



To: Mayor and City Councilmembers  
From: Tho Kraus, Assistant City Manager/Administrative Services  
Through: John J. Caulfield, City Manager  
Date: September 14, 2015  
Subject: Six-Year Financial Forecast Update

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## **INTRODUCTION**

The City's financial policy requires the City to prepare a financial forecast for six years to include the current budget period. The projection extends current operations to determine if the services are sustainable and the magnitude of, if any, future financing gaps. This glimpse into the future allows the City to proactively plan and implement corrective measures over time to avoid sudden drastic changes in service levels and/or in revenues.

The original, preliminary six-year financial forecast was developed in October 2014 for the 2015/2016 biennial budget. It has been updated as part of the mid-biennial budget process and will continue to be updated as we continue to have a better understanding of the City's economic conditions.

Items in this report include: an executive summary; financial forecast narrative that serves as a revenue and expenditure manual; and the six-year forecast. The expenditure portion of the narrative will be enhanced as we approach the development of the 2017/2018 biennial budget.

The focus of this report is primarily on the General and Street O&M Funds. A complete listing of all items in all funds will be incorporated in the 2015/2016 mid-biennial budget adjustments memo which is scheduled for City Council review on September 28, 2015.

## **GENERAL & STREET O&M FUND – HIGHLIGHTS OF “NEW” ITEMS IN 2015/2016**

*Independent Salary Commission Decision, Ongoing* – Add \$21,175 in 2015 and \$46,200 in 2016 to implement the City's first Independent Salary Commission decision on City Council salaries.

*City Manager Department Interns, 1-Time* – Add \$18,800 of expenditures for 2 interns in the City Manager Department funded by Finance Division position vacancy savings.

*Public Defender, Ongoing* – Add \$15,000 in 2015 and \$66,200 in 2016 for total expenditures of \$400,000 in 2015 and \$451,200 in 2016.

*Position Realignment (Permit Coordinator, offset by Development Services Revenue), Ongoing* – Add \$18,300 in 2015 and \$42,100 in 2015 to account for the costs of the realignment of the Office Assistant position to Permit Coordinator, funded by additional development services revenue.

*Tacoma Pierce County Economic Development Board, Ongoing* – Add \$5,000 in 2016 to bring the current commitment level from \$15,000 to \$20,000.

*Garbage Utility Savings, Ongoing* – Eliminate garbage utilities paid by the City with the new contract to be implemented July 1, 2016. The estimated savings in 2016 is 25,000 (six months of savings).

*South Sound 911 Dispatch Services, Ongoing* – Add \$26,059 in 2016 bringing the total estimated cost for dispatch services, including City of Tacoma radio fees to \$2,137,469.

*Puget Sound Clean Air Assessment, Ongoing* – Add \$5,357 in 2016 for the Puget Sound Clean Air Assessment, which will increase the budget to a total of \$36,332. The agency’s Board adopted the rate of 81 cents per capita (a 10 cent increase) to fund critical regional public health and climate protection work. This is the second part of a two-year planned increase that started in 2015. The City’s portion of the per capita is based on a formula using the City’s population and assessed valuation of taxable property, as defined by the Washington State Clean Air Act (RCW 70.94).

*Transfer to Fund 504 Fleet & Equipment Fund, 1-Time* – Add \$233,239 in 2016 to replenish the Fleet & Equipment Fund replacement reserves. In June 2015 the City Council approved the transfer from the Fleet & Equipment Fund to the Information Technology Fund to provide for much needed basic information technology related needs. The goal was to make the fleet and equipment reserves whole by the end of 2016 through expenditure savings and/or use of revenues received above and beyond estimates

*2016 WCIA Liability Assessment, Ongoing* – Appropriate an additional \$10,500 in 2015 and \$187,500 in 2016 due to an increase in assessments a result of paying for the City’s past claims and losses dating back to 2010.

WCIA services include risk management consultation, loss control field services, claims, pre-defense and litigation administration, and loss analyses. WCIA contracts for the claims investigation consultants for personnel issues and land use issues, insurance brokerage and lobbyist services. Additionally, WCIA provides generous services to its members such as risk management education and comprehensive risk field services.

<b>Coverage</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 YND Est</b>
Auto Physical Damage	\$ 31,160	\$ 31,567	\$ 32,000
Boiler & Machinery	3,455	3,261	3,506
Crime/Fidelity	1,584	1,522	1,636
Liability	572,075	695,034	796,227
Property	93,532	102,480	102,500
Storage Tank Liability	1,237	1,336	1,400
<b>Total</b>	<b>\$ 703,043</b>	<b>\$ 835,200</b>	<b>\$ 937,269</b>

The amount the City pays for liability is based on an assessment formula comprised of two factors -- worker hours and loss rate.

Worker Hours: There is a two year lag in worker hours (2014 worker hours for 2016 assessment) and does not include volunteer hours. 2014 worker hours decreased by 2.09% or 9,714 hours compared to 2013.

Worker Hours Assessment Year	2012 2014	2013 2015	2014 2016	2014 vs 2013	
				Increase/(Decrease)	
				#	%
0803 All Operations	100,628	105,974	113,596	7,622	7.19%
5305 Admin/Clerical	158,000	152,336	145,034	(7,302)	-4.79%
6905 Law Enforcement	206,638	205,612	197,087	(8,525)	-4.15%
6906 Reserve Officers	-	1,780	271	(1,509)	-84.78%
<b>Total Worker Hours</b>	<b>465,266</b>	<b>465,702</b>	<b>455,988</b>	<b>(9,714)</b>	<b>-2.09%</b>

Loss Rate: The loss rate is determined by an actuarial review of the last five years loss history (January 1, 2010 – December 31, 2014 for 2016 assessment). The actuary limits the loss to \$100,000 per loss so if the City gets hit with a huge loss, it doesn't affect the City for 5 years. From the actuary's report, Lakewood's 2015 liability assessment was based on year 2009 – 2013 losses of \$1.8M (capped at \$100K each) compared to the 2016 losses from years 2010 – 2014 of \$1.9M (also capped at \$100K each). The actuary calculated Lakewood's expected losses at 3.8% of the group based on worker hours; however, the City's incurred losses came in at 10.2% of the group's total. Based on the continued adverse loss experience the actuary calculated a 35.9% increase in the City's assessment rate, but was capped at 17% (the most you can have in 2016). The rest is spread among the other Group 4 members (members with worker hours of 400,000+).

Loss Runs Impacting 2016 WCIA Assessment						
Incurring by Year	2010	2011	2012	2013	2014	Total
Administration	\$ 2,314	\$ -	\$ -	\$ 56,000	\$ -	\$ 58,314
Development Review	14,068	18,599	-	-	-	32,667
Parks & Rec Maintenance	-	498	-	-	-	498
Police	788,497	408,991	347,466	422,660	9,133	1,976,747
PW Engineering	716,872	1,632	-	95,000	-	813,504
PW Sewer/Storm	121,539	-	-	-	-	121,539
PW Street Maint	-	200,503	35,000	-	1,960	237,463
<b>Total</b>	<b>\$ 1,643,290</b>	<b>\$ 630,223</b>	<b>\$ 382,466</b>	<b>\$ 573,660</b>	<b>\$ 11,093</b>	<b>\$ 3,240,732</b>

Loss runs include indemnity reserves.

Lakewood's liability assessment increased due to adverse loss experience while worker hours decreased by 2.09% in 2014 compared to 2013 (there is a two year lag in worker hours, 2014 hours are used for 2016's assessment).

Worker hours are expected to decrease substantially in 2015 compared to 2014 as a result of positions realignments implemented as part of the 2015/2016 adopted budget. Loss runs as of June 15, 2015 also reflect a decrease in losses in 2014 and partial 2015.

Worker Hours Assessment Year	2015 YTD 8/15	2014 YTD 8/15	YTD 2015 vs YTD 2014	
			Increase/(Decrease)	
			\$	%
0803 All Operations	64,010	73,658	(9,648)	-13.10%
5305 Admin/Clerical	80,519	92,643	(12,124)	-13.09%
6905 Law Enforcement	120,295	125,217	(4,921)	-3.93%
6906 Reserve Officers	53	217	(164)	-75.52%
<b>Total Worker Hours</b>	<b>264,878</b>	<b>291,734</b>	<b>(26,856)</b>	<b>-9.21%</b>

<b>Loss Runs Impacting 2017 WCIA Assessment - as of June 30, 2015 WCIA Report</b>						
<b>Incurring by Year</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015 YTD 6/30</b>	<b>Total</b>
Administration	\$ -	\$ -	\$ 48,830	\$ -	\$ -	\$ 48,830
Development Review	18,630	-	-	-	-	18,630
Parks & Rec Maintenance	498	-	-	-	-	498
Police	408,991	547,466	927,661	65,295	42,500	1,991,913
PW Engineering	1,632	-	250,000	-	-	251,632
PW Sewer/Storm	-	-	-	-	-	-
PW Street Maint	38,369	35,000	-	1,960	-	75,330
<b>Total</b>	<b>\$ 468,120</b>	<b>\$ 582,466</b>	<b>\$ 1,226,491</b>	<b>\$ 67,256</b>	<b>\$ 42,500</b>	<b>\$ 2,386,832</b>

*Loss runs include indemnity reserves.*

*WCIA Deductibles, 1-Time* – Appropriate \$115,000 in 2015 and \$115,000 in 2016 for claims with a date of loss prior to January 1, 2014 as this is when the City’s liability insurance deductible changed to from \$25K to \$0.

*Information Technology Accumulated Reserves, Ongoing* – Add \$22,500 to begin the accumulation of replacement reserves for the new phone system and wireless access accumulated reserves.

*Public Disclosure – Koenig Case, 1-Time* – Appropriate \$206,920 in 2015 to fulfill City’s requirement to pay attorney fees (the City is not required to pay penalties, just the attorney fees) specific to the Koenig case for redacting driver license numbers from a public records act (PRA) request dating back to 2007. Our understanding is the State Legislature made changes to the PRA this past session to exempt these types of records moving forward effective July 2015.

*Motor Avenue Complete Streets, 1-Time* – Add \$12,000 in 2015 for total expenditures of \$60,000 for the development of a “complete streets” design concept for Motor Avenue SW.

**ENDING FUND BALANCE**

The 2016 estimated General/Street O&M Funds ending fund balance of \$4.42M equates to 12% of General/Street O&M Funds operating revenues.

In support of the City’s financial integrity, the City Council adopted on September 15, 2014, a set of financial policies including fund balance reserves totaling 12% of General/Street O&M Funds operating revenues. The goal date for meeting this target is no later than 2016 and is met with the 2015/016 Adopted Biennial Budget and continues to be met with the 2016 year-end estimate.

- *2% General Fund Contingency Reserves:* The purpose of this reserve is to accommodate unexpected operational changes, legislative impacts, or other economic events affecting the City’s operations which could not have been reasonably anticipated at the time the original budget was prepared. A 2% reserve fund based on the General/Street O&M Funds operating revenues equates to roughly \$725K.
- *5% General Fund Ending Fund Balance Reserves:* The purpose of this reserve is to provide financial stability, cash flow for operations and the assurance that the City will be able to respond to revenue shortfalls with fiscal strength. A 5% reserve fund based on the General/Street O&M Funds operating revenues equates to roughly \$1.81M.

- *5% Strategic Reserves*: The purpose of this reserve is to provide some fiscal means for the City to respond to potential adversities such as public emergencies, natural disasters or similarly major, unanticipated events. A 5% reserve fund based on the General/Street O&M Funds operating revenues equates to roughly \$1.81M.

#### **NEXT STEPS AND UPCOMING ITEMS**

- *Continue updating the Municipal Finances 101 document.*
- **Service Delivery Analysis.** An analysis of service delivery will be conducted in various areas based on a set of evaluation criteria such as:
  - *Specialized Services* - Services and activities, which the City provides that, require specialized skills, knowledge or licenses that City personnel does not possess.
  - *Current Personnel Resources are Limited* - Situations where the City may not have the personnel resources available to implement a specific task or project, making contracted services a viable alternative.
  - *Politically Sensitive Project* - Projects or studies that may have significant political implications and/or require a third party review are typically outsourced to a private contractor.
  - *Risk* - Tasks that pose a risk or liability to City personnel or equipment are outsourced to a private contractor.
  - *Routine Task* - The City provides routine and predictable services that can be tied to a fixed schedule without impacting or conflicting with the public.
  - *Cost Effectiveness and Efficiency* - The cost/benefit analysis will assist in determining whether it is advantageous to contract versus hiring personnel internally.
  - *Improved Level of Service (LOS)* - Limited resources can be efficiently allocated through a system of internal personnel and external contracts to ensure the highest levels of service are provided to citizens.
  - *Competitive* - Competition for contract work continues to increase as more private firms vie for services traditionally provided by government.
  - *Monitoring and Evaluation* - One of the most important criteria surrounding private contracts is the monitoring and evaluation process which should be relatively inexpensive and easy to measure versus time consuming and expensive.
  - *Customer Complaints* - Resources are optimally allocated to ensure that all services provided by the City are done so with limited impact to citizens.
- **Cost Recovery, including Policy Recommendation for Development Services and Parks & Recreation.**
- **Revenue Audits.** Admissions Tax

- **Western State Hospital Community Policing Program** – The \$462K biennial funding the City has received since 2007 has not increased; however, costs of providing this program has increased to roughly \$550K. We will be seeking increased funding from the state legislature in the future.
- **Fleet & Equipment Analysis.** Fleet Maintenance Services RFP/Contract; Fleet Users Manual.
- **Information Technology.** The updated 6-year information technology strategic plan was presented to the City Council in June 2015 and the City Council subsequently adopted and provided funding for the 2015/2016 services and program at the June 15<sup>th</sup> City Council meeting. In addition to the items listed in that 6-year plan, there are numerous others which will require additional research to determine departmental needs, potential replacement solutions, maintenance & operations cost, and reserves necessary for future upgrades and/or replacements. These items include:

- Police
  - Virtual Shooting Range Simulator (current system is no longer supported)
  - In-Car Police Video Systems (not installed in all vehicles, limited replacement parts, outdated)
  - Forensic Systems such as Encase & FTK (hardware & software upgrades)
  - Electronic Display Signage Systems
  - Body Cameras (PRA issues need to be addressed by State, Federal government looking at funding)
- Public Works, Parks & Recreation, Maintenance
  - Electronic Display Signage Systems
  - Handheld Radio Systems
  - GPS Systems
- City Hall
  - Electronic Display Signage Systems
  - Secure Entry (Badge System)
- Municipal Court
  - Body Scanners
  - Electronic Display Signage System
  - X-Ray Machine/Metal Detector (original machine funded by grant)
  - FTR Gold – Audio Recording & Archival Software

Also, additional analysis is needed to determine the operational efficiencies to be gained as a result of implementing services/programs for items identified in the 6-year IT strategic plan.

- **Collective Bargaining Agreements.** The City has three labor contracts that expire at the end of 2015 and one that will expire at the end of 2016. The City has started the process to begin in May, 2015.

<u>Labor Group</u>	<u>Current Contract Period</u>
AFSCME	01/01/2013 through 12/31/2016
LPIG	01/01/2013 through 12/31/2015
LPMG	02/01/2013 through 12/31/2015
Teamsters	01/01/2013 through 12/31/2015

➤ **Budget Related Items.** Items *tentatively* scheduled are:

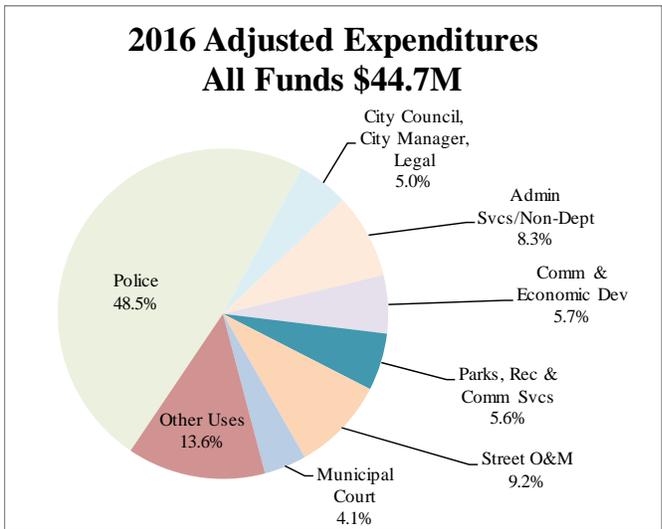
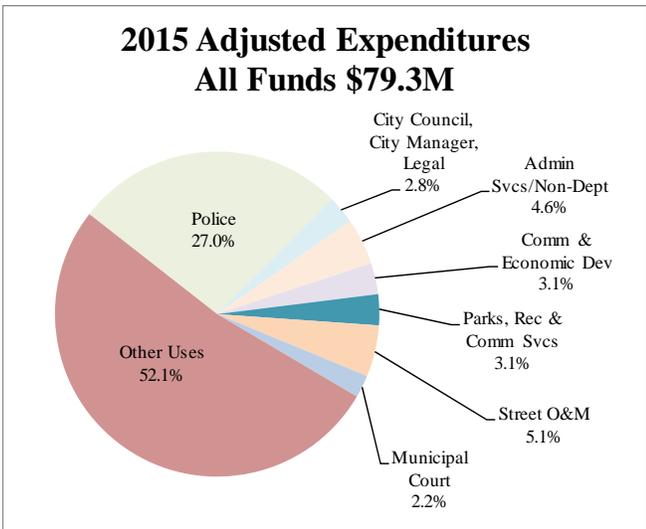
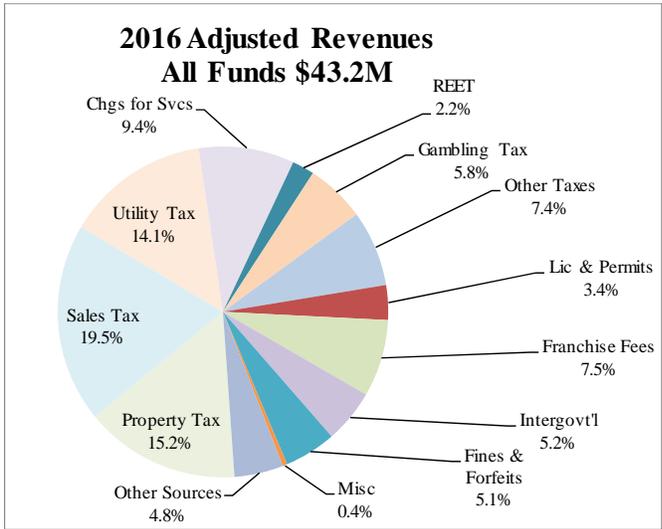
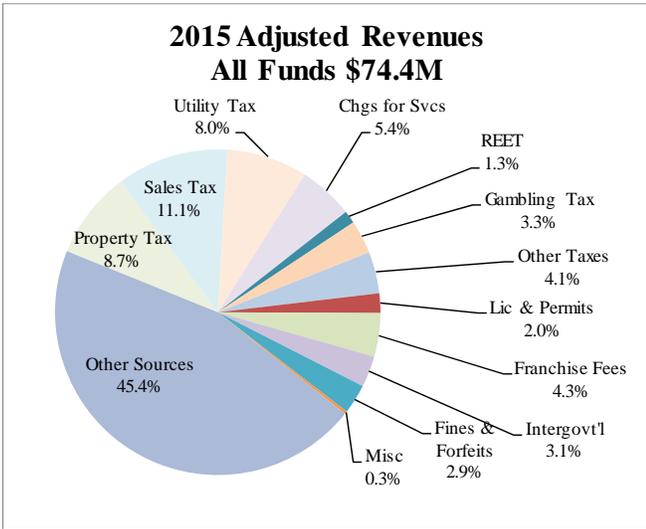
- September 28, 2015 Study Session
  - Review 2015 Property Tax Levy (may need Substantial Need Ordinance)
  - Review 2015/2016 Mid-Biennium Budget Adjustments
  - Review 2<sup>nd</sup> Quarter Financial Report
- October 12, 2015 Study Session
  - Review of Parks Recreation Fee Analysis
- November 2, 2015 Regular Meeting
  - Public Hearing on 2015 Property Tax Levy (may need Substantial Need Ordinance)
  - Public Hearing on 2015/2016 Mid-Biennium Budget Adjustments
  - Adopt 2015 Fee Schedule
- November 16, 2015 Regular Meeting
  - Adopt 2015 Property Tax Levy (may need Substantial Need Ordinance)
  - Adopt 2015/2016 Mid-Biennium Budget Adjustments

