

2015 SSMCP Steering Committee

Strategic Planning Retreat
Friday, August 28, 2015
07:30 AM – 1:00 PM

Attendees:

John Caulfield, Lakewood	Grant Beck, Yelm	MG Thomas Tempel
Scott Spence, Lacey	Dave Bugher, Lakewood	BG John Haley
Kevin Phelps, Pierce County	Mariza Craig, University Place	Col Leonard Kosinski
Tom Knight, JBLM	Gary Brackett, T-PC Chamber of Commerce	COL Daniel Morgan
Joe Cushman, Nisqually Tribe	Dr. Anthony Chen, TPCHD	Col William Phillips
Cliff Moore, Thurston County	Dona Ponepinto, UWPC	COL Stephen Yoest
Lon Wyrick, TRPC	Kevin Dayton, WSDOT	COL Timothy Holman
Ted Danek, DuPont	Tiffany Speir, SSMCP	Lt Col Andy McQuade
Paul Loveless, Steilacoom	Sierra McWilliams, SSMCP	CSM Marshall Huffman
Mark Lauzier, Tacoma		CMSgt Kristen Orcutt

DISCUSSION

SSMCP Performance Benchmarks: Review of 2015-2016 SSMCP Work Plan and Implementation Actions to Date

The SSMCP Steering Committee (SC) reviewed the status of Growth Coordination Plan strategies prioritized in 2014 in comparison to the progress made on the 2015-2016 SSMCP Work Plan and the six Core Objectives of the SSMCP itself:

- 1) Formalize New Methods of Regional Collaboration
- 2) Improve Access to Information
- 3) Improve Access to Existing Services
- 4) Promote JBLM as a Center of Regional Economic Significance
- 5) Improve Support for Military Families
- 6) Improve Regional Mobility

- 1) Formalize New Methods of Regional Collaboration:

- **WP Task 1 – Complete a Joint Land Use Study**
 - *Underway: completion date October 2015; implementation to begin late 2015*
- **WP Task 3 – Enhance and Expand Regional SSMCP Coordination & Participation**
 - *3 SSMCP Working Groups currently active*
 - *10 new SSMCP members since October 2014: Cities of Olympia, Puyallup, Tumwater; Give an Hour; Puget Sound Energy; WA Dept. of Veterans Affairs; Clover Park, Franklin Pierce School Districts; Workforce Central; Tacoma-Pierce County Assn. of Realtors*
- **WP Task 4 – Improve Outside Knowledge of Military’s Direct and Indirect Impact on Region and State and Vice Versa**
 - *Participation in and presentations at W2W, Assn. of Defense Communities, APA, Washington Military Alliance (WMA), Chambers of Commerce MAFs, Assn. of the US Army, Assn. of the Air Force, Camo2Commerce*
- **WP Task 5 – Participate and Advocate in State Level Activities**
 - *Ongoing: publishing of SSMCP state agenda, testimony at Joint Military & Veterans Affairs Committee, participation in WMA, WSMTC, Governor’s Subcommittee on Military Downsizing*

- **2) Improve Access to Information**
 - **WP Task 1 – Complete a Joint Land Use Study**
 - **WP Task 3 – Enhance and Expand Regional SSMCP Coordination & Participation**
 - **WP Task 4 – Improve Outside Knowledge of Military’s Direct and Indirect Impact on Region and State and Vice Versa**
 - *SSMCP newsletter, website, facebook page*
 - **WP Task 5 – Participate and Advocate in State Level Activities**
 - **WP Task 6 – Conduct Periodic JBLM [Business &] Community Survey, Circulate Results**
 - *Underway: completion and publication date October 2015*

- **3) Improve Access to Existing Services**
 - **WP Task 3 – Enhance and Expand Regional SSMCP Coordination & Participation**
 - **WP Task 7 – Support Active Duty, Veteran and Military Family Workforce Development, Health and Social Services**
 - *Participation in WMA, WSMTC, Camo2Commerce; 2014-2015 activation of SSMCP Social Services, Health Care, Economic Development Working Groups*

- **4) Promote JBLM as a Center of Regional Economic Significance**
 - **WP Task 4 – Improve Outside Knowledge of Military’s Direct and Indirect Impact on Region and State and Vice Versa**
 - *Circulation of SSMCP’s 2013 Needs & Preferences Survey results*
 - **WP Task 5 – Participate and Advocate in State Level Activities**
 - **WP Task 6 – Conduct Periodic JBLM [Business &] Community Survey, Circulate Results**

- **5) Improve Support for Military Families**
 - WP Task 3 – Enhance and Expand Regional SSMCP Coordination & Participation**
 - WP Task 5 – Participate and Advocate in State Level Activities**
 - WP Task 7 – Support Active Duty, Veteran and Military Family Workforce Development, Health and Social Services**

- **6) Improve Regional Mobility**
 - **WP Task 1 – Complete a Joint Land Use Study**
 - **WP Task 2 – Monitor, Support Transportation Improvement Efforts in JBLM Corridor**
 - *Ongoing: Support of proposed 2015 WA transportation package; pending stand up SSMCP Transportation Working Group Fall 2015*

Status of JBLM Joint Land Use Report and Implementation Plan

The SC discussed how the soon-to-be-completed JBLM Joint Land Use Study would be finalized, and how it might be accepted or adopted by local governments, agencies and organizations.

