>OTHER FINANCING USES:</i>											
Fleet & Equipment Replacement	598,565	672,917	1,223,230	1,143,600	1,128,391	525,500	338,000	425,000	448,000	1,184,000	446,000
Transfer to Fund 001 General	-	-	-	1,074,959	1,074,959	-	-	-	-	-	-
Transfer to Fund 401 Surface Water Management	-	-	-	31,237	31,237	-	-	-	-	-	-
Total Other Financing Uses	\$ 598,565	\$ 672,917	\$ 1,223,230	\$ 2,249,796	\$ 2,234,587	\$ 525,500	\$ 338,000	\$ 425,000	\$ 448,000	\$ 1,184,000	\$ 446,000
Total Revenues	\$ 52,400	\$ 1,047,720	\$ 1,849,840	\$ 1,222,970	\$ 1,077,180	\$ 1,987,240	\$ 1,987,240	\$ 2,000,000	\$ 2,028,000	\$ 2,057,000	\$ 2,086,000
Total Expenditures	\$ 598,565	\$ 672,945	\$ 1,223,230	\$ 2,249,796	\$ 2,234,587	\$ 1,429,720	\$ 1,242,220	\$ 1,356,000	\$ 1,407,000	\$ 2,172,000	\$ 1,463,000
Beginning Fund Balance:	\$ 5,265,136	\$ 4,718,971	\$ 5,093,746	\$ 5,093,746	\$ 5,093,746	\$ 3,936,339	\$ 4,493,859	\$ 5,238,879	\$ 5,882,879	\$ 6,503,879	\$ 6,388,879
Ending Fund Balance:	\$ 4,718,971	\$ 5,093,746	\$ 5,720,356	\$ 4,066,920	\$ 3,936,339	\$ 4,493,859	\$ 5,238,879	\$ 5,882,879	\$ 6,503,879	\$ 6,388,879	\$ 7,011,879

CITY OF LAKEWOOD
Long Range Financial Forecast - DRAFT

	2012	2013	Year 2014		2014	2015	2016	2017	2018	2019	2020
	Actual	Actual	Adopted Bdgt	Revised Bdgt	YND Est	Proposed	Proposed	Projected	Projected	Projected	Projected
FUND 502 PROPERTY MANAGEMENT (City Hall Services Fund prior to 2015)											
<i>OPERATING REVENUES:</i>											
M&O Revenue	-	-	-	-	-	742,080	749,800	773,000	797,000	821,000	846,000
Interest Earnings	878	722	-	-	578	-	-	-	-	-	-
Total Operating Revenues	\$ 878	\$ 722	\$ -	\$ -	\$ 578	\$ 742,080	\$ 749,800	\$ 773,000	\$ 797,000	\$ 821,000	\$ 846,000
<i>OPERATING EXPENDITURES:</i>											
City Hall Facility	-	-	-	-	-	338,070	342,500	353,000	364,000	375,000	386,000
Police Station	-	-	-	-	-	226,020	228,770	236,000	243,000	250,000	258,000
Parking Facilities/Light Rail	-	-	-	-	-	177,990	178,530	184,000	190,000	196,000	202,000
Total Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 742,080	\$ 749,800	\$ 773,000	\$ 797,000	\$ 821,000	\$ 846,000
Operating Revenue Over/(Under) Expenditures	\$ 878	\$ 722	\$ -	\$ -	\$ 578	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>OTHER FINANCING SOURCES:</i>											
Transfer In-Fund 001 General (Replacement Reserves)	-	-	-	-	-	-	-	100,000	100,000	100,000	100,000
Total Other Financing Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
<i>OTHER FINANCING USES:</i>											
City Hall/Total:	-	-	-	6,300	60,000	167,000	-	20,000	125,000	50,000	-
Space Planning/Reconfiguration	-	-	-	6,300	60,000	-	-	-	-	-	-
HVAC & Security System	-	-	-	-	-	72,000	-	-	-	-	-
Slurry Seal & Restripe	-	-	-	-	-	45,000	-	-	-	-	-
HVAC for Computer Room	-	-	-	-	-	20,000	-	-	-	-	-
Server Room Sprinkler System	-	-	-	-	-	30,000	-	-	-	-	-
Boiler Replacement	-	-	-	-	-	-	-	20,000	-	-	-
Public Area Carpet Replacement	-	-	-	-	-	-	-	-	-	50,000	-
Exterior Beam Painting	-	-	-	-	-	-	-	-	75,000	-	-
Chiller/Fan Replacement	-	-	-	-	-	-	-	-	50,000	-	-
Police Station/Total:	-	-	-	-	-	-	-	5,000	-	135,000	30,000
Capital-Restripe Parking Lot	-	-	-	-	-	-	-	5,000	-	-	-
Capital-Parking Lot Gate Rebuild	-	-	-	-	-	-	-	-	-	-	30,000
Capital-Shooting Range Equipment	-	-	-	-	-	-	-	-	-	135,000	-
Sounder Station/Total:	-	-	-	-	-	-	-	-	25,000	-	-
Capital-Restripe Parking Lot	-	-	-	-	-	-	-	-	25,000	-	-
Parks O&M Facility/Total:	-	-	-	-	-	-	50,000	32,000	-	-	-
Capital-HVAC System Replacement	-	-	-	-	-	-	-	12,000	-	-	-
Capital-Pave Shop Parking Lot	-	-	-	-	-	-	50,000	-	-	-	-
Capital-LED Lighting	-	-	-	-	-	-	-	10,000	-	-	-
Capital-Fuel Storage Shed	-	-	-	-	-	-	-	10,000	-	-	-
Public Works O&M Facility/Total:	-	-	-	-	-	-	-	30,000	-	-	-
HVAC Replacement	-	-	-	-	-	-	-	30,000	-	-	-
General Capital Replacement/Maintenance	-	-	-	-	-	-	-	100,000	100,000	100,000	100,000
Total Other Financing Uses	\$ -	\$ -	\$ -	\$ 6,300	\$ 60,000	\$ 167,000	\$ 50,000	\$ 187,000	\$ 225,000	\$ 285,000	\$ 130,000
Total Revenues	\$ 878	\$ 722	\$ -	\$ -	\$ 578	\$ 742,080	\$ 749,800	\$ 873,000	\$ 897,000	\$ 921,000	\$ 946,000
Total Expenditures	\$ -	\$ -	\$ -	\$ 6,300	\$ 60,000	\$ 909,080	\$ 799,800	\$ 960,000	\$ 1,022,000	\$ 1,106,000	\$ 976,000
Beginning Fund Balance:	\$ 451,242	\$ 452,120	\$ -	\$ 452,120	\$ 452,842	\$ 393,420	\$ 226,420	\$ 176,420	\$ 89,420	\$ (35,580)	\$ (220,580)
Ending Fund Balance:	\$ 452,120	\$ 452,842	\$ -	\$ 445,820	\$ 393,420	\$ 226,420	\$ 176,420	\$ 89,420	\$ (35,580)	\$ (220,580)	\$ (250,580)

CITY OF LAKEWOOD
Long Range Financial Forecast - DRAFT

	2012	2013	Year 2014			2015	2016	2017	2018	2019	2020
	Actual	Actual	Adopted Bdgt	Revised Bdgt	YND Est	Proposed	Proposed	Projected	Projected	Projected	Projected
FUND 503 INFORMATION TECHNOLOGY											
<i>REVENUES:</i>											
M&O Revenue	-	-	-	-	-	1,038,650	1,059,950	1,095,600	1,128,000	1,162,000	1,196,000
Total Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,038,650	\$ 1,059,950	\$ 1,095,600	\$ 1,128,000	\$ 1,162,000	\$ 1,196,000
<i>EXPENDITURES:</i>											
Personnel	-	-	-	-	-	471,390	495,410	510,000	525,000	541,000	557,000
Supplies	-	-	-	-	-	74,950	74,950	77,000	79,000	81,000	83,000
Services & Charges	-	-	-	-	-	492,310	489,590	508,600	524,000	540,000	556,000
Intergovernmental	-	-	-	-	-	-	-	-	-	-	-
Total Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,038,650	\$ 1,059,950	\$ 1,095,600	\$ 1,128,000	\$ 1,162,000	\$ 1,196,000
Operating Revenue Over/(Under) Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>OTHER FINANCING SOURCES:</i>											
Transfer In From General Fund	-	-	-	-	-	-	-	-	-	-	-
Transfer In-Fund 001 General (Replacement Reserves)	-	-	-	-	-	-	-	100,000	100,000	100,000	100,000
Capital Contribution	-	-	-	-	-	140,000	10,000	-	-	-	-
Total Other Financing Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,000	\$ 10,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
<i>OTHER FINANCING USES:</i>											
Video Arraignment	-	-	-	-	-	50,000	-	-	-	-	-
Document Management System	-	-	-	-	-	90,000	10,000	-	-	-	-
Chambers Technology Upgrade	-	-	-	-	-	-	-	106,000	-	-	-
Website Update/Redesign	-	-	-	-	-	-	-	15,000	-	-	-
Business Continuity Plan	-	-	-	-	-	-	-	10,000	-	-	-
Enterprise Contact Management Application	-	-	-	-	-	-	-	25,000	-	-	-
Wireless Wi-Fi Access Points/Cameras in the Parks	-	-	-	-	-	-	-	10,000	-	-	-
Upgrade Data Storage Capacity	-	-	-	-	-	-	-	110,000	-	-	-
Redesign Permit Process/Eden Web Extensions	-	-	-	-	-	-	-	100,000	-	-	-
Online Permitting Process	-	-	-	-	-	-	-	20,000	-	-	-
Enterprise Task Management/Work order System	-	-	-	-	-	-	-	100,000	25,000	-	-
Department Police Scheduler	-	-	-	-	-	-	-	-	-	-	-
Municipal Court Workflow/Paperless System	-	-	-	-	-	-	-	50,000	-	-	-
Computer Replacement	-	-	-	-	-	-	-	100,000	100,000	100,000	100,000
Case Cracker	-	-	-	-	-	-	-	8,000	6,000	-	-
Body Cameras	-	-	-	-	-	-	-	41,025	-	-	-
Budget/Department Informational Videos	-	-	-	-	-	-	-	14,000	-	-	-
Co-Location	-	-	-	-	-	-	-	30,000	30,000	10,000	-
Server Upgrades	-	-	-	-	-	-	-	30,000	30,000	5,000	-
Total Other Financing Uses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,000	\$ 10,000	\$ 769,025	\$ 191,000	\$ 115,000	\$ 100,000
Total Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,178,650	\$ 1,069,950	\$ 1,195,600	\$ 1,228,000	\$ 1,262,000	\$ 1,296,000
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,178,650	\$ 1,069,950	\$ 1,864,625	\$ 1,319,000	\$ 1,277,000	\$ 1,296,000
Beginning Fund Balance:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (669,025)	\$ (760,025)	\$ (775,025)
Ending Fund Balance:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (669,025)	\$ (760,025)	\$ (775,025)	\$ (775,025)