**ATTACHMENTS**

- 6-Year Financial Forecast (Executive Summary, Narrative, and 6-Year Forecast)
- Capital Projects Summary and Worksheets

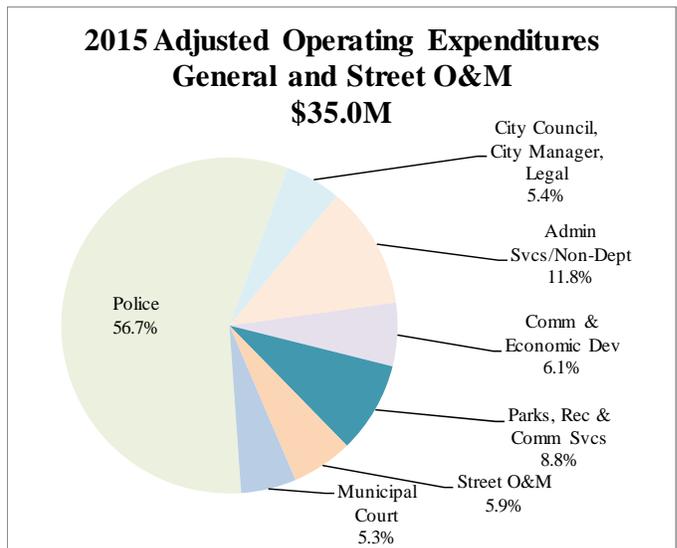
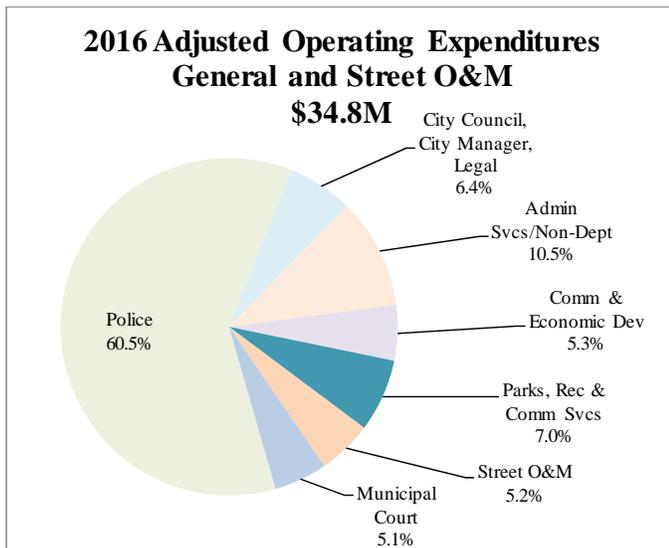
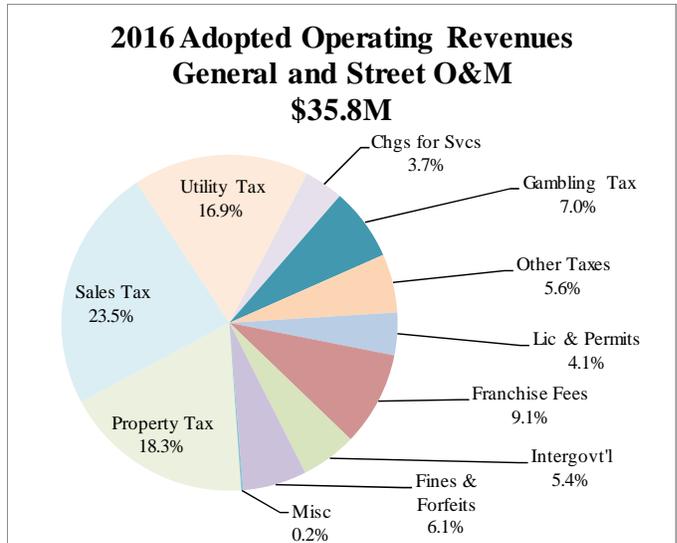
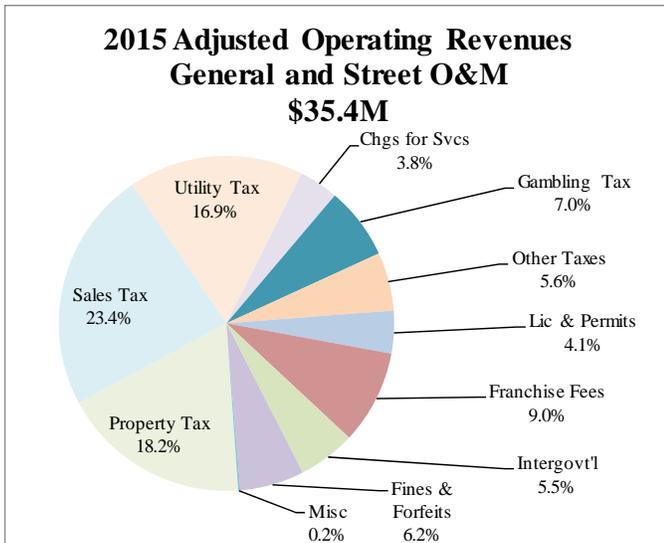
## SIX-YEAR FINANCIAL FORECAST (Revenue & Expenditure Manual)

The City’s financial policy requires the City to prepare a financial forecast for six years beyond the current budget period. The projection extends current operations to the future to determine if the services are sustainable and the magnitude of, if any, future financing gaps. This glimpse into the future allows the City to proactively plan and implement corrective measures over time to avoid sudden drastic changes in service levels and/or in revenues. Additionally, the City’s financial policy requires the city to balance its ongoing services with ongoing revenues. Therefore, the six-year financial forecast distinguishes between services and revenues that are considered ongoing “operating” revenues/expenditures versus one-time “capital and other” sources/uses. The City utilizes a five-year trend to project for future sources/uses; however, the City also takes into consideration of the current economic climate and adjusts these trends accordingly.



## CONSOLIDATED GENERAL AND STREET OPERATIONS

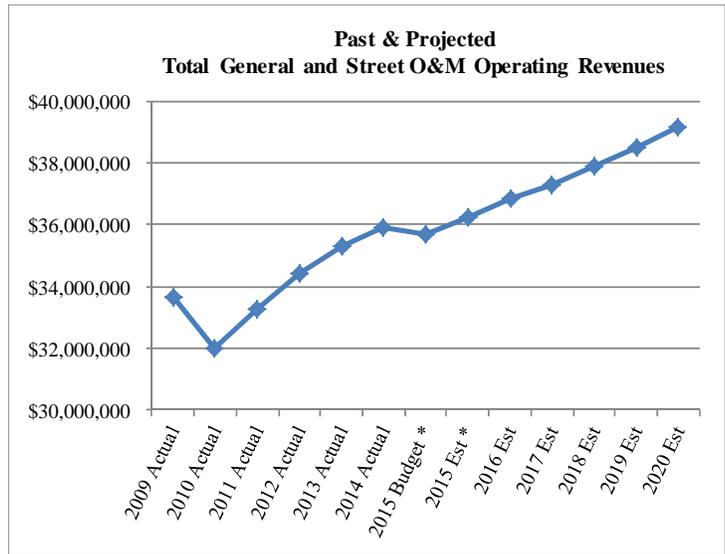
Operating revenues and expenditures projection is an integral part of planning the City's future financial strategy. Revenues are projected conservatively using a five year trend and adjusted accordingly for current economic condition, recent activity and anticipated activity. Expenditures are based on prior year spending with adjustments for known items such as increase/decrease in contract costs and salaries/benefits. Of all the funds, the General and Street Operations & Maintenance Funds are the two funds accounting for general city services that are primarily supported by taxes. In total, taxes account for 71% of the \$35.4M adjusted 2015 operating revenue source which includes sales tax, property tax, utility tax and other taxes such as gambling tax, admissions tax, parks sales tax, natural gas tax, and criminal justice sales tax. Among the taxes supporting General and Street fund operations, sales tax is by far the most significant source and accounts for 23% of the General & Street Fund operating revenues. Sales tax revenue fluctuates from year to year depending on the local economic condition. With that in mind, economic development continues to be a priority of the City, particularly focusing on the community's commercial corridors to improve the City's tax base. The next largest source of tax revenue is property tax followed by utility tax which accounts for 18% and 17%, respectively, of the General and Street O&M operating revenues.



The consolidated General and Street O&M Funds operating revenues and expenditure trends are provided below.

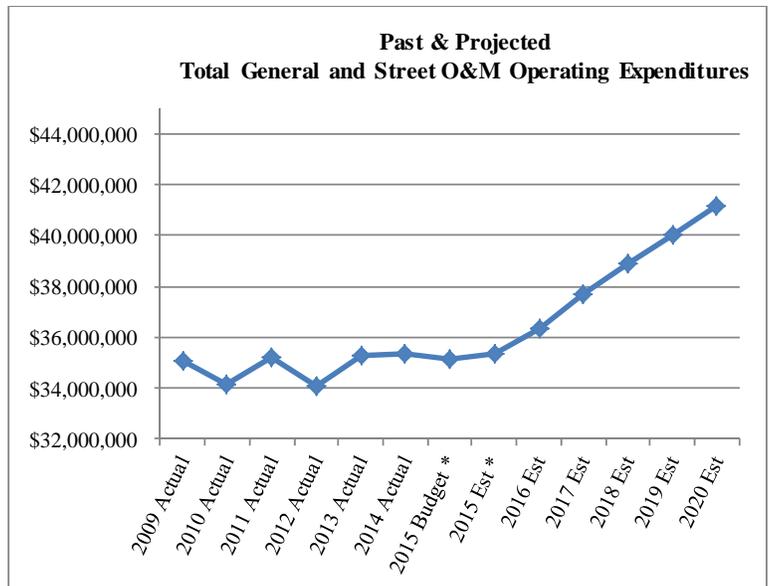
Year	Total Operating Rev General/Street	Chg Over Prior Year	
		\$	%
2009 Actual	\$ 33,661,606	\$ (137,480)	-0.4%
2010 Actual	\$ 31,991,603	\$ (1,670,003)	-5.0%
2011 Actual	\$ 33,292,178	\$ 1,300,575	4.1%
2012 Actual	\$ 34,444,324	\$ 1,152,146	3.5%
2013 Actual	\$ 35,283,700	\$ 839,376	2.4%
2014 Actual	\$ 35,940,262	\$ 656,562	1.9%
2015 Budget *	\$ 35,715,674	\$ (224,588)	-0.6%
2015 Est *	\$ 36,260,874	\$ 320,612	0.9%
2016 Est	\$ 36,836,872	\$ 575,998	1.6%
2017 Est	\$ 37,310,800	\$ 473,928	1.3%
2018 Est	\$ 37,911,800	\$ 601,000	1.6%
2019 Est	\$ 38,528,700	\$ 616,900	1.6%
2020 Est	\$ 39,161,400	\$ 632,700	1.6%
<b>Average 6 Year Change (2009 - 2014)</b>			1.1%
<b>Average 6 Year Change (2010 - 2015)</b>			2.0%
<b>Average 6 Year Change (2011 - 2016)</b>			1.6%

\* Compared to 2014 Actual



Year	Total Operating Exp General/Street	Chg Over Prior Year	
		\$	%
2009 Actual	\$ 35,041,275	\$ 2,151,495	6.5%
2010 Actual	\$ 34,115,961	\$ (925,313)	-2.6%
2011 Actual	\$ 35,213,798	\$ 1,097,836	3.2%
2012 Actual	\$ 34,055,936	\$ (1,157,861)	-3.3%
2013 Actual	\$ 35,297,970	\$ 1,242,033	3.6%
2014 Actual	\$ 35,386,601	\$ 88,632	0.3%
2015 Budget *	\$ 35,155,958	\$ (230,643)	-0.7%
2015 Est *	\$ 35,327,111	\$ (59,490)	-0.2%
2016 Est	\$ 36,340,156	\$ 1,013,045	2.9%
2017 Est	\$ 37,702,712	\$ 1,362,556	3.7%
2018 Est	\$ 38,911,277	\$ 1,208,565	3.2%
2019 Est	\$ 40,053,602	\$ 1,142,325	2.9%
2020 Est	\$ 41,173,352	\$ 1,119,750	2.8%
<b>Average 6 Year Change (2009 - 2014)</b>			0.2%
<b>Average 6 Year Change (2010 - 2015)</b>			0.6%
<b>Average 6 Year Change (2011 - 2016)</b>			0.5%

\* Compared to 2014 Actual



## TAXES

### Sales & Use Tax (RCW 82.14)

The City of Lakewood has a local sales and use tax rate of up to 1% to fund general government programs. Of this total 15% is provided to Pierce County per state law. Currently the City imposes both the basic 0.5% and the optional 0.5% sales and use tax. This tax is imposed on personal and business purchases of tangible property. The retail sales tax is also assessed on some services such as repairs and construction. Revenues are accounted for in the General Fund.

The City of Lakewood receives 1% of the 9.4% sales tax rate. Of the 1%, Lakewood receives 0.84% (Pierce County receives 15% of the 1% and the State receives 1% of the 1% leaving 84% (.84%) to the City of Lakewood.

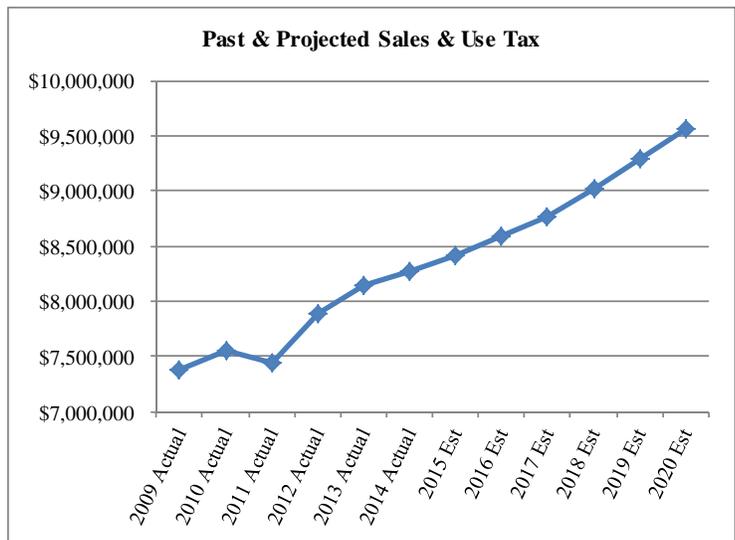
Each sales tax dollar that is collected in the City is distributed as follows:

Agency	Rate
State of Washington	6.50%
City of Lakewood	1.00%
Criminal Justice Sales Tax	0.10%
Pierce Transit	0.60%
Sound Transit	0.90%
Pierce County Juvenile Facilities	0.10%
Zoo-Park Fee	0.10%
South Sound 911	0.10%
<b>Total Tax on Sales &amp; Use</b>	<b>9.40%</b>

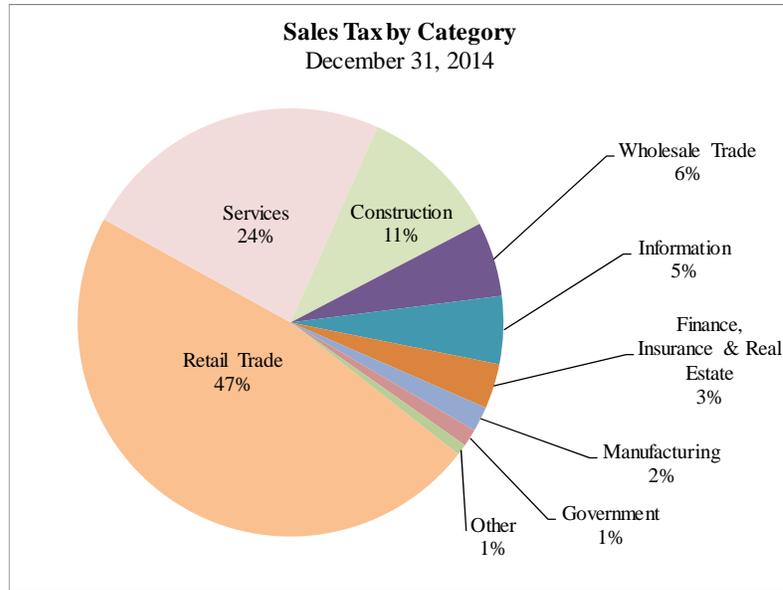


Sales tax is the largest single revenue source for the City of Lakewood representing 23% of General Fund revenue and Street O&M Fund revenue. It is anticipated to generate \$8.4M in 2015 which is an increase of 1.5% over 2014.

Year	Sales & Use Tax	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 7,374,776	21.9%	\$ (475,028)	-6.1%
2010 Actual	\$ 7,562,339	23.6%	\$ 187,563	2.5%
2011 Actual	\$ 7,445,356	22.4%	\$ (116,983)	-1.5%
2012 Actual	\$ 7,897,357	22.9%	\$ 452,001	6.1%
2013 Actual	\$ 8,140,449	23.1%	\$ 243,092	3.1%
2014 Actual	\$ 8,272,877	23.0%	\$ 132,428	1.6%
2015 Est	\$ 8,417,700	23.2%	\$ 144,823	1.8%
2016 Est	\$ 8,586,100	23.3%	\$ 168,400	2.0%
2017 Est	\$ 8,757,800	23.5%	\$ 171,700	2.0%
2018 Est	\$ 9,020,500	23.8%	\$ 262,700	3.0%
2019 Est	\$ 9,291,100	24.1%	\$ 270,600	3.0%
2020 Est	\$ 9,569,800	24.4%	\$ 278,700	3.0%
Average 6 Year Change (2009 - 2014)			1.8%	
Average 6 Year Change (2010 - 2015)			1.7%	
Average 6 Year Change (2011 - 2016)			2.2%	



According to a listing of businesses registered with the City of Lakewood and sorted by the North American Industry Classification System, the business economy appears to be configured as follows: retail trade 47%; services 24%; construction 11%; wholesale trade 6%; information 5%; finance, insurance and real estate 3%; manufacturing 2%; and all other 2%.



