

2015 Steering Committee Retreat

August 28th 7:30 am

Eagles Pride Golf Course Clubhouse



Retreat Agenda

- SSMCP Performance Benchmarks
 - Review of 2015-2016 SSMCP Work Plan and Implementation Actions to Date
- Review of Joint Land Use Report and Implementation Plan, approve structure and process for implementation of JLUS Recommendations
- Introduction of and roundtable with new JBLM & Camp Murray Commanders
- Recommendations from Working Groups for Growth Coordination Plan action updates (Economic Development, Health Care, Social Services)
- Working Lunch – Dept. of Commerce updates, roundtable discussion re ongoing and future SSMCP priorities
- Discussion re SSMCP 2016 Budget and Future Funding
- *Fore!* Team Building fun

SSMCP Mission & Vision

SSMCP Mission: To foster understanding, and mutual benefit by serving as the most effective point of coordination for resolution of those issues which transcend the specific interests of the military and civilian communities of the South Sound region.

SSMCP Vision: The SSMCP is an innovative and flexible partnership uniquely positioned to provide regional leadership to bridge military and civilian communities.

Regional Accomplishments with OEA Funding Assistance

July 2010



I-5: SR 510 to SR 512—Joint Base Lewis-McChord Vicinity

Improving travel through a vital transportation corridor

Interstate 5 is the primary transportation route in the state of Washington, connecting Canada, Oregon, California and Mexico. It is also the only continuous north-south route in the state that connects Vancouver to Blaine.

Over the past decade, traffic volumes on I-5 in the south Puget Sound have grown significantly, resulting in heavy peak congestion, particularly between SR 510 in Lacey and SR 512 in Tacoma.

Population growth has increased I-5 traffic capacity over the last several years, leading to unacceptable congestion and traffic delays.

This section of I-5 was built in the late 1950s and widened to six lanes in the 1970s. Forty years of population growth have led to traffic demands that have outgrown highway capacity. New large-scale components established in the area, increases in Joint Base Lewis-McChord (JBLM) operations and an older highway system have contributed to the daily congestion drivers now experience on I-5.

Moving Washington is WSDOT's vision of how it sets priorities and makes investments. It integrates rate capacity, efficiencies and innovative solutions to address congestion head-on and improve the performance of the state's transportation system.

The Moving Washington principles—operate efficiently, manage traffic demand, and strategically add capacity—provide the foundation for managing congestion in the JBLM vicinity. This folio describes past accomplishments, ongoing efforts and future plans to continue this effort.

More demand than capacity

The graph to the right illustrates the pattern of traffic growth since 2000. The freeway routinely operates at peak capacity and in 2010, volumes exceeded the threshold over several months. Without improvements, I-5 can no longer handle daily traffic demands.

In December 2010, the City of Lakewood published the Joint Base Lewis-McChord Growth Coordination Plan. Transportation plan is key component analyzed in the plan with regard to JBLM's impact on the community and surrounding region.

The city's study recommended several improvements (listed at right) at a cost of nearly \$1 billion. That would provide the overall framework to bring about the growth needed, long term.

