

JBLM Commanders & Leadership



SSMCP Orientation & Priorities

**John Caulfield, ICMA-CM, Lakewood City Manager
Chair, SSMCP Executive Leadership Team and
Steering Committee**



Introductions:

COL Daniel Morgan, Commander, Joint Base Lewis McChord

Col Will Phillip, Deputy Commander, Joint Base Lewis McChord

COL Mark Paget, DCO, 593rd ESC

COL Holman, 7ID

COL Yeost, MAMC

BG Haley, CG 593d Expeditionary Sustainment Command

MG Temple, WRMC

MG James (CG, 7ID)

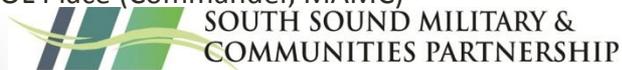
BG Fortin (DCG, I Corps)

BG Ulses (DCG, 7ID)

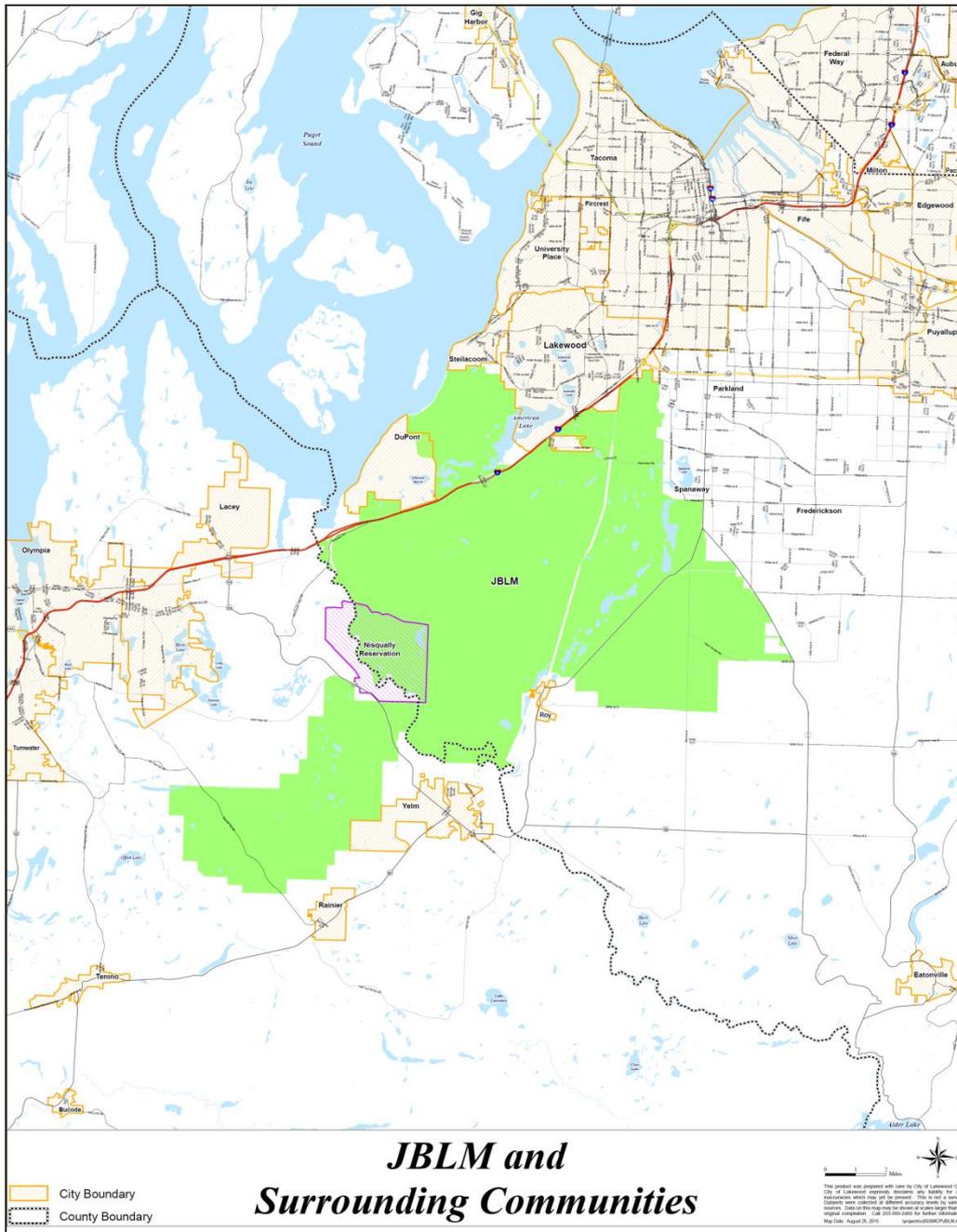
COL (P) Aguto (DCG, 7ID)

Col Kosinski (62 AW/CC)

COL Place (Commander, MAMC)