Sales Tax Revenue by Category										
(\$ in thousands)										
Category	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Retail Trade	\$ 3,168	\$ 3,480	\$ 3,803	\$ 3,660	\$ 3,473	\$ 3,586	\$ 3,719	\$ 4,016	\$ 3,937	\$ 3,925
Services	1,627	1,694	1,788	1,801	1,768	1,829	1,872	1,820	1,904	1,960
Construction	740	915	954	1,162	1,076	963	714	903	1,033	884
Wholesale Trade	419	361	359	435	291	382	312	317	342	466
Information	319	307	320	329	324	364	364	364	387	424
Finance, Insurance & Real Estate	246	281	314	269	232	234	230	239	278	280
Manufacturing	147	158	184	143	104	113	136	132	135	157
Government	121	101	107	82	65	57	55	66	76	109
Other	40	37	46	47	41	35	44	40	47	68
<b>Total</b>	<b>\$ 6,828</b>	<b>\$ 7,334</b>	<b>\$ 7,875</b>	<b>\$ 7,927</b>	<b>\$ 7,375</b>	<b>\$ 7,562</b>	<b>\$ 7,445</b>	<b>\$ 7,897</b>	<b>\$ 8,140</b>	<b>\$ 8,273</b>

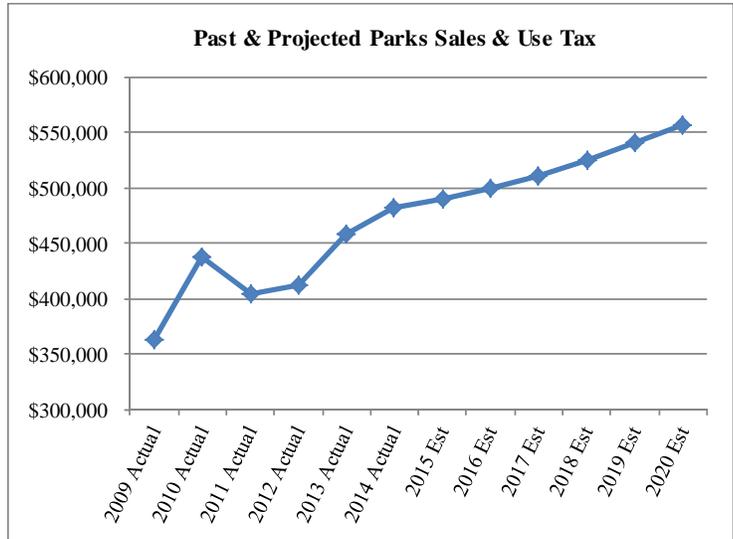
**Parks Sales & Use Tax (RCW 82.14.400)**

On September 19, 2000, Pierce County voters approved the ballot measure to increase local sales taxes by one-tenth of 1 percent. A sales and use tax equal to one-tenth of one percent (0.001%) within Pierce County provides funds to acquire, improve, rehabilitate, maintain, or develop regional and local parks; to improve, rehabilitate, maintain or expand accredited zoo, aquarium and wildlife preserves pursuant to RCW 82.14.400(6); for community-based housing; and to implement the creation of a zoo and aquarium advisory authority.

The tax was proposed as a funding mechanism for Tacoma Metro Park District (the zoo). The money collected is split 50-50 between the Parks District and the cities not contained in the District and the county.

The City receives the parks sales tax from the Pierce County on a monthly basis and funds are deposited into the General Fund for parks and recreation purposes.

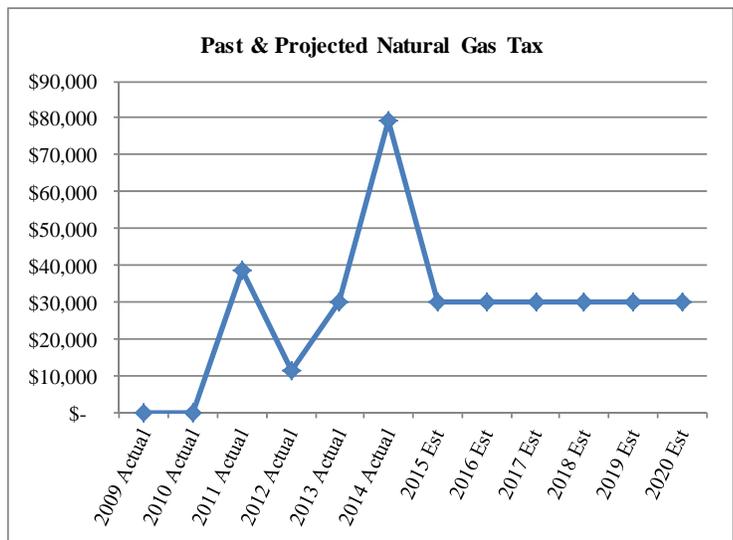
Year	Parks Sales & Use Tax	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 363,218	1.1%	\$ (98,193)	-21.3%
2010 Actual	\$ 437,146	1.4%	\$ 73,928	20.4%
2011 Actual	\$ 403,822	1.2%	\$ (33,324)	-7.6%
2012 Actual	\$ 412,204	1.2%	\$ 8,382	2.1%
2013 Actual	\$ 458,373	1.3%	\$ 46,169	11.2%
2014 Actual	\$ 481,690	1.3%	\$ 23,317	5.1%
2015 Est	\$ 490,100	1.4%	\$ 8,410	1.7%
2016 Est	\$ 499,900	1.4%	\$ 9,800	2.0%
2017 Est	\$ 509,900	1.4%	\$ 10,000	2.0%
2018 Est	\$ 525,200	1.4%	\$ 15,300	3.0%
2019 Est	\$ 541,000	1.4%	\$ 15,800	3.0%
2020 Est	\$ 557,200	1.4%	\$ 16,200	3.0%
Average 6 Year Change (2009 - 2014)				4.1%
Average 6 Year Change (2010 - 2015)				1.8%
Average 6 Year Change (2011 - 2016)				3.2%



### Natural Gas Use Tax (RCW 82.14.230)

The governing body of any city, while not required by legislative mandate to do so, may by resolution or ordinance, fix and impose on every person a use tax for the privilege of using natural gas or manufactured gas in the City as a consumer. The Department of Revenue administers and collects the natural gas use tax. The State Treasurer's Office, upon certification from the Department of Revenue, remits amounts due to local governments on a monthly basis. Funds are received into the General Fund and used for general purposes.

Year	Natural Gas Use Tax	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ -	0.0%	\$ -	n/a
2010 Actual	\$ -	0.0%	\$ -	n/a
2011 Actual	\$ 38,585	0.1%	\$ 38,585	n/a
2012 Actual	\$ 11,296	0.0%	\$ (27,289)	-70.7%
2013 Actual	\$ 30,120	0.1%	\$ 18,824	166.6%
2014 Actual	\$ 79,394	0.2%	\$ 49,274	163.6%
2015 Est	\$ 30,000	0.1%	\$ (49,394)	-62.2%
2016 Est	\$ 30,000	0.1%	\$ -	0.0%
2017 Est	\$ 30,000	0.1%	\$ -	0.0%
2018 Est	\$ 30,000	0.1%	\$ -	0.0%
2019 Est	\$ 30,000	0.1%	\$ -	0.0%
2020 Est	\$ 30,000	0.1%	\$ -	0.0%
Average 6 Year Change (2009 - 2014)				16.7%
Average 6 Year Change (2010 - 2015)				16.7%
Average 6 Year Change (2011 - 2016)				-4.8%



Note - The increase in 2014 is due to payments received and reported in 4<sup>th</sup> quarter 2014 for taxes related to years 2012, 2013 and 2014.

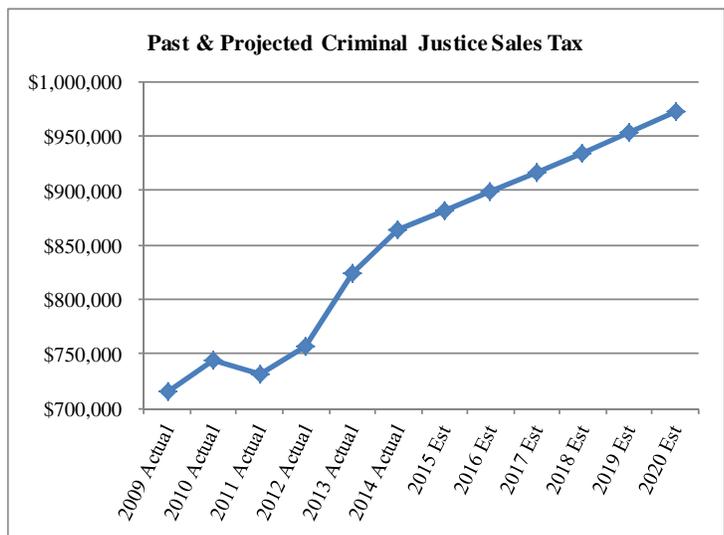
### Criminal Justice Sales Tax (RCW 82.14.340)

Criminal Justice Sales Tax is a local option sales tax of 0.10 percent that is collected in addition to retail sales tax and use taxes by the Department of Revenue. Ten percent of the funds are distributed to the county in which the tax was collected. The remainder of the funds (90%) is then distributed to the county (for unincorporated areas) and cities within the county based on population as last determined by the Office of Financial Management.

Moneys received from this tax must be expended for criminal justice purposes. Criminal justice purposes are defined as activities that substantially assist the criminal justice system, which may include circumstances where ancillary benefit to the civil justice system occurs, and which includes domestic violence services such as those provided by domestic violence programs, community advocates, and legal advocates, as defined by RCW 0.123.020.

In the expenditure of funds for criminal justice purposes, cities and counties, or any combination thereof, are authorized to participate in agreements to jointly expend funds for criminal justice purposes of mutual benefit. Such criminal justice purposes of mutual benefit include, but are not limited to, the construction, improvement, and expansion of jails, court facilities, juvenile justice facilities, and services with ancillary benefits to the civil justice system.

Year	Criminal Justice Sales Tax	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 715,292	2.1%	\$ (103,318)	-12.6%
2010 Actual	\$ 743,835	2.3%	\$ 28,543	4.0%
2011 Actual	\$ 732,065	2.2%	\$ (11,770)	-1.6%
2012 Actual	\$ 756,800	2.2%	\$ 24,735	3.4%
2013 Actual	\$ 824,003	2.3%	\$ 67,203	8.9%
2014 Actual	\$ 863,463	2.4%	\$ 39,460	4.8%
2015 Est	\$ 880,700	2.4%	\$ 17,237	2.0%
2016 Est	\$ 898,300	2.4%	\$ 17,600	2.0%
2017 Est	\$ 916,300	2.5%	\$ 18,000	2.0%
2018 Est	\$ 934,600	2.5%	\$ 18,300	2.0%
2019 Est	\$ 953,300	2.5%	\$ 18,700	2.0%
2020 Est	\$ 972,400	2.5%	\$ 19,100	2.0%
Average 6 Year Change (2009 - 2014)				2.9%
Average 6 Year Change (2010 - 2015)				2.6%
Average 6 Year Change (2011 - 2016)				3.1%



**Property Tax (RCW 84.52)**

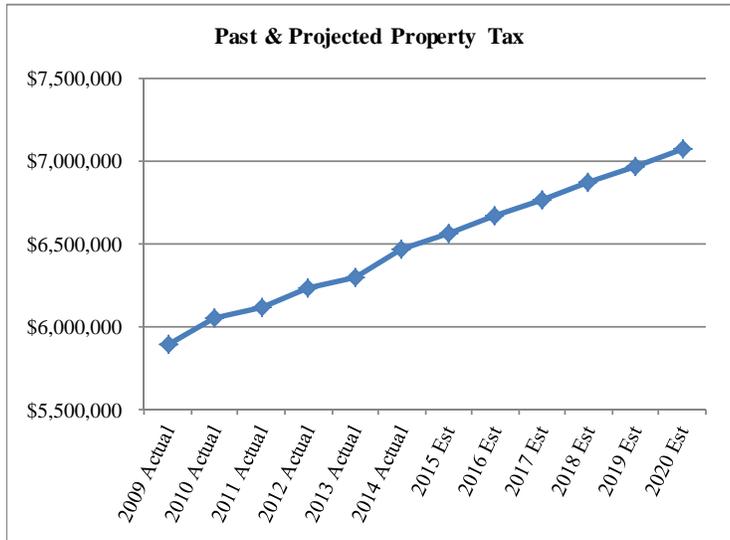
A property tax is a rate placed on each piece of property within the city and is used for general governmental purposes. The rate is expressed in “Dollars per \$1,000 of Assessed Value (AV), and is a function of the property tax levy permitted by law and adopted by the Lakewood City Council. In the City of Lakewood, as in other Washington cities, the maximum regular levy cannot exceed \$3.60 which includes the maximum regular levy of \$3.375 plus an additional \$0.225 per \$1,000 AV to provide for the Firemen’s Pension Fund.

Property tax is assessed on all land, buildings, and residential homes, and on inventory and improvements to commercial property within the Lakewood city limits.

Each year the City Council adopts a property tax rate by ordinance, which although established by ordinance is not codified. The ordinance must be provided to the Pierce County Council by November 30<sup>th</sup> as they have the duty to establish the actual property tax rate based upon the amount of property tax collections requested by a city, unless the City Council establishes a rate. The Lakewood City Council does not set the rate; however, does limit the amount of taxes to be collected.

The following tables show the City’s past and projected property tax. New construction and other add-ons such as administrative refunds and increase from state-assessed public utilities are also added to the 1% levy limit. Another factor affecting the actual property tax collection is delinquent taxes.

Year	Property Tax	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 5,895,610	17.5%	\$ 173,312	3.0%
2010 Actual	\$ 6,047,325	18.9%	\$ 151,715	2.6%
2011 Actual	\$ 6,116,332	18.4%	\$ 69,007	1.1%
2012 Actual	\$ 6,227,924	18.1%	\$ 111,592	1.8%
2013 Actual	\$ 6,295,819	17.8%	\$ 67,895	1.1%
2014 Actual	\$ 6,468,617	18.0%	\$ 172,798	2.7%
2015 Est	\$ 6,565,600	18.1%	\$ 96,983	1.5%
2016 Est	\$ 6,664,100	18.1%	\$ 98,500	1.5%
2017 Est	\$ 6,764,100	18.1%	\$ 100,000	1.5%
2018 Est	\$ 6,865,600	18.1%	\$ 101,500	1.5%
2019 Est	\$ 6,968,600	18.1%	\$ 103,000	1.5%
2020 Est	\$ 7,073,100	18.1%	\$ 104,500	1.5%
Average 6 Year Change (2009 - 2014)				1.5%
Average 6 Year Change (2010 - 2015)				1.3%
Average 6 Year Change (2011 - 2016)				1.4%



Property tax is the second largest revenue source for Lakewood and is deposited into the General Fund for general governmental operations. The City's property tax levy amount is subject to a number of limitations in the state statute:

1. The \$1.60 Levy Cap:

The state constitution establishes the maximum regular property tax levy for all taxing districts combined at 1%, or \$10 per \$1000 market value of the property. This cap is further divided by the RCW to the various taxing districts, with the maximum regular property tax levy for most cities at \$3.375 per thousand dollars assessed valuation (AV). Cities with the Firemen's Pension Fund can levy an additional \$0.225 per thousand dollars AV, resulting in a maximum levy of \$3.60 per thousand dollars AV.

For cities belonging to a fire district and/or library district, such as Lakewood, the combined total levies for the City and special districts cannot exceed \$3.60 per thousand dollars AV. The amount the City could levy is reduced by what the library district and the fire district are levying. The library and fire districts each have a maximum allowed rate of \$0.50 and \$1.50 respectively. If both levy the maximum amount, the City can only levy up to \$1.60. If one or both of the special districts are not levying the maximum amount, the City's portion could exceed \$1.60, but must reduce its levy by the same amount if the library or fire district raises its levy in the future; so that the combined total is never above \$3.60. Currently, the Fire District and the Library District are both levying at their maximum amount; therefore the City's maximum levy rate is \$1.60.

This levy cap can be exceeded (excess levy) with voter approval. Depending on its purpose, if the levy were to be used for operational and maintenance purposes (O & M levy), the voters' approval is only good for a year. If the additional levy is for capital purposes, the approval does not have to have a time limit; however, one is normally given based on the expected life of the bonds.

2. The 106 percent lid and other limits in property tax growth rates:

Before 1997, a taxing district could increase the property tax levy amount annually by 6% (for a total of 106% of the amount levied in the previous year), up to the applicable levy cap. This growth rate limit was established in 1973 as the legislature responded to people's concerns that property taxes were rising too fast with the real estate boom.

Initiative 747 (approved by voters in 2001) further lowered the limit to the lesser of 1% or inflation. Property tax growth resulted from new construction; changes in value of state-assessed utility property, and newly annexed property (collectively referred to as new construction”) are exempted from the lid/limit factor and may be added to the tax levy. The growth limit can be "lifted" by voters. A "lid lift" vote requires a simple majority voter approval, and the amount is added to the levy base for future years.

The General Levy property tax is the property tax levied by the City for general governmental purposes. It is determined by the following equation:

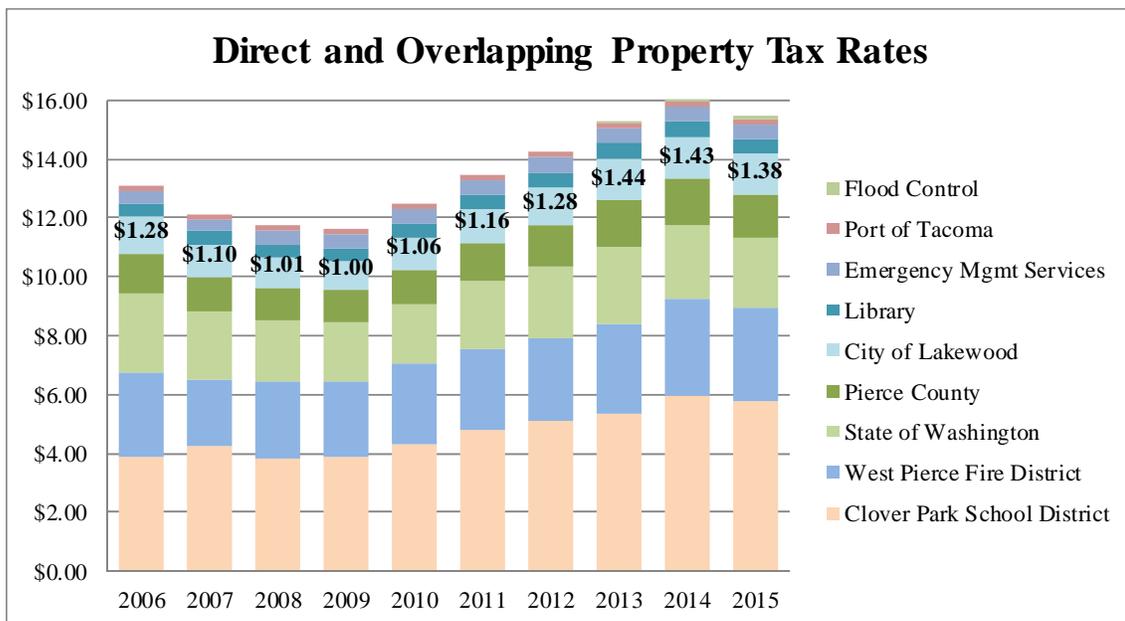
$$\text{Rate per } \$1,000 \text{ AV} = \text{Amount of Property Tax to be Collected} / \text{Assessed Value divided by } \$1,000$$

The rate per \$1,000 is a function of the total amount of taxes generated divided by the City’s total AV.

In addition to the City’s general levy, property owners in Lakewood must also pay taxes to other taxing districts.

The following table provides historical and current rates by taxing districts.