PROJECT COMPONENT	ESTIMATED COST
1.5-Mile Drive Interchange	\$100 million
2.5-Mile Drive Interchange	\$100 million
3.5-Mile Drive Interchange	\$100 million
4.5-Mile Drive Interchange	\$100 million
5.5-Mile Drive Interchange	\$100 million
6.5-Mile Drive Interchange	\$100 million
7.5-Mile Drive Interchange	\$100 million
8.5-Mile Drive Interchange	\$100 million
9.5-Mile Drive Interchange	\$100 million
10.5-Mile Drive Interchange	\$100 million
11.5-Mile Drive Interchange	\$100 million
12.5-Mile Drive Interchange	\$100 million
13.5-Mile Drive Interchange	\$100 million
14.5-Mile Drive Interchange	\$100 million
15.5-Mile Drive Interchange	\$100 million
16.5-Mile Drive Interchange	\$100 million
17.5-Mile Drive Interchange	\$100 million
18.5-Mile Drive Interchange	\$100 million
19.5-Mile Drive Interchange	\$100 million
20.5-Mile Drive Interchange	\$100 million
21.5-Mile Drive Interchange	\$100 million
22.5-Mile Drive Interchange	\$100 million
23.5-Mile Drive Interchange	\$100 million
24.5-Mile Drive Interchange	\$100 million
25.5-Mile Drive Interchange	\$100 million
26.5-Mile Drive Interchange	\$100 million
27.5-Mile Drive Interchange	\$100 million
28.5-Mile Drive Interchange	\$100 million
29.5-Mile Drive Interchange	\$100 million
30.5-Mile Drive Interchange	\$100 million
31.5-Mile Drive Interchange	\$100 million
32.5-Mile Drive Interchange	\$100 million
33.5-Mile Drive Interchange	\$100 million
34.5-Mile Drive Interchange	\$100 million
35.5-Mile Drive Interchange	\$100 million
36.5-Mile Drive Interchange	\$100 million
37.5-Mile Drive Interchange	\$100 million
38.5-Mile Drive Interchange	\$100 million
39.5-Mile Drive Interchange	\$100 million
40.5-Mile Drive Interchange	\$100 million
41.5-Mile Drive Interchange	\$100 million
42.5-Mile Drive Interchange	\$100 million
43.5-Mile Drive Interchange	\$100 million
44.5-Mile Drive Interchange	\$100 million
45.5-Mile Drive Interchange	\$100 million
46.5-Mile Drive Interchange	\$100 million
47.5-Mile Drive Interchange	\$100 million
48.5-Mile Drive Interchange	\$100 million
49.5-Mile Drive Interchange	\$100 million
50.5-Mile Drive Interchange	\$100 million

December 2010



JOINT BASE LEWIS-MCCHORD GROWTH COORDINATION PLAN




Regional Highlights from Joint Base Lewis-McChord

MISSION To act as a single point of contact for agencies, committees and organizations on military-related issues. jblm-growth.com

Over the last two years, the South Sound Military & Communities Partnership has studied ten key areas affected by changes in JBLM's mission:

- ECONOMICS
- TRANSPORTATION
- SOCIAL SERVICES
- HOUSING
- LAND USE POLICY
- PUBLIC SAFETY
- EDUCATION, CHILDCARE & SCHOOLS
- HEALTH
- UTILITIES & INFRASTRUCTURE
- QUALITY OF LIFE



Joint Base Lewis-McChord Community Survey

March 2014

Summary Report

Submitted to:
SOUTH SOUND MILITARY & COMMUNITIES PARTNERSHIP

Submitted by:
cai community attributes

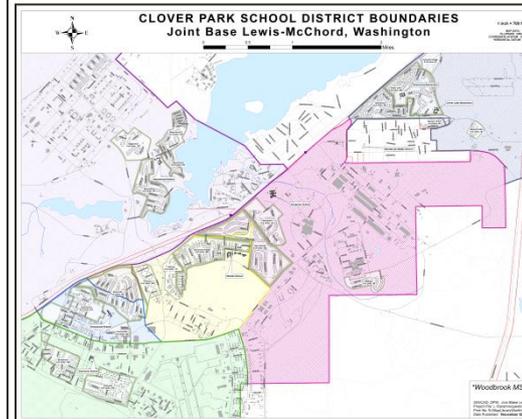
Joint Base Lewis-McChord (JBLM) Joint Land Use Study (JLUS)



Implementation Plan Draft



August 2013

August, 2014 Steering Committee Ranking of Growth Coordination Plan Items

All 46 items were prioritized; included below are the top 22, all of which ranked at 5.00 or above

STRATEGY NUMBER AND TITLE	RANKING
6.01 - Improve Regional Mobility through Interstate 5 Improvements	6.75
1.01 - Establish a Regional Partnership to Coordinate Community & Military Planning Services	6.50
4.03 - Upgrade JBLM Wastewater Treatment Facility	6.50
2.01 - Monitor JBLM Population and Housing Changes	6.35
1.07 - Promote the Creation of a Washington State Military Affairs Commission	6.00



Complete



Ongoing/Underway



No action to date by SSMCP

August, 2014 Steering Committee Ranking of Growth Coordination Plan Items

All 46 items were prioritized; included below are the top 22, all of which ranked at 5.00 or above