JBLM Commanders & Leadership

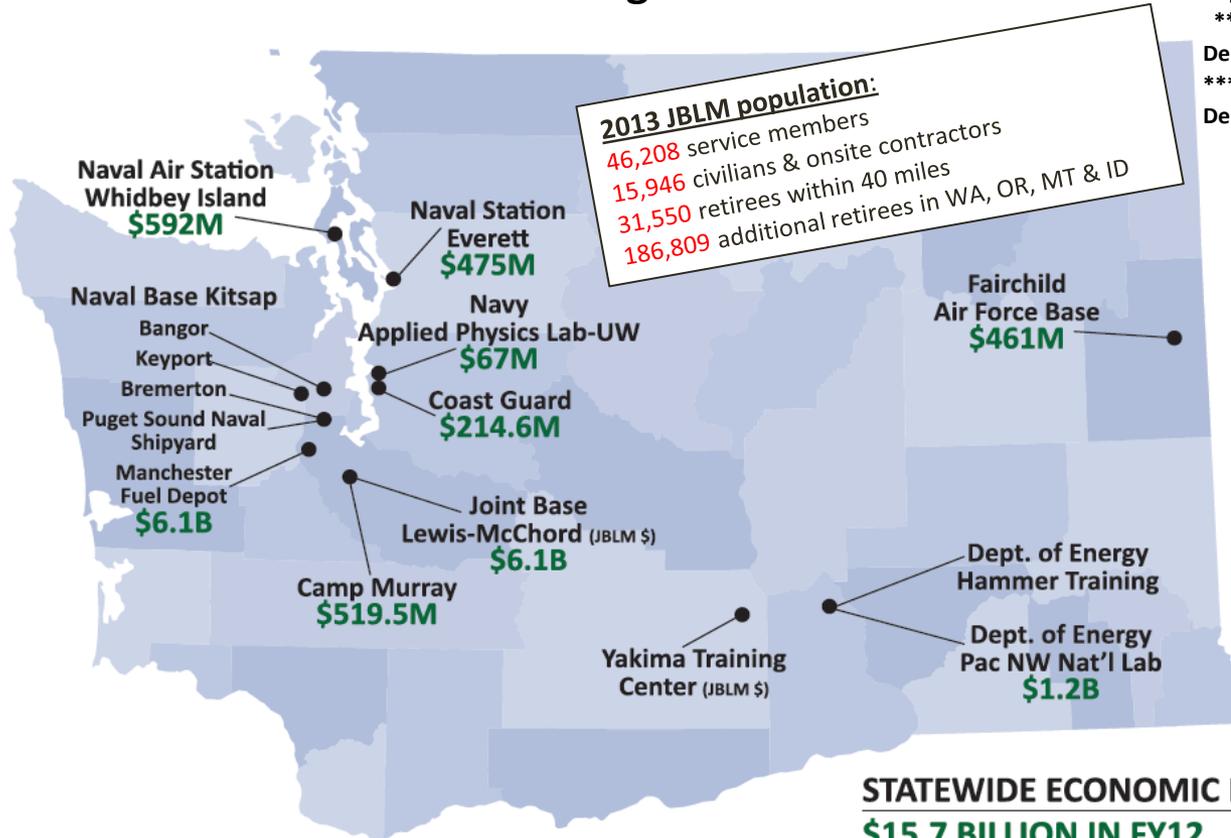


Economic Impact of JBLM and Defense Spending in Washington

2010 JBLM Economic impact

Military & Civilian Payroll:	\$ 5,799,394,000*
Contracts & Grants	\$ 285,929,000**
Total Annual JBLM Economic Impact	\$ 6,085,323,000

= ~1.8% of Washington State GDP***



*2010 Census Consolidated Federal Funds Report
 **Estimated FY09 Fort Lewis & McChord AFB Department of Defense Financial data
 ***Comparison of economic impact with Department of Commerce 2010 State GDP data



Economic Impact of JBLM and Defense Spending in Washington

WASHINGTON

#10 \$13.1 BILLION SPENT IN STATE

#16 3.2% OF STATE GDP

2.8% OF TOTAL U.S. DEFENSE SPENDING

\$1,874 PER RESIDENT

Top Personnel Locations

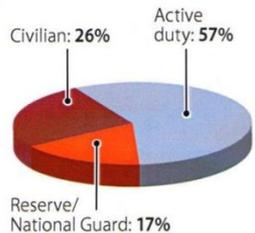
Pierce County	55,987
Kitsap County	7,349
Spokane County	6,416
Snohomish County	4,490
King County	4,374
Island County	3,780
Clallam County	1,223
Benton County	1,115
Yakima County	996
Skagit County	784