Taxing District	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Clover Park School District	\$ 3.87	\$ 4.22	\$ 3.82	\$ 3.86	\$ 4.33	\$ 4.79	\$ 5.11	\$ 5.34	\$ 5.98	\$ 5.77
West Pierce Fire District	2.89	2.28	2.65	2.56	2.69	2.77	2.82	3.03	3.26	3.17
State of Washington	2.64	2.29	2.07	2.02	2.07	2.27	2.41	2.63	2.53	2.38
Pierce County	1.38	1.18	1.08	1.08	1.16	1.29	1.42	1.58	1.56	1.48
City of Lakewood	1.28	1.10	1.01	1.00	1.06	1.16	1.28	1.44	1.43	1.38
Library	0.40	0.48	0.44	0.44	0.47	0.50	0.50	0.50	0.50	0.50
Emergency Mgmt Services	0.42	0.36	0.50	0.49	0.50	0.50	0.50	0.50	0.50	0.50
Port of Tacoma	0.19	0.19	0.19	0.18	0.18	0.18	0.18	0.18	0.18	0.18
Flood Control	-	-	-	-	-	-	-	0.10	0.10	0.10
<b>Total Levy Rate</b>	<b>\$ 13.07</b>	<b>\$ 12.10</b>	<b>\$ 11.76</b>	<b>\$ 11.63</b>	<b>\$ 12.46</b>	<b>\$ 13.46</b>	<b>\$ 14.22</b>	<b>\$ 15.30</b>	<b>\$ 16.04</b>	<b>\$ 15.47</b>
<b>AV (in billions)</b>	<b>\$ 4.333</b>	<b>\$ 5.147</b>	<b>\$ 5.748</b>	<b>\$ 5.948</b>	<b>\$ 5.693</b>	<b>\$ 5.316</b>	<b>\$ 4.884</b>	<b>\$ 4.420</b>	<b>\$ 4.495</b>	<b>\$ 4.748</b>

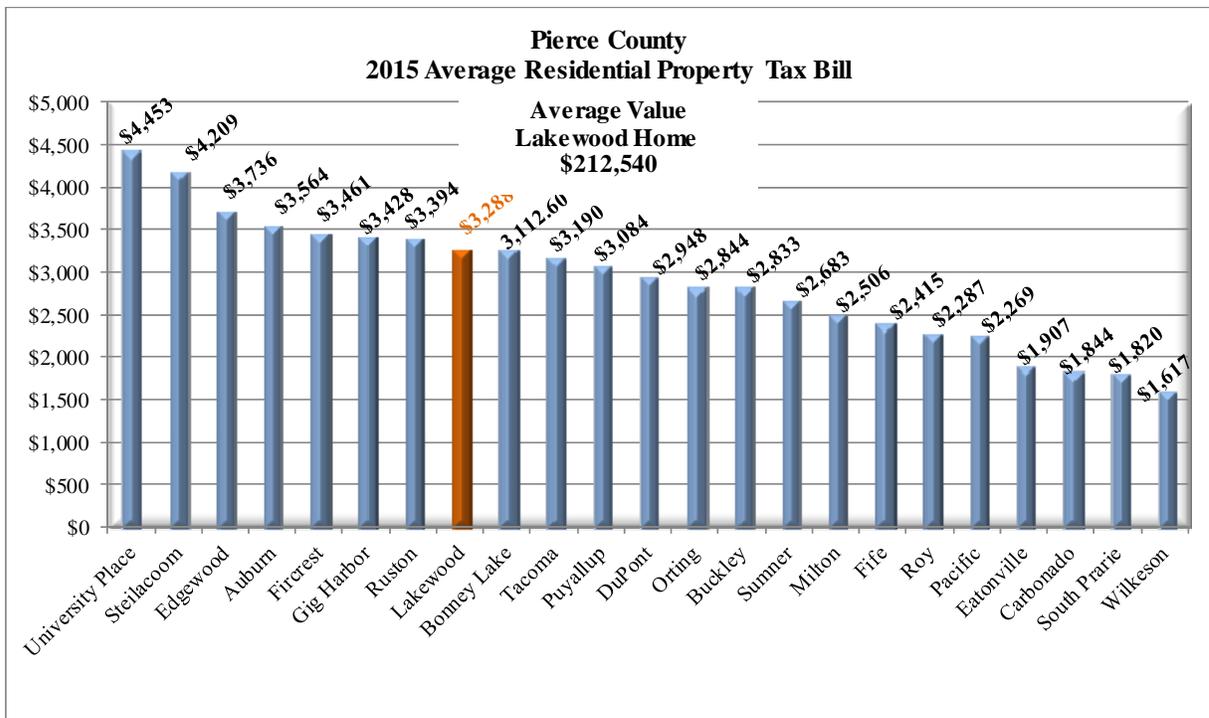
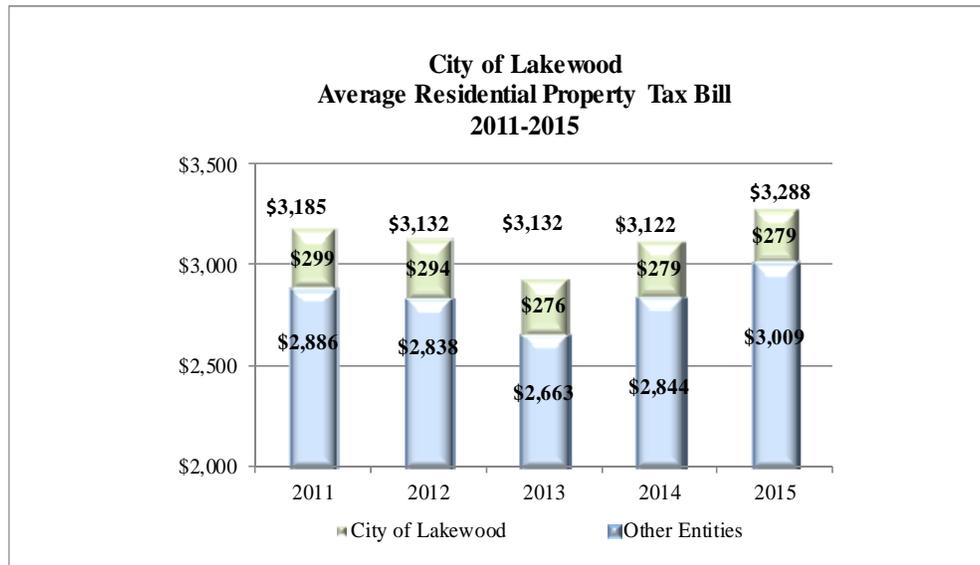


Most properties in Lakewood are taxed at \$15.47 per \$1000 AV in 2015, of which the City receives approximately 9% or \$1.38 per \$1000 AV to provide local services.

Therefore, for each \$1 property tax paid, less than 9¢ is available for City services and the remaining 91¢ goes to other taxing jurisdictions.



The Pierce County Assessor's Office reports the average 2015 residential property tax bill (including schools, state, fire, library, port, city, etc.) in Lakewood totals \$3,288. The following charts and tables provide: a trend for the average residential property tax bill for the last five years; a comparison of the average residential property tax bill in Lakewood compared to other Pierce County cities; and comparison of the City of Lakewood's 2015 property tax rate compared to other Pierce County cities.



2015 Property Tax Rates - Pierce County Cities											
City	State of WA	Pierce County	Port of Tacoma	Flood Control	City	EMS	School District	Rural Library	Parks	Fire/Other	Total
DuPont	2.39	1.48	0.18	0.10	1.17	0.48	4.93	0.50	0.00	0.00	\$ 11.23
Gig Harbor	2.39	1.48	0.18	0.10	1.41	0.47	2.80	0.50	0.46	1.50	\$ 11.29
Milton	2.39	1.48	0.18	0.10	1.60	0.46	4.58	0.50	0.00	1.50	\$ 12.79
Steilcoom	2.39	1.48	0.18	0.10	2.74	0.50	4.93	0.50	0.00	0.00	\$ 12.82
Pacific	2.39	1.48	0.18	0.10	1.60	0.00	6.09	0.50	0.00	1.18	\$ 13.52
Eatonville	2.39	1.48	0.18	0.10	3.10	0.50	5.47	0.50	0.00	0.00	\$ 13.72
Puyallup	2.39	1.48	0.18	0.10	1.95	0.50	6.50	0.00	0.00	1.15	\$ 14.25
Sumner	2.39	1.48	0.18	0.10	0.59	0.46	7.15	0.50	0.00	1.50	\$ 14.35
Edgewood	2.39	1.48	0.18	0.10	1.34	0.46	6.50	0.50	0.00	1.50	\$ 14.45
Fircrest	2.39	1.48	0.18	0.10	2.41	0.50	7.69	0.00	0.00	0.00	\$ 14.75
Fife	2.39	1.48	0.18	0.10	1.60	0.50	6.50	0.50	0.00	1.50	\$ 14.75
Ruston	2.39	1.48	0.18	0.10	2.93	0.00	7.69	0.00	0.00	0.00	\$ 14.77
Auburn	2.39	1.48	0.18	0.10	2.08	0.00	7.15	0.50	0.00	1.18	\$ 15.06
Roy	2.39	1.48	0.18	0.10	1.93	0.50	7.01	0.00	0.00	1.50	\$ 15.09
Wilkeson	2.39	1.48	0.18	0.10	2.70	0.44	7.46	0.50	0.00	0.00	\$ 15.25
<b>Lakewood</b>	<b>2.39</b>	<b>1.48</b>	<b>0.18</b>	<b>0.10</b>	<b>1.38</b>	<b>0.50</b>	<b>5.77</b>	<b>0.50</b>	<b>0.00</b>	<b>3.17</b>	<b>\$ 15.47</b>
Bonney Lake	2.39	1.48	0.18	0.10	1.43	0.46	7.46	0.50	0.00	1.50	\$ 15.50
South Prairie	2.39	1.48	0.18	0.10	3.10	0.50	7.46	0.50	0.00	0.00	\$ 15.71
Buckley	2.39	1.48	0.18	0.10	3.25	0.50	7.46	0.50	0.00	0.00	\$ 15.86
Carbonado	2.39	1.48	0.18	0.10	1.66	0.50	9.61	0.00	0.00	0.00	\$ 15.92
Orting	2.39	1.48	0.18	0.10	1.60	0.50	7.70	0.50	0.00	2.26	\$ 16.71
University Place	2.39	1.48	0.18	0.10	1.35	0.50	7.69	0.50	0.00	2.92	\$ 17.11
Tacoma	2.39	1.48	0.18	0.10	3.21	0.50	8.85	0.00	1.80	0.00	\$ 18.51

**Gambling Excise Tax (RCW 9.46)**

Cities are authorized to assess gambling excise tax on gambling operations. A comparison of the City’s rate versus the maximum rate authorized under Washington State law is provided below.

Activity	Rate Imposed	Maximum Amount Authorized Per State Law
Punch Boards	3% of gross receipts	10% of gross receipts
Pull Tabs	5% of gross receipts	10% of gross receipts
Bingo	5% of gross receipts	5% of gross receipts
Raffles	5% of gross receipts	5% of gross receipts
Amusement Games	2% of gross receipts less amount paid as prizes	2% of gross receipts less amount paid as prizes
Card Room	11% of gross receipts	20% of gross receipts

Bona fide charitable or nonprofit organizations, as defined by RCW 9.46.02.09, conducting bingo, raffles, amusement games, or gambling within the City are exempt from payment of gambling excise taxes to the City.

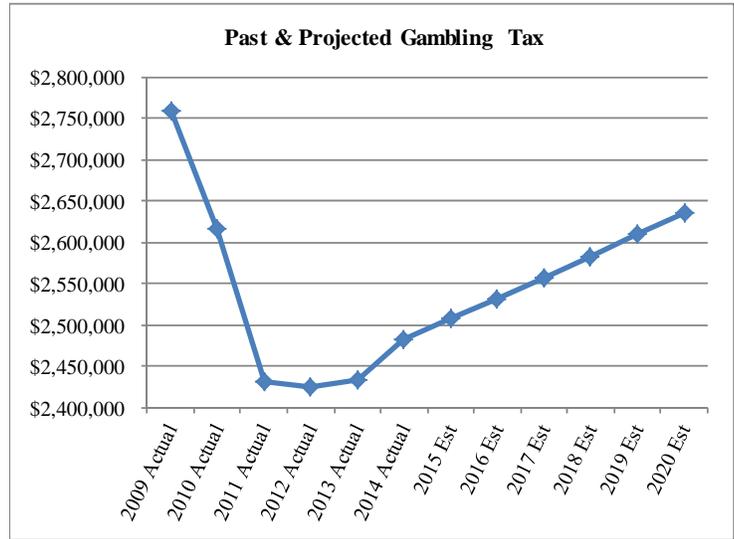
RCW 9.46.113 states that cities that levy gambling taxes “shall use the revenue from such tax primarily for the purpose of enforcement of the provisions of this chapter.” In 1991, the Washington State Supreme Court handed down a decision (American Legion Post No. 32 v. City of Walla Walla) that clarified the definition of “primarily.” In that decision, the court said that gambling tax must “first be used” for gambling law enforcement purposes to the extent necessary for that city. The remaining funds may be used for any general government purpose. The court

also recognized that enforcement does not necessarily encompass only police activity related to gambling activities. A general police presence can help prevent illegal gambling activities.

The majority of the City’s gambling tax comes from card rooms (94%) and the remainder comes primarily from punchboards and pull-tabs.

Gambling taxes are due by the 15<sup>th</sup> day of the month following the month in which the tax is accrued and are accounted for in the General Fund.

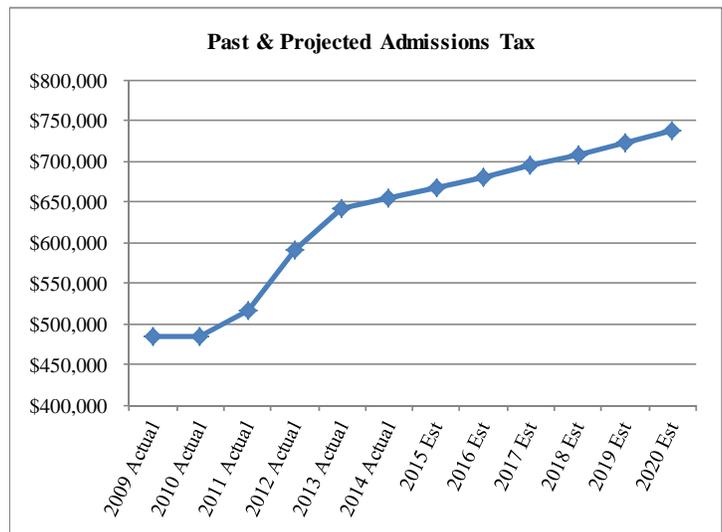
Year	Gambling Tax	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 2,759,297	8.2%	\$ (209,277)	-7.0%
2010 Actual	\$ 2,615,460	8.2%	\$ (143,837)	-5.2%
2011 Actual	\$ 2,432,400	7.3%	\$ (183,060)	-7.0%
2012 Actual	\$ 2,425,133	7.0%	\$ (7,267)	-0.3%
2013 Actual	\$ 2,434,051	6.9%	\$ 8,918	0.4%
2014 Actual	\$ 2,482,403	6.9%	\$ 48,352	2.0%
2015 Est	\$ 2,507,300	6.9%	\$ 24,897	1.0%
2016 Est	\$ 2,532,300	6.9%	\$ 25,000	1.0%
2017 Est	\$ 2,557,500	6.9%	\$ 25,200	1.0%
2018 Est	\$ 2,583,100	6.8%	\$ 25,600	1.0%
2019 Est	\$ 2,608,900	6.8%	\$ 25,800	1.0%
2020 Est	\$ 2,635,000	6.7%	\$ 26,100	1.0%
Average 6 Year Change (2009 - 2014)				-1.9%
Average 6 Year Change (2010 - 2015)				-0.7%
Average 6 Year Change (2011 - 2016)				0.7%



**Admissions Tax (RCW 36.38)**

An admissions tax of 5% is levied and imposed upon every person (including children without regard to age) who pays and admission charge to any place or event including play tickets, entrance fees and cover charges to clubs. The tax is due to the City of Lakewood from the person or organization collecting the admission fee by the 15<sup>th</sup> day of the month following the “reporting period” in which the activity occurred. The reporting periods are two-month blocks of time (i.e. Jan/Feb reporting period due March 15<sup>th</sup>).

Year	Admissions Tax	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 485,308	1.4%	\$ (26,423)	-5.2%
2010 Actual	\$ 484,607	1.5%	\$ (701)	-0.1%
2011 Actual	\$ 517,350	1.6%	\$ 32,743	6.8%
2012 Actual	\$ 591,704	1.7%	\$ 74,354	14.4%
2013 Actual	\$ 641,151	1.8%	\$ 49,447	8.4%
2014 Actual	\$ 654,011	1.8%	\$ 12,860	2.0%
2015 Est	\$ 667,100	1.8%	\$ 13,089	2.0%
2016 Est	\$ 680,400	1.8%	\$ 13,300	2.0%
2017 Est	\$ 694,000	1.9%	\$ 13,600	2.0%
2018 Est	\$ 707,900	1.9%	\$ 13,900	2.0%
2019 Est	\$ 722,100	1.9%	\$ 14,200	2.0%
2020 Est	\$ 736,500	1.9%	\$ 14,400	2.0%
Average 6 Year Change (2009 - 2014)				4.3%
Average 6 Year Change (2010 - 2015)				4.6%
Average 6 Year Change (2011 - 2016)				4.0%



**Utility Tax (RCW 35.21.870)**

Cities and towns in Washington State are authorized to levy a business and occupation tax (RCW 35.22.280(32)) on public utility businesses based on revenues they generate within the city or town, known as a utility tax. The rate of taxes for electric, phone, and natural gas utilities are limited to 6% (RCW 35.21.870) without voter approval. No limitation on tax rates on other public utilities. Utility taxes are levied on the gross income earned by private utilities from operations within the City of Lakewood boundaries. Taxable utilities include electric, natural gas, cable, cellular, telephone, and solid waste.

Utility	Rate
Electric	5%
Natural Gas	5%
Cable	6%
Cellular	6%
Telephone	6%
Solid Waste	6%
Stormwater	6%

Prior to 2011, utility tax revenues were deposited into the general, street o&m, and street capital funds. The breakdown of utility tax receipts by fund is in the following table.

Year	Utility Tax Revenue Allocation by Fund			Total	Chg Over Prior Year	
	General Fund	Street O&M	Street CIP		\$	%
2009 Actual	\$ 4,947,757	\$ 754,880	\$ 61,950	\$ 5,764,587	\$ (170,297)	-2.9%
2010 Actual	\$ 4,448,209	\$ 680,143	\$ 62,570	\$ 5,190,922	\$ (573,665)	-10.0%
2011 Actual	\$ 6,047,025	\$ -	\$ -	\$ 6,047,025	\$ 856,103	16.5%
2012 Actual	\$ 5,622,338	\$ -	\$ -	\$ 5,622,338	\$ (424,687)	-7.0%
2013 Actual	\$ 5,899,854	\$ -	\$ -	\$ 5,899,854	\$ 277,516	4.9%
2014 Actual	\$ 5,747,855	\$ -	\$ -	\$ 5,747,855	\$ (151,999)	-2.6%
2015 Est	\$ 5,642,000	\$ -	\$ -	\$ 5,642,000	\$ (105,855)	-1.8%
2016 Est	\$ 5,642,000	\$ -	\$ -	\$ 5,642,000	\$ -	0.0%
2017 Est	\$ 5,642,000	\$ -	\$ -	\$ 5,642,000	\$ -	0.0%
2018 Est	\$ 5,642,000	\$ -	\$ -	\$ 5,642,000	\$ -	0.0%
2019 Est	\$ 5,642,000	\$ -	\$ -	\$ 5,642,000	\$ -	0.0%
2020 Est	\$ 5,642,000	\$ -	\$ -	\$ 5,642,000	\$ -	0.0%
Average 6 Year Change (2009 - 2014)						0.0%
Average 6 Year Change (2010 - 2015)						1.3%
Average 6 Year Change (2011 - 2016)						-1.2%