CITY OF LAKEWOOD
Long Range Financial Forecast - DRAFT

	2012	2013	Year 2014			2015	2016	2017	2018	2019	2020
	Actual	Actual	Adopted Bdgt	Revised Bdgt	YND Est	Proposed	Proposed	Projected	Projected	Projected	Projected
FUND 504 RISK MANAGEMENT											
<i>REVENUES:</i>											
M&O Revenue	-	-	-	-	-	774,014	748,980	750,000	751,000	752,000	753,000
Total Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 774,014	\$ 748,980	\$ 750,000	\$ 751,000	\$ 752,000	\$ 753,000
<i>EXPENDITURES:</i>											
Safety Program	-	-	-	-	-	4,980	4,980	5,000	5,000	5,000	5,000
AWC Retro Program	-	-	-	-	-	24,000	24,000	25,000	26,000	27,000	28,000
WCIA Assessment	-	-	-	-	-	695,034	720,000	720,000	720,000	720,000	720,000
Claims	-	-	-	-	-	-	-	-	-	-	-
Deductibles (Past Claims)	-	-	-	-	-	50,000	-	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 774,014	\$ 748,980	\$ 750,000	\$ 751,000	\$ 752,000	\$ 753,000
Beginning Fund Balance:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

REQUEST FOR COUNCIL ACTION

<p>DATE ACTION IS REQUESTED: November 17, 2014</p> <p>REVIEW: October 27, 2014 November 3, 2014</p>	<p>TITLE: An Ordinance amending the 2013-2014 Biennial Budget</p> <p>ATTACHMENTS:</p> <ul style="list-style-type: none"> • Ordinance & Exhibits 	<p>TYPE OF ACTION:</p> <p>ORDINANCE NO. 598</p> <p>RESOLUTION NO.</p> <p>MOTION</p> <p>OTHER</p>
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SUBMITTED BY: Tho Kraus, Assistant City Manager/Administrative Services

RECOMMENDATION: It is recommended that the City Council adopt this Ordinance amending the City's 2013-2014 Biennial Budget.

DISCUSSION: The Revised Code of Washington (RCW) Chapter 35A.34 stipulates that a public hearing be held in connection with the modification process. Following the RCW guidelines, the City held a public hearing on the 2014 Budget Adjustment ordinance on November 3, 2014. The proposed budget adjustment makes the following types of modifications to fiscal year 2014: incorporates various year-end/housekeeping adjustments and appropriate projects funded by grants/contributions.

ALTERNATIVE(S): The City Council may approve the budget ordinance with modifications.

FISCAL IMPACT: The proposed budget adjustment for all funds has the following impact on 2014:

- No impact on beginning fund balance;
- increases revenues by \$23,272;
- increases expenditures by \$181,033; and
- decreases ending fund balance by \$157,761.

Prepared by	 _____ City Manager Review
Tho Kraus	
Department Director	

ORDINANCE NO. 598

AN ORDINANCE of the City Council of the City of Lakewood, Washington, amending the 2013-2014 Budget.

WHEREAS, pursuant to Chapter 35A.34 RCW, the City of Lakewood has created an biennial budget with the most recent budget having commenced on January 1, 2013;

WHEREAS, the City of Lakewood adopted Ordinance 556 on November 26, 2012 implementing the 2013 and 2014 Budget;

WHEREAS, the City of Lakewood adopted Ordinance 559 on March 4, 2013 to amend the original adopted to reflect the receipt of the additional grants and to make adjustments necessary to accurately reflect the revenues and the expenditures for 2013 and 2014 within Fund 102 Street Capital Improvement;

WHEREAS, the City of Lakewood adopted ordinance 575 on December 16, 2013 as the result of the mid-biennial review;

WHEREAS, the City of Lakewood adopted ordinance 582 on May 5, 2014 as the result of the carry forward budget adjustment to adjust the 2014 beginning fund balance from the estimated amount to actual as fiscal year 2013 activities are concluded; continue existing projects by appropriating projects that were budgeted in the prior year, but not yet completed and will continue during the current year; appropriate projects funded by grants and contributions; and on an exception basis, new allocations;

WHEREAS, the City of Lakewood adopted ordinance 587 on July 7, 2014 as the result of adjusting the 2014 beginning fund balance due to additional entries posted in 2013, appropriate projects funded by grants/contributions, incorporate housekeeping items, and new allocations; and

WHEREAS, the City of Lakewood finds it necessary to revise the 2013-2014 Biennial Budget to incorporate year-end and housekeeping adjustments.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF LAKEWOOD, WASHINGTON DO ORDAIN as follows:

Section 1. Budget Amendment. The 2013-2014 Budget, as originally set forth in Ordinance 556, Section 2, and as amended by Ordinance 559, Ordinance 575, Ordinance 582 and Ordinance 587 is amended to adopt the revised budget for the 2013-2014 biennium in the amounts and for the purposes as shown on the attached Exhibits A(1) and A(2) 2014 Budget By Fund.

Section 2. Severability. If any section, sentence, clause or phrase of this Ordinance shall be held to be invalid or unconstitutional by a court of competent jurisdiction, or its application held inapplicable to any person, property or circumstance, such invalidity or unconstitutionality or inapplicability shall not affect the validity or constitutionality of any other section, sentence,

clause or phrase of this Ordinance or its application to any other person, property or circumstance.

Section 3: Effective Date. This Ordinance shall be in full force and effect for the fiscal year 2014 and five (5) days after publication as required by law.

ADOPTED by the City Council this 17th day of November, 2014.

CITY OF LAKEWOOD

Don Anderson, Mayor

Attest:

Alice M. Bush, MMC, City Clerk

Approved as to Form:

Heidi Ann Wachter, City Attorney

EXHIBIT A(1)
CURRENT REVISED BUDGET BY FUND - YEAR 2014

Fund	Beginning Fund Balance			Revenue			Expenditure			Ending Fund Balance
	Prior Amount	Adjustment	Revised	Prior Amount	Adjustment	Revised	Prior Amount	Adjustment	Revised	
General Fund (001)	\$ 2,110,352	\$470,328	\$ 2,580,680	\$ 35,368,005	\$ 1,002,000	\$ 36,370,005	\$ 34,935,996	\$ 602,206	\$ 35,538,202	\$ 3,412,483
Special Revenue Funds:										
101 Street Operations & Maintenance	82,969	-	82,969	2,057,214	37,000	2,094,214	2,066,478	37,000	2,103,478	73,705
102 Street Capital Projects	841,124	-	841,124	26,908,790	100,000	27,008,790	25,992,138	100,000	26,092,138	1,757,776
103 Transportation Benefit District	-	-	-	-	-	-	-	-	-	-
104 Hotel/Motel Lodging Tax	935,374	-	935,374	430,000	-	430,000	497,850	-	497,850	867,524
105 Property Abatement	238,171	-	238,171	50,000	-	50,000	100,000	-	100,000	188,171
106 Public Art	12,001	-	12,001	5,000	-	5,000	7,000	-	7,000	10,001
180 Narcotics Seizure	778,173	-	778,173	366,966	-	366,966	343,440	-	343,440	801,699
181 Felony Seizure	101,662	-	101,662	-	-	-	87,601	-	87,601	14,061
182 Federal Seizure	40,240	-	40,240	69,520	-	69,520	69,520	-	69,520	40,240
190 CDBG	841,268	-	841,268	2,758,382	-	2,758,382	3,598,439	-	3,598,439	1,211
191 Neighborhood Stabilization Program	171,345	-	171,345	254,580	-	254,580	254,580	-	254,580	171,345
192 Office of Economic Adj (OEA) Grant	28,652	-	28,652	651,277	-	651,277	674,536	-	674,536	5,393
193 Police ARRA Grant	-	-	-	-	-	-	-	-	-	-
195 Public Safety Grants	-	-	-	198,882	-	198,882	198,882	-	198,882	-
Debt Service Funds:										
201 Debt Service - General Obligation Bond	-	-	-	287,758	-	287,758	287,758	-	287,758	-
202 Debt Service - LID	149	-	149	288,470	-	288,470	288,470	-	288,470	149
204 Debt Service - Sewer Project	508,250	-	508,250	540,000	-	540,000	458,435	-	458,435	589,815
251 Debt Service - LID Guaranty	391,858	-	391,858	-	-	-	-	-	-	391,858
Capital Project Funds:										
301 General Government CIP	276	-	276	-	-	-	-	-	-	276
311 Sewer Project CIP	126,208	-	126,208	185,650	-	185,650	184,830	-	184,830	127,028
312 Sanitary Sewer Connection	519,811	-	519,811	372,530	-	372,530	92,290	-	92,290	800,051
Enterprise Fund:										
401 Surface Water Management	6,267,610	(62,641)	6,204,969	3,367,841	-	3,367,841	6,237,284	-	6,237,284	3,335,526
Replacement Reserve Funds:										
501 Equipment Replacement	5,093,748	-	5,093,748	1,923,840	(700,870)	1,222,970	1,132,796	1,117,000	2,249,796	4,066,922
502 City Hall Service	452,842	-	452,842	-	-	-	-	6,300	6,300	446,542
Total All Funds	\$ 19,542,083	\$ 407,687	\$19,949,770	\$ 76,084,705	\$ 438,130	\$76,522,835	\$ 77,508,323	\$ 1,862,506	\$79,370,829	\$ 17,101,776