DEFENSE PERSONNEL

\$6.3 Billion
TOTAL PAYROLL

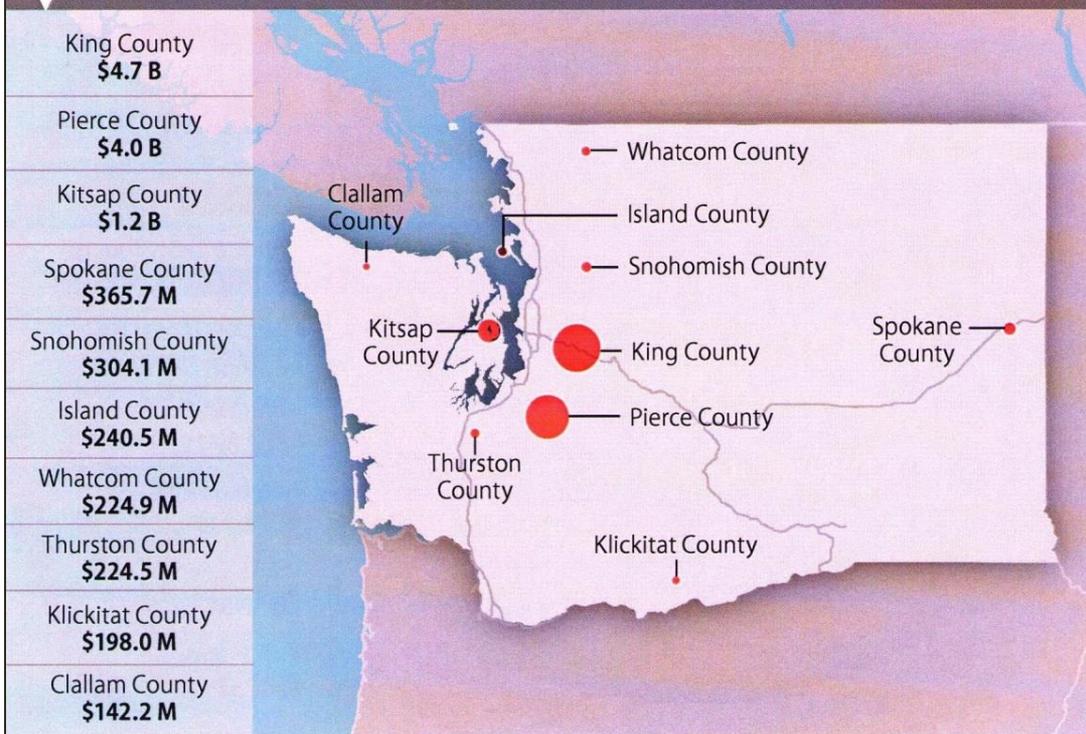
112,560
TOTAL PERSONNEL

Allocation, By Type



TOP MILITARY SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

Source: Office of Economic Adjustment, Defense Spending by State, FY 2013

Economic Impact of JBLM and Defense Spending in Washington

Top Contractors

(M=millions B=billions)

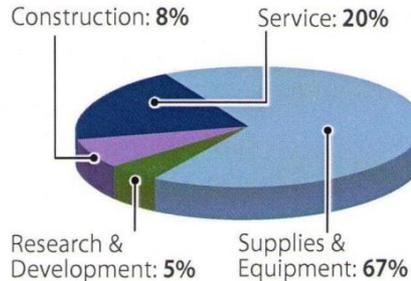
Boeing	\$4.2 B
BP	\$183.9 M
Pacific Medical Center Clinic	\$131.9 M
U.S. Oil Trading	\$86.8 M
EHW Constructors, A Joint Venture	\$71.8 M
Cubic	\$61.3 M
EJB Facilities Services	\$53.1 M
Skookum Educational Programs	\$46.3 M
Garco Construction	\$46.2 M
Dakota Creek Industries	\$43.1 M

Value of Contract Awards Performed (Billions)