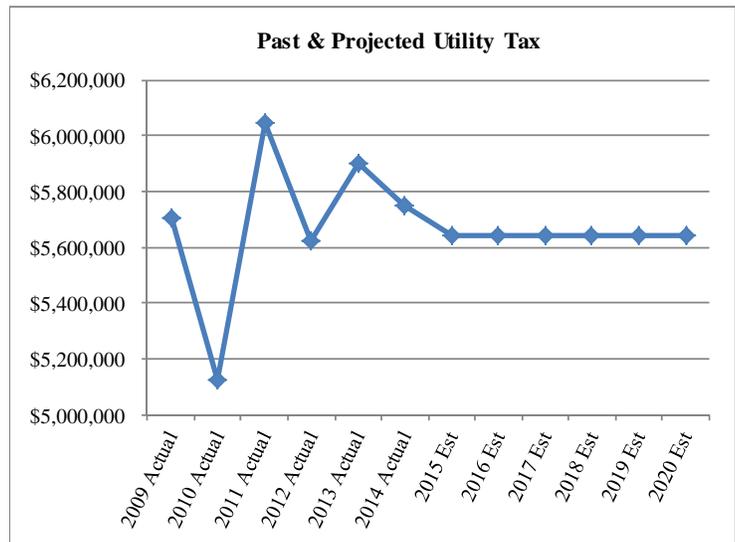
Utility Tax by Type										
Change Over Prior Year										
Type	2011	2012	2013	2014	2015 Est	2016 Est	2017 Est	2018 Est	2019 Est	2020 Est
<b>Electricity</b>	\$ 1,360,252	\$ 1,402,152	\$ 1,602,288	\$ 1,595,942	\$ 1,580,000	\$ 1,580,000	\$ 1,580,000	\$ 1,580,000	\$ 1,580,000	\$ 1,580,000
\$ Change	\$49,834	\$41,900	\$200,136	(\$6,346)	(\$15,942)	\$0	\$0	\$0	\$0	\$0
% Change	4%	3%	14%	0%	-1%	0%	0%	0%	0%	0%
<b>Natural Gas</b>	864,155	787,425	762,036	720,699	657,000	657,000	657,000	657,000	657,000	657,000
\$ Change	\$80,871	(\$76,730)	(\$25,389)	(\$41,337)	(\$63,699)	\$0	\$0	\$0	\$0	\$0
% Change	10%	-9%	-3%	-5%	-9%	0%	0%	0%	0%	0%
<b>Solid Waste</b>	681,964	596,041	740,532	720,197	747,000	747,000	747,000	747,000	747,000	747,000
\$ Change	\$111,166	(\$85,923)	\$144,491	(\$20,335)	\$26,803	\$0	\$0	\$0	\$0	\$0
% Change	19%	-13%	24%	-3%	4%	0%	0%	0%	0%	0%
<b>Cable</b>	879,211	874,579	942,278	944,860	990,000	990,000	990,000	990,000	990,000	990,000
\$ Change	\$23,651	(\$4,632)	\$67,699	\$2,582	\$45,140	\$0	\$0	\$0	\$0	\$0
% Change	3%	-1%	8%	0%	5%	0%	0%	0%	0%	0%
<b>Phone/Cell</b>	1,948,426	1,806,362	1,689,516	1,602,189	1,503,000	1,503,000	1,503,000	1,503,000	1,503,000	1,503,000
\$ Change	\$277,564	(\$142,064)	(\$116,846)	(\$87,327)	(\$99,189)	\$0	\$0	\$0	\$0	\$0
% Change	17%	-7%	-6%	-5%	-6%	0%	0%	0%	0%	0%
<b>Storm Drainage</b>	313,016	155,781	163,204	163,968	165,000	165,000	165,000	165,000	165,000	165,000
\$ Change	\$313,016	(\$157,235)	\$7,423	\$764	\$1,032	\$0	\$0	\$0	\$0	\$0
% Change	n/a	-50%	5%	0%	1%	0%	0%	0%	0%	0%
<b>Total</b>	\$ 6,047,024	\$ 5,622,340	\$ 5,899,854	\$ 5,747,855	\$ 5,642,000	\$ 5,642,000	\$ 5,642,000	\$ 5,642,000	\$ 5,642,000	\$ 5,642,000
\$ Change	\$ 856,103	\$ (424,687)	\$ 277,516	(\$151,999)	(\$105,855)	\$0	\$0	\$0	\$0	\$0
% Change	16%	-7%	5%	-3%	-2%	0%	0%	0%	0%	0%

Note - The 2011 storm drainage revenue is high due receiving 2010 revenues in 2011.

Beginning in 2011, the utility tax is a general purpose revenue source received into the General Fund. For purposes of showing the utility tax revenue collections as a percentage of General and Street O&M funds, the portion accounted for in the Street Capital Fund is excluded in the table below.

The 2015 year-end estimate reflects a decrease in electricity, natural gas, and phone/cell, offset by increases in solid waste and cable. Since utility tax is an unpredictable revenue source, no change is estimated in future years.

Year	Utility Tax	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 5,702,637	16.9%	\$ (173,247)	-2.9%
2010 Actual	\$ 5,128,352	16.0%	\$ (574,285)	-10.1%
2011 Actual	\$ 6,047,025	18.2%	\$ 918,673	17.9%
2012 Actual	\$ 5,622,338	16.3%	\$ (424,687)	-7.0%
2013 Actual	\$ 5,899,854	16.7%	\$ 277,516	4.9%
2014 Actual	\$ 5,747,855	16.0%	\$ (151,999)	-2.6%
2015 Est	\$ 5,642,000	15.6%	\$ (105,855)	-1.8%
2016 Est	\$ 5,642,000	15.3%	\$ -	0.0%
2017 Est	\$ 5,642,000	15.1%	\$ -	0.0%
2018 Est	\$ 5,642,000	14.9%	\$ -	0.0%
2019 Est	\$ 5,642,000	14.6%	\$ -	0.0%
2020 Est	\$ 5,642,000	14.4%	\$ -	0.0%
Average 6 Year Change (2009 - 2014)				0.1%
Average 6 Year Change (2010 - 2015)				1.5%
Average 6 Year Change (2011 - 2016)				-1.2%



The City of Lakewood offers a **utility tax relief program** to reimburse qualifying low income seniors and disabled persons for their utility tax payments. To qualify a person must be either 62 years of age or older or be permanently disabled, and the person must have an income less than 50% of the median income. Applicants must be a resident of Lakewood and the amount of relief will be prorated on a monthly basis for each month that the customer was a resident. Applicants must apply each year for the program. The maximum relief available is \$30 per year (\$10 per utility for electric, natural gas and telephone).

### Real Estate Excise Tax (REET)

The State of Washington is authorized to levy a real estate excise tax on all sales of real estate (measured by the full selling price, including the amount of any liens, mortgages and other debts given to secure the purchase) at a rate of 1.28 percent. A locally-imposed tax is also authorized. All cities and counties may levy a quarter percent tax (described as "the first quarter percent of the real estate excise tax" or "REET 1"). Cities and counties planning under the Growth Management Act (GMA) have the authority to levy a second quarter percent tax (REET 2). The statute further specifies that if a county is required to plan under GMA or if a city is located in such a county, the tax may be levied by a vote of the legislative body. If, however, the county chooses to plan under GMA, the tax must be approved by a majority of the voters. The City of Lakewood enacted both the first ¼% and second ¼% tax, for a total of 0.50%.

### REET 1 [RCW 82.46.010](#):

Initially authorized in 1982, cities and counties can use the receipts of REET 1 for all capital purposes. An amendment in 1992 states that cities and counties with a population of 5,000 or more planning under the GMA must spend REET 1 receipts solely on capital projects that are listed in the capital facilities plan element of their comprehensive plan.

Capital projects are: *public works projects of a local government for planning, acquisition, construction, reconstruction, repair, replacement, rehabilitation, or improvement of streets; roads; highways; sidewalks; street and road lighting systems; traffic signals; bridges; domestic water systems; storm and sanitary sewer systems; parks; recreational facilities; law enforcement facilities; fire protection facilities; trails; libraries; administrative and judicial facilities; and technology infrastructure that is integral to the capital projects.*

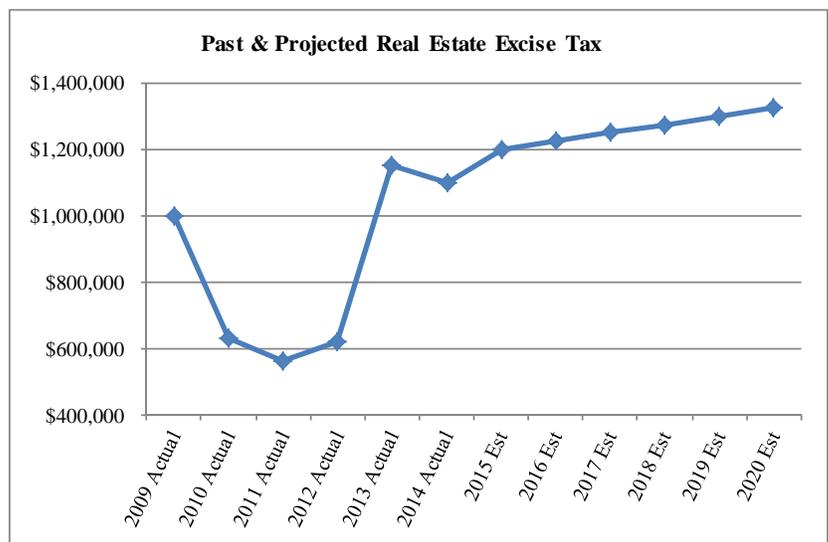
Receipts pledged to debt retirement prior to April 1992 and/or spent prior to June 1992 are grandfathered from this restriction.

**REET 2 [RCW 82.46.035](#):**

The second quarter percent of the real estate excise tax (authorized in 1990) provides funding for cities and counties to finance capital improvements required to occur concurrently with growth under the Growth Management Act. An amendment in 1992 defines the "capital project" as:

*Public works projects of a local government for planning, acquisition, construction, reconstruction, repair, replacement, rehabilitation, or improvement of streets, roads, highways, sidewalks, street and road lighting systems, traffic signals, bridges, domestic water systems, storm and sanitary sewer systems, and planning, construction, reconstruction, repair, rehabilitation, or improvement of parks.*

Year	REET	Chg Over Prior Year	
		\$	%
2009 Actual	\$ 997,645	\$ (3,615)	-0.4%
2010 Actual	\$ 631,619	\$ (366,026)	-36.7%
2011 Actual	\$ 561,659	\$ (69,960)	-11.1%
2012 Actual	\$ 621,821	\$ 60,162	10.7%
2013 Actual	\$ 1,151,297	\$ 529,476	85.1%
2014 Actual	\$ 1,100,298	\$ (50,999)	-4.4%
2015 Est	\$ 1,200,000	\$ 99,702	9.1%
2016 Est	\$ 1,224,000	\$ 24,000	2.0%
2017 Est	\$ 1,248,000	\$ 24,000	2.0%
2018 Est	\$ 1,273,000	\$ 25,000	2.0%
2019 Est	\$ 1,298,000	\$ 25,000	2.0%
2020 Est	\$ 1,324,000	\$ 26,000	2.0%
Average 6 Year Change (2009 - 2014)			1.6%
Average 6 Year Change (2010 - 2015)			7.9%
Average 6 Year Change (2011 - 2016)			9.0%



**[Transportation Benefit District Vehicle Fees \(RCW 36.73.020, RCW 82.80.140\)](#)**

The City is authorized by state law to establish a transportation benefit district (TBD) for the purpose of acquiring, constructing, improving, providing, and funding a transportation improvement within the district that is consistent with any existing state, regional, or local transportation plans and necessitated by existing or reasonably foreseeable congesting levels. State law authorizes a TBD to fix and impose an annual vehicle license fee (VLF), not to exceed one hundred dollars per vehicle registered in the district.

On August 6, 2012, the Lakewood City Council adopted Ordinance #550, creating a TBD in the City of Lakewood, referred to as the Lakewood TBD. The TBD is governed by the members of the Lakewood City Council as the District’s Board of Directors and the Mayor serves as the Chair of the Board.

On September 15, 2014, the Lakewood TBD adopted Ordinance # TBD-01, authorizing an annual \$20 vehicle licensing fee for the TBD. The TBD Board found this fee is the best way to preserve, maintain, operate, construct,

or reconstruct the transportation infrastructure of the City of Lakewood and fund transportation improvements within the district that are consistent with existing state, regional or local transportation plans necessitated by existing or reasonably foreseeable congestion levels.

The \$20 VLF, effective March 2015 applies to the following:

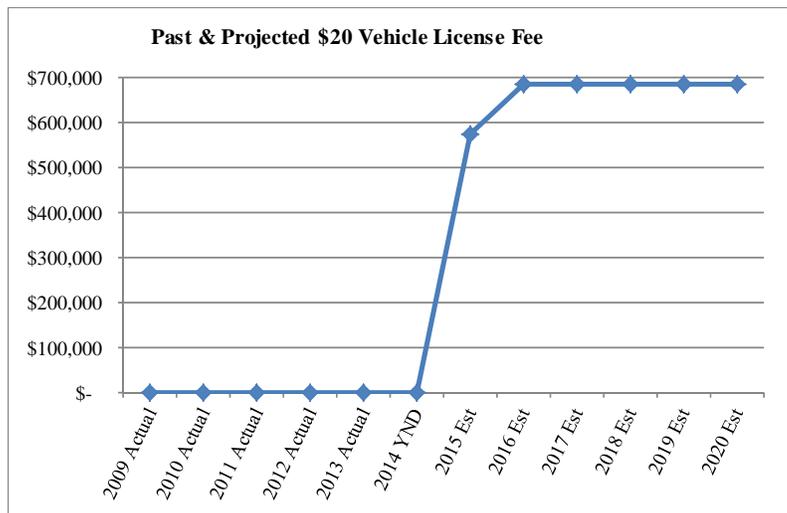
- Auto stage, six seats or less
- Commercial trailer
- For hire vehicle, six seats or less
- Mobile home (if registered)
- Motor home
- Motorcycle
- Passenger Car
- Sports utility vehicle
- Tow truck
- Trailer, over 2000 pounds (but if private use single-axel, it's exempt)
- Travel trailer; and
- Each vehicle subject to grow weight license fees with a scale weight of 6000 pounds or less

The following vehicle are exempt from the \$20 VLF:

- Campers, as defined in RCW 46.04.085
- Farm tractors or farm vehicles, as defined in RCW 46.04.180 and 46.04.181
- Mopeds, as defined in RCW 46.04.304
- Off-road and non-highway vehicles, as defined in RCW 46.04.365
- Private use single-axel trailer, as defined RCW 46.04.422
- Snowmobiles, as defined in RCW 46.04.546; and
- Vehicles registered under chapter 46.87 RCW and the international registration plan.

The vehicle license fee is expected to generate \$4.08M between 2015 and 2020. The City will also use \$5.06M of General Fund sources for a combined total of \$9.14M. This \$9.14M along with revenues generated from real estate excise tax, motor vehicle fuel tax and grants will provide \$15.67M of needed improvements to the City streets and roads over the next six years (2015-2020).

Year	\$20 Vehicle License Fee	Chg Over Prior Year	
		\$	%
2009 Actual	\$ -	\$ -	n/a
2010 Actual	\$ -	\$ -	n/a
2011 Actual	\$ -	\$ -	n/a
2012 Actual	\$ -	\$ -	n/a
2013 Actual	\$ -	\$ -	n/a
2014 YND	\$ -	\$ -	n/a
2015 Est	\$ 572,000	\$ 572,000	n/a
2016 Est	\$ 685,000	\$ 113,000	19.8%
2017 Est	\$ 685,000	\$ -	0.0%
2018 Est	\$ 685,000	\$ -	0.0%
2019 Est	\$ 685,000	\$ -	0.0%
2020 Est	\$ 685,000	\$ -	0.0%
Average 6 Year Change (2009 - 2014)			n/a
Average 6 Year Change (2010 - 2015)			16.7%
Average 6 Year Change (2011 - 2016)			16.7%



## Hotel/Motel Lodging Tax

The hotel/motel lodging tax is comprised of the transient rental income tax and the special hotel/motel tax and applies to charges for lodging at hotels, motels, rooming houses, private campgrounds, RV parks, and similar facilities for periods of less than one month. The revenues are to be used solely for the purpose for the purpose of paying all or any part of the cost of tourism promotion, acquisition of tourism-related facilities, or operation of tourism-related facilities. Municipalities may, under chapter 39.34 RCW, agree to the utilization of revenue from taxes imposed under this chapter for the purposes of funding a multi-jurisdictional tourism-related facility.

The program is administered by the Department of Revenue and distributions are made by the Office of State Treasurer monthly. Distributions are received into the City’s Hotel/Motel Lodging Tax Fund.

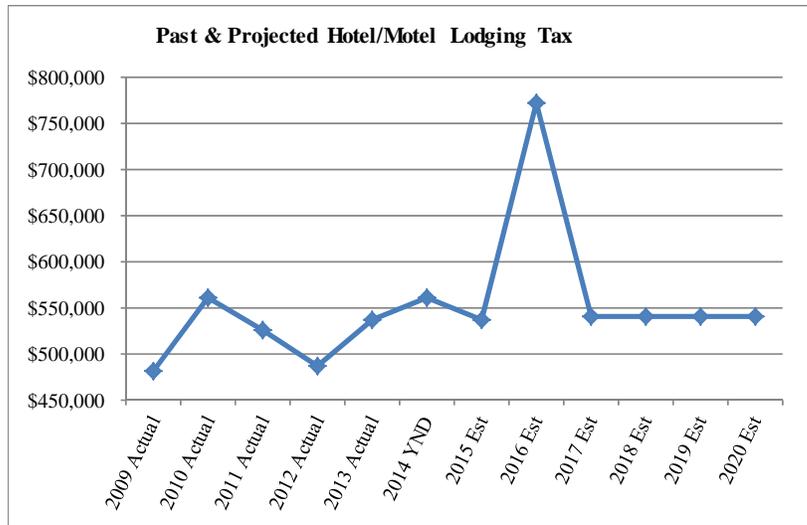
### Transient Rental Income Tax (RCW 67.28.180)

The City imposed a 2.0% transient rental income tax effective March 1996. The tax is credited against the state retail sales tax so that the hotel/motel tax is not an additional tax for the customer but represents sharing of the state retail sales tax receipts on lodging with the city (State Shared Revenues).

### Special Hotel/Motel Tax (RCW 67.28.181)

The City imposed a 2% special hotel/motel tax in June 1996 and an additional 3% in June 1997 for a total rate of 5%. The combined rate of state and local retail sales tax (except RTA tax), the state convention center tax, and any special hotel/motel taxes may not exceed 12%. However, a higher aggregate rate cap applies for jurisdictions that previously levied higher hotel/motel tax rates (such as Lakewood which was grandfathered.) As reflected in the above table, Pierce Transit and Sound Transit rates were reduced due to the rate limitations.

Year	Hotel/Motel Lodging Tax	Chg Over Prior Year	
		\$	%
2009 Actual	\$ 481,661	\$ (106,273)	-18.1%
2010 Actual	\$ 560,341	\$ 78,680	16.3%
2011 Actual	\$ 525,239	\$ (35,102)	-6.3%
2012 Actual	\$ 486,709	\$ (38,530)	-7.3%
2013 Actual	\$ 537,009	\$ 50,300	10.3%
2014 YND	\$ 559,866	\$ 22,857	4.3%
2015 Est	\$ 675,000	\$ 115,134	20.6%
2016 Est	\$ 857,143	\$ 182,143	27.0%
2017 Est	\$ 612,000	\$ (245,143)	-28.6%
2018 Est	\$ 625,000	\$ 13,000	2.1%
2019 Est	\$ 638,000	\$ 13,000	2.1%
2020 Est	\$ 650,000	\$ 12,000	1.9%
Average 6 Year Change (2009 - 2014)			2.3%
Average 6 Year Change (2010 - 2015)			2.8%
Average 6 Year Change (2011 - 2016)			6.5%



Use of the hotel/motel lodging tax per the City of Lakewood’s Lodging Tax Funding Guidelines and commensurate with state statutes:

- 4% (2% from transient rental income tax + 2% from special hotel/motel) – Can be used for tourism, promotion, or the acquisition of tourism-related facilities, or operations of tourism-related facilities.

- 3% - Can only be used for the acquisition, construction, expansion, marketing, management, and financing of convention facilities, and facilities necessary to support major tourism destination attractions that serve a minimum of one million visitors per year.

## LICENSES, PERMITS & FEES

### Franchise Fees

Franchise fees are charges levied on private utilities for their use of City streets and other public properties to place utility infrastructure and to recoup City costs of administering franchise agreements. The franchise fees on light, natural gas, and telephone utilities are limited by statute to the actual administrative expenses incurred by the City directly related to receiving and approving permits, licenses, or franchisees. Cable TV franchise fees are governed by the Federal Cable Communications Policy Act of 1996 and are negotiated with cable companies for an amount not to exceed 5% of gross revenues.

A list of utilities and the applicable assessed on rates on utility tax and franchise fee and franchise agreement expiration is provided in the following table.