EXHIBIT A(2)
REVISED BUDGET BY FUND - YEAR 2014

Fund	Beginning Fund Balance			Revenue			Expenditure			Ending Fund Balance
	Prior Amount	Adjustment	Revised	Prior Amount	Adjustment	Revised	Prior Amount	Adjustment	Revised	
General Fund (001)	\$ 2,580,680	0	\$ 2,580,680	\$ 36,370,005	\$ 13,525	\$ 36,383,530	\$ 35,538,202	\$ 25,325	\$ 35,563,527	\$ 3,400,683
Special Revenue Funds:										
101 Street Operations & Maintenance	82,969	-	82,969	2,094,214	-	2,094,214	2,103,478	-	2,103,478	73,705
102 Street Capital Projects	841,124	(0)	841,124	27,008,790	(19,000)	26,989,790	26,092,138	216,000	26,308,138	1,522,776
103 Transportation Benefit District	-	-	-	-	-	-	-	-	-	-
104 Hotel/Motel Lodging Tax	935,374	0	935,374	430,000	-	430,000	497,850	-	497,850	867,524
105 Property Abatement	238,171	0	238,171	50,000	-	50,000	100,000	-	100,000	188,171
106 Public Art	12,001	0	12,001	5,000	-	5,000	7,000	-	7,000	10,001
180 Narcotics Seizure	778,173	0	778,173	366,966	-	366,966	343,440	49,000	392,440	752,699
181 Felony Seizure	101,662	(0)	101,662	-	-	-	87,601	14,061	101,662	(0)
182 Federal Seizure	40,240	(0)	40,240	69,520	-	69,520	69,520	-	69,520	40,240
190 CDBG	841,268	0	841,268	2,758,382	-	2,758,382	3,598,439	-	3,598,439	1,211
191 Neighborhood Stabilization Program	171,345	0	171,345	254,580	-	254,580	254,580	-	254,580	171,345
192 Office of Economic Adj (OEA) Grant	28,652	0	28,652	651,277	-	651,277	674,536	-	674,536	5,393
193 Police ARRA Grant	-	-	-	-	-	-	-	-	-	-
195 Public Safety Grants	-	-	-	198,882	28,747	227,629	198,882	28,747	227,629	-
Debt Service Funds:										
201 Debt Service - General Obligation Bond	-	-	-	287,758	-	287,758	287,758	-	287,758	-
202 Debt Service - LID	149	(0)	149	288,470	-	288,470	288,470	-	288,470	149
204 Debt Service - Sewer Project	508,250	(0)	508,250	540,000	-	540,000	458,435	-	458,435	589,815
251 Debt Service - LID Guaranty	391,858	0	391,858	-	-	-	-	-	-	391,858
Capital Project Funds:										
301 General Government CIP	276	(0)	276	-	-	-	-	-	-	276
311 Sewer Project CIP	126,208	0	126,208	185,650	-	185,650	184,830	-	184,830	127,028
312 Sanitary Sewer Connection	519,811	0	519,811	372,530	-	372,530	92,290	-	92,290	800,051
Enterprise Fund:										
401 Surface Water Management	6,204,969	(0)	6,204,969	3,367,841	-	3,367,841	6,237,284	(205,800)	6,031,484	3,541,326
Replacement Reserve Funds:										
501 Equipment Replacement	5,093,748	-	5,093,748	1,222,970	-	1,222,970	2,249,796	-	2,249,796	4,066,922
502 City Hall Service	452,842	-	452,842	-	-	-	6,300	53,700	60,000	392,842
Total All Funds	\$19,949,770	\$ (0)	\$19,949,770	\$ 76,522,835	\$ 23,272	\$76,546,107	\$ 79,370,829	\$ 181,033	\$79,551,862	\$ 16,944,015

City of Lakewood
Lakewood City Hall
6000 Main Street SW
Lakewood, WA 98499
(253) 589-2489

(Legal Notice)

November 18, 2014.

**NOTICE OF ORDINANCE PASSED
BY LAKEWOOD CITY COUNCIL**

The following is a summary of an Ordinance passed by the City of Lakewood City Council on the 17th day of November, 2014.

ORDINANCE NO. 598

AN ORDINANCE of the City Council of the City of Lakewood, Washington, amending the 2013-2014 Budget.

Section 1 of the Ordinance provides that the 2013-2014 Budget, as originally set forth in Ordinance 556, Section 2, and as amended by Ordinance 559, Ordinance 575, Ordinance 582 and Ordinance 587 is amended to adopt the revised budget for the 2013-2014 biennium in the amounts and for the purposes as shown in Exhibits A(1) and A(2) 2014 Budget By Fund.

Section 2 of the Ordinance provides that if any section, sentence, clause or phrase of this Ordinance shall be held to be invalid or unconstitutional by a court of competent jurisdiction, or its application held inapplicable to any person, property or circumstance, such invalidity or unconstitutionality or inapplicability shall not affect the validity or constitutionality of any other section, sentence, clause or phrase of this Ordinance or its application to any other person, property or circumstance.

Section 3 of the Ordinance provides that this Ordinance shall be in full force and effect for the fiscal year 2014 and five (5) days after publication as required by law.

The full text of the Ordinance is available at the City Clerk's Office, Lakewood City Hall, 6000 Main Street SW, Lakewood, Washington 98499, (253) 589-2489. A copy will be mailed out upon request.

Alice M. Bush, MMC, City Clerk

Published in the Tacoma News Tribune: _____

REQUEST FOR COUNCIL ACTION

<p>DATE ACTION IS REQUESTED: November 17, 2014</p> <p>REVIEW: November 10, 2014</p>	<p>TITLE: An Ordinance amending and creating new sections to Chapter 03.09 of the Lakewood Municipal Code relative to City Funds.</p> <p>ATTACHMENTS:</p> <ul style="list-style-type: none"> • Ordinance 	<p>TYPE OF ACTION:</p> <p>ORDINANCE NO. 599</p> <p>RESOLUTION NO.</p> <p>MOTION</p> <p>OTHER</p>
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SUBMITTED BY: Tho Kraus, Assistant City Manager/Administrative Services

RECOMMENDATION: It is recommended that the City Council adopt this ordinance to amend and create new sections to the Lakewood Municipal Code as it relates to City funds.

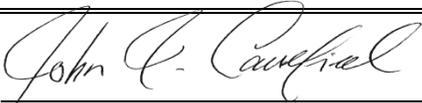
DISCUSSION: Highlights of the changes are:

- Create a new fund for Transportation Capital Projects;
- Change existing Street Capital Fund to Real Estate Excise Tax Fund;
- Change existing General Governmental Capital Projects Fund to Parks Capital Project Fund;
- Create a new fund for Transportation Benefit District;
- Retitle City Hall Facility Services and Reserve Fund to Property Management Fund; and
- Create a new internal service fund for Risk Management.

These updates are necessary in order to appropriately account for activities these functions.

ALTERNATIVE(S): The City Council may approve the ordinance with modifications.

FISCAL IMPACT: N/A

<p>Prepared by _____</p> <p>Department Director _____</p>	 <hr style="width: 80%; margin: auto;"/> <p>City Manager Review</p>
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ORDINANCE NO. 599

AN ORDINANCE of the City Council of the City of Lakewood, Washington, amending and creating new sections to Chapter 03.09 of the Lakewood Municipal Code relative to the City Funds.

WHEREAS, in the administration of the City's monies, it is prudent to formally establish and organize the City's funds; and

WHEREAS, over time, and through various ordinances various funds have been created; and

WHEREAS, whereas since enactment of Chapter 03.09 Lakewood Municipal Code additional funds have been created, and the use and purposes of existing funds should be better clarified,

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF LAKEWOOD, WASHINGTON DO ORDAIN as follows:

Section 1: Section 03.09.030 entitled "Street Capital," is retitled to "Real Estate Excise Tax," and amended to read as follows:

There is hereby established a fund known as the ~~Street Capital~~ Real Estate Excise Tax (Fund 102) as follows:

A. Purpose. – ~~This fund is used to account for the receipts and disbursements associated with the City's street capital program.~~ The purpose of this fund shall be to account for certain funds as follows:

1) First 0.25 percent real estate excise tax authorized by RCW 82.46.010, and dedicated for the capital purposes defined in RCW 35.43.040.

2) Second 0.25 percent real estate excise tax authorized by the Growth Management Act RCW 82.46.035. These revenues are restricted to financing capital project specified in a capital facilities plan.

B. Revenue sources. ~~The primary sources of revenues are real estate excise tax, motor vehicle fuel tax, and grants.~~ The revenue sources of this fund shall be as follows:

Revenue Sources. The first one-quarter of one percent shall be from real estate excise tax authorized by RCW 82.46.010, and other revenue sources that may be authorized by the City Council.

Revenue Sources. The second 0.25 percent shall be from real estate excise tax authorized by RCW 82.46.035 and other revenues sources that may be authorized by the City Council.

Section 2: A new Section 03.09.035 LMC entitled “Transportation Benefit District,” is created to read as follows:

There is hereby established a fund known as the Transportation Benefit District (Fund 103) as follows:

- A. Purpose. To account for receipts and disbursements related of the Lakewood Transportation Benefit District.
- B. Revenue Sources. Revenues supporting this fund’s activities include a \$20 annual vehicle licensing fee used to fund specific transportation projects and other revenue sources that may be authorized by Board of the Lakewood Transportation Benefit District.

Section 3: Section 03.09.200 entitled “General Government Capital Project,” is retitled to “Parks Capital Project,” and amended to read as follows:

There is hereby established a fund known as the ~~General Governmental~~ Parks Capital Project (Fund 301) as follows:

- A. Purpose. ~~The primary purpose of this fund is to account for municipal facilities.~~ To account for receipts and disbursements related to the acquisition, design, construction of major park capital facilities with the exception of those facilities financed by proprietary and trust funds.
- B. Revenues. ~~Bond proceeds and other sources as may be designed by the City Council.~~ Revenues supporting this fund’s activities include grant proceeds, contributions/donations and other revenue sources as may be authorized by the city council.
- C. Other general/financial information. Fund appropriations shall not lapse at the end of any calendar year but shall remain in effect until the project is completed.

Section 4: A new Section 03.09.201 LMC entitled “Transportation Capital Project,” is created to read as follows:

There is hereby established a fund known as the Transportation Capital Project (Fund 302) as follows:

- A. Purpose. To account for receipts and disbursements related to acquisition, design, construction and any other related street capital project expenditures.
- B. Revenue sources. Revenues supporting this fund’s activities include grant proceeds, mitigation fees, interfund transfers and other revenue sources as may be authorized by the city council.
- C. Other general/financial information. Fund appropriations shall not lapse at the end of any calendar year but shall remain in effect until the project is completed.

Section 5: Section 03.09.260 entitled “City Hall Facility Services and Reserve,” is retitled to “Property Management,” and amended to read as follows:

There is hereby established a fund known as the ~~City Hall Facility Services and Reserve~~ Property Management (Fund 502) as follows:

A. Purpose. The purpose of this fund is to account for all costs associated with the maintenance and operation of city, owned, leased and maintained buildings specified by the City Manager.

B. Revenue. Revenue source is replacement reserves and interfund charge to the benefiting or user fund. Other revenues may include interest earnings, proceeds from the sale of assets, interfund transfers, and other revenue sources designated by City Council.

Section 6: A new Section 03.09.264 LMC entitled “Risk Management,” is created to read as follows:

There is hereby established a fund known as the Risk Management Fund (Fund 504) as follows:

A. Purpose. To account for the financial administration of the City’s comprehensive risk management program. This fund assures that the revenues and assets of the City are protected through an established risk control and risk finance program including risk management goals and objectives, a formalized risk assessment process and methodology for reviewing and monitoring the effectiveness of the risk management program.

B. Revenue sources. Revenues supporting this fund’s activities include interfund charge to the benefiting or user fund. Other revenues may include interest earnings and other revenue sources designated by the City Council.