STRATEGY NUMBER AND TITLE	RANKING
4.01 - Conduct a Joint Land Use Study	5.95
6.04 - Reduce Military-Related Impacts on I-5 Flow through JBLM Gate and On-Post Improvements	5.95
3.05 - Establish Consistent Safety and Emergency Protocols to Improve Responses to Military-Related Incidences Off Base	5.90
5.01 - Enhance Domestic Violence Services in the Region	5.90
2.05 - Conduct a Military Use, Preferences, and Needs Survey	5.85
4.07 - Support Workforce Development of Retired Military and Spouses and Analyze Emerging Industries	5.80
6.02 - Improve Regional Mobility through HOV and Transit Improvements	5.60
6.03 - Reduce Traffic Congestion through Transportation Demand Management Policies and Strategies	5.60
5.04 - Consolidate and Replace Elementary Schools on JBLM and Relocate Middle School	5.50



Complete



Ongoing/Underway



No action to date by SSMCP

August, 2014 Steering Committee Ranking of Growth Coordination Plan Items

All 46 items were prioritized; included below are the top 22, all of which ranked at 5.00 or above

STRATEGY NUMBER AND TITLE	RANKING
1.05 - Enhance Collaboration Among JBLM Regional Health Providers	5.45
3.06 - Close Existing Regional Safety and Emergency Service Gaps	5.40
4.06 - Recruit Local Subcontractors on JBLM Construction Projects	5.35
4.08 - Improve Policy Coordination in the Region	5.25
3.03 - Enhance Basic Needs Services in the JBLM Region	5.15
2.08 - Study Retail Spending Changes Resulting from New Commercial Development on JBLM	5.10
3.07 - Leverage Military Experience as Higher Education Credit	5.00
4.05 - Train Local Firms on Federal Procurement Procedures	5.00



Complete



Ongoing/Underway



No action to date by SSMCP

SSMCP Core Objectives / Benchmarks:

- 1) Formalize New Methods of Regional Collaboration
- 2) Improve Access to Information
- 3) Improve Access to Existing Services
- 4) Promote JBLM as a Center of Regional Economic Significance
- 5) Improve Support for Military Families
- 6) Improve Regional Mobility

SSMCP Core Objectives / Benchmarks:

✓ 1) Formalize New Methods of Regional Collaboration:

WP Task 1 – Complete a Joint Land Use Study

- *Underway: completion date October 2015; implementation to begin late 2015*

WP Task 3 – Enhance and Expand Regional SSMCP Coordination & Participation

- *3 SSMCP Working Groups currently active*
- *10 new SSMCP members since October 2014: Cities of Olympia, Puyallup, Tumwater; Give an Hour; Puget Sound Energy; WA Dept. of Veterans Affairs; Clover Park, Franklin Pierce School Districts; Workforce Central; Tacoma-Pierce County Assn. of Realtors*

WP Task 4 – Improve Outside Knowledge of Military’s Direct and Indirect Impact on Region and State and Vice Versa

- *Participation in and presentations at W2W, Assn. of Defense Communities, APA, Washington Military Alliance (WMA), Chambers of Commerce MAFs, Assn. of the US Army, Assn. of the Air Force, Camo2Commerce*

WP Task 5 – Participate and Advocate in State Level Activities

- *Ongoing: publishing of SSMCP state agenda, testimony at Joint Military & Veterans Affairs Committee, participation in WMA, WSMTC, Governor’s Subcommittee on Military Downsizing*

SSMCP Core Objectives / Benchmarks:

✓ 2) Improve Access to Information

WP Task 1 – Complete a Joint Land Use Study

WP Task 3 – Enhance and Expand Regional SSMCP Coordination & Participation

WP Task 4 – Improve Outside Knowledge of Military's Direct and Indirect Impact on Region and State and Vice Versa

- *SSMCP newsletter, website, facebook page*

WP Task 5 – Participate and Advocate in State Level Activities

WP Task 6 – Conduct Periodic JBLM [Business &] Community Survey, Circulate Results

- *Underway: completion and publication date October 2015*

SSMCP Core Objectives / Benchmarks:

✓ 3) Improve Access to Existing Services

WP Task 3 – Enhance and Expand Regional SSMCP Coordination & Participation

WP Task 7 – Support Active Duty, Veteran and Military Family Workforce Development, Health and Social Services

- *Participation in WMA, WSMTC, Camo2Commerce; 2014-2015 activation of SSMCP Social Services, Health Care, Economic Development Working Groups*

SSMCP Core Objectives / Benchmarks:

4) Promote JBLM as a Center of Regional Economic Significance

WP Task 4 – Improve Outside Knowledge of Military’s Direct and Indirect Impact on Region and State and Vice Versa