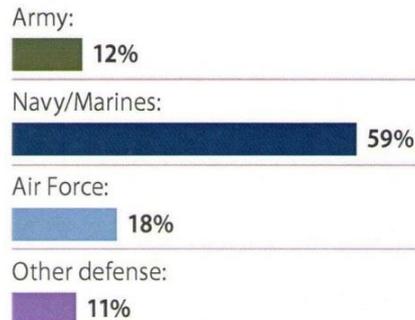


CONTRACTS

By Type



By Service



DEFENSE PERSONNEL

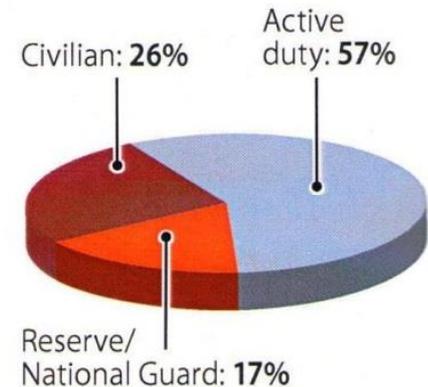
\$6.3 Billion

TOTAL PAYROLL

112,560

TOTAL PERSONNEL

Allocation, By Type

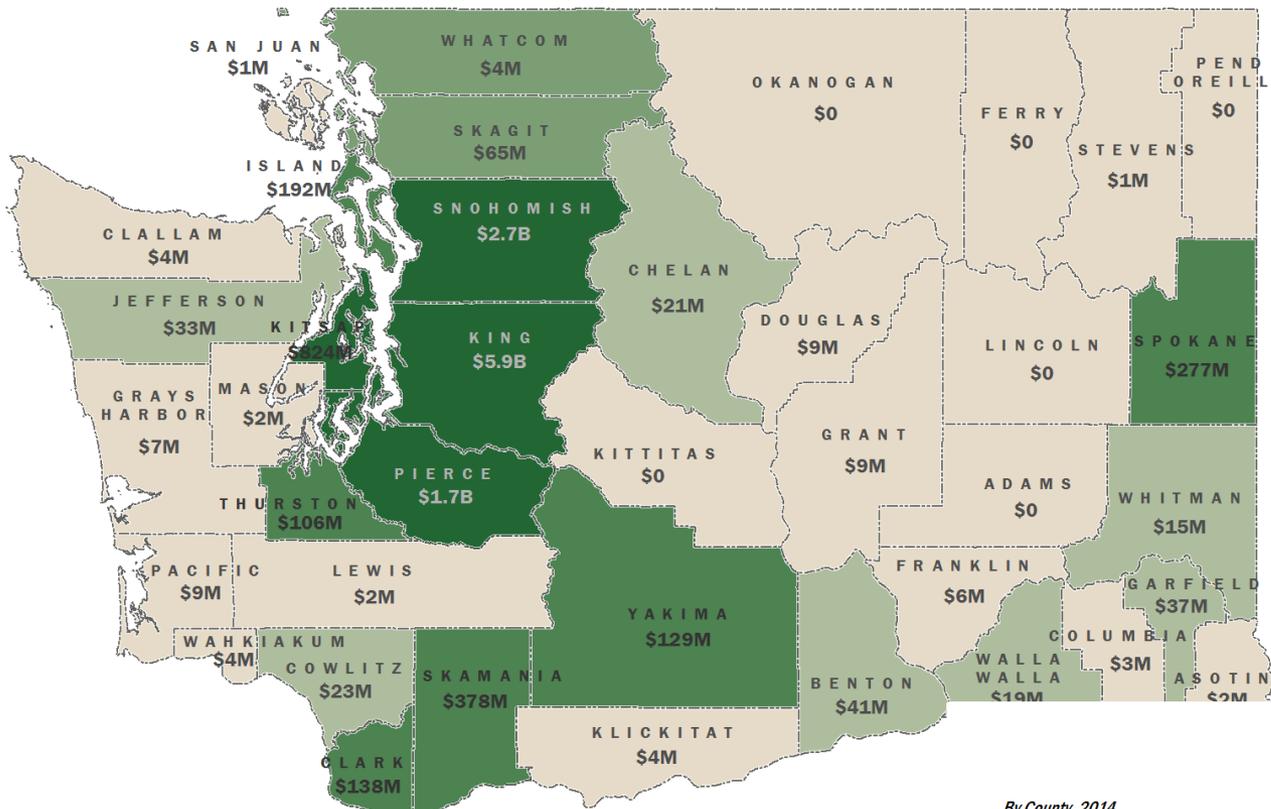


Source: Office of Economic Adjustment, Defense Spending by State, FY 2013

Economic Impact of JBLM and Defense Spending in Washington

ECONOMIC MODELING

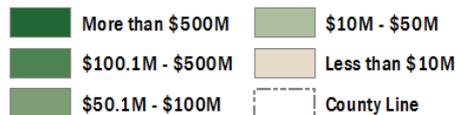
TOTAL BUSINESS REVENUES SUPPORTED BY DOD SPENDING (FY 2014)



By County, 2014

Total DOD Economic Impact

By County, 2014



- Direct Value of DOD Spending in WA (FY 2014):
 - **\$8.3 billion**
 - Boeing's share: \$4.8 billion (56%)
 - Construction's share: \$1.5 billion (18%)
- Total Economic Impact (FY 2014):
 - **\$13.7 billion**

REGIONAL IMPACTS OVERVIEW

Direct



Direct Jobs
23,300
(2014)

- P-8 Program
- DARPA
- Construction
- KC-46
- Shipbuilding
- Other



Wages & Income
\$ 2.1 billion
(2014)

Indirect



Indirect Jobs
10,100
(2014)

- Machinery & Parts
- Professional Services
- Construction Materials
- Other



Wages & Income
\$ 559 million
(2014)

Induced



Induced Jobs
23,600
(2014)

- Additional Jobs



Spending of Share of Income on Local Goods & Services

- Groceries
- Housing
- Healthcare
- Other



Wages & Income
\$ 1.2 billion
(2014)



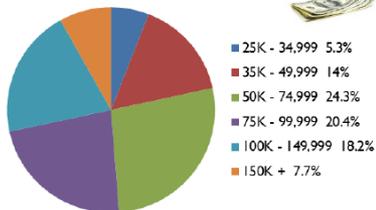
Total
Jobs Impact

SSMCP 2013 Needs & Preferences Survey Results

Greater Pierce County

Distribution of greater Pierce County Military Household Income

Income Range



ESTIMATED* TOTAL ANNUAL ACTIVE DUTY HOUSEHOLD INCOME RANGE IN GREATER PIERCE COUNTY

*Margin of error exists in results due to survey wording. Minimum estimated total is assumed to be accurate.

\$124,740,000
-
\$170,273,365

SOUTH SOUND MILITARY & COMMUNITIES PARTNERSHIP

www.ssmcp.org

HOUSING



Nearly **1 in 4** of greater Pierce County's population is Active Duty
77% Army | 20% Air Force

60% of Pierce County's military-connected residents **own** their homes
40% rent their homes

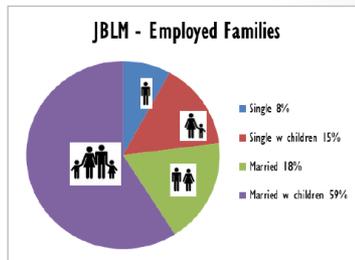
Of the JBLM service members living off-base ...

60.9% live in greater Pierce County
32.5% live in greater Thurston County
0.3% live in greater King County

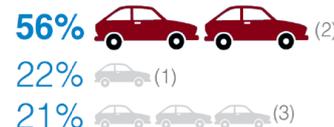
Approximately **15%** of the JBLM-employed Pierce County residents plan to transition out of the military in the **next 2 years**.



45% will stay in Puget Sound,
54% of those to seek jobs and
21% for school.



Number of Vehicles Per Household*



* Active Duty Travel Trends

95% of the JBLM workforce (active duty and civilians) commute using a privately or personally owned vehicle.

HIGHER EDUCATION

81%
at least one person in family will pursue higher education



Jurisdiction	Number of Active Duty	Percentage of off-base Active Duty
Greater Pierce County	19,698	60.9%
Tacoma	2879	8.9%
Lakewood	2717	8.4%
DuPont	2135	6.6%
Puyallup	970	3.0%
University Place	841	2.6%
Steilacoom	647	2.0%
Other Cities	647	2.0%
Unincorporated	8,863	27.4%

Good or Very Good in greater Pierce County:

83% Nearby access to fresh and healthy foods
81% Nearby access to quality commercial businesses and services
85% trails, parks, water access
58% walkable destinations
56% Schools
71% culture and entertainment facilities



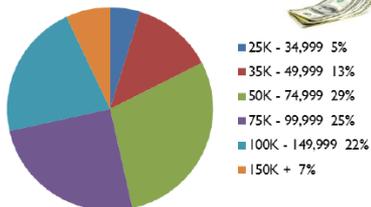
84% of JBLM-employed residents feel greater Pierce Co. is **safe**.