Section 7: Severability. If any section, sentence, clause, or phrase of this ordinance should be held to be invalid or unconstitutional by a court of competent jurisdiction, such invalidity or unconstitutionality shall not affect the validity of any other section, sentence, clause, or phrase of this ordinance.

Section 8: Effective Date. This ordinance shall take effect January 1, 2015.

ADOPTED by the City Council this 17th day of November, 2014.

CITY OF LAKEWOOD

Don Anderson, Mayor

Attest:

Alice M. Bush, MMC, City Clerk

Approved as to Form:

Heidi A. Wachter City Attorney

City of Lakewood
Lakewood City Hall
6000 Main Street SW
Lakewood, WA 98499
(253) 589-2489

(Legal Notice)

November 18, 2014.

**NOTICE OF ORDINANCE PASSED
BY LAKEWOOD CITY COUNCIL**

The following is a summary of an Ordinance passed by the City of Lakewood City Council on the 17th day of November, 2014.

ORDINANCE NO. 599

AN ORDINANCE of the City Council of the City of Lakewood, Washington, amending and creating new sections to Chapter 03.09 of the Lakewood Municipal Code relative to the City Funds.

Section 1 of the Ordinance provides that Section 03.09.030 entitled "Street Capital," is retitled to "Real Estate Excise Tax," and amended.

Section 2 of the Ordinance creates a new Section 03.09.035 LMC entitled "Transportation Benefit District."

Section 3 of the Ordinance provides that Section 03.09.200 entitled "General Government Capital Project," is retitled to "Parks Capital Project," and amended.

Section 4 of the Ordinance creates a new Section 03.09.201 LMC entitled "Transportation Capital Project."

Section 5 of the Ordinance provides that Section 03.09.260 entitled "City Hall Facility Services and Reserve," is retitled to "Property Management," and amended.

Section 6 of the Ordinance creates a new Section 03.09.264 LMC entitled "Risk Management."

Section 7 of the Ordinance provides that if any section, sentence, clause, or phrase of this ordinance should be held to be invalid or unconstitutional by a court of competent jurisdiction, such invalidity or unconstitutionality shall not affect the validity of any other section, sentence, clause, or phrase of this ordinance.

Section 8 of the Ordinance provides that this ordinance shall take effect January 1, 2015.

The full text of the Ordinance is available at the City Clerk's Office, Lakewood City Hall, 6000 Main Street SW, Lakewood, Washington 98499, (253) 589-2489. A copy will be mailed out upon request.

Alice M. Bush, MMC, City Clerk

Published in the Tacoma News Tribune: _____

REQUEST FOR COUNCIL ACTION

DATE ACTION IS REQUESTED: November 17, 2014	TITLE: Resolution authorizing the City Manager to execute an interlocal agreement with Pierce County ratifying amendments to the Pierce County Countywide Planning Policies	TYPE OF ACTION: --- ORDINANCE ✓ RESOLUTION 2014-24 — MOTION — OTHER
REVIEW: November 10, 2014	ATTACHMENTS: Draft resolution, a draft interlocal agreement & a listing of proposed amendments to the Countywide Planning Policies	

SUBMITTED BY: David Bugher, Assistant City Manager for Development Services/Community Development Director.

RECOMMENDATION: It is recommended that the Mayor and City Council adopt a Resolution authorizing the City Manager to execute an interlocal agreement with Pierce County ratifying amendments to the Pierce County Countywide Planning Policies (CPPs) relating to policies addressing the annexation of unincorporated urban areas by adjacent cities and towns. *Please note that this process is based on the current countywide planning policies which do not allow jurisdictions to make line item modifications.*

DISCUSSION: The City Council was briefed on this item at its November 10th Study Session. Briefly, the amendments:

- Establish “Potential Annexation Areas” or PAAs
- Relabel existing “Urban Growth Areas” or UGAs to PAAs and
- Pursue coordinated strategies with Pierce County to encourage annexation of areas within designated PAAs
 - Encourage the use of joint planning agreements
 - Limiting annexations to territory within that city’s PAA
 - Developing financial incentives to encourage annexation of unincorporated lands
 - Use of grant funding opportunities to overcome city/county annexation obstacles
 - When areas are annexed encourage a mix of land use types (industrial/commercial/residential)

The amendments to the CPP’s have already gone through an extensive review and approval process that included the Growth Management Coordinating Committee (GMCC), the Pierce County Regional Council (PCRC), and the Pierce County Council. The specific CPP amendments are attached with this report.

ALTERNATIVE(S): See next page.

FISCAL IMPACT: None.

Prepared by _____	 _____ City Manager Review
Department Director _____	

ALTERNATIVE(S): The Council can take no action, which under the current CPPs represents approval.

If the Council is not in favor of the proposal, then the Council could pass a resolution stating its opposition no later than December 21, 2014. (December 21, 2014, is the end of the 180-day approval process established by prior amendments to the CPPs.) However, denying the proposal would likely have no material effect, since the underlying rules would require 14 cities and Pierce County to also deny the amendments. To staff's knowledge, only the Town of Steilacoom has denied the proposed amendments.

RESOLUTION NO. 2014-24

A RESOLUTION of the City Council of the City of Lakewood, Washington, in support of the Pierce County's Countywide Planning Policies.

WHEREAS, on June 24, 2014, Pierce County Ordinance 2014-17s (the "Ordinance") became effective relative to Potential Annexation Areas; and

WHEREAS the City of Lakewood is in support of the amendments to the Pierce County CCPs.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF LAKEWOOD, WASHINGTON, DOES RESOLVE as Follows:

Section 1. The City of Lakewood approves the amendments to the Pierce County Countywide Planning Policies (CCPs) outlined in Pierce County Ordinance 2014-17s. The City Manager or designee is authorized to execute the Interlocal Agreement which is attached as Exhibit B to Pierce County Ordinance 2014-17s.

Section 2. Severability. If any sections, sentence, clause or phrase of this Resolution shall be held to be invalid or unconstitutional by a court of competent jurisdiction, or its application held inapplicable to any person, property or circumstance, such invalidity or unconstitutionality or inapplicability shall not affect the validity or constitutionality of any other section, sentence, clause or phrase of this Resolution or its application to any other person, property or circumstance.

Section 3. The City Clerk is directed to transmit two certified copies of this Resolution to Pierce County Planning and Land Services.

PASSED by the City Council this 17th day of November, 2014.

CITY OF LAKEWOOD

Don Anderson, Mayor

Attest:

Alice M. Bush, MMC, City Clerk

Approved as to Form:

Heidi A. Wachter City Attorney

INTERLOCAL AGREEMENT

**AMENDMENTS TO THE PIERCE COUNTY
COUNTYWIDE PLANNING POLICIES**

This agreement is entered into by and among the cities and towns of Pierce County and Pierce County. This agreement is made pursuant to the provisions of the Interlocal Cooperation Act of 1967, Chapter 39.34 RCW. This agreement has been authorized by the legislative body of each jurisdiction pursuant to formal action and evidenced by execution of the signature page of this agreement.

BACKGROUND:

A. The Pierce County Regional Council (PCRC) was created in 1992 by interlocal agreement among the cities and towns of Pierce County and Pierce County. The organization is charged with responsibilities including: Serving as a local link to the Puget Sound Regional Council, promoting intergovernmental cooperation, facilitating compliance with the coordination and consistency requirements of the Growth Management Act (Chapter 36.70A RCW) and the Regional Transportation Planning Organization (Chapter 47.80 RCW), and developing a consensus among jurisdictions regarding the development and modification of the Countywide Planning Policies.

B. The Pierce County Countywide Planning Policies provide for amendments to be adopted through amendment of the original interlocal agreement, or by a new interlocal agreement. The Pierce County Countywide Planning Policies may be amended upon the adoption of amendments by the Pierce County Council and ratification by 60 percent of the jurisdictions in Pierce County representing 75 percent of the total Pierce County population as designated by the State Office of Financial Management at the time of the proposed ratification.

C. A demonstration of ratification shall be by execution of an interlocal agreement or the absence of a legislative action to disapprove a proposed amendment.

D. A jurisdiction shall be deemed as casting an affirmative vote if it has not taken legislative action to disapprove a proposed amendment within 180 days from the date the Pierce County Council formally authorizes the Pierce County Executive to enter into an interlocal agreement.

E. The amendment incorporates new policies intended to provide a more coordinated annexation strategy for unincorporated urban areas adjacent to cities and towns.

F. The Pierce County Regional Council recommended adoption of the proposed amendment on October 17, 2013.

1 PURPOSE:

2

3 This agreement is entered into by the cities and towns of Pierce County and Pierce
4 County for the purpose of ratifying and approving the attached amendment to the Pierce
5 County Countywide Planning Policies (Attachment).

6

7 DURATION:

8

9 This agreement shall become effective upon execution by 60 percent of the jurisdictions
10 in Pierce County, representing 75 percent of the total Pierce County population as
11 designated by the State Office of Financial Management at the time of the proposed
12 ratification. This agreement will remain in effect until subsequently amended or repealed
13 as provided by the Pierce County Countywide Planning Policies.

14

15 SEVERABILITY:

16

17 If any of the provisions of this agreement are held illegal, invalid, or unenforceable, the
18 remaining provisions shall remain in full force and effect.

19

20 FILING:

21

22 A copy of this agreement shall be filed with the Secretary of State, Washington
23 Department of Commerce, the Pierce County Auditor, and each city and town clerk.

24

25 IN WITNESS WHEREOF, this agreement has been executed by each member
26 jurisdiction as evidenced by the signature page affixed to this agreement.

27



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INTERLOCAL AGREEMENT
AMENDMENTS TO THE PIERCE COUNTY
COUNTYWIDE PLANNING POLICIES

Signature Page

The legislative body of the undersigned jurisdiction has authorized execution of the Interlocal Agreement, Amendments to the Pierce County Countywide Planning Policies.

IN WITNESS WHEREOF

This agreement has been executed by _____
(Name of City/Town/County)

BY: _____
(Mayor/Executive)

DATE: _____

Approved:

BY: _____
(Director/Manager/Chair of County Council)

Approved as to Form:

BY: _____
(City Attorney/Prosecutor)

Approved:

BY: _____
(Pierce County Executive)

Proposed Amendments
to the
Pierce County Countywide Planning Policies
Addressing

**Potential Annexation Areas
And
Annexation**

1 **COUNTYWIDE PLANNING POLICY ON URBAN GROWTH AREAS,**
2 **PROMOTION OF CONTIGUOUS AND ORDERLY DEVELOPMENT**
3 **AND PROVISION OF URBAN SERVICES TO SUCH DEVELOPMENT**

4
5 **Background - Requirements of Growth Management Act**
6

7 The Washington State Growth Management Act has as planning goals the encouragement of development in
8 urban areas where adequate public facilities and services exist or can be provided in an efficient manner
9 [RCW 36.70A.020(1)], the reduction of sprawl (*i.e.*, the inappropriate or premature conversion of undeveloped
10 land into low-density development) [RCW 36.70A.020(2)], and the provision of adequate public facilities and
11 services necessary to support urban development at the time the development is available for occupancy and
12 use (without decreasing current service levels below locally established minimum standards) [RCW
13 36.70A.020(12)] as planning goals.