- *Circulation of SSMCP’s 2013 Needs & Preferences Survey results*

WP Task 5 – Participate and Advocate in State Level Activities

WP Task 6 – Conduct Periodic JBLM [Business &] Community Survey, Circulate Results

SSMCP Core Objectives / Benchmarks:

✔ 5) Improve Support for Military Families

WP Task 3 – Enhance and Expand Regional SSMCP Coordination & Participation

WP Task 5 – Participate and Advocate in State Level Activities

WP Task 7 – Support Active Duty, Veteran and Military Family Workforce Development, Health and Social Services

SSMCP Core Objectives / Benchmarks:

6) Improve Regional Mobility

WP Task 1 – Complete a Joint Land Use Study

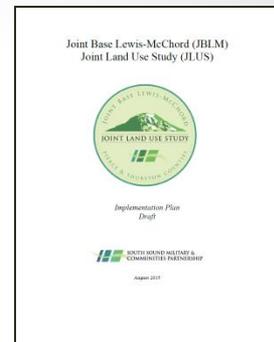
WP Task 2 – Monitor, Support Transportation Improvement Efforts in JBLM Corridor

- *Ongoing: Support of proposed 2015 WA transportation package; pending stand up SSMCP Transportation Working Group Fall 2015*

Joint Land Use Study Implementation

JLUS completion by September 30, 2015

- To be presented to Steering Committee October 2
- To be presented at SSMCP Annual Forum and Elected Officials Council November/December 2015



Next Steps:

- **Identify Administrative/Organizing Body**
 - *SSMCP recommended by JLUS Technical Working Group*
- **Convene Implementation Committee/Advisory Group**
 - *Current TWG & Policy subcommittee? Other SSMCP members? Other non-members?*
- **Review, prioritize (if needed) and schedule Implementation Plan recommendations**
- **Identify potential funding needs & sources**
 - Seek OEA funds for JLUS implementation
 - Seek OEA funds for Defense Industry Adjustment if appropriate

JBLM Commanders & Leadership



SSMCP Orientation & Priorities

**John Caulfield, ICMA-CM, Lakewood City Manager
Chair, SSMCP Executive Leadership Team and
Steering Committee**

BREAK

Working Group recommended updates to Joint Base Lewis-McChord Growth Coordination Plan strategies and priorities

- JBLM Growth Coordination Plan (GCP) developed between 2008-2010; finalized December 2010
- 2014 Steering Committee prioritization of GCP strategies performed without recommendations from working groups
- Social Services, Health Care, and Economic & Business Development Working Groups have convened and met regularly over past year to review and recommend updates to the 2010 GCP's content
- Proposed Steering Committee Process: review recommendations from Working Groups and take action to approve updates in August or October 2015

Recommendations from 2015 Working Groups

Economic & Business Development Working Group

(Gary Brackett, Tacoma Pierce Co. Chamber of Commerce, Chair)

Rank	GCP #	Workforce Strategies	LEAD(S)
1	1.04, 4.05, 4.06	Support education of regional federal contractors, facilitation of business matchmaking efforts, and provide awareness of JBLM area as regional economic participant. Advocate for open contracting opportunities for regional and local businesses.	SSMCP, local economic developers, JBLM Public Affairs Office, Chambers of Commerce, PTACs, Building & Construction Trade Councils, local governments/agencies
1	NEW	Research the process to seek and partner with area economic development organizations to bring complementary industrial development to the resources, assets, and missions at JBLM.	SSMCP, Local Economic Developers, Chambers of Commerce, Washington Dept. of Commerce, WMA, WBBA, Clean Tech Alliance, etc.
2	4.07	Support workforce development of transitioning service members/veterans and their families, and identify local emerging industries that match their skill-sets. Support credentialing and training potential employees to fit needs of local and regional industries.	SSMCP, Washington State Employment Security Department's Unemployment Insurance (UI) Division, Pacific Mountain Workforce Consortium, WorkForce Central [Ongoing], Thurston EDC, WSMTC, Chambers of Commerce, relevant private sector organizations

Recommendations from 2015 Working Groups

Economic & Business Development Working Group

(Gary Brackett, Tacoma Pierce Co. Chamber of Commerce, Chair)

