

# Fall 2015 Elected Officials Council

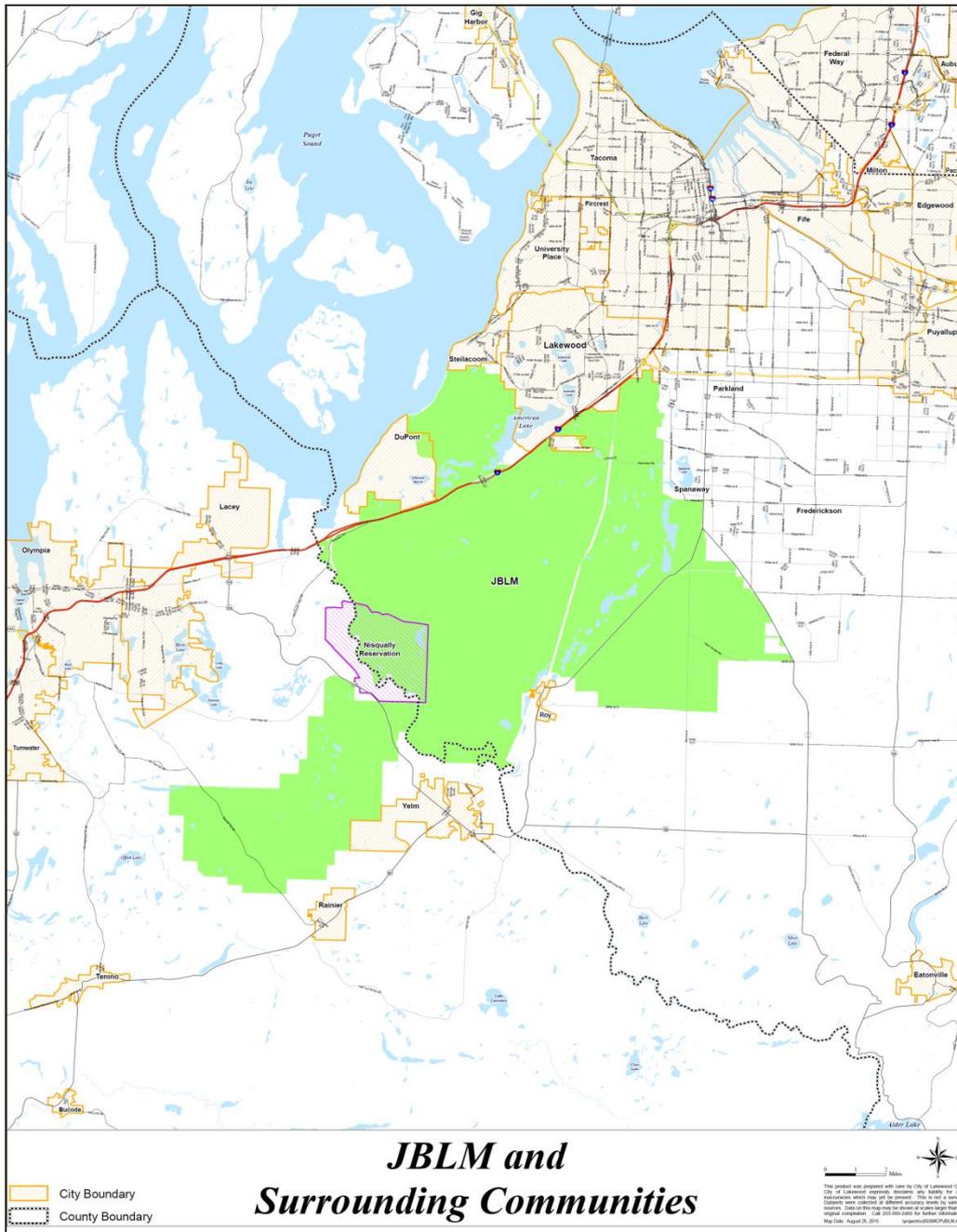
October 29<sup>th</sup> 7:30 am

Eagles Pride Golf Course Clubhouse



# 10/29/15 SSMCP Elected Officials Council Meeting Agenda

7:30 am	Breakfast
7:50	Introduction of and Welcome to Attendees - Mayor Don Anderson
8:00	JBLM Update – Col. Daniel Morgan, Installation Commander
8:15	Federal Update - Roel van der Lugt, 10 <sup>th</sup> District Congressman Denny Heck's Director of Military Affairs & Senior Policy Advisor
8:25	State Update <ul style="list-style-type: none"><li>• WA State Military Transition Council</li><li>• WA Military Alliance</li><li>• WA Dept. of Commerce Military &amp; Defense Sector</li></ul>
9:00	SSMCP <ul style="list-style-type: none"><li>• Presentation of 2015 JBLM Joint Land Use Study</li><li>• Preview of SSMCP Business &amp; Community Survey Results</li><li>• Consideration of updates to JBLM Coordination Plan</li><li>• Consideration of 2016-2017 Work Plan</li><li>• Consideration of 2016 Budget</li><li>• Consideration of SSMCP Position Statements</li><li>• 11/12/15 SSMCP 4<sup>th</sup> Annual Public Forum</li><li>• 2016 Calendar of Events</li></ul>
10:30	Adjourn



## SSMCP Mission & Vision

**SSMCP Mission:** To foster understanding, and mutual benefit by serving as the most effective point of coordination for resolution of those issues which transcend the specific interests of the military and civilian communities of the South Sound region.

**SSMCP Vision:** The SSMCP is an innovative and flexible partnership uniquely positioned to provide regional leadership to bridge military and civilian communities.

# 2015 Membership of SSMCP

## JBLM's surrounding communities

### represented on South Sound Military & Communities Partnership:

Nisqually Tribe  
Pierce County  
Thurston County  
City of DuPont  
City of Lacey  
City of Lakewood  
City of Puyallup\*  
Town of Steilacoom  
City of Tacoma  
City of Tumwater\*  
City of University Place  
City of Yelm  
Thurston Regional Planning Council

### Other members of the South Sound Military & Communities Partnership:

Clover Park School District\*  
Franklin Pierce School District\*  
Give an Hour\*  
Tacoma-Pierce County Assn of Realtors\*  
Tacoma-Pierce County Chamber of Commerce  
Tacoma-Pierce County Department of Health  
Puget Sound Energy\*  
United Way of Pierce County  
WA Department of Transportation  
WA Department of Veterans Affairs\*  
Workforce Central\*

*\*9 new members in last 12 months!*

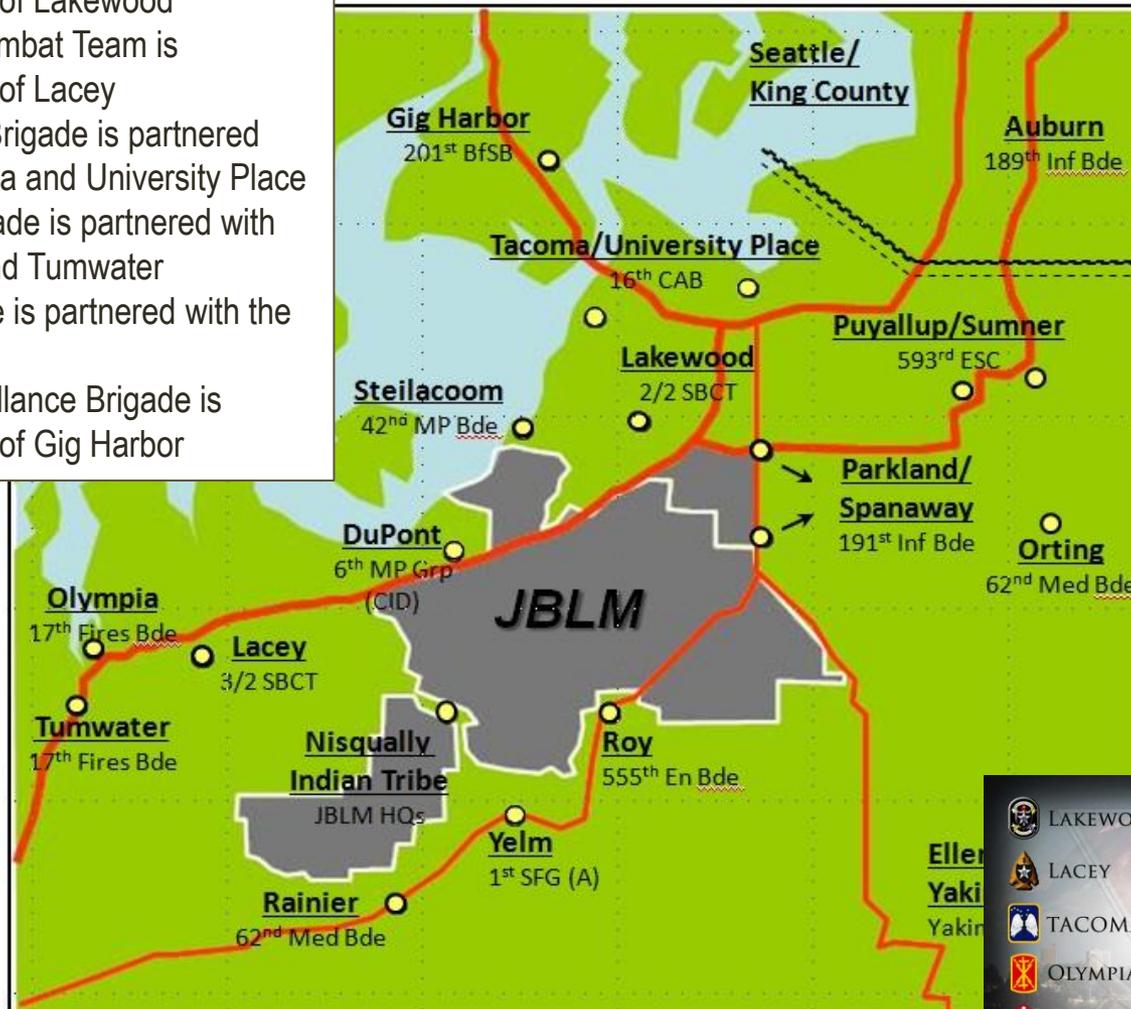
## SSMCP Core Objectives / Benchmarks:

- 1) Formalize New Methods of Regional Collaboration
- 2) Improve Access to Information
- 3) Improve Access to Existing Services
- 4) Promote JBLM as a Center of Regional Economic Significance
- 5) Improve Support for Military Families
- 6) Improve Regional Mobility

# Military-Community Relations

## 2015 Community Connector Program

- 2nd Stryker Brigade Combat Team is partnered with the City of Lakewood
- 3rd Stryker Brigade Combat Team is partnered with the City of Lacey
- 16th Combat Aviation Brigade is partnered with the cities of Tacoma and University Place
- 17th Field Artillery Brigade is partnered with the cities of Olympia and Tumwater
- 555th Engineer Brigade is partnered with the City of Roy
- 201st Battlefield Surveillance Brigade is partnered with the City of Gig Harbor



# 10<sup>th</sup> Legislative District Update

Roel van der lugt, Director of Military Affairs & Senior Policy Advisor

# Washington State Military Transition Council Update

Alfie Alvarado, WDVA Director

# Washington Military Alliance, Dept. of Commerce Military & Defense Sector Update

Tiffany Speir, WMA Treasurer

# 2015 ADC NW Regional Forum

## RECAP:

- Hosted Association of Defense Communities 1<sup>st</sup> Regional Forum 21-22 AUG 2015 at JBLM
- 120 Participants over 2-days
- “Broke Even” with Sponsorships/Registrations



# Service Member For Life Military Transition Event

## RECAP:

- Partnership with WA Dept. of Commerce, US Chamber Hiring Our Heroes, JBLM, Camo2Commerce & Sponsors
- Over 4,000 service members registered
- Over 300 companies
- Touted as national model
- Hiring data TBD



# Operations Plan Implementation Update

## RECAP:

- Operations Plan adopted at 26 June 2015 WMA Quarterly
- 6 primary actions recommended in OP to formalize WMA by 1 OCT 2016
  1. Elect Founding Executive Committee (complete, summer 2015)
  2. Create Founding Board (complete, 25 SEPT 2015)
  3. Establish Bylaws (outstanding, target fall 2016)
  4. Create Annual Budget (complete, fall 2015)
  5. Establish a Board Meeting calendar (scheduled, fall 2015)
  6. Create a Board Member orientation (target summer 2016)

# Operations Plan Implementation Update

## RECAP:

- Other Outstanding Items:
  - Implementation of Standing Committees
  - Plan for hosting an annual WMA event to share annual data

## NEXT STEPS:

- Hold November “Board Retreat” to develop annual work plan, develop annual budget, flush out work of standing committees, determine annual event, etc. (no date yet, October date at recommendation of exec board)

# Update on DOD OEA Grant

## RECAP:

- Year 1 End: 30 SEPT 2015
- On Time,
- On Scope,
- On Budget

(DOD very happy given how complex the grant)

- Recently awarded T&E Amendment for \$500+K (\$5.3 million total)
- TAS New Hire to start 1 OCT 2015

- Visit WMA website to view full DOD Grant or T&E amendment ([www.wamilitaryalliance.org/DIA](http://www.wamilitaryalliance.org/DIA))



# Defense Spending and Impacts in Washington State,

Annual Average 2012-2014



- Defense spending in Washington totalled \$13.5 billion in 2014
  - \$5 Billion went to Payroll and Operations spending: Military Personnel, Civilian Employees and Non-Contract Expenditures
  - \$8.5 Billion went to Procurements
- This tool models Procurement spending only, and does not include the \$5 billion spent on expenses and personnel wages at installations
- The rest of this site presents a three year average of spending and impacts from 2012-2014, expressed in 2014 dollars



# TOTAL IMPACTS



**\$8.6 BILLION** Direct Impacts  
**\$1.7 BILLION** Indirect Impacts  
 + **\$3.7 BILLION** Induced Impacts

**\$14.0 BILLION**

Total economic activity supported by defense contracts



**27,400 JOBS** Direct Impacts  
**9,800 JOBS** Indirect Impacts  
 + **23,800 JOBS** Induced Impacts

**61,000 JOBS**

Total jobs supported by defense contracts

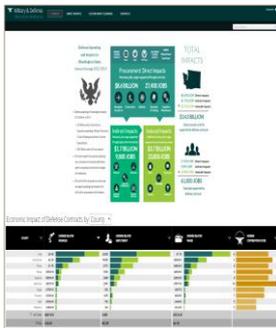
# WA MILITARY & DEFENSE CONTRACTS – BETA ECONOMIC MODELING TOOL

## Landing Page



This site models the economic impacts of defense contract spending in Washington state. Defense contracts inject billions of dollars into Washington state each year. The modeling tools and interactive visualizations on this site analyze the **direct** and **secondary** impacts that defense contracts have in Washington state.

## Overview Page



- Revenues
- Jobs
- Wages
- Occupations

Fiscal Impacts

High-Level Infographic

Summary of Model Output

## Impact Reports Page

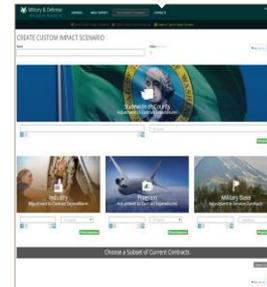


Applied Scenarios



## Custom Impact Scenarios Page

Create a Scenario



Scenario Explorer



Saved Scenarios



## Contracts Page

Explore USA Spending Contract Transactions



# Military Installations and Civilian Land Use Compatibility

*Military Compatible Land Use as  
Washington's Next Big Hurdle*

## *Part of Washington's effort to support the State's Military Installations*

### **Central question:**

**How can Washington State promote compatible civilian land use practices in support of its military bases?**

The governor has tasked Commerce with producing a report to the legislature on civilian land use compatibility and military base missions.

The WA Growth Management Act (GMA) disallows land use development that is incompatible with military installations. (RCW 36.70A.0530)

A draft report co-produced by the  
Department of Commerce &  
Eastern Washington University



**Department of Commerce**  
Innovation is in our nature.



# Military Installations and Civilian Land Use Compatibility

*Military Compatible Land Use as  
Washington's Next Big Hurdle*

## ***Proviso Authorizing Legislation***

**ESSB 6052.SL, Section 128(20) pg. 23**

Within existing resources, the Department of Commerce shall:

- Examine the effects of incompatible land use surrounding military installations within Washington State and
- Conduct a comparative analysis of best practices from other states to mitigate conflicts between local jurisdictions and neighboring military installations due to incompatible land use.

The Department shall submit its analysis to the governor and the appropriate committees of the legislature by November 1, 2016.



# Military Installations and Civilian Land Use Compatibility

*Military Compatible Land Use as  
Washington's Next Big Hurdle*

## ***Core findings in the draft report***

- Civilian-military land use compatibility is critical for an installation's long-term viability.
- Our communities and military installations face compatibility concerns are common to other states and territories.
- Compatibility concerns reach beyond the base (airspace; waterways).
- Some states promote civilian-military compatibility through legislation.



# Military Installations and Civilian Land Use Compatibility

*Military Compatible Land Use as  
Washington's Next Big Hurdle*

## ***Opportunities to Promote Compatibility***

1. Foster civilian-military coordination
2. Technical assistance programs for compatibility
3. Defining military buffer areas in plans, codes, and permitting
4. Acquiring land, easements or development rights
5. Promoting best practices for endangered species management (on and off bases)



# Military Installations and Civilian Land Use Compatibility

*Military Compatible Land Use as Washington's Next Big Hurdle*

## ***Factors for Defining Military Buffer Areas***

1. Physical installation property boundaries
2. Security perimeters ('line-of-site' security)
3. Noise buffers and Accident Potential Zones (APZs)
4. Critical training corridors; transportation routes
5. Working lands; habitat conservation areas
6. Telecommunication and radio airwaves





# Military Installations and Civilian Land Use Compatibility

*Military Compatible Land Use as  
Washington's Next Big Hurdle*

- How can Washington State promote compatible civilian land use practices in support of its military bases?
- What would you like to see added to the conversation?

## ***How To Provide Your Comments:***

- *Project email:* [gmsbasecompatibility@commerce.wa.gov](mailto:gmsbasecompatibility@commerce.wa.gov)
- *Project website:* <http://bit.ly/BaseStudy>



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BREAK

# South Sound Military & Communities Partnership Update

Tiffany Speir & Sierra McWilliams, SSMCP staff

# Joint Land Use Study



## State Level

### Growth Management Act RCW 36.70A.530

#### Land use development incompatible with military installation not allowed — Revision of comprehensive plans and development regulations.

- (1) Military installations are of particular importance to the economic health of the state of Washington and it is a priority of the state to protect the land surrounding our military installations from incompatible development.
- (2) Comprehensive plans, amendments to comprehensive plans, development regulations, or amendments to development regulations adopted under this section shall be adopted or amended concurrent with the scheduled update provided in RCW [36.70A.130](#), except that counties and cities identified in RCW [36.70A.130](#)(4)(a) **shall comply** with this section on or before December 1, 2005, and **shall thereafter comply** with this section on a schedule consistent with RCW [36.70A.130](#)(4).