14
15 The Growth Management Act further requires (1) that the County designate an "urban growth area" (UGA) or
16 areas within which urban growth shall be encouraged and outside of which growth shall occur only if it is not
17 "urban" in character; (2) that each municipality in the County be included within an UGA; (3) that an UGA
18 include territory outside of existing municipal boundaries only if such territory is characterized by urban
19 growth or is adjacent to territory that is already characterized by urban growth. [RCW 36.70A.110(1); for
20 definition of "urban growth" see RCW 36.70A.030(17).]
21

22 The designated UGAs shall be of adequate size and appropriate permissible densities so as to
23 accommodate the urban growth that is projected by the State Office of Financial Management to occur in the
24 County for the succeeding 20-year period. While each UGA shall permit urban densities, it shall also include
25 greenbelt and open space areas [RCW 36.70A.110(2)].
26

27 As to the timing and sequencing of urban growth and development over the 20-year planning period, urban
28 growth shall occur *first* in areas already characterized by urban growth that have existing public facility and
29 service capacities to service such development, *second* in areas already characterized by urban growth that
30 will be served by a combination of both existing public facilities and services and any additional needed public
31 facilities and services that are provided by either public or private sources [RCW 36.70A.110(3)]. Urban
32 government services shall be provided primarily by cities, and it is not appropriate that urban governmental
33 services be extended to or expanded in rural areas except in those limited circumstances shown to be
34 necessary to protect basic public health and safety and environment, and when such services are financially
35 supportable at rural densities and do not permit urban development [RCW 36.70A.110(4)].
36

37 The Growth Management Act Amendments expressly require that countywide planning policies address the
38 implementation of UGA designations [RCW 36.70A.210(3)(a)], the promotion of contiguous and orderly
39 development, the provision of urban services to such development [RCW 36.70A.210(3)(b)], and the
40 coordination of joint county and municipal planning within UGAs [RCW 36.70A.210(3)(f)].
41

42 **VISION 2040 Multicounty Planning Policies (MPPs)**
43

44 VISION 2040 calls for a more efficient, sustainable, and strategic use of the region's land. It identifies urban
45 lands as a critical component to accommodate population and employment growth in a sustainable way.
46 VISION 2040 calls for directing development to the region's existing urban lands, especially in centers and
47 compact communities, and limiting growth on rural lands. The Regional Growth Strategy found in VISION
48 2040 allocates 93 percent of the region's future population growth and 97 percent of its employment growth
49 into the existing urban growth area. Cities are divided into four distinct groups: Metropolitan Cities, Core
50 Cities, Large Cities, and Small Cities. An additional geography is Unincorporated Urban Growth Areas.
51 VISION 2040 recognizes that unincorporated urban lands are often similar in character to cities they are
52 adjacent to, calling for them to be affiliated with adjacent cities for joint planning purposes and future
53 annexation.
54

55 VISION 2040 recognizes that compact development creates vibrant, livable, and healthy urban communities
56 that offer economic opportunities for all, provide housing and transportation choices, and use our resources
57 wisely. The Multicounty Planning Policies support the effective use of urban land and include provisions that



1 address brownfield and contaminated site clean-up, the development of compact communities and centers
2 with pedestrian-friendly, transit-oriented locations and a mix of residences, jobs, retail, and other amenities,
3 and the siting of facilities and major public amenities in compact urban communities and centers.

4
5 VISION 2040 recognizes that centers provide easy access to jobs, services, shopping, and
6 entertainment. With their mix of uses and pedestrian-friendly design, they can rely less on forms of
7 transportation that contribute to air pollution and greenhouse gas emissions. VISION 2040 identifies 27
8 regional growth centers. These places play an important role as locations of the region's most significant
9 business, governmental, and cultural facilities. The 18 cities that have one or more regional growth
10 centers are expected to accommodate a significant portion of the region's residential growth (53 percent)
11 and employment growth (71 percent).

12
13 VISION 2040 calls for local jurisdictions with regional growth centers to adopt housing and employment
14 targets for each center. Eight regional manufacturing/industrial centers have also been designated. These
15 are locations for more intensive commercial and industrial activity. Both regional growth centers and
16 regional manufacturing/industrial centers are focal points for economic development and transportation
17 infrastructure investments. Subregional centers, including downtowns in suburban cities and other
18 neighborhood centers, also play an important role in VISION 2040's *Regional Growth Strategy*. These,
19 too, are strategic locations for concentrating jobs, housing, shopping, and recreational opportunities.
20 VISION 2040 calls for each of the region's cities to develop one or more central places as compact
21 mixed-use hubs for concentrating residences, jobs, shops, and community facilities.

22
23 Urban services addressed in VISION 2040 include wastewater and stormwater systems, solid waste, energy,
24 telecommunications, emergency services, and water supply. An overarching goal of VISION 2040 is to
25 provide sufficient and efficient public services and facilities in a manner that is healthy, safe, and
26 economically viable. Conservation is a major theme throughout VISION 2040. The Multicounty Planning
27 Policies address increasing recycling and reducing waste and encouraging more efficient use of water, low-
28 impact development techniques, and renewable and alternative energy. The Multicounty Planning Policies
29 also address siting of public facilities and the appropriateness and scale of particular public services.

30
31 VISION 2040 calls for jurisdictions to invest in facilities and amenities that serve centers and restrict urban
32 facilities in rural and resource areas. The Multicounty Planning Policies also discourage schools and other
33 institutions serving urban residents from locating outside the urban growth area.

34 35 **Principles of Understanding Between Pierce County and the Municipalities in Pierce County**

36
37 While following the goals and regulations of the Growth Management Act, Pierce County and the
38 municipalities in Pierce County will strive to protect the individual identities and spirit of each of our cities and
39 of the rural areas and unincorporated communities.

40
41 Further agreements will be necessary to carry out the framework of joint planning adopted herein. These
42 agreements will be between the County and each city and between the various cities.

43
44 The services provided within our communities by special purpose districts are of vital importance to our
45 citizens. Consistent with the adopted regional strategy, these districts will be part of future individual and
46 group negotiations under the framework adopted by the County and municipal governments.

47
48 While the Growth Management Act defines sewer service as an urban service, Pierce County currently is a
49 major provider of both sewer transmission and treatment services. The County and municipalities recognize
50 that it is appropriate for the County and municipalities to continue to provide sewer transmission and
51 treatment services.

52
53 The County recognizes that unincorporated lands within UGAs are often Potential Annexation Areas for
54 cities. Although annexation is preferred, these are also areas where incorporation of new cities can occur
55 efficiently. The identification of "Potential Annexation Areas" (PAAs) is intended to serve as the foundation for
56 future strategies to annex areas within the urban growth area. A Potential Annexation Area refers to an
57



1 unincorporated area within the designated urban growth area which a city or town has identified as being
2 appropriate for annexation at some point in the future. A Potential Annexation Area designation does not
3 obligate a jurisdiction to annex an area within a defined timeline. It is the County's authority, in consultation
4 with cities and towns, to adopt the urban growth area(s), and identify individual Potential Annexation Areas.

5
6 In order to promote logical, orderly, and systematic annexations of the urban growth area(s), the County in
7 partnership with cities and towns, should establish joint planning agreements and annexation plans prior to
8 expanding or adding to existing PAAs. Creation of new PAAs prior to the annexation of existing PAAs may
9 directly impact Pierce County government and its service obligations, and may undermine the transition of
10 existing unincorporated lands into cities and towns.

11
12 The County encourages cities and towns to annex land within its respective PAAs. The County recognizes
13 cities and towns may not have a financial incentive to annex areas that will require more expenditures than
14 the revenue produced through property or sales tax. Jurisdictions need to be creative in identifying potential
15 financial incentives, in addition to establishing partnerships to overcome the financial obstacles. As a means
16 to allocate resources, the County should prioritize the PAAs, with the highest being unincorporated "islands"
17 between cities and towns. Pierce County shall support future annexations for areas in which a joint planning
18 agreement exists between the County and appropriate city or town.

19
20 At the same time, annexations and incorporations have direct and significant impacts on the revenue of
21 County government, and therefore, may affect the ability of the County to fulfill its role as a provider of certain
22 regional services. The municipalities will work closely with the County to develop appropriate revenue sharing
23 and contractual services arrangements that facilitate the goals of GMA.

24
25 The Countywide Planning Policies are intended to be the consistent "theme" of growth management planning
26 among the County and municipalities. The policies also spell out processes and mechanisms designed to
27 foster open communication and feedback among the jurisdictions. The County, and the cities and towns, will
28 adhere to the processes and mechanisms provided in the policies.

29 30 **Growth Targets**

31 The Regional Growth Strategy set forth in VISION 2040 provides guidance for the distribution of future
32 population and employment growth through the year 2040 within the Central Puget Sound Region. This
33 strategy, in combination with the Office of Financial Management's population forecasts, provides a
34 framework for establishing growth targets consistent with the requirements of the Growth Management Act.
35 Consistent with VISION 2040, these growth targets are the *minimum* number of residents, housing units, or
36 jobs a given jurisdiction is planning to accommodate within the appropriate planning horizon and are
37 informational tools integrated into local land use plans to assist in formulating future residential and
38 employment land needs. These targets are to be developed through a collaborative countywide process that
39 ensures all jurisdictions are accommodating a fair share of growth.

40
41 Achievement of the future envisioned by VISION 2040 will be challenging. Jurisdictions in some regional
42 geographies will likely be planning for growth targets that are above or below the policy direction set by
43 the Regional Growth Strategy because they are on a front- or back-loaded growth trajectory toward 2040.
44 In other regional geographies, recent growth has been at such significant odds with the policy direction
45 set by the Regional Growth Strategy (such as recent growth in unincorporated urban Pierce County from
46 2000 to 2007 has already accounted for more than half of the 40-year growth allocation), that the 2040
47 goal will likely be exceeded. In such cases, jurisdictions are asked to set growth targets as close to
48 VISION 2040 as reasonably possible in an effort to "bend the trend" of future growth to more closely
49 conform to the Regional Growth Strategy. If a jurisdiction's adopted target is lower or higher than
50 expected from a straight-line application of the Regional Growth Strategy, certification by the Puget
51 Sound Regional Council (PSRC) will be based on the actions and measures taken or proposed to be put
52 in place to bend the trend, not just on an assessment of the adopted targets.