Rank	GCP #	Economic Strategies	LEAD(S)
1	NEW	Develop and disseminate white paper that demonstrates the benefits and advantages of locating military related industries in Washington State and the South Sound.	SSMCP
2	NEW	Assist with local, regional, and statewide efforts to identify ways to sustain, replace, expand, and increase missions at JBLM. Advocate for JBLM mission expansion.	SSMCP, AUSA, AFA, WMA, others as appropriate
3	2.08	Study retail spending and business connections to JBLM, and disseminate study results to local and regional economic development organizations.	SSMCP, JBLM, WMA

Recommendations from 2015 Working Groups

Health Care Working Group

(Dr. Anthony Chen, TPCHD, Chair)

Ranking	GCP #	Health Care Strategies	Leads
1	3.09	Expand access to TRICARE providers	SSMCP, TPCHD, Local Governments
2	1.05	Enhance collaboration among JBLM regional health providers	JBLM, Madigan Army Medical Center, Department of Veterans Affairs (VA), and community providers
3	5.08	Establish a live-well health intervention	SSMCP, JBLM MWR and Madigan Army Medical Center, Tacoma-Pierce County Health Department, Thurston County
4	3.02	Improve Outreach to Underserved Population(s)	All stakeholders

#1-4 = Highest Ranking--2.57 to 3.00

#5-7 = Mid Ranking--2.00-2.50

#8-10 = Lowest Ranking--under 2.00

Recommendations from 2015 Working Groups

Health Care Working Group

(Dr. Anthony Chen, TPCHD, Chair)

Ranking	GCP #	Health Care Strategies	Leads
5	1.03	Hold annual forum on military behavioral health	SSMCP, Madigan Army Medical Center
6	2.04	Establish and maintain a single online source of regional service and program information	South Sound 2-1-1, RallyPoint/6, JSS, AFCS, Military OneSource, Crisis Clinic, H2H
7	5.05	Identify improvements for on-base behavioral health and social services facilities	MAMC, JBLM
8	5.07	Create a Military Family Life Awareness Course	Social Services Working Group, Healthcare Providers, SSMCP, Health Departments
9	3.01	Establish a Regional Social Services Coordination, Collaboration, and Outreach Office	SSMCP, United Ways of Pierce and Thurston Counties, City of Lakewood
10	2.06	Support South Sound Behavioral Health; Previously "Complete a comprehensive behavioral health study."	SSMCP, Regional Behavioral Health Providers, Madigan Army Medical Center, VA Puget Sound Health System

#1-4 = Highest Ranking--2.57 to 3.00

#5-7 = Mid Ranking--2.00-2.50

#8-10 = Lowest Ranking--under 2.00

Recommendations from 2015 Working Groups

Social Services Working Group

(Dona Ponepinto, UWPC, Chair)

Rank	GCP #	Social Services Strategies	Leads
1	3.01, 2.04	Strengthen Regional Collaboration	SSMCP, United Ways of Pierce and Thurston Counties, Rally Point 6, National Guard Family Assistance Centers, City of Lakewood
2	3.03	Enhance Basic Needs Services in the JBLM Region	SSMCP
3	5.02, 1.06, 5.06, 2.02	Alleviate Military Childcare Issues	TBD
4	5.01	Continue to Address Domestic Violence Issues	TBD
5	2.06	Support Behavioral Health	TBD

SSCMP Work Plan

- Current & Ongoing SSMCP Goals/Priorities – on track?
- New Goals/Priorities Needing Action?

Working Lunch

Guest Kristiné Reeves:

Update from Department of Commerce Military & Defense Sector

- Governor's Subcabinet on Military Downsizing
- Military Spending Economic Modeling Project

Working Lunch

Draft SSMCP Policy Positions:

1. SSMCP supports the repeal of the Budget Control Act and sequestration.
2. SSMCP supports the Base Realignment and Closure (BRAC) process as the preferred way to thoughtfully reorganize the military and its infrastructure rather than exclusively budget-driven force restructuring.
3. SSMCP supports the purchase of properties with encroaching uses located within the McChord Field Clear Zone by the Department of Defense, Army or Air Force, via any available funding.
4. SSMCP supports the use of Readiness and Environmental Protection Integration (REPI) funding for clear zone property purchases as authorized by statute. *(Whereas the enabling statute's authority does extend to clear zones explicitly, DoD policy prohibits the use of REPI funding for clear zones on the premise that the Services are required to have affirmative control of their clear zones and therefore the Services should fund any effort to obtain affirmative control, not OSD REPI.)*
5. SSMCP supports the reform of the Department of Defense's Acquisition System with a focus on treating business as a partner for success