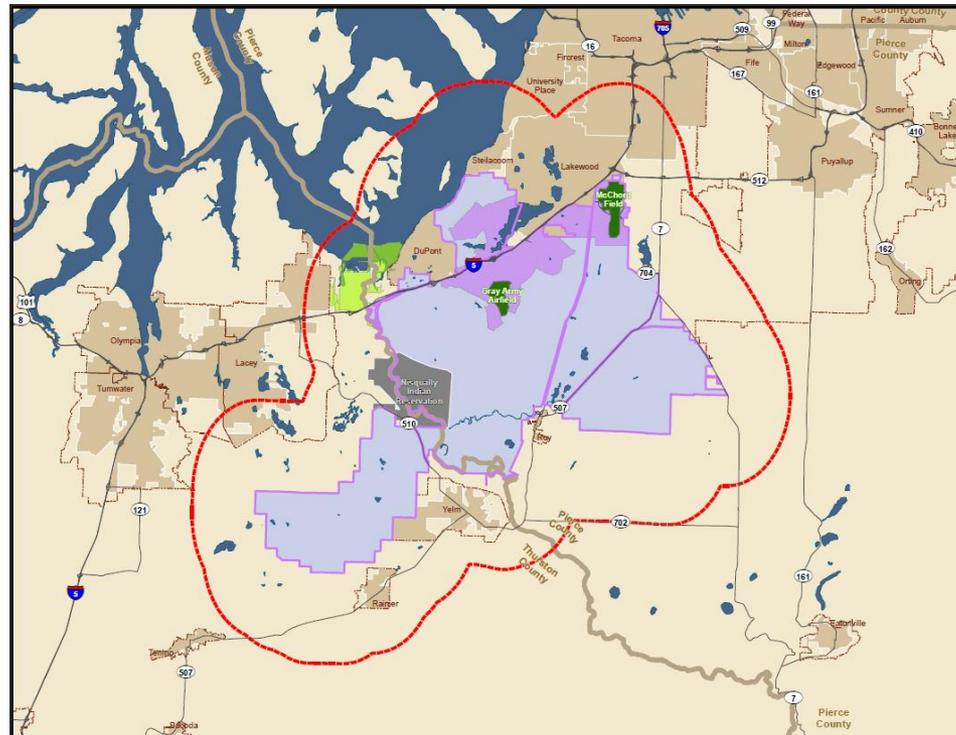
# JBLM Joint Land Use Study (JLUS)



## **Purpose:**

*The JLUS presents recommendations for consideration by local and state governments that protect the ability of the military to accomplish its vital training and operational missions presently and over the long-term while also promoting development compatible with military presence and protecting public health, safety, and welfare.*

**Study Area:** 2 miles outside of geographic boundaries of JBLM



[www.ssmcp.org](http://www.ssmcp.org)

# Joint Land Use Study



## Participants:

- DoD Office of Economic Adjustment
- JBLM Headquarters and staff
- Washington State Department of Commerce
- Nisqually Indian Tribe
- Thurston Regional Planning Council (TRPC)
- Pierce County
- Thurston County
- City of DuPont
- City of Lacey
- City of Lakewood
- City of Rainier
- City of Roy
- Town of Steilacoom
- City of Tacoma
- Tacoma-Pierce County Chamber
- Tacoma-Pierce County Health Department
- City of Yelm

JLUS completed September 30, 2015

- Recommended to EOC for acceptance by Steering Committee October 2, 2015
- To be presented at SSMCP Annual Forum November 12, 2015

[www.ssmcp.org](http://www.ssmcp.org)

# Joint Land Use Study



## JLUS Content:

- Executive Summary
- Existing Conditions Report (*What is the status quo?*)
- Compatibility Analysis Report (*Where are there current or potential issues affecting the base or surrounding communities, and what are they?*)
- Implementation Plan (*How to deal with identified current and potential issues productively?*)

[www.ssmcp.org](http://www.ssmcp.org)

# Joint Land Use Study



The JBLM JLUS findings are advisory in nature and are intended to convey exposure to impacts generated by military training and operations in order to inform community decisions regarding land use.

Policy recommendations are intended to be forward-looking, with a focus on preventing additional incompatible uses (e.g., preventing “upzoning”) rather than creating large areas of non-conforming uses through “downzoning.”

**Only local governments have the authority to determine allowable land uses on private lands within their jurisdiction.**

# Joint Land Use Study



A **core set of issues** were identified for detailed study based on four primary sources:

- 1992 Fort Lewis and McChord Air Force Base JLUS
- 2010 JBLM Growth Coordination Plan
- Request for Proposals (RFP) for preparing the current JLUS
- Stakeholder and public engagement feedback provided as part of the current JLUS process.

# Joint Land Use Study



## Key findings of the JLUS:

Most current land uses around JBLM do not have negative impacts on military capabilities; however, some ongoing and potential new or future areas of concern were identified through the current JLUS process.

Continued collaboration is needed between local jurisdictions and JBLM to develop and implement regional solutions to these issues, and to support the military's ability to carry out its mission requirements today and in the future.

# Joint Land Use Study



## Identified Issues

- Incompatible current land uses
- Future urban growth (planned or projected) near the installation boundaries
- Federally listed threatened and endangered prairie species and their habitat
- Noise impacts from aircraft and training operations
- Regional transportation impacts
- Recreational access to JBLM training ranges
- Continued improvement to communication among JBLM and the surrounding communities.

# Joint Land Use Study



## Next Steps:

- **Identify Administrative/Organizing Body**
  - *SSMCP recommended by JLUS Technical Working Group, ELT, SC*
  
- **Convene Implementation Committee/Advisory Group**
  - *Current TWG & Policy subcommittee? Other SSMCP members?*  
*Other non-members?*
  
- **Review, prioritize (if needed) and schedule Implementation Plan recommendations**
  
- **Identify potential funding needs & sources**
  - Seek OEA/other funds for JLUS implementation
  - Seek OEA funds for Defense Industry Adjustment if appropriate



# Implementation of a Joint Land Use Study

Amanda Fagan, Project Manager  
U.S. Dept of Defense, Office of Economic Adjustment



## Elected Officials Council Proposed Actions

**MOTION:** To accept the 2015 JBLM Joint Land Use Study as completed by consultants in coordination with Technical Working Group and Policy Committee

**MOTION:** To designate the SSMCP as the administrative facilitator of the 2015 JBLM Joint Land Use Study's implementation

**MOTION:** To approve the convening of a JBLM JLUS Implementation Oversight Committee (JIOC)

# *SSMCP 2015 Business & Community Survey*



[www.ssmcp.org](http://www.ssmcp.org)

# SSMCP 2015 Business & Community Survey

## Purpose

To gather data highlighting the nature of the ties and perceptions between JBLM and its surrounding communities; identify any potential conflicts or increased need in the areas of transportation, housing, land use, and employment; and evaluate the impact a draw-down in force or BRAC process would have upon the local economy and community.

Complements the JBLM Joint Land Use Study.

The Consultant has designed a survey and delivery system which SSMCP can use for future community and business surveys.

# SSMCP 2015 *Business & Community Survey* Results: Community excerpts

# SSMCP 2015 Business & Community Survey

## Community Member Survey:

Telephonic/online survey, gathering:

### **Basic Information**

Zip code

Military-connected status

Gender

Age

### **Knowledge of JBLM**

Size and Composition of Active  
Duty

Conservation work of  
installation

Public use of range lands

### **Perceptions of JBLM**

Effects of training on daily life

Effects on economy

Positive/negative impression of  
JBLM as community partners

Perception of community  
support for military in South  
Sound region

### **Possible ways to improve community relationships**

## 2015 Business & Community Survey results: Community

**SAMPLE:** 1524 adult residents of Pierce and Thurston Counties selected at random from households in 39 ZIP Codes near JBLM. The sample was proportional to the number of households in each ZIP Code.

**TECHNIQUE:** Multi-Mode data collection. 1024 interviews were conducted by telephone by live interviewers, including 23% on cell phones. 500 residents completed the same questionnaire online.

**MARGIN OF ERROR:** +/- 2.5% at a 95% confidence interval

**FIELD DATES:** August 31 through September 16, 2015.

# 2015 Business & Community Survey results: Community

## Jurisdiction-Specific Results:

Consolidated Business & Community  
Greater Pierce County  
Greater Thurston County  
Unincorporated Pierce County  
Unincorporated Thurston County  
DuPont  
Lacey

Lakewood  
Olympia  
Puyallup  
Steilacoom  
Tacoma  
Tumwater  
University Place  
Yelm

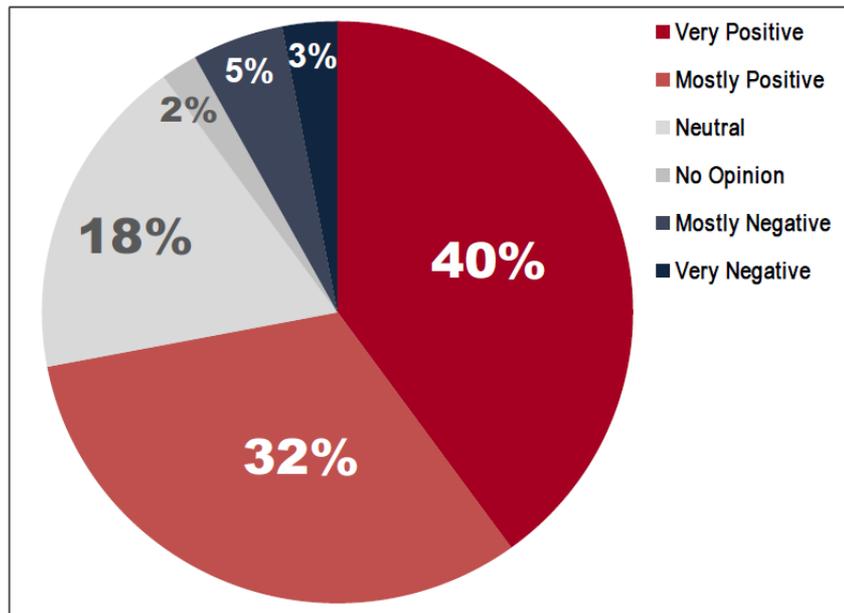
# 2015 Business & Community Survey results: Community

## Respondents' Location

<b>PIERCE (69%)</b>	<b>THURSTON (31%)</b>
2% DuPont	5% Lacey
7% Lakewood	13% Olympia
12% Puyallup	2% Tumwater
* Steilacoom	3% Yelm
26% Tacoma	6% Unincorporated Thurston Co.
4% University Place	2% Other Thurston Co.
9% Unincorporated Pierce Co.	
8% Other Pierce County	1% No Answer

# 2015 Business & Community Survey results: Community

## Having JBLM Nearby



- DoD households (49% "very positive" );
- Over age 50 (46% v. 30% of those under 50);
- Pierce County (43% "very positive" v. 33% in Thurston);
- People without college degrees (43% v. 36% of college graduates);
- Men (42% v. 38% of women).