53
54 It is recognized that some of the urban growth areas in existence prior to the adoption of VISION 2040
55 may contain more potential housing and employment capacity based upon zoning, allowed density, land
56 division patterns, and other factors than is needed to accommodate the growth target of the associated
57 geography. In many cases, these urban growth areas have been in existence for a decade or more,



1 contain existing development patterns, which are urban in character, and are served by sanitary sewer
2 and other urban infrastructure. These areas are largely expected to remain within the urban growth area
3 consistent with their urban character. Expansion of the urban growth area boundaries that do not comply
4 with provisions in the Amendments and Transition section of these policies is acknowledged to be
5 inconsistent with CPPs and is strongly discouraged.

6
7 **Centers**

8
9 Centers are to be areas of concentrated employment and/or housing within UGAs which serve as the hubs of
10 transit and transportation systems. Centers and connecting corridors are integral to creating compact urban
11 development that conserves resources and creates additional transportation, housing, and shopping choices.
12 Centers are an important part of the regional strategy (VISION 2040) for urban growth and are required to be
13 addressed in the Countywide Planning Policies. Centers will become focal points for growth within the
14 County's UGA and will be areas where public investment is directed.

15
16 Centers are to:

- 17 • be priority locations for accommodating growth;
- 18 • strengthen existing development patterns;
- 19 • promote housing opportunities close to employment;
- 20 • support development of an extensive multimodal transportation system which reduces dependency
21 on automobiles;
- 22 • reduce congestion and improve air quality; and
- 23 • maximize the benefit of public investment in infrastructure and services.

24
25 VISION 2040, the adopted regional growth strategy, identifies several centers as an integral feature for
26 accommodating residential and employment growth. The strategy describes Regional Growth Centers, and
27 other centers that may be designated through countywide processes or locally. Regional Growth Centers
28 once regionally designated are located either in Metropolitan Cities, or in Core Cities. VISION 2040 also
29 identifies Manufacturing/Industrial Centers, which consist primarily of manufacturing and industrial uses.
30 Pierce County has five Regional Growth Centers and two Manufacturing/Industrial Centers that have been
31 adopted into the regional growth strategy. Pierce County Regional Growth Centers are located in Tacoma,
32 which is a Metropolitan City, and in Lakewood and Puyallup, which are Core Cities.

33
34 Regional Growth Centers in the Metropolitan City

35 Tacoma Central Business District
36 Tacoma Mall

37
38 Regional Growth Centers in Core Cities

39 Lakewood
40 Puyallup Downtown
41 Puyallup South Hill

42
43 Currently there are no designated Countywide Centers.

44
45 Manufacturing/Industrial Centers are areas where employee- or land-intensive uses will be located. These
46 centers differ from Regional Growth Centers in that they consist of an extensive land base and the exclusion
47 of non-manufacturing or manufacturing-supportive uses is an essential feature of their character. These
48 areas are characterized by a significant amount of manufacturing, industrial, and advanced technology
49 employment uses. Large retail and non-related office uses are discouraged. Other than caretakers'
50 residences, housing is prohibited within Manufacturing/Industrial Centers. However, these centers should be
51 linked to high density housing areas by an efficient multimodal transportation system. The efficiency of rail
52 and overland freight to markets is the critical element for manufacturers and industries located in these
53 centers.

54
55 The designated Manufacturing/Industrial Centers, within Pierce County are as follows:
56



1
2 Manufacturing / Industrial Centers

3 Frederickson
4 Port of Tacoma
5

6 Within Pierce County, a limited number of additional centers may be designated through amendment of the
7 Countywide Planning Policies consistent with the process below.
8

9 Designated centers may vary substantially in the number of households and jobs they contain today. The
10 intent of the Countywide Planning Policies is that Regional Growth Centers become attractive places to live
11 and work, while supporting efficient public services such as transit and being responsive to the local market
12 for jobs and housing.
13

14 The Countywide Planning Policies establish target levels for housing and employment needed to achieve the
15 benefit of a center. Some centers will reach these levels over the next twenty years, while for others the
16 criteria set a path for growth over a longer term, providing capacity to accommodate growth beyond the
17 twenty year horizon.
18

19 County-Level Centers Designation Process

20
21 The County and any municipality in the County that is planning to include a Metropolitan City Center,
22 Regional Growth Center, Countywide Center or Manufacturing / Industrial Center within its boundaries shall
23 specifically define the area of such center within its comprehensive plan. The comprehensive plan shall
24 include policies aimed at focusing growth within the center and along corridors consistent with the applicable
25 criteria contained within the Countywide Planning Policies. The County or municipality shall adopt
26 regulations that reinforce the center's designation.
27

28 No more often than once every two years, the Pierce County Regional Council (PCRC) shall invite
29 jurisdictions with centers already adopted in their comprehensive plan that seek to be designated as centers
30 in the Countywide Planning Policies to submit a request for such designation. Said request shall be
31 processed in accordance with established procedures for amending the Countywide Planning Policies.
32

33 Each jurisdiction seeking to have a center designated in the Countywide Planning Policies shall provide the
34 PCRC with a report demonstrating that the proposed center meets the minimum criteria for designation
35 together with a statement and map describing the center, its consistency with the applicable Countywide
36 Planning Policies, and how adopted regulations will serve the center.
37

38 Transit services shall be defined in the broadest sense and shall include local and regional bus service, rail
39 where appropriate, vanpool, carpool, and other transportation demand measures designed to reduce vehicle
40 trips.
41

42 The minimum designation criteria to establish a candidate center by type are as follows:
43

44 Metropolitan City Center

45 Area: up to 1-1/2 square miles in size;
46 Capital Facilities: served by sanitary sewers;
47 Employment: a minimum of 25 employees per gross acre of non-residential lands with a minimum of
48 15,000 employees;
49 Population: a minimum of ten households per gross acre; and
50 Transit: serve as a focal point for regional and local transit services.
51

52 Regional Growth Center

53 Area: up to 1-1/2 square miles in size;
54 Capital Facilities: served by sanitary sewers;
55 Employment: a minimum of 2,000 employees;
56 Population: a minimum of seven households per gross acre; and
57 Transit: serve as a focal point for regional and local transit services.



1
2 Countywide Center

3 Area: up to one square mile in size;
4 Capital Facilities: served by sanitary sewers;
5 Employment: a minimum of 1,000 employees;
6 Population: a minimum of 6 households per gross acre; and
7 Transit: serve as a focal point for local transit services.
8

9 Manufacturing / Industrial Center

10 Capital Facilities: served by sanitary sewers;
11 Employment: a minimum of 7,500 jobs and/or 2,000 truck trips per day; and
12 Transportation: within one mile of a state or federal highway or national rail line.
13

14 The minimum criteria report and statement shall be reviewed by the Growth Management Coordinating
15 Committee (GMCC) for consistency with Countywide Planning Policies, the Transportation Coordination
16 Committee (TCC) for consistency with transportation improvements plans of WSDOT, and with Pierce
17 Transit's comprehensive plan. The coordinating committees shall provide joint recommendation to the
18 PCRC.

19
20 Once included in the Countywide Planning Policies, the jurisdiction where a center is located may go on to
21 seek regional designation of the center from the Puget Sound Regional Council (PSRC) in accordance with
22 its established criteria and process.
23

24 In order to be designated a Regional Growth Center the center should meet the regional criteria and
25 requirements including those in VISION 2040, the regional growth, economic and transportation strategy as
26 may be amended and designated by the Puget Sound Regional Council.
27

28 After county-level designation occurs within the Countywide Planning Policies and until regional-level
29 designation by the PSRC occurs the center shall be considered a "candidate" Regional Growth Center.
30

31 Each jurisdiction which designates a Regional Growth Center shall establish 20-year household and
32 employment growth targets for that Center. The expected range of targets will reflect the diversity of the
33 various centers and allow communities to effectively plan for needed services. The target ranges not only set
34 a policy for the level of growth envisioned for each center, but also for the timing and funding of infrastructure
35 improvements. Reaching the target ranges will require careful planning of public investment and providing
36 incentives for private investments.
37

38 Three candidate regional centers have been included into the Countywide Planning Policies. One of the
39 candidate centers is a Regional Growth Center and the other two candidate centers are an
40 Industrial/Manufacturing Center.
41

42 Candidate Regional Centers

43 University Place – Candidate Regional Growth Center
44 South Tacoma – Candidate Industrial/Manufacturing Center
45 Sumner-Pacific – Candidate Industrial/Manufacturing Center
46

47 Urban Growth Outside of Centers

48
49 A variety of urban land uses and areas of growth will occur outside of designated centers but within the UGA.
50 Local land use plans will guide the location, scale, timing, and design of development within UGAs. The UGA
51 will be where the majority of future growth and development will be targeted. Development should be
52 encouraged which complements the desired focus of growth into centers and supports a multimodal
53 transportation system. For example, policies which encourage infill and revitalization of communities would
54 help to achieve the regional and statewide objectives of a compact and concentrated development pattern
55 within urban areas. The Countywide Planning Policies provide guidance for development and the provision
56 of urban services to support development within the UGA.
57



1
2 **Satellite Cities and Towns**
3

4 The cities and towns in the rural areas are a significant part of Pierce County's diversity and heritage. They
5 have an important role as local trade and community centers. These cities and towns are the appropriate
6 providers of local rural services for the community. They also contribute to the variety of development
7 patterns and housing choices within the county. As municipalities, these cities and towns provide urban
8 services and are located within the County's designated UGA. The urban services, residential densities and
9 mix of land uses may differ from those of the large, contiguous portion of the UGA in Pierce County.