Working Lunch

Draft SSMCP Policy Positions:

6. SSMCP supports the Washington State funding of military community support groups such as Forward Fairchild, the Pacific Naval Base Association, and the SSMCP.
7. SSMCP supports the reestablishment of the Military Communities Infrastructure Projects Grant Program within the Washington State capital budget as first adopted in 2006 6384.PL Section 107.
8. SSMCP supports the continued full funding of the Military & Defense Sector Lead in the Department of Commerce by the State of Washington.
9. SSMCP supports the creation of a cabinet level military advisor in Washington to work in concert with the Adjutant General and the Military & Defense Sector Lead.

Working Lunch

Draft SSMCP Policy Positions:

10. SSMCP supports identifying new training areas for JBLM helicopter training and landing zones in Washington State to support JBLM's missions.
11. SSMCP supports policies that facilitate the employment for and transitioning of military personnel, veterans and military spouses and their children into a civilian environment.
12. SSMCP supports reducing federal, state and local roadway congestion (via construction and travel demand management) and providing for better access to and from Washington State's military installations.

**Next Steps: Develop Federal and State Agendas for 2016 sessions in time for
September 2015 presentation to Joint Military & Veterans Affairs and
November 2015 Committee Days**

Working Lunch

2016 SSMCP Budget

- Estimated 2015 ending fund balance
- Anticipated 2016 revenue
- Anticipated 2016 expenditures
- Mid- & Long-Term SSMCP Financial Sustainability

Working Lunch

Anything else?

Save the Date & Register Today

Join us at the Washington State Service Member for Life Transition Summit at Joint Base Lewis-McChord's **American Lake Conference Center** from **September 22-24**.

This three-day summit brings together key Federal & State agencies, influential military leaders, innovators in the business and employer community, and local community leaders with transitioning service members, veterans, and their families.



4th Annual SSMCP Forum

12 November 2015, McChord Club, Joint Base Lewis-McChord

Hear from Army, Air Force and National Guard military leaders, federal and state elected officials, community partners, and more. Hear about outfall from the recent downsizing at JBLM and the base's role in the national "Pivot to the Pacific." Understand the role local communities and employers can play in supporting active duty, guard, and reserve members. Be among the first to see the results of the 2015 SSMCP business and community survey. Learn about SSMCP's accomplishments over the past year and priorities for the future.

Breakfast will be served. Special opportunity to tour the Western Air Defense Sector (WADS) following the Forum!

2016 Calendar of Events

3rd Wednesdays: SSMCP Executive Leadership Team meetings

4th Fridays: SSMCP Steering Committee Meetings

January 29: SSMCP/PTAC/City of Lakewood presents Doing Business with JBLM and the Department of Defense (DoD)

January 2016: WA State Military Transition Council (WSMTC) Quarterly Meeting

February 19: SSMCP/PTAC/City of Lakewood presents Marketing to JBLM and the DoD

March 10: PTAC's Alliance NW Government Procurement Conference

March 2016: Washington Military Alliance (WMA) Quarterly Meeting

April 2016: WSMTC Quarterly Meeting

Spring 2016: Association of Defense Communities (ADC) Installation Innovation Forum

Spring 2016: SSMCP Elected Officials' Council

Spring 2016: Tacoma-Pierce Co. Chamber of Commerce W2W

June 2016: WMA Quarterly Meeting

July 2016: WSMTC Quarterly Meeting

Summer 2016: ADC Annual Summit

September 2016: WMA Quarterly Meeting

October 2016: WSMTC Quarterly Meeting

Fall 2016 (*tentative*): ADC Pacific NW Defense Forum

Fall 2016: SSMCP Annual Public Forum

Fall 2016: SSMCP Elected Officials' Council

December 2016: WMA Quarterly Meeting

Date TBD (*tentative*): WA Military & Defense State of the Sector Event

Team Building



Thank you for coming!

SSMCP Staff Contacts

Tiffany Speir

Program Manager

253-983-7772 | tspeir@cityoflakewood.us

Sierra McWilliams

Program Coordinator

253-983-7774 | smcwilliams@cityoflakewood.us

Partnership website: www.ssmcp.org

JBLM Joint Land Use Study website: www.jblm-jlus.com