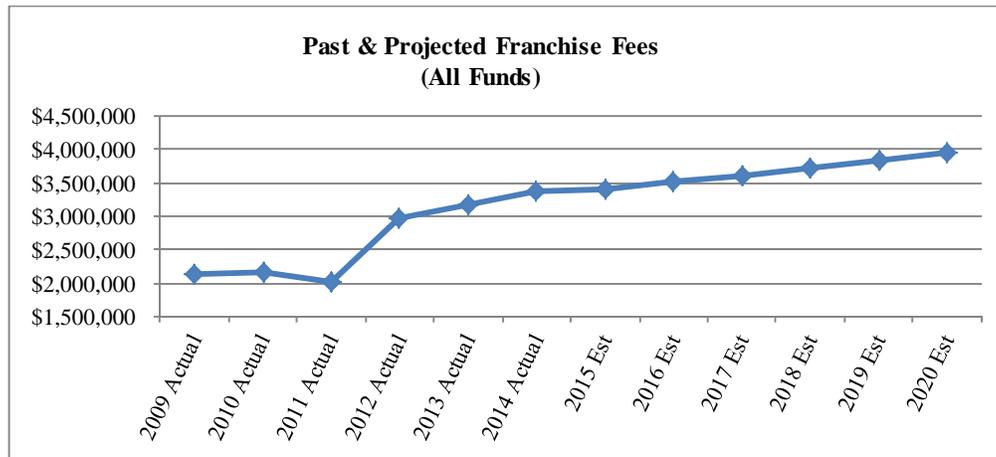
Utility	Utility Tax	Franchise Fee	Franchise Agreement Expiration
Clover Park School District Cable	n/a	n/a	January 21, 2016
Comcast Phone	6.00%	n/a	n/a
Comcast Cable	6.00%	5.00%	December 31, 2006 / Currently Negotiating
Integra Telecommunications	6.00%	n/a	July 27, 2019
Lakeview Light & Power	5.00%	n/a	December 23, 2022
Lakewood Water District	n/a	6.00%	December 22, 2026
Pierce County Sanitary Sewer	n/a	6.00%	March 13, 2031
Puget Sound Energy	5.00%	n/a	January 21, 2016 / Currently Negotiating
TPU Cable Flett Creek *	n/a	n/a	September 1, 2017
TPU Click!	6.00%	5.00%	May 7, 2019
TPU Light *	n/a	6.00%	September 1, 2017
TPU Water *	n/a	8.00%	November 23, 2021
Waste Connections	6.00%	4.00%	December 31, 2006 / Currently Negotiating
Zayo	n/a	n/a	February 6, 2019

\* TPU Cable Flett Creek, TPU Light and TPU Water are not assessed the utility tax because of their ability to tax others.

Prior to 2011, franchise fee revenues were deposited into the general, street operations & maintenance, and street capital funds.

The breakdown of utility tax receipts by fund is in the following table.

Year	Franchise Fee Revenue Allocation by Fund			Total	Chg Over Prior Year	
	General Fund	Street O&M	Street CIP		\$	%
2009 Actual	\$ 1,756,057	\$ 246,337	\$ 135,237	\$ 2,137,631	\$ (31,790)	-1.5%
2010 Actual	\$ 1,779,565	\$ 252,545	\$ 139,226	\$ 2,171,336	\$ 33,705	1.6%
2011 Actual	\$ 2,019,292	\$ -	\$ -	\$ 2,019,292	\$ (152,044)	-7.0%
2012 Actual	\$ 2,957,591	\$ -	\$ -	\$ 2,957,591	\$ 938,299	46.5%
2013 Actual	\$ 3,157,630	\$ -	\$ -	\$ 3,157,630	\$ 200,039	6.8%
2014 Actual	\$ 3,382,845	\$ -	\$ -	\$ 3,382,845	\$ 225,215	7.1%
2015 Est	\$ 3,408,000	\$ -	\$ -	\$ 3,408,000	\$ 25,155	0.7%
2016 Est	\$ 3,510,300	\$ -	\$ -	\$ 3,510,300	\$ 102,300	3.0%
2017 Est	\$ 3,615,600	\$ -	\$ -	\$ 3,615,600	\$ 105,300	3.0%
2018 Est	\$ 3,724,000	\$ -	\$ -	\$ 3,724,000	\$ 108,400	3.0%
2019 Est	\$ 3,835,700	\$ -	\$ -	\$ 3,835,700	\$ 111,700	3.0%
2020 Est	\$ 3,950,700	\$ -	\$ -	\$ 3,950,700	\$ 115,000	3.0%
Average 6 Year Change (2009 - 2014)						6.1%
Average 6 Year Change (2010 - 2015)						6.0%
Average 6 Year Change (2011 - 2016)						7.1%

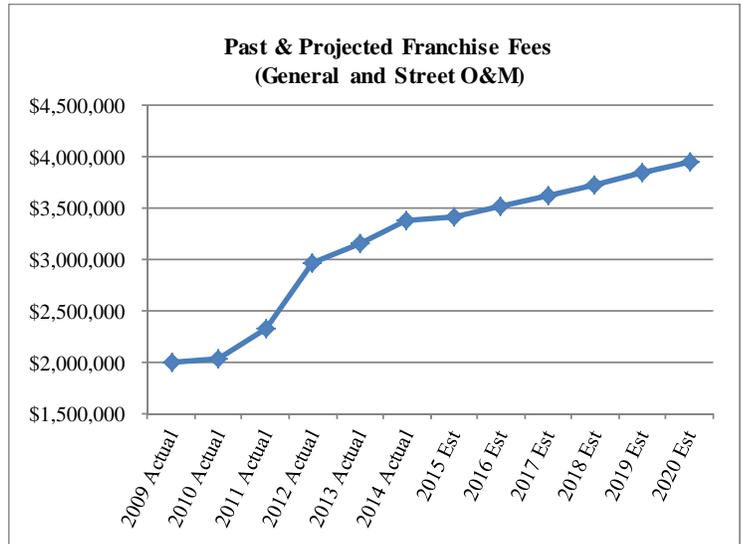


Franchise by Type											
Change Over Prior Year											
Type	2010	2011	2012	2013	2014	2015 Est	2016 Est	2017 Est	2018 Est	2019 Est	2020 Est
<b>Cable</b>	\$ 691,798	\$ 707,117	\$ 683,845	\$ 740,594	\$ 806,377	\$ 814,400	\$ 838,800	\$ 864,000	\$ 889,900	\$ 916,600	\$ 944,100
\$ Change	\$40,302	\$15,319	(\$23,272)	\$56,749	\$65,783	\$8,023	\$24,400	\$25,200	\$25,900	\$26,700	\$27,500
% Change	6%	2%	-3%	8%	9%	1%	3%	3%	3%	3%	3%
<b>Water</b>	238,246	233,773	296,833	312,149	382,531	386,400	398,000	409,000	422,200	434,900	447,900
\$ Change	(\$40,171)	(\$4,473)	\$63,060	\$15,316	\$70,382	\$3,869	\$11,600	\$11,000	\$13,200	\$12,700	\$13,000
% Change	-14%	-2%	27%	5%	23%	1%	3%	3%	3%	3%	3%
<b>Sewer</b>	-	145,275	702,256	777,802	807,153	815,200	839,700	864,900	890,800	917,500	945,000
\$ Change	\$0	\$145,275	\$556,981	\$75,546	\$29,351	\$8,047	\$24,500	\$25,200	\$25,900	\$26,700	\$27,500
% Change	n/a	n/a	383%	11%	4%	1%	3%	3%	3%	3%	3%
<b>Solid Waste</b>	465,662	472,255	486,317	511,711	528,359	533,600	549,600	566,100	583,100	600,600	618,600
\$ Change	\$12,146	\$6,593	\$14,062	\$25,394	\$16,648	\$5,241	\$16,000	\$16,500	\$17,000	\$17,500	\$18,000
% Change	3%	1%	3%	5%	3%	1%	3%	3%	3%	3%	3%
<b>Tacoma Power</b>	775,630	760,872	788,340	815,374	858,425	858,400	884,200	910,700	938,000	966,100	995,100
\$ Change	\$21,427	(\$14,758)	\$27,468	\$27,034	\$43,051	(\$25)	\$25,800	\$26,500	\$27,300	\$28,100	\$29,000
% Change	3%	-2%	4%	3%	5%	0%	3%	3%	3%	3%	3%
<b>Total</b>	\$2,205,040	\$2,319,292	\$2,957,591	\$3,157,630	\$3,382,845	\$3,408,000	\$3,510,300	\$3,614,700	\$3,724,000	\$3,835,700	\$3,950,700
\$ Change	\$ 99,199	\$ 114,253	\$ 638,296	\$ 200,041	\$225,215	\$25,155	\$102,300	\$104,400	\$109,300	\$111,700	\$115,000
% Change	5%	5%	28%	7%	7%	1%	3%	3%	3%	3%	3%

Beginning in 2011, franchise fees are a general purpose revenue source received into the General Fund. For purposes of showing the franchise fee revenue collections as a percentage of General and Street O&M funds, the portion accounted for in the Street Capital Fund is excluded in the table below.

The 2015 year-end estimate reflects a decrease in electricity, natural gas, and phone/cell, offset by increases in solid waste and cable. Since utility tax is an unpredictable revenue source, no change is estimated in future years.

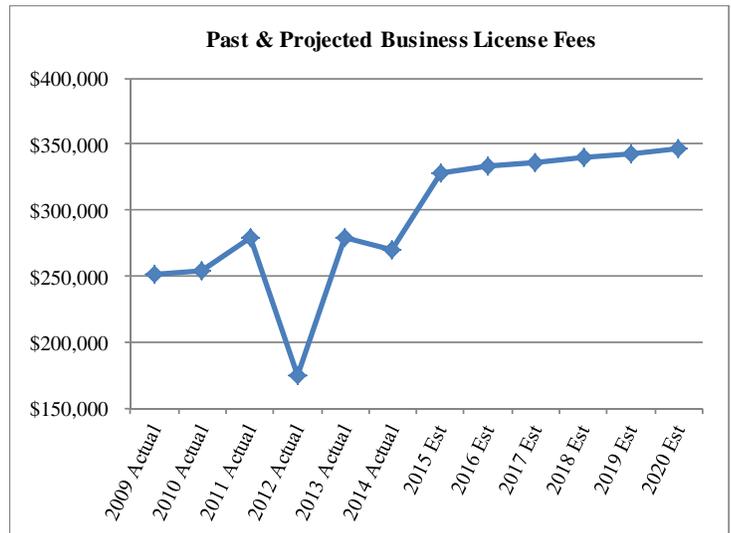
Year	Franchise Fees	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 2,002,395	5.9%	\$ (42,026)	-2.1%
2010 Actual	\$ 2,032,110	6.4%	\$ 29,715	1.5%
2011 Actual	\$ 2,319,292	7.0%	\$ 287,182	14.1%
2012 Actual	\$ 2,957,590	8.6%	\$ 638,298	27.5%
2013 Actual	\$ 3,157,630	8.9%	\$ 200,040	6.8%
2014 Actual	\$ 3,382,845	9.4%	\$ 225,215	7.1%
2015 Est	\$ 3,408,000	9.4%	\$ 25,155	0.7%
2016 Est	\$ 3,510,300	9.5%	\$ 102,300	3.0%
2017 Est	\$ 3,615,600	9.7%	\$ 105,300	3.0%
2018 Est	\$ 3,724,000	9.8%	\$ 108,400	3.0%
2019 Est	\$ 3,835,700	10.0%	\$ 111,700	3.0%
2020 Est	\$ 3,950,700	10.1%	\$ 115,000	3.0%
Average 6 Year Change (2009 - 2014)				6.8%
Average 6 Year Change (2010 - 2015)				6.7%
Average 6 Year Change (2011 - 2016)				5.7%



## Business License

Businesses located or doing business in the City must obtain a local business license prior to commencing operations. Business license fees are set by the City Council and may be changed from time to time. Currently, the cost of a general business license is \$60 for a 12 month period. Additional fees may apply to specialty businesses. Organizations exempt from taxation under 26 USC 501(C)(3) and (4) must apply and obtain a business license, but are exempt from the business license fee. The number of business licenses in a given year range between 3,800 – 4,200 with roughly 3,800 renewals annually. The higher figure includes temporary and construction contractor licenses.

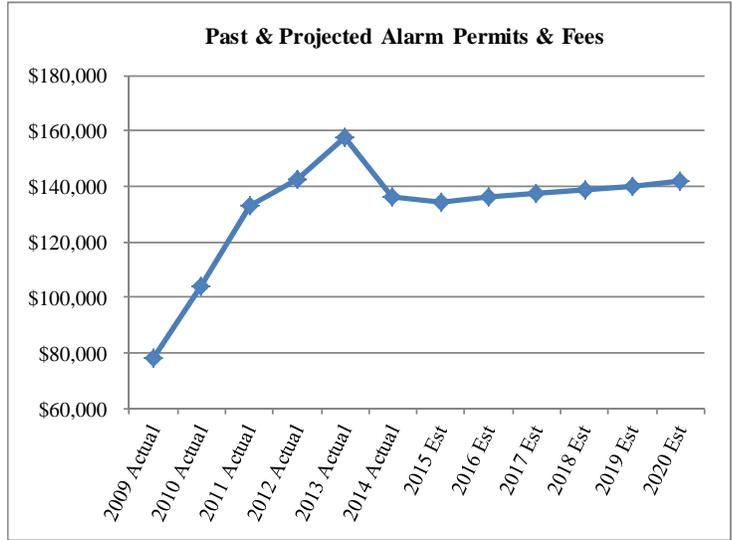
Year	Business License Fees	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 251,020	0.7%	\$ (3,475)	-1.4%
2010 Actual	\$ 253,803	0.8%	\$ 2,783	1.1%
2011 Actual	\$ 279,507	0.8%	\$ 25,704	10.1%
2012 Actual	\$ 174,708	0.5%	\$ (104,799)	-37.5%
2013 Actual	\$ 279,070	0.8%	\$ 104,362	59.7%
2014 Actual	\$ 270,375	0.8%	\$ (8,695)	-3.1%
2015 Est	\$ 328,000	0.9%	\$ 57,625	21.3%
2016 Est	\$ 332,900	0.9%	\$ 4,900	1.5%
2017 Est	\$ 336,300	0.9%	\$ 3,400	1.0%
2018 Est	\$ 339,700	0.9%	\$ 3,400	1.0%
2019 Est	\$ 343,100	0.9%	\$ 3,400	1.0%
2020 Est	\$ 346,600	0.9%	\$ 3,500	1.0%
Average 6 Year Change (2009 - 2014)				1.2%
Average 6 Year Change (2010 - 2015)				3.8%
Average 6 Year Change (2011 - 2016)				2.7%



## Alarm Permits and Fees

In December 2008, the City approved a new revised alarm ordinance and program that became effective on January 1, 2009. False alarms cost the City and citizens thousands of dollars per year and take officers away from actual emergencies. The ordinance also creates a registration process, provides for annual alarm permit fees for residential and business alarms, and provides for fees for false alarms to encourage all alarm users to maintain the reliability of and to properly use their alarm equipment. Alarm permit fees are currently \$24 for commercial and residential with reduced residential rates of \$12 for senior and permanently disabled. False alarms fees are \$100 for each false burglar alarm activation and \$200 for each false robbery or panic alarm activation.

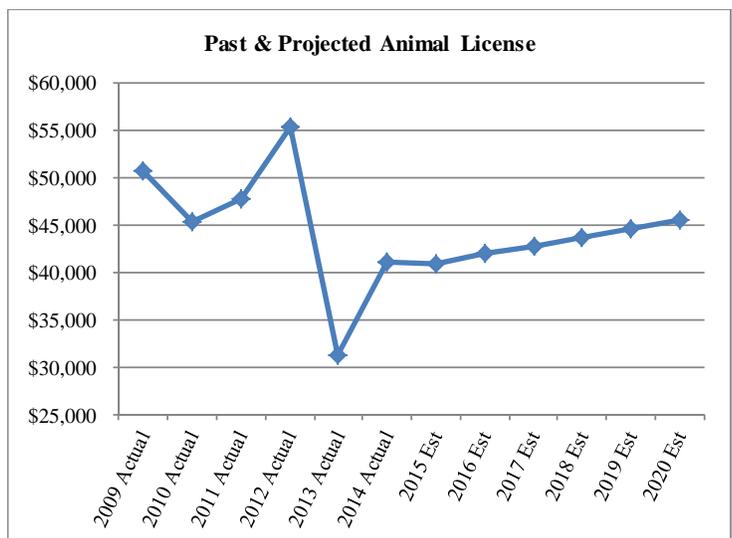
Year	Alarm Permits & Fees	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 78,233	0.2%	\$ 61,928	379.8%
2010 Actual	\$ 103,862	0.3%	\$ 25,629	32.8%
2011 Actual	\$ 133,322	0.4%	\$ 29,460	28.4%
2012 Actual	\$ 142,276	0.4%	\$ 8,954	6.7%
2013 Actual	\$ 157,742	0.4%	\$ 15,466	10.9%
2014 Actual	\$ 135,883	0.4%	\$ (21,859)	-13.9%
2015 Est	\$ 134,000	0.4%	\$ (1,883)	-1.4%
2016 Est	\$ 136,000	0.4%	\$ 2,000	1.5%
2017 Est	\$ 137,400	0.4%	\$ 1,400	1.0%
2018 Est	\$ 138,800	0.4%	\$ 1,400	1.0%
2019 Est	\$ 140,200	0.4%	\$ 1,400	1.0%
2020 Est	\$ 141,600	0.4%	\$ 1,400	1.0%
Average 6 Year Change (2009 - 2014)			7.1%	
Average 6 Year Change (2010 - 2015)			3.7%	
Average 6 Year Change (2011 - 2016)			0.3%	



## Animal License

The City requires all dogs and cats residing in the city over the age of 8 weeks to be licensed. All licenses (no matter what time of year initially purchased) expire on December 31<sup>st</sup> and must be renewed by February 28<sup>th</sup> each year. Renewal notices are sent out during January each year. The fees are \$55 for unaltered dog/cat, \$24 for altered dog, \$12 for altered cat and \$4 for cats and dogs under 6 months of age. Discounted rates are provided to senior citizens (\$30 for unaltered dog/cat, \$10 for altered dog, and \$4 for altered cat)

Year	Animal License	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 50,614	0.2%	\$ 25,646	102.7%
2010 Actual	\$ 45,216	0.1%	\$ (5,398)	-10.7%
2011 Actual	\$ 47,704	0.1%	\$ 2,488	5.5%
2012 Actual	\$ 55,203	0.2%	\$ 7,499	15.7%
2013 Actual	\$ 31,346	0.1%	\$ (23,857)	-43.2%
2014 Actual	\$ 41,118	0.1%	\$ 9,772	31.2%
2015 Est	\$ 40,800	0.1%	\$ (318)	-0.8%
2016 Est	\$ 42,000	0.1%	\$ 1,200	2.9%
2017 Est	\$ 42,800	0.1%	\$ 800	1.9%
2018 Est	\$ 43,700	0.1%	\$ 900	2.1%
2019 Est	\$ 44,600	0.1%	\$ 900	2.1%
2020 Est	\$ 45,500	0.1%	\$ 900	2.0%
Average 6 Year Change (2009 - 2014)			-3.8%	
Average 6 Year Change (2010 - 2015)			-1.8%	
Average 6 Year Change (2011 - 2016)			-2.3%	

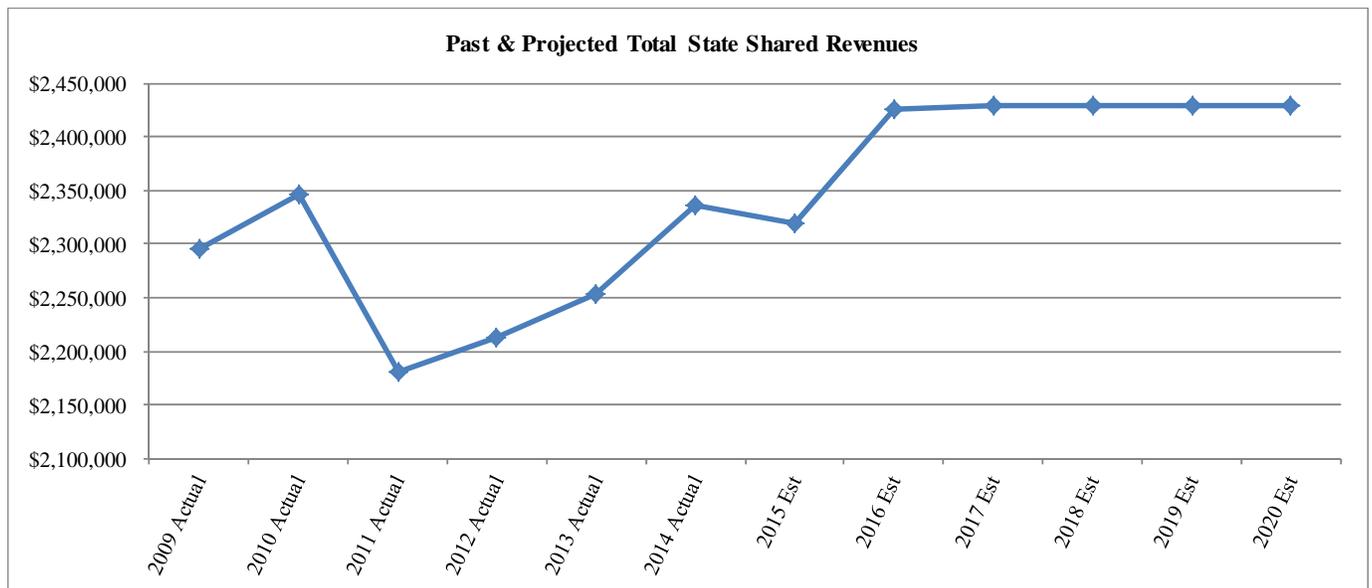


## STATE SHARED REVENUES

State-shared revenues are from taxes and fees collected by the State and disbursed to municipalities based on population or other criteria. The source of these shared revenues include: sales tax mitigation, criminal justice, leasehold excise tax, state lodging tax sharing, liquor excise tax and liquor profits, and motor vehicle excise tax.