10
11 **Countywide Planning Policy**
12

13 UGA-1. The County shall designate a ~~the~~ countywide urban growth area and Potential Annexation
14 ~~Areas within it, and identify where appropriate municipal urban growth areas within the~~
15 ~~countywide urban growth area, based on~~ consultations between the County and each
16 municipality.
17

- 18 1.1 County referral of proposed urban growth area and Potential Annexation Area
19 designations to the Pierce County Regional Council (PCRC).
20
21 1.1.1 The PCRC may refer the proposed designations to the Growth Management
22 Coordinating Committee (GMCC), or its successor entity for technical advice and
23 for a report.
24
25 1.1.2 The PCRC may conduct public meetings to review the proposed designation
26 and, at such meetings, may accept oral or written comments and
27 communications from the public.
28
29 1.1.3 At the conclusion of its review and analysis, the PCRC shall make a
30 recommendation to the County and to the municipalities in the County.
31
32 1.2 Once adopted by the County, the urban growth area and Potential Annexation Area(s)
33 designations shall not be changed except in accordance with the Countywide Policy on
34 "Amendments and Transition."
35
36 1.2.1 A jurisdiction shall not be required to modify existing urban growth area
37 boundaries or Potential Annexation Areas in order to reduce the residential or
38 employment capacity to conform to adopted growth targets reflecting VISION
39 2040's Regional Growth Strategy. Jurisdictions shall, however, consider the
40 adopted growth targets when updating their local comprehensive plans.
41
42 1.2.2 Growth targets are the minimum number of residents, housing units, or jobs a
43 given jurisdiction is planning to accommodate within the appropriate planning
44 horizon and are to be developed through a collaborative countywide process that
45 ensures all jurisdictions are accommodating a fair share of growth. These
46 targets are informational tools integrated into local land use plans to assist in
47 formulating future residential and employment land needs.
48

49 UGA-2. The following specific factors and criteria shall dictate the size and boundaries of urban growth
50 areas:
51

- 52 2.1 Size
53
54 2.1.1 Urban growth areas must be of sufficient size to accommodate the urban growth
55 projected to occur over the succeeding 20-year planning period taking into
56 account the following:



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- a. land with natural constraints, such as critical areas (environmentally-sensitive land);
- b. agricultural land to be preserved;
- c. greenbelts and open space;
- d. New Fully Contained Communities pursuant to RCW § 36.70A.350;
- e. maintaining a supply of developable land sufficient to allow market forces to operate and precluding the possibility of a land monopoly but no more than is absolutely essential to achieve the above purpose;
- f. existing projects with development potential at various stages of the approval or permitting process (i.e., the "pipeline");
- g. land use patterns created by subdivisions, short plats or large lot divisions;
- h. build-out of existing development and areas which are currently only partially built out;
- i. follow existing parcel boundary lines ~~(if a parcel is split and more than 50% is within the urban growth boundary, the entire parcel shall be considered part of the urban growth area as long as the increase does not exceed 2% of the municipality's total urban growth area).~~

2.1.2. The County, and each municipality in the County, shall cooperatively develop and propose objective standards and criteria to disaggregate the State Office of Financial Management's Countywide growth forecasts and VISION 2040 Regional Growth Strategy forecasts for the allocation of projected population to the County and municipalities, taking into account the availability and concurrency of public facilities and services with the impact of development, as well as the VISION 2040 Regional Growth Strategy.

2.1.3 The County shall use a consistent countywide targeting process for allocating population and employment growth consistent with the regional vision, including establishing:

- a. local employment targets,
- b. local housing targets based on population projections, and
- c. local housing and employment targets for each designated regional growth center.

2.2 Boundaries

2.2.1 The following shall be considered in determining the location of urban growth area boundaries:

- a. geographic, topographic, and manmade features;
- b. public facility and service availability, limits and extensions;
- c. jurisdictional boundaries including special improvement districts;
- d. location of designated natural resource lands and critical areas;
- e. avoidance of unserviceable islands of County land surrounded by other jurisdictional entities;
- f. destination 2030 urban/rural line and PSCAA burn ban line.

Phasing of Development within the Urban Growth Area

2.3 The County and each municipality in the County shall seek to direct growth as follows:

- a. first to cities and towns, centers and urbanized areas with existing infrastructure capacity;
- b. second to areas that are already urbanized such that infrastructure improvements can be easily extended; and
- c. last to areas requiring major infrastructure improvements.

2.3.1 Capital facilities plans shall identify existing, planned, and future infrastructure needs within Urban Growth Areas.

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2.3.2 The County and each municipality in the County should identify appropriate levels of service and concurrency standards that address schools, sewer, water, and parks.

2.3.3 The County and each municipality in the County shall identify appropriate levels of service and multimodal concurrency standards that address roads.

2.4 Municipal urban growth area boundaries shall be determined as set forth above and with consideration for the following additional factors:

- ~~2.4.1 the VISION 2040 document, including Multicounty Planning Policies;~~
- ~~2.4.2 the carrying capacity of the land considering natural resources, agricultural land and environmentally sensitive lands;~~
- ~~2.4.3 population, housing, and employment projections;~~
- ~~2.4.4 financial capabilities and urban services capacities;~~
- ~~2.4.5 consistency and compatibility with neighborhood, local and regional plans;~~
- ~~2.4.6 the existing land use and subdivision pattern.~~

2.4 The urban growth area in unincorporated portions of the County shall be limited to the following:

- 2.4.1 build-out of existing partially developed areas with urban services;
- 2.4.2 new fully contained communities;
- 2.4.3 redevelopment corridors.

2.5 The County's urban growth area may be extended to allow for build-out of newly developed areas only if development capacity within municipal urban growth boundaries Potential Annexation Areas and growth in the areas identified in Policy 2.5 is determined to be inadequate to meet total population and employment projections consistent with the other policies set forth herein.

2.6 Encourage efficient use of urban land by maximizing the development potential of existing urban lands, such as advancing development that achieves zoned density.

2.7 The municipal urban growth areas as well as unincorporated urban growth areas not affiliated with a city or town, in existence prior to the adoption of VISION 2040 may contain capacity beyond that needed to accommodate the growth target per regional geography for the succeeding 20-year planning period based upon existing zoning designations, allowed density, existing land division patterns, and similar factors. It is permissible for such areas to continue to be designated as urban growth areas. Expansion of these urban growth areas boundaries is acknowledged to be inconsistent with the CPPs and strongly discouraged if the urban growth area expansion is not in accordance with policy AT-2.3.

~~UGA-3. Potential annexation areas shall be designated through the Pierce County Comprehensive Plan in consultation with cities and towns.~~

~~3.1 A city or town shall first identify a Potential Annexation Area(s) within its respective Comprehensive Plan.~~

~~3.2 Potential Annexation Area boundaries shall be determined with consideration for the following additional factors:~~

- ~~3.2.1 the VISION 2040 document, including Multicounty Planning Policies;~~
- ~~3.2.2 the carrying capacity of the land considering natural resources, agricultural land and environmentally sensitive lands;~~
- ~~3.2.3 population, housing, and employment projections;~~
- ~~3.2.4 financial capabilities and urban services capacities;~~



- 3.2.5 consistency and compatibility with neighborhood, local and regional plans;
- 3.2.6 the existing land use and subdivision pattern;
- 3.2.7 property access and ownership.

3.3 Potential Annexation Areas should not overlap or leave unincorporated urban islands between cities and towns.

3.3.1 Future requests to establish a new Potential Annexation Area shall not result in an overlap with an existing Potential Annexation Area or create islands between cities and towns.

3.3.2 Cities and towns with existing Potential Annexation Area overlaps should work toward resolving the existing overlaps.

3.4 The urban service areas and satellite urban growth areas as designated through the Pierce County Comprehensive Plan as of June 30, 2013 shall be recognized as designated Potential Annexation Areas.

3.4.1 Urban service area designations approved by the Pierce County Council through its 2013 Comprehensive Plan Amendment Cycle shall be recognized as a Potential Annexation Area.

3.4.2 Boundaries of the Potential Annexation Areas should not split parcels. Efforts should be put forth to resolve split parcels prior to the initial designation of Potential Annexation Areas.

Annexation within the Urban Growth Area

UGA-4. Pierce County, in conjunction with its cities and towns, shall establish a strategy for future annexations within the urban growth area.

4.1 Annexation is preferred over incorporation within the urban growth area.

4.2 The Potential Annexation Areas as identified in the Pierce County Comprehensive Plan shall be the foundation to an annexation strategy.

4.2.1 Cities and towns are allowed to annex territory only within their adopted Potential Annexation Area as identified in the Pierce County Comprehensive Plan.

4.2.2 Annexation of an area should be phased to coincide with a city or town's ability to coordinate the provision of a full range of urban services to the areas proposed for annexation.

4.3 The County and its cities and towns should proactively coordinate the annexation of unincorporated areas within the urban growth area that are within each respective city or town's Potential Annexation Area.

4.3.1 The County and each city and town should work towards the establishment of annexation plans and joint planning agreements, with an exception for lands associated with Joint Base Lewis McChord and Camp Murray.

4.3.1.1 A joint planning agreement is to serve as a mechanism where the County or a city can, prior to notice of annexation, identify potential objections and resolutions.

4.3.1.2 An annexation plan should identify a potential schedule for annexation of areas with a city or town.

4.3.2 The County should explore and implement financial incentives for a city or town to annex areas associated with its respective Potential Annexation Area.



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4.3.2.1 Financial incentives may include the establishment of a County level grant fund to assist in financial challenges a city or town may have in annexing an area.

4.3.2.2 Financial incentives may include the elimination or reduction in a fee associated with a County service to a city or town in exchange for annexing an area.

4.3.3 The County, and cities and towns, should explore potential partnerships in grant funding opportunities to overcome obstacles associated with annexing specific areas.

4.3.4 Cities and towns should recognize the financial impacts experienced by the County when annexation only encompasses commercial or greenfield areas and avoids existing residential development.

4.3.4.1 Cities and towns are encouraged to include a mix of existing commercial, residential, and greenfield areas, where appropriate, in future annexation proposals.

4.4 The County should prioritize the adopted Potential Annexation Areas for annexation.

4.4.1 The County's highest priority should be Potential Annexation Areas representing unincorporated "islands" between cities and towns; and,

4.4.2 The County shall support annexation for areas in which a joint planning agreement exists between the County and appropriate city or town.

Note: The policy numbers/citations for all policies that follow will need to be changed.



REQUEST FOR COUNCIL ACTION

DATE ACTION IS REQUESTED: November 17, 2014	TITLE: 2015 Human Services Funding Recommendations	TYPE OF ACTION: — ORDINANCE NO. — RESOLUTION NO. <input checked="" type="checkbox"/> MOTION NO. 2014-70 — OTHER
REVIEW: November 10, 2014	ATTACHMENT: 2015 Funding Recommendations by Strategy Area	

SUBMITTED BY: Mary Dodsworth, Director of Parks, Recreation and Community Services
 Karmel Shields, Human Services Coordinator, PRCS

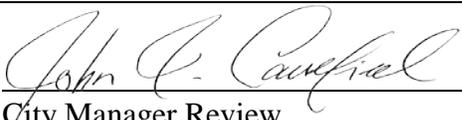
RECOMMENDATION: It is recommended that the City Council adopt the 2015 human services funding recommendations, prepared by the Human Services Funding Ad hoc Committee, for \$350,000 to support twenty-six (26) human services programs and projects in the strategic areas of housing, stabilization services, emotional supports for healthy relationships and access to essential health services.