MOTION: To recommend approval of the SSMCP to the Elected Officials’ Council as the administrative body to facilitate implementation of the 2015 JBLM Joint Land Use Study.

SECONDED. DISCUSSION.

The SC discussed the need for additional consideration of details about implementation before taking action, and directed staff to provide a suggested plan of action to the SC at its October 2 meeting.

MOTION: To table the action on JLUS implementation until the October 2 Steering Committee meeting.

SECONDED. PASSED.

Introduction of and roundtable with new JBLM Commanders

The SC welcomed guests COL Daniel Morgan, JBLM Installation Commander; Col Will Phillips, JBLM Deputy Installation Commander; COL Mark Paget, DCO, 593rd ESC; COL Holman, 7ID; Col Kosinski (62 AW/CC); COL Yeost, MAMC; BG Haley, CG 593d Expeditionary Sustainment Command; and MG Tempel, Western Regional Medical Command as well as Lt Col Andy McQuade, CSM Marshall Huffman, and CMSgt Kristen Orcutt.

John Caulfield, SSMCP Executive Leader Ship Team (ELT) Chair and Lakewood City Manager, presented an orientation to the SSMCP for military leadership, and then attendees enjoyed a roundtable discussion regarding priorities and issues common to JBLM, MAMC, WRMC, and the surrounding communities.

Recommendations from Working Groups for Growth Coordination Plan action updates

Tiffany Speir introduced the Economic Development, Health Care, and Social Services Working Group Chairs as they each presented recommended updates to their respective focus area’s strategies first identified in the 2010 Growth Coordination Plan. The 2014 Steering Committee prioritization of GCP strategies performed without recommendations from working groups; the Social Services, Health Care, and Economic & Business Development Working Groups convened and met regularly over past year to review and recommend updates to the 2010 GCP’s content.

Economic Development Working Group Recommended Updates to the 2010 JBLM GCP:

Rank	GCP #	Workforce Strategies	LEAD(S)
1	1.04, 4.05, 4.06	Support education of regional federal contractors, facilitation of business matchmaking efforts, and provide awareness of JBLM area as regional economic participant. Advocate for open contracting opportunities for regional and local businesses.	SSMCP, local economic developers, JBLM Public Affairs Office, Chambers of Commerce, PTACs, Building & Construction Trade Councils, local governments/agencies
1	NEW	Research the process to seek and partner with area economic development organizations to bring complementary industrial development to the resources, assets, and missions at JBLM.	SSMCP, Local Economic Developers, Chambers of Commerce, Washington Dept. of Commerce, WMA, WBBA, Clean Tech Alliance, etc.
2	4.07	Support workforce development of transitioning service members/veterans and their families, and identify local emerging industries that match their skill-sets. Support credentialing and training potential employees to fit needs of local and regional industries.	SSMCP, Washington State Employment Security Department's Unemployment Insurance (UI) Division, Pacific Mountain Workforce Consortium, WorkForce Central [Ongoing], Thurston EDC, WSMTC, Chambers of Commerce, relevant private sector organizations

Continued - Economic Development Working Group Recommended Updates to the 2010 JBLM GCP:

Rank	GCP #	Economic Strategies	LEAD(S)
1	NEW	Develop and disseminate white paper that demonstrates the benefits and advantages of locating military related industries in Washington State and the South Sound.	SSMCP
2	NEW	Assist with local, regional, and statewide efforts to identify ways to sustain, replace, expand, and increase missions at JBLM. Advocate for JBLM mission expansion.	SSMCP, AUSA, AFA, WMA, others as appropriate
3	2.08	Study retail spending and business connections to JBLM, and disseminate study results to local and regional economic development organizations.	SSMCP, JBLM, WMA

Health Care Working Group Recommended Updates to the 2010 JBLM GCP

Rank	GCP #	Health Care Strategies	Leads
1	3.09	Expand access to TRICARE providers	SSMCP, TPCHD, Thurston County Public Health and Social Services Department, Local Governments
2	1.05	Enhance collaboration among JBLM regional health providers	JBLM, Madigan Army Medical Center, Department of Veterans Affairs (VA), and community providers
3	5.08	Establish a live-well health intervention	SSMCP, JBLM Armed Forces Community Services and Madigan Army Medical Center, Tacoma-Pierce County Health Department, Thurston County
4	3.02	Improve Outreach to Underserved Population(s)	All stakeholders
5	1.03	Hold annual forum on military behavioral health	SSMCP, Madigan Army Medical Center
6	2.04	Establish and maintain a single online source of regional service and program information	South Sound 2-1-1, RallyPoint/6, JSS, AFCS, Military OneSource, Crisis Clinic, H2H
7	5.05	Identify improvements for on-base behavioral health and social services facilities	MAMC, JBLM
8	5.07	Create a Military Family Life Awareness Course	Social Services Working Group, Healthcare Providers, SSMCP, Health Departments
9	3.01	Establish a Regional Social Services Coordination, Collaboration, and Outreach Office	SSMCP, United Ways of Pierce and Thurston Counties, City of Lakewood
10	2.06	Support South Sound Behavioral Health; Previously "Complete a comprehensive behavioral health study."	SSMCP, Regional Behavioral Health Providers, Madigan Army Medical Center, VA Puget Sound Health System