The following table provides a comparison to state shared revenues, including the portion of motor vehicle fuel tax received directly in the transportation capital fund.

Year	Sales Tax Mitigation	Criminal Justice & DUI Cities	Criminal Justice High Crime	Liquor Excise Tax	Liquor Profits	Motor Veh Fuel Tax	Subtotal Gen/St O&M	Motor Veh Fuel Tax-CIP	Total All Funds
2009 Actual	\$ 37,800	\$ 127,431	\$ 139,494	\$ 289,374	\$ 404,466	\$ 926,995	\$ 1,925,560	\$ 369,502	\$ 2,295,062
2010 Actual	\$ 62,808	\$ 121,941	\$ 132,507	\$ 291,060	\$ 470,667	\$ 894,867	\$ 1,973,850	\$ 372,861	\$ 2,346,711
2011 Actual	\$ 39,782	\$ 121,470	\$ 119,789	\$ 283,260	\$ 405,405	\$ 860,093	\$ 1,829,799	\$ 351,306	\$ 2,181,105
2012 Actual	\$ 49,158	\$ 123,883	\$ 125,164	\$ 145,808	\$ 580,449	\$ 843,743	\$ 1,868,205	\$ 344,627	\$ 2,212,832
2013 Actual	\$ 48,029	\$ 131,854	\$ 263,208	\$ 77,675	\$ 523,698	\$ 858,750	\$ 1,903,214	\$ 350,757	\$ 2,253,971
2014 Actual	\$ 48,556	\$ 147,169	\$ 332,925	\$ 99,953	\$ 518,105	\$ 840,700	\$ 1,987,408	\$ 348,310	\$ 2,335,718
2015 Est	\$ 72,800	\$ 144,400	\$ 236,700	\$ 161,100	\$ 511,200	\$ 852,300	\$ 1,978,500	\$ 340,000	\$ 2,318,500
2016 Est	\$ 96,100	\$ 150,200	\$ 236,700	\$ 258,500	\$ 502,500	\$ 840,700	\$ 2,084,700	\$ 340,000	\$ 2,424,700
2017 Est	\$ 96,100	\$ 150,200	\$ 236,700	\$ 267,900	\$ 498,400	\$ 840,300	\$ 2,089,600	\$ 340,000	\$ 2,429,600
2018 Est	\$ 96,100	\$ 150,200	\$ 236,700	\$ 267,900	\$ 498,400	\$ 840,300	\$ 2,089,600	\$ 340,000	\$ 2,429,600
2019 Est	\$ 96,100	\$ 150,200	\$ 236,700	\$ 267,900	\$ 498,400	\$ 840,300	\$ 2,089,600	\$ 340,000	\$ 2,429,600
2020 Est	\$ 96,100	\$ 150,200	\$ 236,700	\$ 267,900	\$ 498,400	\$ 840,300	\$ 2,089,600	\$ 340,000	\$ 2,429,600
Average 6 Year Change (2009 - 2014)									0.3%
Average 6 Year Change (2010 - 2015)									-0.2%
Average 6 Year Change (2011 - 2016)									1.7%



**Sales Tax Mitigation (RCW 82.14.500)**

The state provides funds to local jurisdictions that demonstrated an actual net loss of local sales tax revenue from the state’s adoption of the Streamlined Sales and Use Tax Agreement’s local sales tax sourcing provisions. The purpose of this distribution is to mitigate the unintended revenue redistribution effect of the sourcing law change among local jurisdictions. Additionally, mitigation was intended to offset the negative implications the sourcing law change may have on industry sectors such as warehousing and manufacturing.

Funds may be used for any lawful purpose of the local jurisdictions.

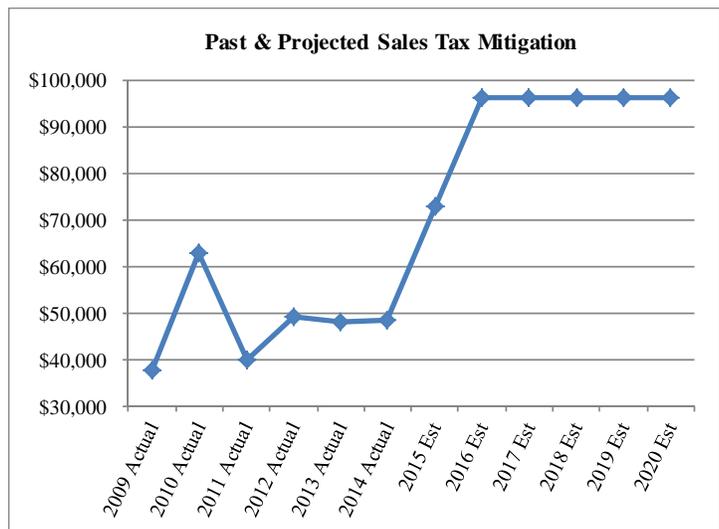
Local jurisdictions that had imposed a sales tax on July 1, 2008 and could demonstrate an actual net loss of local sales tax revenue from the state’s adoption of the Streamlined Sales and Use Tax Agreement’s local sales tax sourcing provisions. Local jurisdictions include counties, cities, towns, public transportation benefit authorities, regional taxing district, regional centers, public facilities districts, and football stadium authority are eligible to receive this funding.

Beginning July 1, 2008, the Department of Revenue with the assistance of an oversight committee composed of local jurisdictions, determined the amount of net loss of sales tax quarterly to each local jurisdiction from the sourcing change by analyzing and comparing data from tax return information and tax collections. Mitigation payments were distributed quarterly using this information. Beginning December 31, 2009, mitigation distributions were fixed to an annual amount to be paid in quarterly increments. The Department of Revenue may make adjustments to mitigation amounts based on annual review of distributions.

The program is administered by the Department of Revenue and distributions are made by the Office of State Treasurer quarterly each March, June, September, and December.

Distributions are deposited in the City’s General Fund.

Year	Sales Tax Mitigation	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 37,800	0.1%	\$ 26,958	248.6%
2010 Actual	\$ 62,808	0.2%	\$ 25,008	66.2%
2011 Actual	\$ 39,782	0.1%	\$ (23,026)	-36.7%
2012 Actual	\$ 49,158	0.1%	\$ 9,376	23.6%
2013 Actual	\$ 48,029	0.1%	\$ (1,129)	-2.3%
2014 Actual	\$ 48,556	0.1%	\$ 527	1.1%
2015 Est	\$ 72,800	0.2%	\$ 24,244	49.9%
2016 Est	\$ 96,100	0.3%	\$ 23,300	32.0%
2017 Est	\$ 96,100	0.3%	\$ -	0.0%
2018 Est	\$ 96,100	0.3%	\$ -	0.0%
2019 Est	\$ 96,100	0.2%	\$ -	0.0%
2020 Est	\$ 96,100	0.2%	\$ -	0.0%
Average 6 Year Change (2009 - 2014)			3.7%	
Average 6 Year Change (2010 - 2015)			2.3%	
Average 6 Year Change (2011 - 2016)			9.8%	



**Criminal Justice (RCW 82.14.320 / RCW 82.14.330)**

Cities currently receive three types of criminal justice revenue (four including criminal justice sales tax): high crime, innovative programs, population, and violent crimes. The money comes from the State’s general fund and is distributed to cities on the last days of January, April, July and October. Distributions are deposited in the City’s General Fund.

Population, Violent Crime, Innovative Programs and Contracted Programs (RCW 82.14.330)

The state provides formula funding for criminal justice purposes to cities and towns each fiscal year. The purpose of these funds is to provide fiscal assistance to local governments for criminal justice systems in order to ensure public safety.

“Contracted Programs”, “Violent Crime,” and “Population” distributions must be used for criminal justice purposes as activities that substantially assist the criminal justice system, including domestic violence programs and advocates as defined in RCW 70.12.020. The uses are the same as for high crime except it cannot be used for publications and public educational efforts dealing with runaway or at-risk youth. Additionally, these distributions may not be used to replace or supplant existing funding, which is defined as calendar year 1989 actual operating expenditures for criminal justice purposes, excluding expenditures for extraordinary events not likely to reoccur; changes in contracted for criminal justice services, beyond the control of the jurisdiction receiving the services; and major nonrecurring capital expenditures.

“Innovative Programs” distributions must be used for 1) innovative law enforcement strategies; 2) programs to help at-risk children or child abuse victim response programs; and 3) programs designed to reduce the level of domestic violence or to provide counseling for domestic violence victims.

All cities and towns are eligible for “Population” and “Innovative Programs” distribution.

Cities that contract with another governmental agency for the majority of the city’s law enforcement services may notify the Department of Commerce by November 30<sup>th</sup> of their eligibility to receive “Contracted Services” distribution the following calendar year. The City of Lakewood does not receive the “Contracted Programs” distribution since it has its own police force.

Cities and towns eligible for a “Violent Crime” distribution must have a three-year average violent crime in excess of 150% of the statewide three-year average violent crime as reported annually by the Washington Association of Sheriffs and Police Chiefs.

RCW 82.14.320 directs a state general fund transfer each fiscal year into the Municipal Criminal Justice Assistant Account. The transfer is to increase each fiscal year by the state’s fiscal growth factor under RCW 43.135.025.

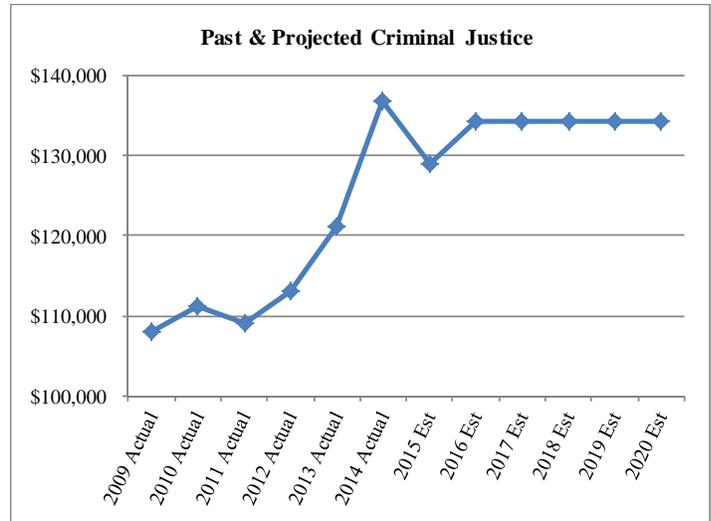
- Sixteen percent (16%) of these funds are distributed ratably to cities based on population, with each city receiving a minimum of \$1,000 per year.
- Twenty percent (20%) is distributed based on population to those cities that have had an average violent crime rate in the last three years that is 150% of the statewide average for those three years, but no more than \$1 per capita.
- Ten percent (10%) of funds are distributed on a per capita basis to “Contracted Services” cities and towns.
- Fifty-four percent (54%) of funds are distributed on a per capita basis for “Innovative Programs.”

No city or town may receive more than 30% of total funds Population and High Crime Distributions.

Cities receive two Municipal Criminal Justice Assistance distributions based solely on population, but are combined into a single distribution by the Office of the State Treasurer.

Distributions are made by the Office of the State Treasurer quarterly each January, April, July and October.

Year	Criminal Justice	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 108,068	0.3%	\$ 40,629	60.2%
2010 Actual	\$ 111,107	0.3%	\$ 3,039	2.8%
2011 Actual	\$ 109,056	0.3%	\$ (2,051)	-1.8%
2012 Actual	\$ 113,161	0.3%	\$ 4,105	3.8%
2013 Actual	\$ 121,197	0.3%	\$ 8,035	7.1%
2014 Actual	\$ 136,811	0.4%	\$ 15,614	12.9%
2015 Est	\$ 128,900	0.4%	\$ (7,911)	-5.8%
2016 Est	\$ 134,100	0.4%	\$ 5,200	4.0%
2017 Est	\$ 134,100	0.4%	\$ -	0.0%
2018 Est	\$ 134,100	0.4%	\$ -	0.0%
2019 Est	\$ 134,100	0.3%	\$ -	0.0%
2020 Est	\$ 134,100	0.3%	\$ -	0.0%
Average 6 Year Change (2009 - 2014)				3.5%
Average 6 Year Change (2010 - 2015)				2.3%
Average 6 Year Change (2011 - 2016)				3.1%



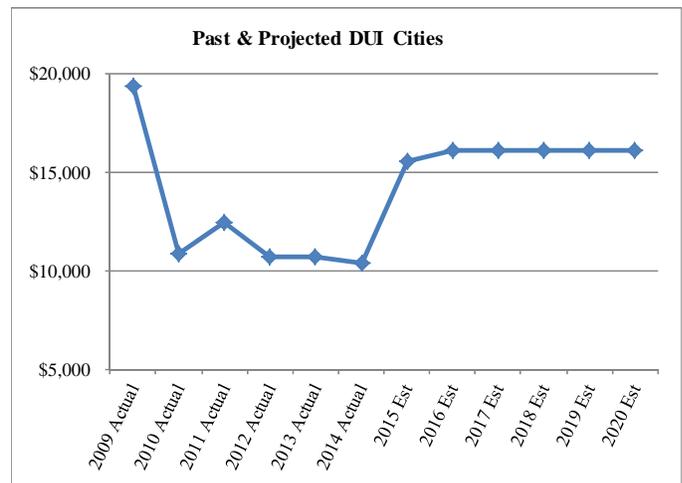
DUI Assistance (RCW 46.68.260)

The state provides Impaired Driving Safety Account Funds to counties, cities and towns to help offset costs for implementing criminal justice laws related to driving under the influence. The purpose is to offset county, city and town criminal justice costs from ten separate driving under the influence laws enacted in 1998. Funds must be used for enforcing laws relating to driving and boating while under the influence of either an intoxicating liquor or any drug.

The Impaired Driving Safety Account receives a portion (63%) of a \$150 fee charged to reissue a driver's license after suspension or revocation due to a violation of RCW 46.20.308 (implied consent), RCW 46.61.502 (driving under the influence) and/or RCW 46.61.504 (physical control of a vehicle under the influence. Impaired Driving Safety Account funds are distributed to counties, cities and towns through an omnibus operating budget appropriation to the County Criminal Justice Assistance Account and the Municipal Criminal Justice Assistance Account. Total funds deposited in the account are split between counties (60%) and cities and towns (40%); this fund split was established with the first appropriation in 1998.

Individual cities receive their share ratably based on population as provided in RCW 82.14.330. Distributions are made by the Office of State Treasurer quarterly each January, April, July and October.

Year	DUI Cities	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 19,363	0.1%	\$ (27,825)	-59.0%
2010 Actual	\$ 10,834	0.0%	\$ (8,529)	-44.0%
2011 Actual	\$ 12,413	0.0%	\$ 1,580	14.6%
2012 Actual	\$ 10,722	0.0%	\$ (1,692)	-13.6%
2013 Actual	\$ 10,658	0.0%	\$ (64)	-0.6%
2014 Actual	\$ 10,358	0.0%	\$ (300)	-2.8%
2015 Est	\$ 15,500	0.0%	\$ 5,142	49.6%
2016 Est	\$ 16,100	0.0%	\$ 600	3.9%
2017 Est	\$ 16,100	0.0%	\$ -	0.0%
2018 Est	\$ 16,100	0.0%	\$ -	0.0%
2019 Est	\$ 16,100	0.0%	\$ -	0.0%
2020 Est	\$ 16,100	0.0%	\$ -	0.0%
Average 6 Year Change (2009 - 2014)				-14.5%
Average 6 Year Change (2010 - 2015)				5.0%
Average 6 Year Change (2011 - 2016)				3.8%



### High Crime (RCW 82.14.320)

The state provides formula funding for criminal justice purposes to cities and towns each fiscal year. The purpose of these funds is to provide fiscal assistance to local governments for criminal justice systems in order to ensure public safety.

Funds must be used for criminal justice purposes defined as activities that substantially assist the criminal justice system, including domestic violence programs and advocates as defined in RCW 70.123.020, and publications and educational efforts to assist parents dealing with runaway or at-risk youth.

Funds may not be used to replace or supplant existing funding, which is defined as calendar year 1989 actual operating expenditures for extraordinary events not likely to reoccur; changes in contracted for criminal justice services, beyond the control of the local jurisdiction receiving the services; and major nonrecurring capital expenditures.

All cities and towns are eligible for a "Population" distribution. To qualify for the "high crime" distribution cities and towns must:

- Have a crime rate in excess of 125% of the state-wide average as calculated in the most recent annual report on crime in Washington State is published by the Washington Association of Sheriffs and Police Chiefs;
- Be levying, at the maximum rate, the second ½ cent of the sales tax or half cent real estate excise tax; and
- Have a per capita yield from the first ½ cent of the sales tax of less than 150% of the state-wide average per capita yield for all cities.

Cities have to re-qualify for the distribution each year based on the above criteria. The determination is made in July of each year for distribution in the four quarters of the state fiscal year (July 1<sup>st</sup> – June 30<sup>th</sup>).

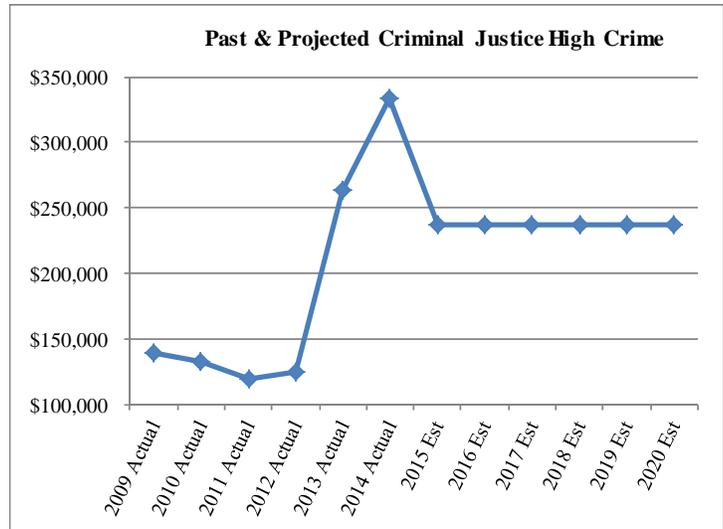
RCW 82.14.320 directs a state general fund transfer each fiscal year into the Municipal Criminal Justice Assistance Account. The transfer is to increase each year by the state's fiscal growth factor under RCW 43.135.025.