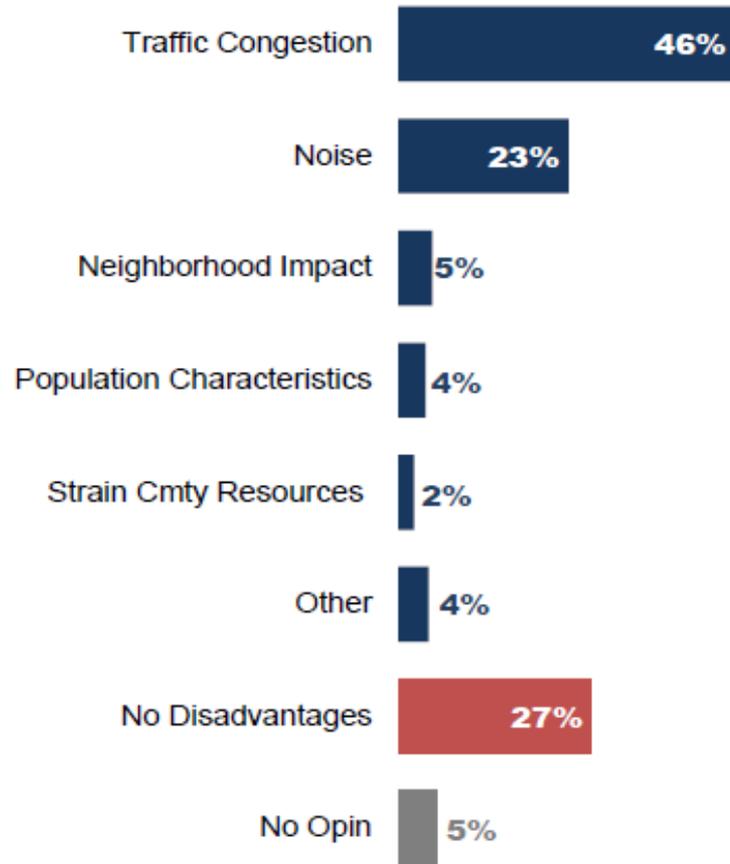
On the 5-point scale (with "very positive" = 5)

- Veteran households average = 4.27;
- DoD households average rating = 4.19;
- Those with no connection to the military or local government = 3.88.
- Local government employees = 3.67.

# 2015 Business & Community Survey results: Community

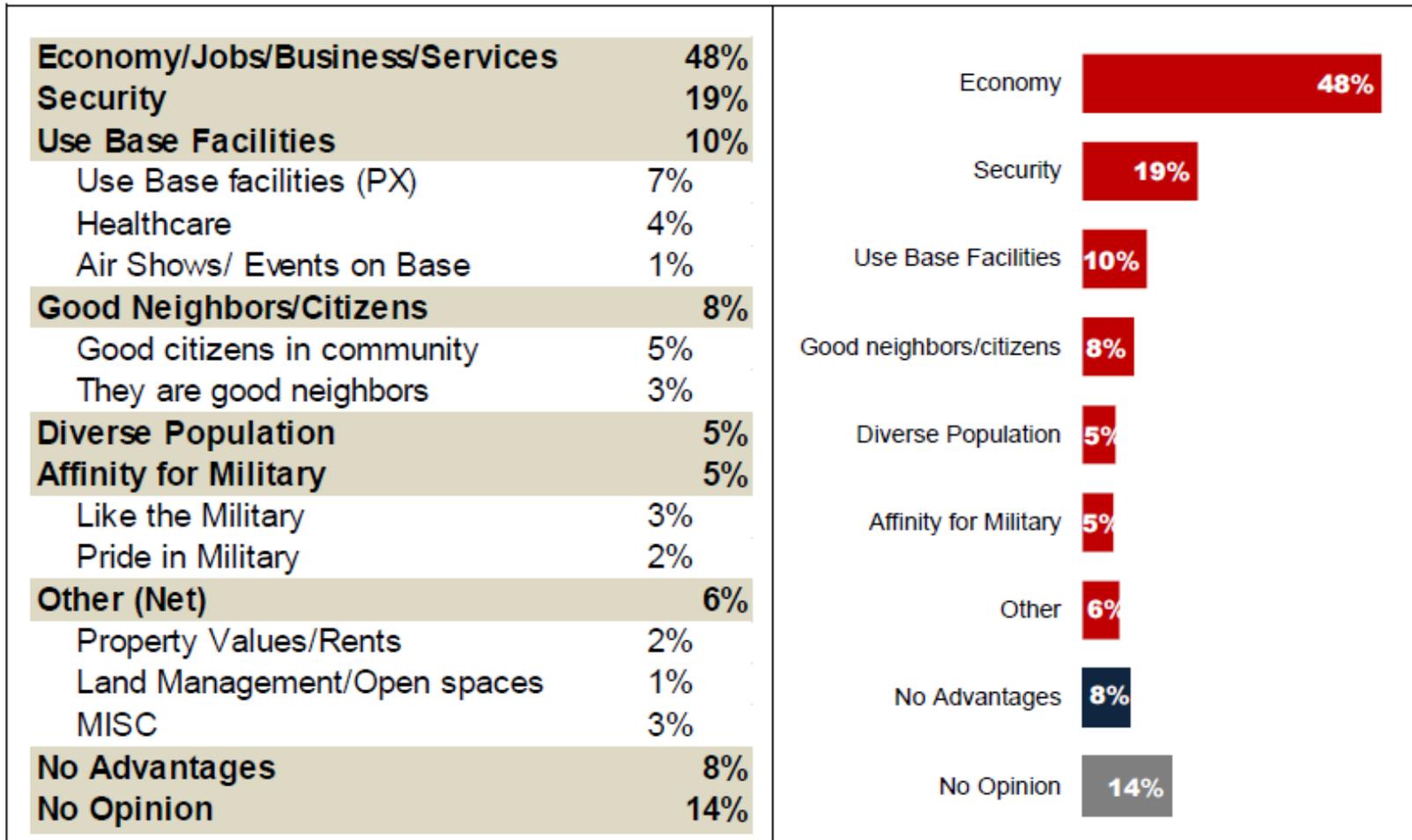
## Disadvantages of JBLM nearby

<b>Traffic Congestion</b>	<b>46%</b>
<b>Noise from Base</b>	<b>23%</b>
Noise from base (Non-specific)	10%
Military flights	9%
Firing range	6%
<b>Impact on Neighborhoods</b>	<b>5%</b>
Unruly/Bad Neighbors	2%
Crime	1%
Housing (Shortage/Prices)	1%
Impact on neighborhoods	1%
<b>Population Characteristics</b>	<b>4%</b>
Unstable, Military (transient population)	3%
Population (Type of People)	1%
<b>Strain Community Resources</b>	<b>2%</b>
Strain on Community Resources	1%
Schools	1%
Infrastructure (Roads, etc.)	1%
<b>Other</b>	<b>4%</b>
Target for Attack	2%
Misc.	2%
<b>No Disadvantages</b>	<b>27%</b>
<b>No Opinion</b>	<b>5%</b>



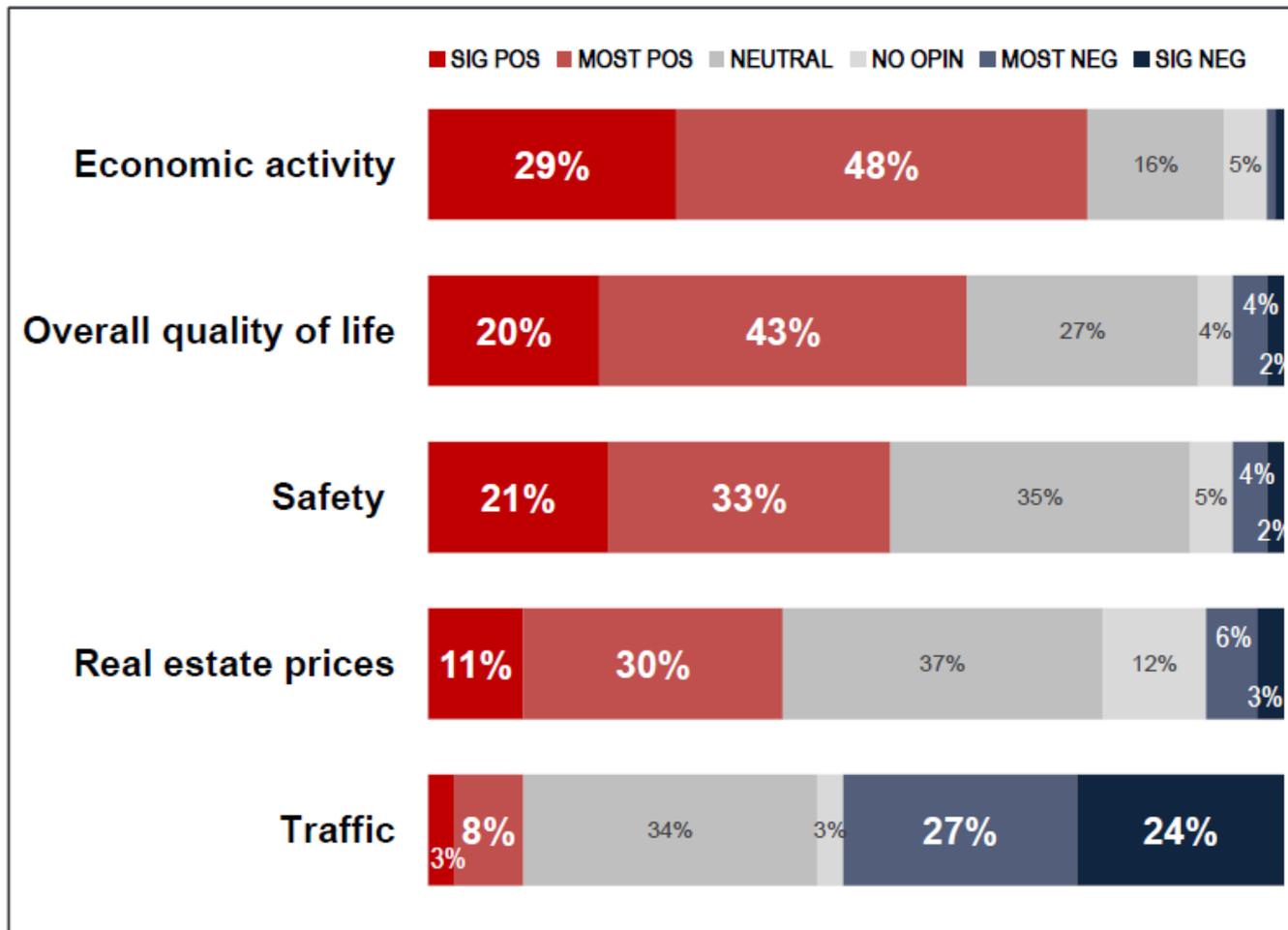
# 2015 Business & Community Survey results: Community