SSMCP 2013 Needs & Preferences Survey Results

Greater Thurston County

Distribution of Greater Thurston County Military Household Income

Income Range



ESTIMATED* TOTAL ANNUAL ACTIVE DUTY
HOUSEHOLD INCOME IN
GREATER THURSTON COUNTY

**\$67,185,000 -
\$92,449,118**

*Margin of error exists in results due to survey wording.
Minimum estimated total is assumed to be accurate.

SOUTH SOUND MILITARY & COMMUNITIES PARTNERSHIP
www.ssmcp.org

HOUSING



Nearly 1 in 25 of Thurston County's population is Active Duty
77% Army | 20% Air Force

Of the JBLM service members living off-base ...
60.9% live in greater Pierce County
32.5% live in greater Thurston County
3.6% live in greater King County

60% of Thurston County's military-connected residents own their homes
40% rent their homes

Approximately 15% of the JBLM-employed Thurston County residents plan to transition out of the military in the next 2 years.



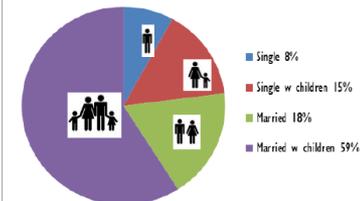
45% will stay in Puget Sound,
54% of those to seek jobs and
21% for school.

HIGHER EDUCATION

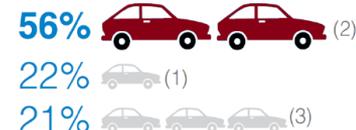
81% at least one person in family will pursue higher education



JBLM - Employed Families



Number of Vehicles Per Household*



* Active Duty Travel Trends

95% of the JBLM workforce (active duty and civilians) commute using a privately or personally owned vehicle.

Jurisdiction	Number of off-base Active Duty	Percentage of off-base Active Duty
Greater Thurston County	10,512	32.5%
Lacey	3,429	10.6%
Olympia	1,100	3.4%
Yelm	938	2.9%
Tumwater	582	1.8%
Other Cities and Unincorporated	4,496	13.9%

Good or Very Good in Thurston County*:

91% Nearby access to fresh and healthy foods
88% Nearby quality commercial businesses and services
89% trails, parks, water access
58% walkable destinations
65% Schools
83% culture and entertainment facilities



*Greater Thurston Co. statistics

91% of JBLM-employed residents feel Thurston County is safe.

Active Duty Service Member Off Base Population

70% of JBLM service members live off-base (approximately 32,345 in 2013)

		Percent / Proportionate total
Pierce County Total		60.9% / 19,698
	#2: Tacoma	8.9% / 2,879
	#3: Lakewood	8.4% / 2,717
	DuPont	6.6% / 2,134
	Puyallup	3.0% / 970
	University Place	2.6% / 841
	Steilacoom	2.0% / 647
	Other Cities	2.0% / 647
	Unincorporated	27.4% / 8,863
Thurston County Total		32.5% / 10,512
	#1: Lacey	10.6% / 3,429
	Olympia	3.4% / 1,100
	Yelm	2.9% / 938
	Tumwater	1.8% / 582
	Other Cities and Unincorporated	13.9% / 4,496
King County Total		3.6% / 1,164
Other Counties	Various Cities	2.9% / 938

Origins of SSMCP

- 2010: Release of Joint Base Lewis-McChord Growth Coordination Plan (GCP) in anticipation of growth at JBLM per 2005 BRAC round
 - 10 technical resource expert panels identified critical needs related to serving a growing military community.



- With the goal that all civilian residents, military personnel, and their families have access to a high quality of life, six core recommendations were established.
 - View full Growth Coordination Plan at <http://www.ssmcp.org/our-work>

SSMCP Mission & Vision

SSMCP provides a single point of contact for military-related activity that affects our region as a whole, including but not limited to workforce transition and development, transportation and infrastructure, education, and healthcare and wellness.

SSMCP Mission:

To foster understanding, and mutual benefit by serving as the most effective point of coordination for resolution of those issues which transcend the specific interests of the military and civilian communities of the South Sound region.

SSMCP Vision:

The SSMCP is an innovative and flexible partnership uniquely positioned to provide regional leadership to bridge military and civilian communities.

www.ssmcp.org

Governance of SSMCP

Elected Officials Council (EOC)

Reviews and confirms the annual work plan
Coordinates legislative strategies
Supports outreach efforts to maintain high visibility for these issues

Executive Leadership Team (ELT)

Acts for and on behalf of the Steering Committee when the Steering Committee is not in session.

Steering Committee (SC)

The primary decision-making body of the organization
Provides broad oversight to the implementation of the recommendations, strategies and action items outlined in the Growth Coordination Plan and successor documents.