DISCUSSION: In April 2014 the Human Services Funding Advisory Board (HSFAB) completed a community needs analysis to determine the emerging and critical human service needs within the community. The needs analysis identified five vulnerable populations deserving of the City’s attention: low-income families, school-age youth, the elderly and disabled, people with behavioral health or major health issues, and people with limited English language abilities, as well as four new strategic focus areas to address the essential human service needs of vulnerable populations. The four strategic focus areas are: housing, stabilization services, emotional supports for developing healthy relationships, and access to health services. – continued to page 2 -

ALTERNATIVE(S):

1. Approve the human services funding recommendations as presented on November 10, 2014.
2. Postpone approval of the 2015 funding recommendations until expressed Council concerns are addressed. This may delay the 2015 contracting process.
3. Increase the general fund allocation to include more programs or increase funding levels for recommended programs. If needed, this may require the Ad hoc Committee to reconvene before the end of the calendar year.

FISCAL IMPACT: \$350,000 from the general fund has been identified in the City’s 2015/16 budget. The current recommendation does not exceed this funding level.

Karmel Shields _____ Prepared by	 _____ City Manager Review
Mary Dodsworth _____ Department Director	

The Ad hoc Committee received thirty-six (36) funding requests from community-based organizations, totaling \$640,399. Each committee member independently scored the applications using pre-established evaluation criteria. The applicant agencies had an opportunity to make a 10-minute presentation to the committee. The committee deliberated on four separate occasions to prepare funding recommendations in the following strategic focus areas:

Housing:	\$ 94,000 (emergency shelter, homeless prevention, home repair)
Stablization Services:	\$ 85,750 (food, essential needs, training)
Emotional Supports:	\$116,250 (youth development, counseling, Promise, after-school)
Access to Health Services:	\$ 54,000 (dental, primary care, immunizations, mental health)

2015 Human Services Funding Recommendations by Strategy Area

Agency Name by Strategy Area	Program Name	Population	Recommended
Support Programs			
Pierce College/City of Lakewood	Lakewood Promise	Youth	\$24,000
Communities in Schools Lakewood	After-school Programs	Youth	\$15,000
Pierce College Foundation	Lakewood Computer Clubhouse	Youth	\$15,000
Tacoma Community House	Client Advocacy	ESL	\$12,000
Boys & Girls Clubs of South Puget Sound	Healthy Lifestyles	Youth	\$12,000
Communities in Schools Lakewood	Champion Mentors	Youth	\$11,250
Pierce County Community Connections	ChildReach	Families	\$10,000
Rebuilding Hope Sexual Assault Center Pierce Co.	Therapy Program	Mental Health	\$9,000
YMCA of Pierce and Kitsap Counties	Teen Late Nite	Youth	\$8,000
			\$116,250
Stabilization Programs			
Emergency Food Network	Co-op Food Purchasing	Families	\$24,000
FISH Food Bank	Nutritious Food	Families	\$16,000
Greater Lakes Mental Healthcare	MHP & COPS	Mental Health	\$12,000
Caring for Kids	Ready to Learn Fair Events	Youth	\$10,000
St. Leo Food Connections	Springbrook Mobile	Families	\$9,750
Washington Women's Education & Employment	Reach Plus Employment Training	Families	\$8,000
St. Leo Food Connection	Children's Feeding Programs	Youth	\$6,000
			\$85,750
Housing Programs			
YWCA Pierce County	Domestic Violence Services	Families	\$20,000
South Sound Outreach	Community Connection Utilities	Families	\$18,000
The Rescue Mission	Adam Street Family Shelter	Families	\$18,000
Catholic Community Services	Family Housing Network	Families	\$15,000
Rebuilding Together South Sound	Home Mod & Rebuilding Day	Disabled	\$15,000
Greater Lakes Mental Healthcare	Emergency Need Assistance	Mental Health	\$8,000
			\$94,000
Access to Health Care			
Franciscan Foundation	Children's Immunizations	Youth	\$18,000
Lindquist Dental Clinic for Children	Dental Care for Youth in Need	Youth	\$12,000
Pierce County AIDS Foundation	Medical Case Management	Mental Health	\$12,000
Community Healthcare	Family Medical Services	Families	\$12,000
			\$54,000
Total Recommendation			\$ 350,000

REQUEST FOR COUNCIL ACTION

DATE ACTION IS REQUESTED:	TITLE:	TYPE OF ACTION:
November 17, 2014	1) Lodging Tax Advisory Committee (LTAC) Recommendations Authorizing 2015 Contracts for Tourism Services	<input type="checkbox"/> ORDINANCE <input type="checkbox"/> RESOLUTION <input checked="" type="checkbox"/> MOTION NO. 2014-71 <input type="checkbox"/> OTHER
REVIEW: November 10, 2014	ATTACHMENTS: 1) LTAC Recommendations Summary Chart	

SUBMITTED BY: Becky Newton, Economic Development Manager

RECOMMENDATION: It is recommended that the Mayor and City Council authorize the City Manager to enter into 2015 tourism related service contracts (see Recommendations Summary Chart).

DISCUSSION: The purpose of this agenda bill is to report to the City Council the recommended expenditures of lodging tax funds for 2015. However, prior to reviewing recommendations, it would be prudent to provide an overview of the lodging tax program.

As authorized under state law, the City of Lakewood has enacted a lodging tax. (RCW Chapter 67.28 and Lakewood Municipal Code Chapter 3.36) The City receives a “local portion” of the taxes collected from lodging-related businesses located within the City. Revenue obtained in this manner is credited to a special fund of the City and is to be used for the purpose of paying all or a part of the cost of tourism promotion, acquisition of tourist-related facilities by the City, or operation of tourism-related facilities by the City or non-profit organizations.

State law requires the formation of a Lodging Tax Advisory Committee. The committee must have at least five members and each member must be appointed by the City Council. At least two of the members of
(Continued to page 2)

ALTERNATIVE(S): 1) The City Council can accept or reject any of the LTAC funding recommendations; 2) Return the recommendations to the LTAC for further consideration. Under this alternative, the Council would need to provide direction as to what it desires from the committee; or 3) Decline to take action on some but not all of the proposed recommendations; however, be advised that the City has entered into a multi-year interlocal agreement with Clover Park Technical College (CPTC) on the use of the McGavick Center (\$101,850 for 20 years).

FISCAL IMPACT: Please see the 2015 Lodging Tax Advisory Committee recommendations.

<hr/> Prepared by Becky Newton Economic Development Manager <hr/> Department Director	 <hr/> City Manager Review
-------------------------------------------------------------------------------------------------	-------------------------------------------------------------------------------------------------------------------

DISCUSSION (continued):

the committee must represent businesses required to collect the tax, and at least two of the members of the committee must represent entities who are involved in activities authorized to be funded by the tax. The fifth member of the committee must be an elected official of the City, who shall serve as chair of the committee. There is no maximum number of participants on the LTAC, although the representation between tax collectors and fund recipients must be equal.

One role of the LTAC is to consider requests for use of lodging tax funds. The LTAC should consider these requests in a public process, which is intended to generate comments and recommendations. The comments are intended to assist the City Council in its deliberations and should address the extent to which a proposal will accommodate tourist activities or increase tourism, and the extent to which a proposal will impact the long-term stability of the special fund the City created to hold tax revenues.

The comments and funding recommendations of the LTAC are forwarded to the Lakewood City Council, which accepts or rejects them. The Council cannot modify the recommended amounts or vendors provided to them by LTAC.

2015 Grant Requests & LTAC Recommendations:

New LTAC Guidelines were discussed and approved by the City Council in 2014. The Guidelines recommended that the City shall maintain a reserve fund of at least 25% for future capital projects. The City estimated the 2014 projected revenue amount to be \$500,000. It is this amount which the 25% reserve fund for future capital projects was calculated. The estimated ending fund balance on December 31, 2014 is \$939,480, less \$125,000 for annual reserves, leaving an available balance of \$814,480. The total estimated revenue collection of \$500,000 represents a 7% tax. Of the 7%, 4% may be used for tourism promotion, and 3% is restricted to capital projects.

	4% Restricted Use: Lodging tax grant funds reserved for tourism promotion, acquisition of tourism related facilities, or operation of tourism related facilities	3% Restricted Use: Lodging tax grant funds are reserved for acquisition, construction, expansion, marketing, management of convention facilities	Final Grant Funding Amount Available
	\$ 298,561	\$ 515,919	\$ 814,480
LESS 2015 CPTC		(\$ 101,850)	(\$ 101,850)
TOTALS	\$ 298,561	\$ 414,069	\$ 712,630

The LTAC used a 2014 projected revenue amount of \$510,000 to base their recommendations to the City Council. Of the 18 applications submitted, LTAC recommends funding 15 projects at some level. The final 2015 funding recommendations are \$310,000 for non-capital, and \$141,850 for capital for a total of \$451,850.

2015 LAKEWOOD LODGING TAX ADVISORY COMMITTEE RECOMMENDATIONS

	2015 FUNDS REQUESTED	2015 ALLOWED NON-CAPITAL REQUESTS	2015 ALLOWED FOR CAPITAL FACILITIES	TOTAL RECOMMENDE D FUNDING
Asia Pacific Cultural Center	\$7,500	\$2,500		\$2,500
PLUS 2015 Clover Park Technical College McGavick Center, Payment #9 of 20	\$101,850		\$101,850	\$101,850
Daffodil Festival dba The Daffodilians	\$5,000	\$0		Funding Not Recommended
Historic Fort Steilacoom Association	\$8,000	\$6,500		\$6,500
Lakewold Gardens	\$45,000	\$40,000		\$40,000
Lakewood Chamber of Commerce	\$90,000	\$78,500		\$78,500
Lakewood Economic Development – Re-Printing of Two Brochures	\$3,460.41	\$4,500		\$4,500
Lakewood Economic Development - Program & Personnel	\$34,031.20	\$0		Funding Not Recommended
Lakewood Economic Development - Have You Seen Lakewood Lately?	\$62,500	\$10,000		\$10,000
Lakewood Historical Society & Museum	\$39,500	\$28,000	\$5,000	\$33,000
Lakewood Parks - Bridgeport Way SW Gateway Improvement Project	\$10,000		\$10,000	\$10,000
Lakewood Parks - Farmers Market	\$18,000	\$10,000		\$10,000
Lakewood Parks - SummerFEST 2014 & Triathlon	\$18,000	\$18,000		\$18,000
Lakewood Parks – Waughop Lake Trail Improvement Project	\$25,000		\$25,000	\$25,000
Lakewood Playhouse	\$26,800	\$22,000		\$22,000
Lakewood Sister Cities Association	\$16,000	\$10,000		\$10,000
Pierce College Science Dome	\$20,000	\$0		Funding Not Recommended
Tacoma Regional Convention + Visitor Bureau	\$50,000	\$40,000		\$40,000
Tacoma South Sound Sports Commission	\$50,000	\$40,000		\$40,000
TOTALS	\$630,641.61	\$310,000	\$141,850	\$451,850