## Advantages of JBLM nearby



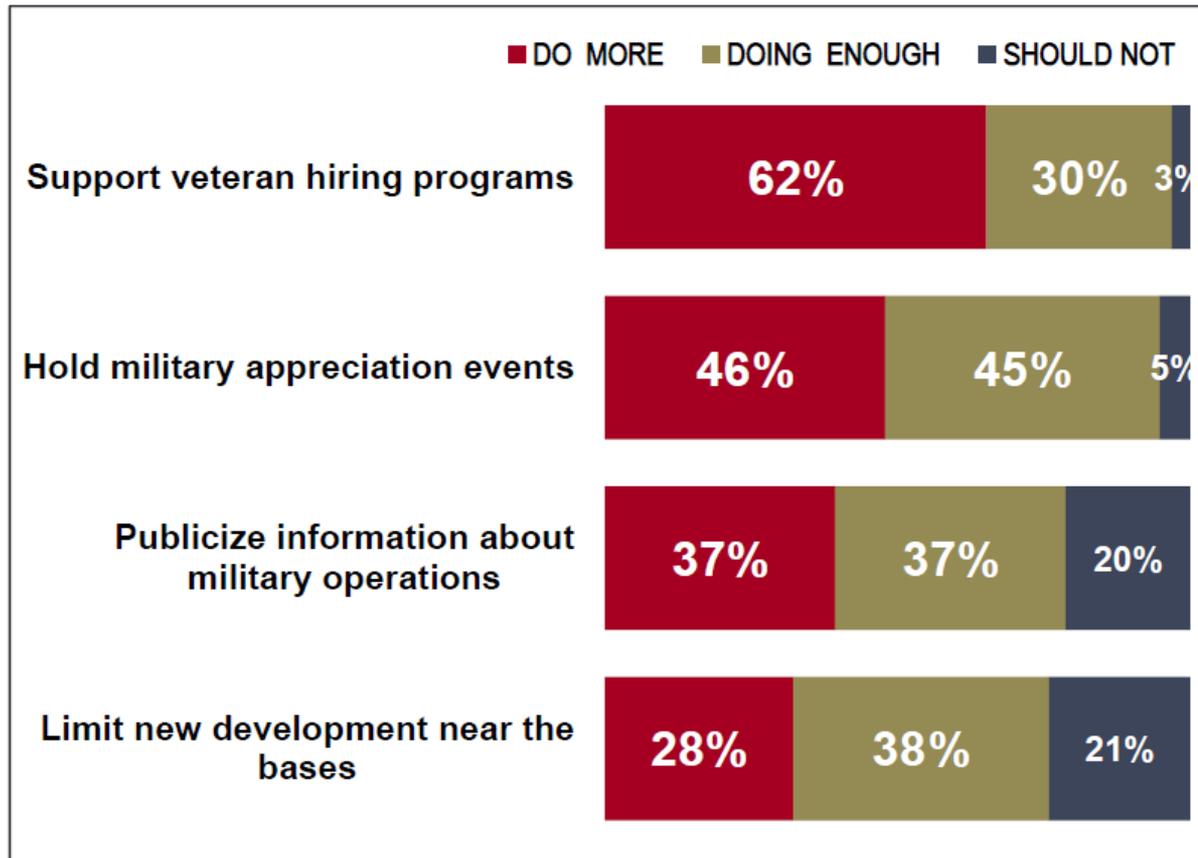
# 2015 Business & Community Survey results: Community

## Community Perception of JBLM Impacts



# 2015 Business & Community Survey results: Community

## Are Communities Doing Enough to Improve Relations with JBLM?



# SSMCP 2015 *Business & Community Survey* Results: **Business excerpts**

# SSMCP 2015 Business & Community Survey

## Business Survey:

Focus on interactions and financial ties between businesses and JBLM.

This information will be used to create informed dialogue around the issue of force restructuring or downsizing, provide statistical data that can be used when applying for pertinent grants or aid for affected economic sectors, and bolster veteran transition programs, along with other uses as appropriate.

## 2015 Business & Community Survey results: Business

**SAMPLE:** 146 Business and non-profit executives in Pierce and Thurston Counties.

**TECHNIQUE:** Online survey.

**FIELD DATES:** August 17 thru September 16, 2015.

**DATA COLLECTION:** 2000 randomly-selected businesses were mailed an invitation to take the survey online. The invitation letter was on SSMCP letterhead and signed by Tiffany Speir on behalf of the SSMCP Steering Committee. An additional 850 (approx.) were invited via email from organizations they belong to or are associated with.

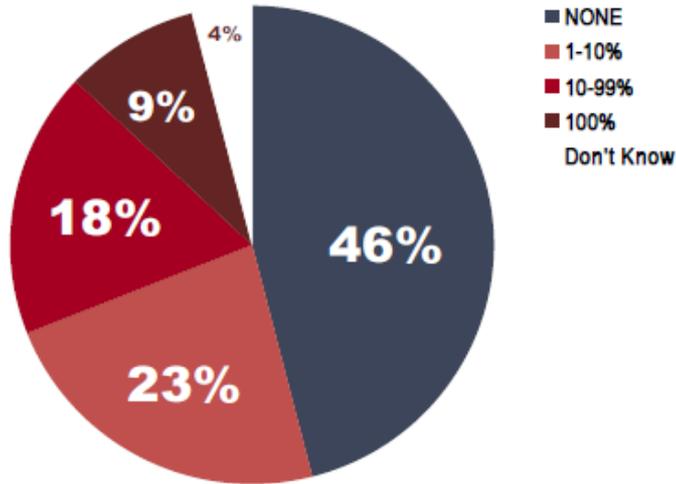
# 2015 Business & Community Survey results: Business

## Respondent Demographics

<b>COUNTY</b>	46%	Pierce
	54%	Thurston
<b>RESPONDENT</b>	56%	Owner
	34%	Exec/Manager
	10%	Other
<b>STRUCTURE</b>	64%	Independent
	6%	Chain
	6%	Franchise
	25%	Other
<b>OWNERSHIP</b>	26%	Woman-owned
	12%	Minority-owned
	25%	Veteran-owned
	3%	Active Duty Spouse
	1%	Reserve or Natl Guard
<b>SIZE:</b>	64%	1-9 Employees
	16%	10-24
	10%	25-49
	8%	50-99
	2%	100+ Employees
<b>YRS IN BUSINESS</b>	17%	0-5 years
	20%	6-10
	63%	10+ Years

# 2015 Business & Community Survey results: Business

## Do you employ veterans?



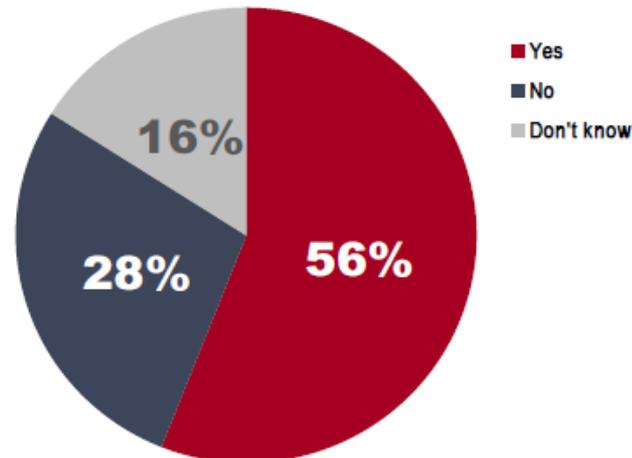
## Half of Enterprises Employ Veterans

- For nearly 1 in 3 (27%), more than 10% of their employees were veterans.