Working Groups and Subcommittees

Formed as necessary to research and implement specific strategies of the plan
Current: *Economic & Business Development, Health Care, Social Services*

Members of the Partnership

Open to any group, agency, or organization interested in community/military issues in the Pierce and Thurston Counties region

Governance of SSMCP

JBLM's surrounding communities
represented on South Sound Military &
Communities Partnership:

Nisqually Tribe
Pierce County
Thurston County
City of DuPont
City of Lacey
City of Lakewood
City of Puyallup
City of Olympia
Town of Steilacoom
City of Tacoma
City of Tumwater
City of University Place
City of Yelm
Thurston Regional Planning Council

Other members of the South Sound Military &
Communities Partnership:

Clover Park School District
Franklin Pierce School District
Tacoma-Pierce County Association of Realtors
Tacoma-Pierce County Chamber of Commerce
Tacoma-Pierce County Department of Health
Puget Sound Energy
United Way of Pierce County
WA Department of Transportation
Workforce Central

Origins of SSMCP

SSMCP's Six Core Objectives:

- Formalize New Methods of Regional Collaboration
 - Improve Access to Information
 - Improve Access to Existing Services
 - Promote JBLM as a Center of Regional Economic Significance
 - Improve Support for Military Families
 - Improve Regional Mobility
- SSMCP's Annual Work Plan is synchronized with the Core Objectives

Priorities for SSMCP

- Federal budget cuts
- Sequestration under Budget Control Act
- Base Realignment and Closure (BRAC), which SSMCP supports
- Expanding missions at JBLM and thus spurring economic development
- Workforce transition for separating service members
- Active duty, military family and veteran awareness of health care and social service availability; and
- Increasing state level support of military presence in Washington

Accomplishments of SSMCP

Produce and Implement 2010 JBLM Growth Coordination Plan: \$1.9 million

Study of military growth impacts, execution of plan strategies, and ongoing communication to stakeholders.

Replace Clover Park School District's On-base Elementary Schools: \$140 million

State and Federal funding to consolidate JBLM students into five new, larger capacity, state of the art facilities.

Workforce Development: \$>10 million

Training services and job placement assistance for personnel affected by joint basing actions and military downsizing.

Regional Joint Land Use Study: \$426,000

Coordinated land use planning to minimize urban encroachment on the base and provide for life, health, & safety of all.

Community-focused Survey of JBLM Personnel: \$70,000

Survey to collect demographic and other community-related data that helps improve regional long-term planning.

Accomplishments of SSMCP

Local Transportation Projects

- **TIGER III: \$15 million**
Federal transportation funding to improve traffic flow on I-5 adjacent to JBLM, including enhancements to ramps, travel lanes, and intersections.
- **Interchange Justification Reports: \$6.9 million**
State funding will pay for in-depth analyses of five I-5 interchanges in Pierce & Thurston counties.
The reports will detail precise needs and data that will guide improvements.
- **Madigan Access Transportation Improvements: \$5.7 million**
Improvements to the Berkeley Street overpass at I-5 (closest gate to Madigan Army Medical Center) and a series of other modifications to reduce traffic congestion.
- **I-5 Transportation Alternatives Analysis: \$500,000**
A study to propose transportation improvements along primary interchanges of I-5 between SRs 510 & 512.
- Mobilizing local governments, organizations, businesses and other groups to advocate for state funding improvements in the I-5/JBLM Corridor (\$494.5 mil secured in 2015)

Accomplishments of SSMCP

- Mobilizing businesses, governments, and the public to participate in the January 21, 2015 Army Force Structure Realignment Listening Session held at the McGavick Center – 600 attendees



- Co-chairing and sponsoring the 2015 Assn. of Defense Communities' Pacific Northwest Defense Forum
- State and federal advocacy work in 2014 and 2015 about military related issues

Military-Community Relations

South Sound region is extremely supportive of its active and retired military, and has a genuine concern for individuals serving our country:

Tacoma's program to recruit transitioning service members

Lakewood's program to assist transitioning service members

Lacey's opening of a new veteran's assistance center

Lacey community holds an annual Military Family Appreciation Day to raise funds for military families in need

Rally Point 6 in Lakewood is dedicated to helping transitioning service men and women

Military-Community Relations

Institutions such as Saint Martin's University have established unique partnerships with businesses (i.e., Microsoft) creating opportunities for soldiers leaving military service to find careers with significantly higher pay

August 2015: Pierce College ranked as No. 1 most military-friendly community college in America: <http://thesubtimes.com/2015/08/14/pierce-college-ranked-as-no-1-most-military-friendly-community-college-in-america/>

Engagement of military with local communities:

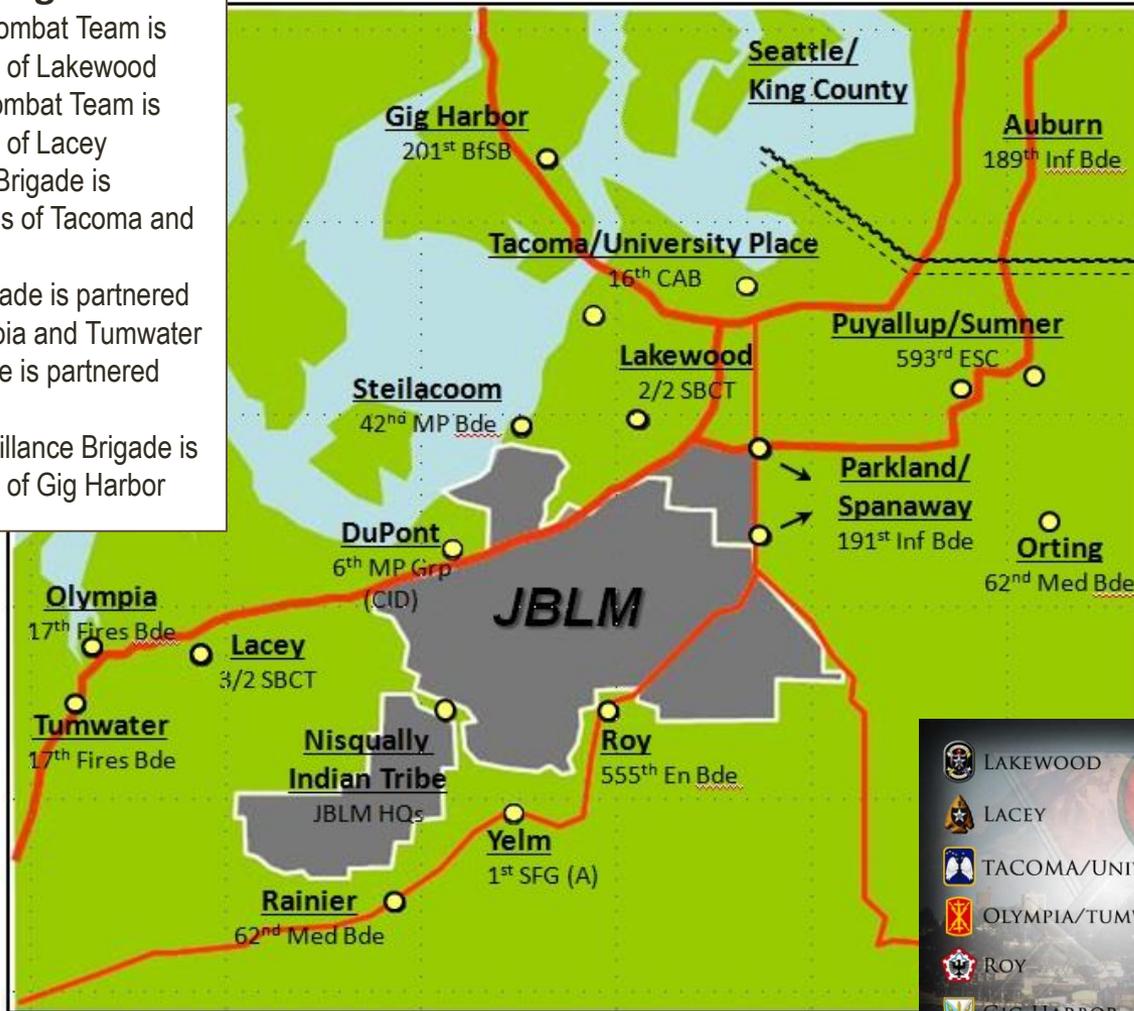
200+ service members spent one full day in Thurston County providing a variety of services for 12 different non-profit and community organizations in 10/15. County intends to make it an annual event

Plus . . .

Military-Community Relations

2015 Community Connector Program

- 2nd Stryker Brigade Combat Team is partnered with the City of Lakewood
- 3rd Stryker Brigade Combat Team is partnered with the City of Lacey
- 16th Combat Aviation Brigade is partnered with the cities of Tacoma and University Place
- 17th Field Artillery Brigade is partnered with the cities of Olympia and Tumwater
- 555th Engineer Brigade is partnered with the City of Roy
- 201st Battlefield Surveillance Brigade is partnered with the City of Gig Harbor



SSMCP Partner Organizations



SSMCP is a founding member of the [Washington Military Alliance](#) and has two representatives on its Executive Committee. The WMA was convened by Governor Inslee in 2014 and includes representation from Washington state legislators, state agencies, local elected officials, regional community groups supporting local military installations, and organizations promoting military and defense economic development in Washington State.

The WMA will provide a framework for collaboration in the state between local governments, military installations, state agencies, and federal agencies to better coordinate a unified message as military and defense decisions are being considered, and it will recommend actions to be taken at local, state, and federal levels to enhance military infrastructure, industry, and partnership retention and expansion in Washington State.

SSMCP Partner Organizations

Puget Sound Regional Council



Regional Centers Framework Update Project: The presence of military installations must be taken into account for near-base counties and cities as additional (and uncontrollable) factors above and beyond those that affect jurisdictions that are not located near a military installation.

Due to efforts by SSMCP leadership, the centers framework update will include consideration of military installations and how they affect communities, and incorporate those affects into future center designations and transportation funding considerations.

SSMCP Partner Organizations



SSMCP is also a more effective voice for our region at the state and federal levels via advocacy work and raising national awareness about the military in the South Sound as a member of the [Association of Defense Communities](#).

The Association of Defense Communities (ADC) is the nation's premier membership organization serving America's defense communities and represents 200 communities, states and regions with a significant military presence, and partner organizations. ADC unites the diverse interests of communities, state governments, the private sector and the military on issues of base closure and realignment, community-military partnerships, defense real estate, mission growth, mission sustainment, military privatization, military families/veteran support and base redevelopment.

SSMCP 2015 Business & Community Survey

Gather data highlighting the nature of the ties and perceptions between JBLM and its surrounding communities; identify any potential conflicts or increased need in the areas of transportation, housing, land use, and employment; and evaluate the impact a draw-down in force or BRAC process would have upon the local economy and community.