Social Services Working Group Recommended Updates to the 2010 JBLM GCP

Rank	GCP #	Social Services Strategies	Leads
1	3.01, 2.04	Strengthen Regional Collaboration	SSMCP, United Ways of Pierce and Thurston Counties, Rally Point 6, National Guard Family Assistance Centers, City of Lakewood
2	3.03	Enhance Basic Needs Services in the JBLM Region	SSMCP
3	5.02, 1.06, 5.06, 2.02	Alleviate Military Childcare Issues	TBD
4	5.01	Continue to Address Domestic Violence Issues	TBD
5	2.06	Support Behavioral Health	TBD

Department of Commerce Updates

Kristiné Reeves updated the SC regarding 2016-2017 priorities for the Department of Commerce’s Military & Defense Sector:

1. Defense Industry Adjustment Progress & Modeling Tool
2. Statewide Land Use Report
3. Subcabinet on Military Downsizing Update
4. Future Efforts, 2016-2017 Goals
 1. Address Defense Industry Adjustment
 2. Develop & Implement Statewide Military Compatible Land Use strategy
 3. Support Military Future Mission efforts
 4. DHS Cyber COE
 5. DOD DIUX
 6. Arctic Security COE

Mrs. Reeves explained that the Department of Defense Office of Economic Adjustment awarded Washington State **\$5.8 million** to create the Defense Industry Adjustment Program. A major component of this work is mapping the defense industry supply chain in Washington and creating a tool to model effects of changes in defense spending. She presented preliminary data from that work and reported that Commerce would be entering into beta testing for the model shortly.

Mrs. Reeves also reported that Governor Inslee had tasked Commerce with producing a report to the legislature on civilian land use compatibility and military base missions. The WA Growth Management Act (GMA) disallows land use development that is incompatible with military installations (RCW 36.70A.0530.) Central question for the state is thus how can Washington State promote compatible civilian land use practices in support of its military bases?

A draft Report from Commerce was released on August 21, and SC members were invited to review it and provide comments back to Commerce staff:

View the draft report:

Military Installations and Civilian Land Use Compatibility

<http://www.commerce.wa.gov/Services/localgovernment/GrowthManagement/Pages/BaseStudy.aspx>

Send feedback to:

David Andersen, AICP | Eastern Regional Manager, Growth Management Services
 (509) 434-3391 Dave.andersen@commerce.wa.gov

SSMCP Draft Position Statements

Tiffany Speir provided draft SSMCP Position Statements for SC review prior to the next SC meeting. These would inform SSSMCP advocacy activities.

1. SSMCP supports the repeal of the Budget Control Act and sequestration.
2. SSMCP supports the Base Realignment and Closure (BRAC) process as the preferred way to thoughtfully reorganize the military and its infrastructure rather than exclusively budget-driven force restructuring.
3. SSMCP supports the purchase of properties with encroaching uses located within the McChord Field Clear Zone by the Department of Defense, Army or Air Force, via any available funding.
4. SSMCP supports the use of Readiness and Environmental Protection Integration (REPI) funding for clear zone property purchases as authorized by statute. *(Whereas the enabling statute's authority does extend to clear zones explicitly, DoD policy prohibits the use of REPI funding for clear zones on the premise that the Services are required to have affirmative control of their clear zones and therefore the Services should fund any effort to obtain affirmative control, not OSD REPI.)*
5. SSMCP supports the reform of the Department of Defense's Acquisition System with a focus on treating business as a partner for success
6. SSMCP supports the Washington State funding of military community support groups such as Forward Fairchild, the Pacific Naval Base Association, and the SSMCP.
7. SSMCP supports the reestablishment of the Military Communities Infrastructure Projects Grant Program within the Washington State capital budget as first adopted in 2006 6384.PL Section 107.
8. SSMCP supports the continued full funding of the Military & Defense Sector Lead in the Department of Commerce by the State of Washington.
9. SSMCP supports the creation of a cabinet level military advisor in Washington to work in concert with the Adjutant General and the Military & Defense Sector Lead.
10. SSMCP supports identifying new training areas for JBLM helicopter training and landing zones in Washington State to support JBLM's missions.
11. SSMCP supports policies that facilitate the employment for and transitioning of military personnel, veterans and military spouses and their children into a civilian environment.
12. SSMCP supports reducing federal, state and local roadway congestion (via construction and travel demand management) and providing for better access to and from Washington State's military installations.

Adjournment. The next SC meeting would be held October 2 at DuPont City Hall at 9 am.