## More Than Half of Enterprises Employing Veterans Report Having a Veteran Hiring Preference

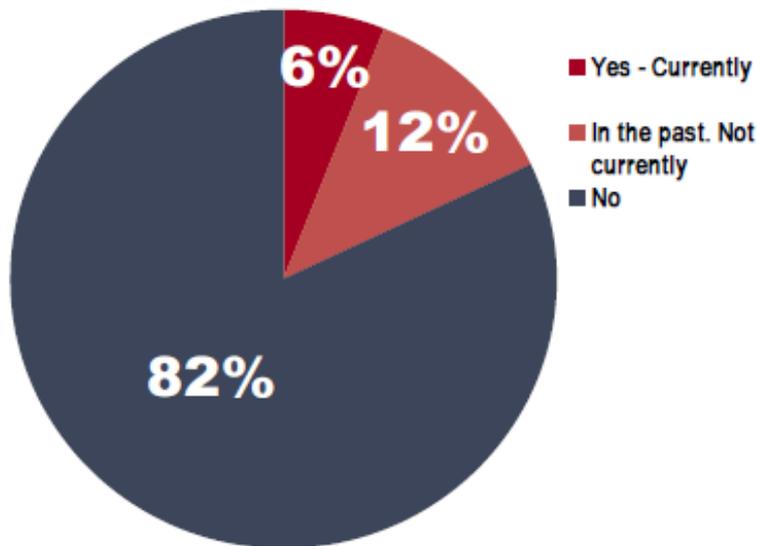
- 45% of those with fewer than 10% veteran employees, and
- 66% of those with more than 10%.

## Do you have a veteran hiring preference?



## 2015 Business & Community Survey results: Business

Do you have contracts with to provide goods or services to Joint Base Lewis McChord?



**1 in 5 Responding Businesses have had JBLM Contracts (18%).**

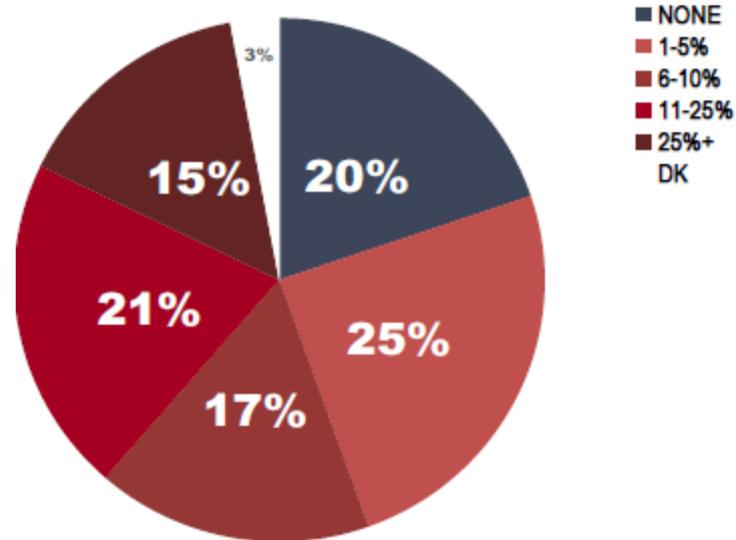
- 6% have current contracts;
- 12% have had contracts in the past.

# 2015 Business & Community Survey results: Business

## 8 in 10 have JBLM-related customers or clients

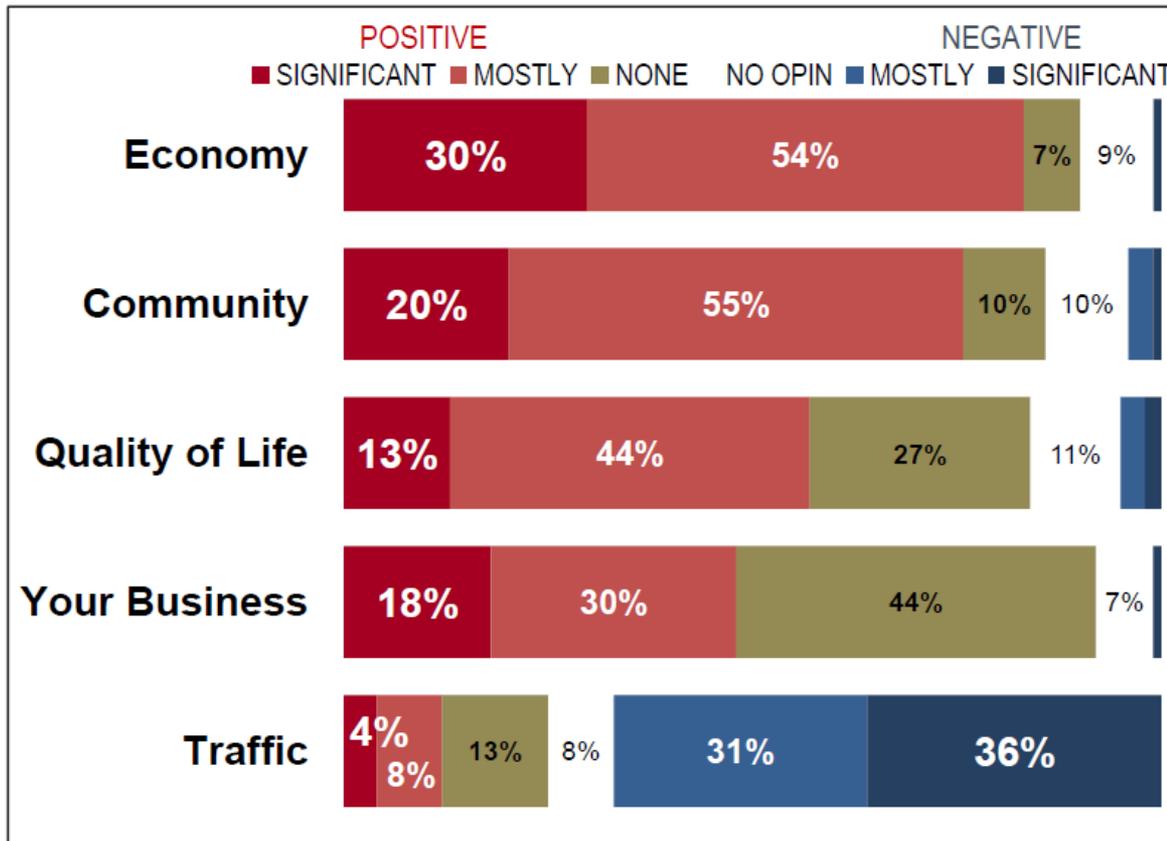
- 36% said more than 10% of their customers are JBLM connected.

What percentage of your customers or clients would you estimate are directly connected to JBLM



# 2015 Business & Community Survey results: Business

## JBLM Growth Seen as Having a "Mostly Positive" Impact on Local Economy and Quality of Life



• Thurston County respondents were somewhat more likely than Pierce County respondents to say there were "significant positive" impacts;

• Newer organizations (in operation less than 5 years) were more likely than older ones (10+ years old) to say there were "significant positive" impacts;

# 2015 Business & Community Survey results: Business

*Did you know . . .*

## **I-5 Corridor Congestion**

Overall, I-5 has not been widened in the study area since 1975, and is inadequate to meet today's demand.

Between 1970 and 2010, the population of Washington State grew by 97 percent, Pierce County grew by 95 percent, and Thurston County grew by 228 percent.

Population growth in Pierce and Thurston counties is projected to continue at a similar pace through 2040.

*Source: 2015 JBLM Joint Land Use Study - Land Use Compatibility Analysis, page 39*

### **Population Growth 2000-2009**

1. JBLM: 30K
2. Pierce County: 113K
3. Thurston County: 42K
4. WA State: 830K

*Source: JBLM Public Affairs Office, 2015*

## 2015 Business & Community Survey results: Business

### **2000-2010:**

The total population of Pierce County increased 13.5 percent from 700,818 in 2000 to 795,225 in 2010.

Thurston County's total population increased 21.7 percent from 207,335 in 2000 to 252,264 in 2010.

The U.S. Census indicated that in 2000, the on-base population of JBLM was 19,089. JBLM reports that, as of June 2015, the on-base population stands at 23,700.

*Source: 2015 JBLM Joint Land Use Study - Land Use Compatibility Analysis, page 5*

Civilian & military off-base population increase: 139,336

Military on-base population (30%) increase: 4,611

Military off-base population (70%) increase *estimate*: 10,759

Civilian off-base population increase: 128,577

# JBLM Coordination Plan



[www.ssmcp.org](http://www.ssmcp.org)

# Working Group recommended updates to 2010 JBLM Growth Coordination Plan strategies and priorities

- JBLM Growth Coordination Plan (GCP) developed between 2008-2010; finalized December 2010
- 2014 Steering Committee prioritization of GCP strategies performed without recommendations from working groups
- Social Services, Health Care, and Economic & Business Development Working Groups have convened and met regularly over past year to review and recommend updates to the 2010 GCP's content
- EOC Process: review recommendations from Working Groups and take action to approve

# Recommendations from 2015 Working Groups

## Economic & Business Development Working Group

(Gary Brackett, Tacoma Pierce Co. Chamber of Commerce, Chair)

Rank	GCP #	Workforce Strategies	LEAD(S)
1	1.04, 4.05, 4.06	Support education of regional federal contractors, facilitation of business matchmaking efforts, and provide awareness of JBLM area as regional economic participant. Advocate for open contracting opportunities for regional and local businesses.	SSMCP, local economic developers, JBLM Public Affairs Office, Chambers of Commerce, PTACs, Building & Construction Trade Councils, local governments/agencies
1	NEW	Research the process to seek and partner with area economic development organizations to bring complementary industrial development to the resources, assets, and missions at JBLM.	SSMCP, Local Economic Developers, Chambers of Commerce, Washington Dept. of Commerce, WMA, WBBA, Clean Tech Alliance, etc.
2	4.07	Support workforce development of transitioning service members/veterans and their families, and identify local emerging industries that match their skill-sets. Support credentialing and training potential employees to fit needs of local and regional industries.	SSMCP, Washington State Employment Security Department's Unemployment Insurance (UI) Division, Pacific Mountain Workforce Consortium, WorkForce Central [Ongoing], Thurston EDC, WSMTC, Chambers of Commerce, relevant private sector organizations

# Recommendations from 2015 Working Groups

## Economic & Business Development Working Group

(Gary Brackett, Tacoma Pierce Co. Chamber of Commerce, Chair)