Community Member Survey:

Telephonic/online survey, gathering:

Basic Information

- Zip code
- Military-connected status
- Gender
- Age

Knowledge of JBLM

- Size and Composition of Active Duty
- Conservation work of installation
- Public use of range lands

Perceptions of JBLM

- Effects of training on daily life
- Effects on economy
- Positive/negative impression of JBLM as community partners
- Perception of community support for military in South Sound region

Possible ways to improve community relationships

To be published October 2015

JBLM Commanders & Leadership

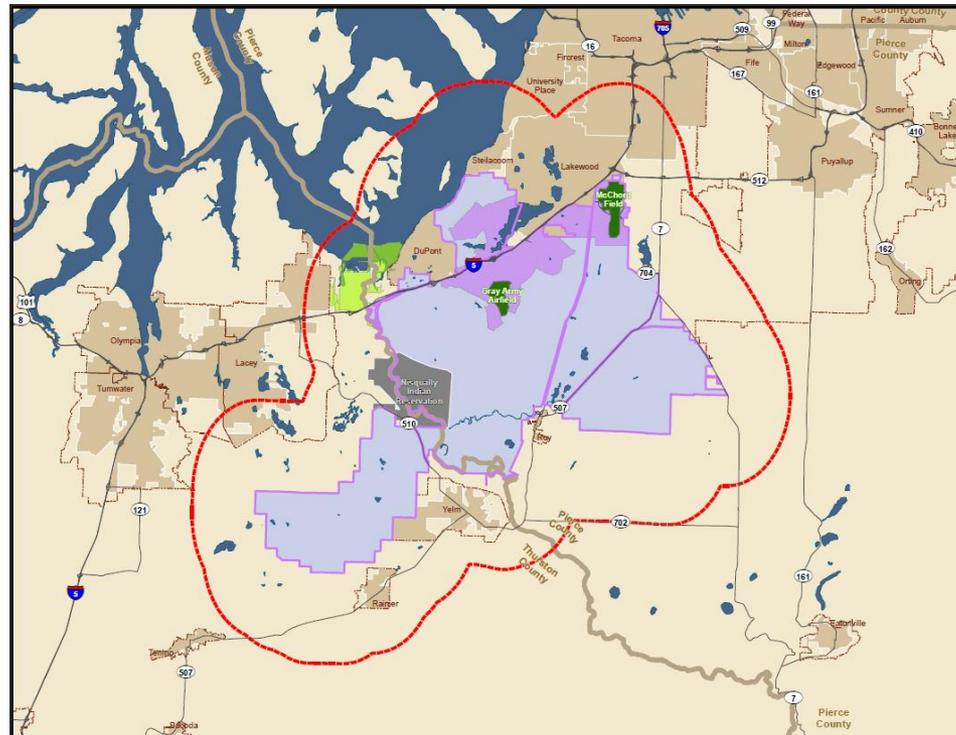


JBLM Joint Land Use Study

Purpose:

The JLUS presents recommendations for consideration by local and state governments that protect the ability of the military to accomplish its vital training and operational missions presently and over the long-term while also promoting development compatible with military presence and protecting public health, safety, and welfare.

Study Area: 2 miles outside of geographic boundaries of JBLM





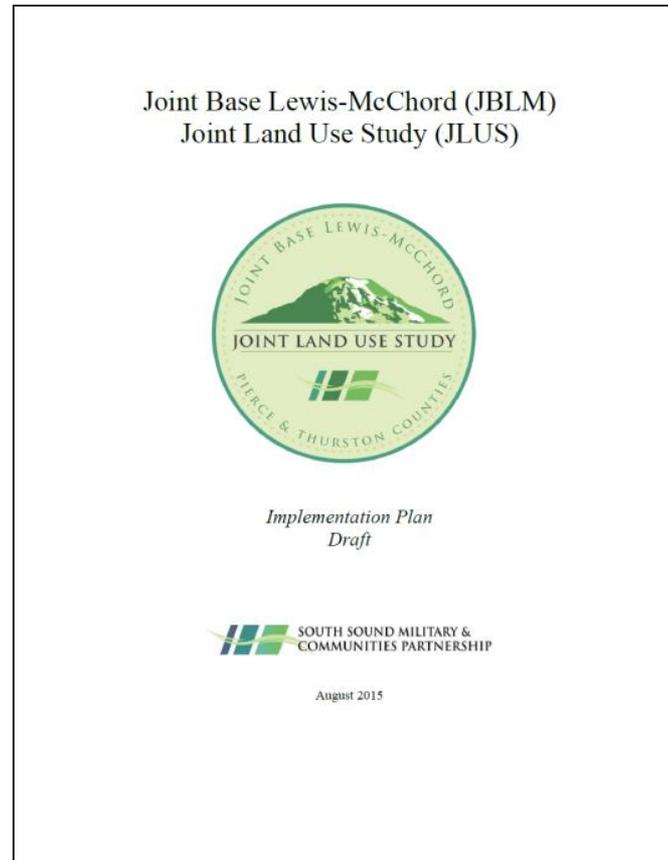
JBLM Joint Land Use Study

3-part Joint Land Use Study:

- Existing Conditions Report
- Compatibility Analysis Report
- Implementation Plan

Participants:

- DoD Office of Economic Adjustment
- JBLM Headquarters and staff
- Washington State Department of Commerce
- Nisqually Indian Tribe
- Thurston Regional Planning Council (TRPC)
- Pierce County
- Thurston County
- City of DuPont
- City of Lacey
- City of Lakewood
- City of Rainier
- City of Roy
- Town of Steilacoom
- City of Tacoma
- Tacoma-Pierce County Chamber
- Tacoma-Pierce County Health Department
- City of Yelm





JBLM Joint Land Use Study

Identified Compatibility Issues

- Incompatible land uses
- Future urban growth (planned or projected) near the installation boundaries
- Federally listed threatened and endangered prairie species and their habitat
- Noise impacts from aircraft and training operations
- Regional transportation impacts
- Recreational access to JBLM training ranges
- Continued improvement to communication among JBLM and the surrounding communities.

Completion date = September 2015; presentation at Annual Forum = November

Thank you for your time

Roundtable Discussion