Rank	GCP #	Economic Strategies	LEAD(S)
1	NEW	Develop and disseminate white paper that demonstrates the benefits and advantages of locating military related industries in Washington State and the South Sound.	SSMCP
2	NEW	Assist with local, regional, and statewide efforts to identify ways to sustain, replace, expand, and increase missions at JBLM. Advocate for JBLM mission expansion.	SSMCP, AUSA, AFA, WMA, others as appropriate
3	2.08	Study retail spending and business connections to JBLM, and disseminate study results to local and regional economic development organizations.	SSMCP, JBLM, WMA

# Recommendations from 2015 Working Groups

## Health Care Working Group

(Dr. Anthony Chen, TPCHD, Chair)

Ranking	GCP #	Health Care Strategies	Leads
1	3.09	Expand access to TRICARE providers	SSMCP, Tacoma-Pierce County Health Dept., Thurston County Public Health and Social Services Dept., Local Governments
2	1.05	Enhance collaboration among JBLM regional health providers	JBLM, Madigan Army Medical Center, Department of Veterans Affairs (VA), and community providers
3	5.08	Establish a live-well health intervention	SSMCP, JBLM Armed Forces Community Services and Madigan Army Medical Center, Tacoma-Pierce County Health Department, Thurston County
4	3.02	Improve Outreach to Underserved Population(s)	All stakeholders

#1-4 = Highest Ranking--2.57 to 3.00

#5-7 = Mid Ranking--2.00-2.50

#8-10 = Lowest Ranking--under 2.00

# Recommendations from 2015 Working Groups

## Health Care Working Group

(Dr. Anthony Chen, TPCHD, Chair)

Ranking	GCP #	Health Care Strategies	Leads
5	1.03	Hold annual forum on military behavioral health	SSMCP, Madigan Army Medical Center
6	2.04	Establish and maintain a single online source of regional service and program information	South Sound 2-1-1, RallyPoint/6, JSS, AFCS, Military OneSource, Crisis Clinic, H2H
7	5.05	Identify improvements for on-base behavioral health and social services facilities	MAMC, JBLM
8	5.07	Create a Military Family Life Awareness Course	Social Services Working Group, Healthcare Providers, SSMCP, Health Departments
9	3.01	Establish a Regional Social Services Coordination, Collaboration, and Outreach Office	SSMCP, United Ways of Pierce and Thurston Counties, City of Lakewood
10	2.06	Support South Sound Behavioral Health; Previously "Complete a comprehensive behavioral health study."	SSMCP, Regional Behavioral Health Providers, Madigan Army Medical Center, VA Puget Sound Health System

#1-4 = Highest Ranking--2.57 to 3.00

#5-7 = Mid Ranking--2.00-2.50

#8-10 = Lowest Ranking--under 2.00

# Recommendations from 2015 Working Groups

## Social Services Working Group

(Dona Ponepinto, UWPC, Chair)

Rank	GCP #	Social Services Strategies	Leads
1	3.01, 2.04	Strengthen Regional Collaboration	SSMCP, United Ways of Pierce and Thurston Counties, Rally Point 6, National Guard Family Assistance Centers, City of Lakewood
2	3.03	Enhance Basic Needs Services in the JBLM Region	SSMCP
3	5.02, 1.06, 5.06, 2.02	Alleviate Military Childcare Issues	TBD
4	5.01	Continue to Address Domestic Violence Issues	TBD
5	2.06	Support Behavioral Health	TBD

# SSCMP 2016-17 Work Plan

## Elected Officials Council Proposed Action

**MOTION:** To accept the recommended updates to the  
2010 JBLM Growth Coordination Plan

# SSMCP *Work Plan*



[www.ssmcp.org](http://www.ssmcp.org)

# SSMCP Core Objectives & '15 Work Plan Accomplishments:

## ✓ 1) Formalize New Methods of Regional Collaboration:

### WP Task 1 – Complete a Joint Land Use Study

- *Underway: completion date October 2015; implementation to begin late 2015*

### WP Task 3 – Enhance and Expand Regional SSMCP Coordination & Participation

- *3 SSMCP Working Groups currently active*
- *9 new SSMCP members since October 2014: Cities of Puyallup, Tumwater; Give an Hour; Puget Sound Energy; WA Dept. of Veterans Affairs; Clover Park, Franklin Pierce School Districts; Workforce Central; Tacoma-Pierce County Assn. of Realtors*

### WP Task 4 – Improve Outside Knowledge of Military's Direct and Indirect Impact on Region and State and Vice Versa

- *Participation in and presentations at W2W, Assn. of Defense Communities, APA, Washington Military Alliance (WMA), Chambers of Commerce MAFs, Assn. of the US Army, Assn. of the Air Force, Camo2Commerce*

### WP Task 5 – Participate and Advocate in State Level Activities

- *Ongoing: publishing of SSMCP state agenda, testimony at Joint Military & Veterans Affairs Committee, participation in WMA, WSMTC, Governor's Subcommittee on Military Downsizing*

# SSMCP Core Objectives & '15 Work Plan Accomplishments:

## ✓ 2) Improve Access to Information

**WP Task 1 – Complete a Joint Land Use Study**

**WP Task 3 – Enhance and Expand Regional SSMCP Coordination & Participation**

**WP Task 4 – Improve Outside Knowledge of Military's Direct and Indirect Impact on Region and State and Vice Versa**

- *SSMCP electronic newsletter, website, facebook page*

**WP Task 5 – Participate and Advocate in State Level Activities**

**WP Task 6 – Conduct Periodic JBLM [Business &] Community Survey, Circulate Results**

- *Underway: completion and publication date October 2015*

# SSMCP Core Objectives & '15 Work Plan Accomplishments:

## ✓ 3) Improve Access to Existing Services

**WP Task 3 – Enhance and Expand Regional SSMCP Coordination & Participation**

**WP Task 7 – Support Active Duty, Veteran and Military Family Workforce Development, Health and Social Services**

- *Participation in WMA, WSMTC, Camo2Commerce; 2014-2015 activation of SSMCP Social Services, Health Care, Economic Development Working Groups*

# SSMCP Core Objectives & '15 Work Plan Accomplishments:

## ✔ 4) Promote JBLM as a Center of Regional Economic Significance

### WP Task 4 – Improve Outside Knowledge of Military's Direct and Indirect Impact on Region and State and Vice Versa

- *Circulation of SSMCP's 2013 Needs & Preferences Survey results*
- *Participation in Centers Framework update by Puget Sound Regional Council*

### WP Task 5 – Participate and Advocate in State Level Activities

- *Participation in Centers Framework update by Puget Sound Regional Council*

### WP Task 6 – Conduct Periodic JBLM [Business &] Community Survey, Circulate Results

# SSMCP Core Objectives & '15 Work Plan Accomplishments:

## 5) Improve Support for Military Families

**WP Task 3 – Enhance and Expand Regional SSMCP Coordination & Participation**

**WP Task 5 – Participate and Advocate in State Level Activities**

**WP Task 7 – Support Active Duty, Veteran and Military Family Workforce Development, Health and Social Services**

# SSMCP Core Objectives & '15 Work Plan Accomplishments:

## 6) Improve Regional Mobility

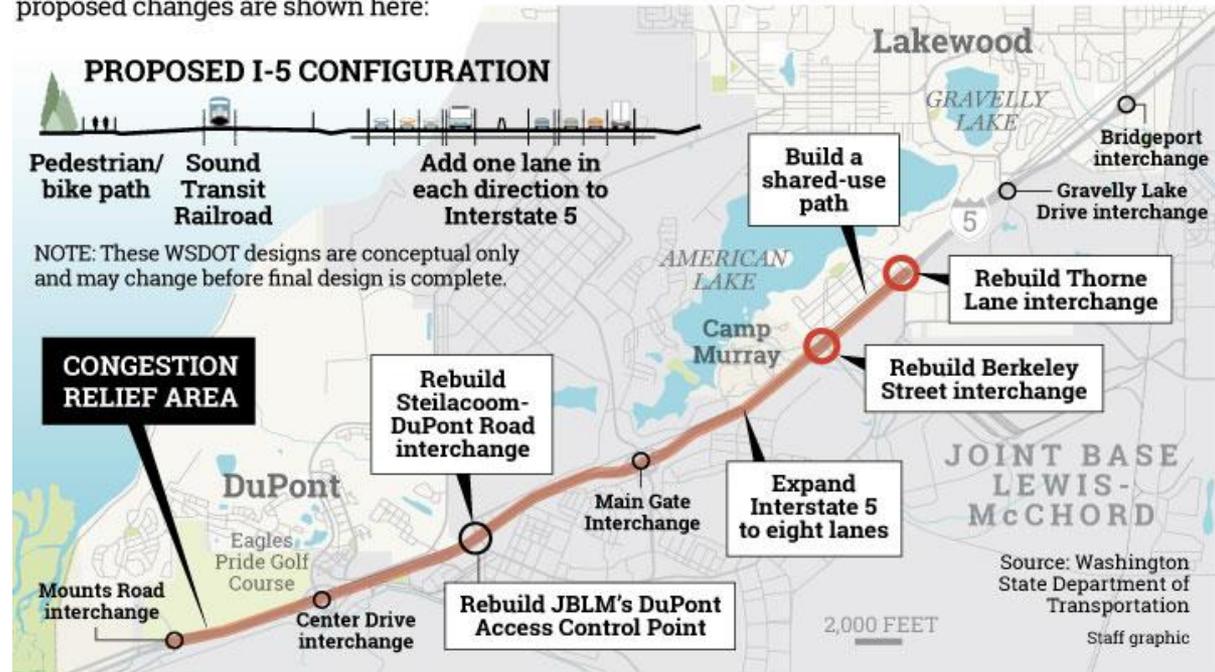
WP Task 1 – Complete a Joint Land Use Study

WP Task 2 – Monitor, Support Transportation Improvement Efforts in JBLM Corridor

- Ongoing: Support of proposed 2015 WA transportation package; pending stand up SSMCP Transportation Working Group Fall 2015

### New interchanges, lanes to ease congestion on busy I-5

Nearly \$500 million has been approved by the Legislature to transform a seven mile stretch of Interstate 5 running from Lakewood to DuPont. The project will add one lane in each direction, which will require the demolition of several overpasses to allow for an eight-lane interstate. Some of the proposed changes are shown here:



# SSCMP 2016-17 Work Plan

- Complete or continue work identified in 2015-16 Work Plan
- Stand Up Education and Transportation Working Groups
- Implement items prioritized by 2015 standing Working Groups
- Conduct 3<sup>rd</sup> JBLM Active Duty/Civilian Contractor Needs & Preferences Survey
- Implement JBLM Joint Land Use Study Action Items
- Expand advocacy work at state and federal levels

# SSMCP draft 2016-17 Work Plan

**Task 1** – Implement 2015 JBLM Joint Land Use Study

**Task 2** – Conduct Periodic JBLM Needs & Preferences Survey, Circulate Results

**Task 3** – Engage with Subject Matter Experts and Community Partners to Update and Address SSMCP Priorities

- Continue efforts of Economic & Business Development, Health Care, and Social Services Working Groups
- Convene Education, Transportation, Utilities/Infrastructure Working Groups

**Task 4** – Educate Leaders and Advocate at State and Federal Levels

**Task 5** – Enhance and Expand Regional SSMCP Membership, Participation and Collaboration

**Task 6** – Seek additional mid and long term funding for SSMCP's staffing and operations

# SSMCP draft 2016-17 Work Plan

## 2016 SSMCP Deliverables:

Increased SSMCP Membership

New Mid and Long-Term Funding Sources

JBLM JLUS Implementation Oversight Committee (JIOC) and Action Plan;  
completion of short term strategies

2016 JBLM Needs & Preferences Survey Results

Active Working Groups' (Social Services, Health Care, Economic Development,  
Education, Transportation) events and work products

Updated JBLM Coordination Plan reflecting recommendations from current  
Working Groups

SSMCP Position Statements, State and Federal agendas

Six SSMCP electronic newsletters, up-to-date SSMCP website and facebook page

“MyJBLM.com” campaign in collaboration with JBLM (launch spring 2016)

# SSCMP 2016-17 Work Plan

## Transportation Working Group – 2010 Growth Coordination Plan Priorities

No.	STRATEGY	LEAD(S)
6.01	Improve Regional Mobility through I-5 Improvements	Regional Partnership, WSDOT, FHWA
6.02	Improve Regional Mobility through HOV and Transit Improvements	Regional Partnership, JBLM, Pierce Transit, Intercity Transit, WSDOT, Sound Transit
6.03	Reduce Traffic Congestion through Transportation Demand Management Policies and Strategies	Regional Partnership, DoD, JBLM, Pierce Transit, Intercity Transit, WSDOT, Sound Transit
6.04	Reduce Military-Related Impacts on I-5 Flow through JBLM Gate and On-Post Improvements	Regional Partnership, JBLM, WSDOT
6.05	Increase Access to and on JBLM; Complete the Cross-Base Highway	Regional Partnership, WSDOT, FHWA

**2016+ Work: Update GCP Priorities and address current relevant needs**

# SSCMP 2016-17 Work Plan

## Education Working Group – 2010 Growth Coordination Plan Priorities

No.	STRATEGY	LEAD(S)
1.02	Establish a Military Education Advisory Council	SSMCP, JBLM-impacted School District Administrators
1.03	Hold Annual Forum on Military Behavioral Health	SSMCP, Madigan Army Medical Center
2.03	Establish Centralized Military Resources Library for Educators	SSMCP, JBLM-impacted School District Administrators
3.07	Leverage Military Experience as Higher Education Credit	SSMCP, Enrollment/recruitment staff of military-serving colleges and universities
3.08	Enhance Marketing of Online Higher Education Programs	SSMCP, Region institutions offering online degree programs
5.03	Increase Department of Education Impact Aid Funding to Districts	SSMCP, Regional School Districts
5.04	Consolidate and Replace Elementary Schools on JBLM and Relocate Middle School	SSMCP, Clover Park School District, JBLM Garrison Command
5.07	Create a Military Family Life Awareness Course	SSMCP, JBLM Community Youth Services (CYS) and regional school districts without Military Family Life Consultants (MFLCs)

**2016+ Work: Update GCP Priorities and address current relevant needs from pre-K through higher education**



## Elected Officials Council Proposed Action

**MOTION:** To approve the 2016-2017 SSMCP Work Plan

# SSMCP *Budget*



[www.ssmcp.org](http://www.ssmcp.org)

# 2016 SSCMP Budget

- Estimated 2015 SSMCP ending fund balance:\$40,239
- Anticipated 2016 revenue: \$217,500
- Anticipated 2016 expenditures: \$220,850
- Estimated 2016 SSMCP ending fund balance:\$36,889\*

\*2016 budget does not include grant funds which may be secured for implementation of the JBLM Joint Land Use Study, including related SSMCP staff expenses

- Complete budget provided in your materials

# 2016 SSCMP Budget

## Elected Officials Council Action

**MOTION:** To approve the 2016 SSMCP Budget

# SSMCP *Position Statements*



[www.ssmcp.org](http://www.ssmcp.org)

# SSCMP Draft Position Statements

1. SSMCP supports the repeal of the Budget Control Act and sequestration.
2. SSMCP supports the Base Realignment and Closure (BRAC) process as the preferred way to thoughtfully reorganize the military and its infrastructure rather than exclusively budget-driven force restructuring.
3. SSMCP supports the purchase of properties with encroaching uses located within the McChord Field Clear Zone by the Department of Defense, Army or Air Force, via any available funding.
4. SSMCP supports the use of Readiness and Environmental Protection Integration (REPI) funding for clear zone property purchases as authorized by statute.  
*(Whereas the enabling statute's authority does extend to clear zones explicitly, DoD policy prohibits the use of REPI funding for clear zones on the premise that the Services are required to have affirmative control of their clear zones and therefore the Services should fund any effort to obtain affirmative control, not OSD REPI.)*

# SSCMP Draft Position Statements

5. SSMCP supports the reform of the Department of Defense's Acquisition System with a focus on treating business as a partner for success.
6. SSMCP supports the Washington State funding of military community support groups such as Forward Fairchild, the Pacific Naval Base Association, and the SSMCP.
7. SSMCP supports the reestablishment of the Military Communities Infrastructure Projects Grant Program within the Washington State capital budget as first adopted in 2006 6384.PL Section 107.
8. SSMCP supports the continued full funding of the Military & Defense Sector Lead in the Department of Commerce by the State of Washington.

# SSCMP Draft Position Statements

9. SSMCP supports the creation of a cabinet level military advisor in Washington to work in concert with the Adjutant General and the Military & Defense Sector Lead.
10. SSMCP supports identifying new training areas for JBLM helicopter training and landing zones in Washington State to support JBLM's missions.
11. SSMCP supports policies that facilitate the employment for and transitioning of military personnel, veterans and military spouses and their children into a civilian environment.
12. SSMCP supports reducing federal, state and local roadway congestion (via construction and travel demand management) and providing for better access to and from Washington State's military installations.

# SSCMP Draft Position Statements

## Elected Officials Council Proposed Action

**MOTION:** To approve the SSMCP Position Statements

*Once approved, the SSMCP Position Statements will inform development of state and federal legislative agendas*

# 2016 Calendar of Events

**3<sup>rd</sup> Wednesdays:** SSMCP Executive Leadership Team meetings

**4<sup>th</sup> Fridays:** SSMCP Steering Committee Meetings

**January 29:** SSMCP/PTAC/City of Lakewood presents Doing Business with JBLM and the Department of Defense (DoD)

**January 2016:** WA State Military Transition Council (WSMTC) Quarterly Meeting

**February 19:** SSMCP/PTAC/City of Lakewood presents Marketing to JBLM and the DoD

**March 10:** PTAC's Alliance NW Government Procurement Conference

**March 2016:** Washington Military Alliance (WMA) Quarterly Meeting

**April 2016:** WSMTC Quarterly Meeting

**Spring 2016:** Association of Defense Communities (ADC) Installation Innovation Forum

**Spring 2016:** SSMCP Elected Officials' Council

**Spring 2016:** Tacoma-Pierce Co. Chamber of Commerce W2W

**June 2016:** WMA Quarterly Meeting

**July 2016:** WSMTC Quarterly Meeting

**Summer 2016:** ADC Annual Summit

**September 2016:** WMA Quarterly Meeting

**October 2016:** WSMTC Quarterly Meeting

**Fall 2016 (*tentative*):** ADC Pacific NW Defense Forum

**Fall 2016:** SSMCP Annual Public Forum

**Fall 2016:** SSMCP Elected Officials' Council

**December 2016:** WMA Quarterly Meeting

**Date TBD (*tentative*):** WA Military & Defense State of the Sector Event

# Save the Date & Register Today



## **4th Annual SSMCP Forum**

**12 November 2015, McChord Club, Joint Base Lewis-McChord**

Hear from Army, Air Force and National Guard military leaders, federal and state elected officials, community partners, and more. Hear about outfall from the recent downsizing at JBLM and the base's role in the national "Pivot to the Pacific." Understand the role local communities and employers can play in supporting active duty, guard, and reserve members. Be among the first to see the results of the 2015 SSMCP business and community survey. Learn about SSMCP's accomplishments over the past year and priorities for the future.

Breakfast will be served. Special opportunity to tour the Western Air Defense Sector (WADS) following the Forum!

Register at <http://www.eventbrite.com/e/ssmcp-4th-annual-forum-tickets-18143858770>

SSMCP Staff Contacts

**Partnership website:**

[www.ssmcp.org](http://www.ssmcp.org)

*Thank you!*