- Seventy percent (70%) of the funds are distributed to individual cities and towns ratably by population.
- Thirty percent (30%) of the funds are distributed ratably by population to cities and towns eligible for a "High Crime" distribution and have a crime rate greater than 175% of the statewide average crime rate. No city may receive more than 50% of these funds; if a city or town distribution is reduced because of this limit, the excess is added to the pool of funds to be distributed by population-only.

No city or town may receive more than 30% of funds through both "Population" and "High Crime" distributions.

The City has received criminal justice high crime funding since 1997 and continues to qualify for the distribution through June 30, 2015.

Year	Criminal Justice High Crime	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 139,494	0.4%	\$ 7,811	5.9%
2010 Actual	\$ 132,507	0.4%	\$ (6,987)	-5.0%
2011 Actual	\$ 119,789	0.4%	\$ (12,718)	-9.6%
2012 Actual	\$ 125,164	0.4%	\$ 5,375	4.5%
2013 Actual	\$ 263,208	0.7%	\$ 138,044	110.3%
2014 Actual	\$ 332,925	0.9%	\$ 69,717	26.5%
2015 Est	\$ 236,700	0.7%	\$ (96,225)	-28.9%
2016 Est	\$ 236,700	0.6%	\$ -	0.0%
2017 Est	\$ 236,700	0.6%	\$ -	0.0%
2018 Est	\$ 236,700	0.6%	\$ -	0.0%
2019 Est	\$ 236,700	0.6%	\$ -	0.0%
2020 Est	\$ 236,700	0.6%	\$ -	0.0%
Average 6 Year Change (2009 - 2014)				9.7%
Average 6 Year Change (2010 - 2015)				7.3%
Average 6 Year Change (2011 - 2016)				8.2%



### Leasehold Excise Tax (RCW 82.29A)

A county or city may impose a local leasehold excise tax that is credited against the state leasehold tax on the privilege of using or occupying publicly owned real or personal property through a leasehold. Through the credit, the local government receives a portion of the state leasehold excise tax rather than leaseholders paying an additional local leasehold excise tax.

The purpose of the leasehold excise tax is “in lieu” of property tax. The distribution to taxing districts provides revenue that would otherwise be generated by the property tax.

Funds may be used for any lawful purpose of the local taxing district. Local taxing districts in counties and cities that have imposed a local leasehold excise tax are eligible to receive the funds.

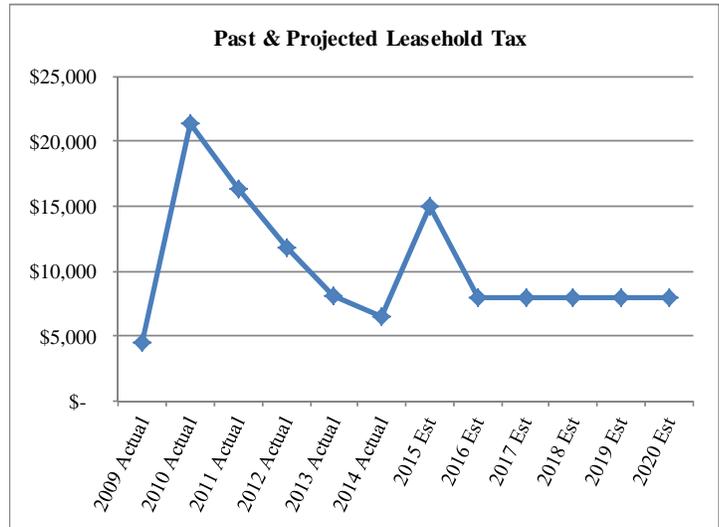
Counties and cities are authorized to impose a local leasehold tax on taxable rent at the rate of 6% and 4%, respectively, to be credited against the state’s leasehold excise tax rate of 12.84%. Counties must provide a credit for the full amount of any city tax imposed upon the same taxable event. As a result, the effective rate of the state leasehold excise tax is 6.84%.

County treasurers are required to district any county imposed leasehold tax to other taxing districts, excluding cities, according to each district’s pro rata share of the property tax in the county.

The program is administered by the Department and Revenue and distributions are made by the Office of State Treasurer on the last business day of even numbered months.

Distributions are deposited in the City’s General Fund.

Year	Leasehold Tax	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 4,545	0.0%	\$ 706	18.4%
2010 Actual	\$ 21,350	0.1%	\$ 16,805	369.7%
2011 Actual	\$ 16,357	0.0%	\$ (4,993)	-23.4%
2012 Actual	\$ 11,858	0.0%	\$ (4,499)	-27.5%
2013 Actual	\$ 8,027	0.0%	\$ (3,831)	-32.3%
2014 Actual	\$ 6,457	0.0%	\$ (1,570)	-19.6%
2015 Est	\$ 15,000	0.0%	\$ 8,543	132.3%
2016 Est	\$ 8,000	0.0%	\$ (7,000)	-46.7%
2017 Est	\$ 8,000	0.0%	\$ -	0.0%
2018 Est	\$ 8,000	0.0%	\$ -	0.0%
2019 Est	\$ 8,000	0.0%	\$ -	0.0%
2020 Est	\$ 8,000	0.0%	\$ -	0.0%
Average 6 Year Change (2009 - 2014)				4.9%
Average 6 Year Change (2010 - 2015)				-7.1%
Average 6 Year Change (2011 - 2016)				-17.4%



## Liquor Revenues

Prior to June 1, 2012, the State's liquor monopoly prevented the City from taxing liquor establishments. However, the City of Lakewood was responsible for the policing of all liquor establishments located within the city limits so the state was required to share their state-collected profits and taxes to help cities with the cost of policing their liquor establishments. The Liquor Board obtained their profits from state liquor stores, taxes on wine and beer, license fees, permit fees, penalties, and forfeitures. Of these profits, cities receive a 40% share based on population. Cities also received 28% of the local excise tax receipts.

In November 2011, voters approved Initiative 1183 which privatized the distribution and retail sale of liquor, effective June 1, 2012. The markups on liquor have been replaced as a state revenue source by license fees that are paid to the state by retailers and distributors. The direct impact of this initiative is on liquor profits.

In 2012, legislation passed which diverted all city and county liquor excise tax revenue to the state general fund for FY 2013. It also provided for a permanent diversion of \$10M per year of city and county money from the liquor excise tax fund to the state general fund, effective FY 2014. Since 80% of the liquor excise tax is distributed to cities and 20% to counties, \$8M of the transfer comes out of City money and \$2M comes from county money annually.

The 2013-2015 state budget, passed by the 2013 legislature, contained a provision that increased the share of liquor taxes collected and remitted to the state general fund, from 65% to 77.5%. This meant that the share going to the liquor excise tax fund for distribution to cities and counties fell from 35% to 22.5% - a reduction of 35%. The 2013-2015 budget also appropriated \$24.74M for the liquor excise tax fund which created a conflict for the methodology to be used by the state for distributions throughout the 2013-2015 biennium. It was hoped that the 2014 session would bring some resolution to the issue, but the legislature did not produce an amendment so the lower revenue methodology became the reality for the remainder of the biennium.

The 2015-2017 state budget, passed by the 2015 legislature has returned the percentage distribution to pre-2013 state budget provisions which means that 35% of revenues collected are to be deposited in the liquor excise tax fund to be distributed to counties, cities and towns.

To be eligible for liquor revenues funds, a city must devote at least 2% of its distribution to support an approved alcoholism or drug addiction program.

Liquor Excise Tax

(RCW 82.08.150 through RCW 82.08.170, RCW 66.08.195, RCW 66.08.200, RCW 66.08.210, RCW 66.24.290, RCW 70.96A.085, RCW 70.96A.8)

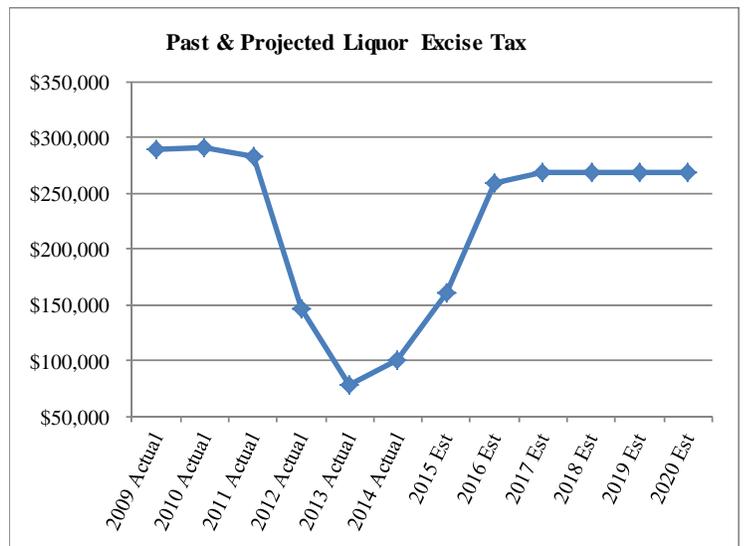
The liquor excise tax is the state distributed tax on liquor sold by spirit retail license. With the exception of border areas, distribution is based on population, except that local governments that prohibit the sale of liquor within their jurisdictions do not share in the distribution. For border areas, the distribution includes the tax imposed on all beer.

For 2015, the first three distributions from the State Treasurer reflects the 2013-2015 state budget provision and the final distribution in September will be made under the 2015-2017 state budget, split 80% to cities and 20% to counties.

For 2016, all of the distributions will be calculated using the original distribution, wherein the state general fund receives 65% of liquor tax collections and 35% will go into the liquor excise tax fund for distribution to counties, cities and towns less the \$10M (\$2.5M a quarter) permanent transfer to the state general fund.

The State Treasurer distributes liquor excise tax revenues to the City in January, April, July and September which are deposited in the City’s General Fund.

Year	Liquor Excise Tax	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 289,374	0.9%	\$ 3,644	1.3%
2010 Actual	\$ 291,060	0.9%	\$ 1,686	0.6%
2011 Actual	\$ 283,260	0.9%	\$ (7,800)	-2.7%
2012 Actual	\$ 145,808	0.4%	\$ (137,452)	-48.5%
2013 Actual	\$ 77,675	0.2%	\$ (68,133)	-46.7%
2014 Actual	\$ 99,953	0.3%	\$ 22,278	28.7%
2015 Est	\$ 161,100	0.4%	\$ 61,147	61.2%
2016 Est	\$ 258,500	0.7%	\$ 97,400	60.5%
2017 Est	\$ 267,900	0.7%	\$ 9,400	3.6%
2018 Est	\$ 267,900	0.7%	\$ -	0.0%
2019 Est	\$ 267,900	0.7%	\$ -	0.0%
2020 Est	\$ 267,900	0.7%	\$ -	0.0%
Average 6 Year Change (2009 - 2014)			-31.6%	
Average 6 Year Change (2010 - 2015)			-13.4%	
Average 6 Year Change (2011 - 2016)			-1.6%	



Liquor Profits

(RCW 66.08.190 through RCW 66.08.210, RCW 70.96A.085, RCW 70.96A.087, RCW 66.24.065)

Under Initiative 1183 passed in November 2011, the state collects revenue in the form of license fees from distributors and retailers. A portion of these “liquor profits” (the Liquor Control Board continues to call these funds “liquor profits”) goes to cities, counties, and border cities and counties.

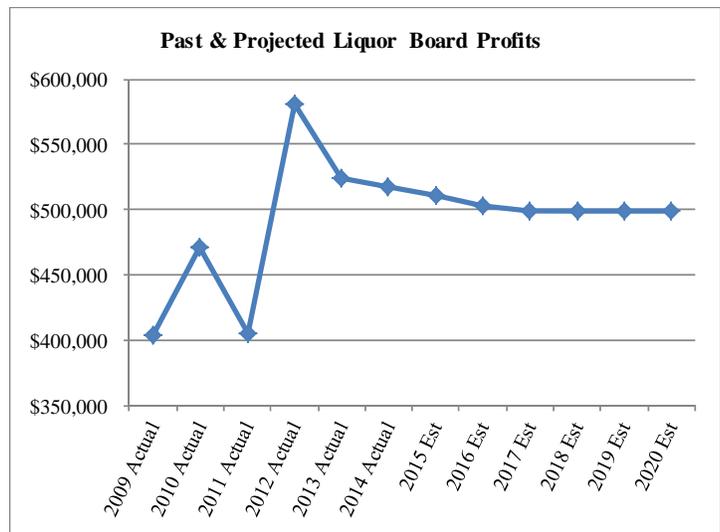
The distribution of spirit license fees through the liquor revolving fund to border areas, counties, cities, towns and the municipal research center must be made in a manner that provides that each category of recipients receive, in the aggregate, no less that it received from the liquor revolving fund during comparable periods prior to December 8, 2011.

The “comparable periods prior to December 8, 2011” were determined by the Office of Financial Management to be December 2010, March 2011, July 2011, and September 2011. An additional distribution of ten million dollars per year from the spirits license fees was added to enhance public safety programs. Three-tenths of one percent (0.3%) is distributed to border areas, counties, and towns. Of the remaining amount, the distribution is 80% to cities and 20% to counties.

Each city and county must split its distributions so that it can account separately for the portion that can be spent for any general purpose and the portion that must be spent to enhance public safety programs. To make this split, 20.23% of liquor profits for enhancing public safety.

The liquor control board profits are the state distribution of a portion of beer tax and spirit fees. Distribution is based on population, except that local governments that prohibit the sale of liquor within their jurisdictions do not share in the distribution. The State Treasurer distributes liquor excise tax revenues to the City in January, April, July and September which are deposited in the City’s General Fund.

Year	Liquor Board Profits	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 404,466	1.2%	\$ 6,040	1.5%
2010 Actual	\$ 470,667	1.5%	\$ 66,201	16.4%
2011 Actual	\$ 405,405	1.2%	\$ (65,262)	-13.9%
2012 Actual	\$ 580,449	1.7%	\$ 175,044	43.2%
2013 Actual	\$ 523,698	1.5%	\$ (56,751)	-9.8%
2014 Actual	\$ 518,105	1.4%	\$ (5,593)	-1.1%
2015 Est	\$ 511,200	1.4%	\$ (6,905)	-1.3%
2016 Est	\$ 502,500	1.4%	\$ (8,700)	-1.7%
2017 Est	\$ 498,400	1.3%	\$ (4,100)	-0.8%
2018 Est	\$ 498,400	1.3%	\$ -	0.0%
2019 Est	\$ 498,400	1.3%	\$ -	0.0%
2020 Est	\$ 498,400	1.3%	\$ -	0.0%
Average 6 Year Change (2009 - 2014)				3.7%
Average 6 Year Change (2010 - 2015)				1.3%
Average 6 Year Change (2011 - 2016)				3.2%



**Motor Vehicle Fuel Tax (RCW 46.68)**

This tax is placed on the sale of motor vehicle gas in the State of Washington. Taxes on motor vehicle fuels from prior month's collections of the preceding month's station sales are to be used for construction, improvements, and repair of highways, streets and roads.

The motor vehicle fuel tax (MVET) is levied on consumption rather than price. The state currently levies a tax of 37.5 cents per gallon on motor vehicle fuel under RCW 82.36.025(1) through (6) and on special fuel (diesel) under RCW 82.38.030(1) through (6). Cities receive 10.6961% of the 23 cents per gallon tax levied under RCW 82.36.025(1) and RCW 82.38.030(1), from which some small deductions are made. Cities also are given 8.3333% share of the 3 cent taxes levied under RCW 82.36.025(3) and (4) and RCW 82.38.030(3) and (4).

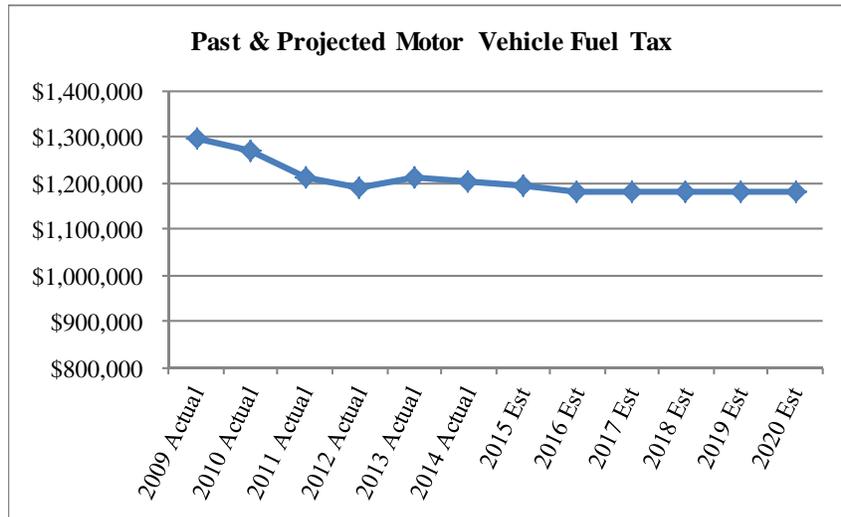
These funds are distributed on a per capita basis and are to be placed in the city’s Street Operations & Maintenance Fund and Transportation Capital Fund to be spent for: salaries and wages, material, supplies, equipment, purchase or condemnation of right-of-way, engineering or any other proper highway or street purpose in connection with the construction, alteration, repair, improvement or maintenance of city street or bridge, or viaduct of under passage along, upon or across such streets.

Cities are required to spend 0.42% of their gas tax receipts on paths and trails, unless that amount is \$500 or less. Cities in lieu of expending the funds each year may credit the funds to a financial reserve or special fund, to be held for not more than ten years, and to be expended for paths and trails.

The allocation of MVET is as follows: 71% to Street Operations & Maintenance; 29% to Transportation Capital which includes 0.42% earmarked specifically for paths and trails.

The program is administered by the Department of Licensing and distributions are made by the Office of State Treasurer monthly.

Year	Vehicle Fuel Tax - G/S	% of G/S Oper Rev	Chg Over Prior Year		Motor Vehicle Fuel Tax - CIP	Total MVET
			\$	%		
2009 Actual	\$ 926,995	2.8%	\$ 1,194	0.1%	\$ 369,502	\$ 1,296,497
2010 Actual	\$ 894,867	2.8%	\$ (32,128)	-3.5%	\$ 372,861	\$ 1,267,728
2011 Actual	\$ 860,093	2.6%	\$ (34,774)	-3.9%	\$ 351,306	\$ 1,211,399
2012 Actual	\$ 843,743	2.4%	\$ (16,350)	-1.9%	\$ 344,627	\$ 1,188,370
2013 Actual	\$ 858,750	2.4%	\$ 15,007	1.8%	\$ 350,757	\$ 1,209,507
2014 Actual	\$ 852,760	2.4%	\$ (5,990)	-0.7%	\$ 348,310	\$ 1,201,070
2015 Est	\$ 852,300	2.4%	\$ (460)	-0.1%	\$ 340,000	\$ 1,192,300
2016 Est	\$ 840,700	2.3%	\$ (11,600)	-1.4%	\$ 340,000	\$ 1,180,700
2017 Est	\$ 840,300	2.3%	\$ (400)	0.0%	\$ 340,000	\$ 1,180,300
2018 Est	\$ 840,300	2.2%	\$ -	0.0%	\$ 340,000	\$ 1,180,300
2019 Est	\$ 840,300	2.2%	\$ -	0.0%	\$ 340,000	\$ 1,180,300
2020 Est	\$ 840,300	2.1%	\$ -	0.0%	\$ 340,000	\$ 1,180,300
Average 6 Year Change (2009 - 2014)						-1.3%
Average 6 Year Change (2010 - 2015)						-1.1%
Average 6 Year Change (2011 - 2016)						-0.4%

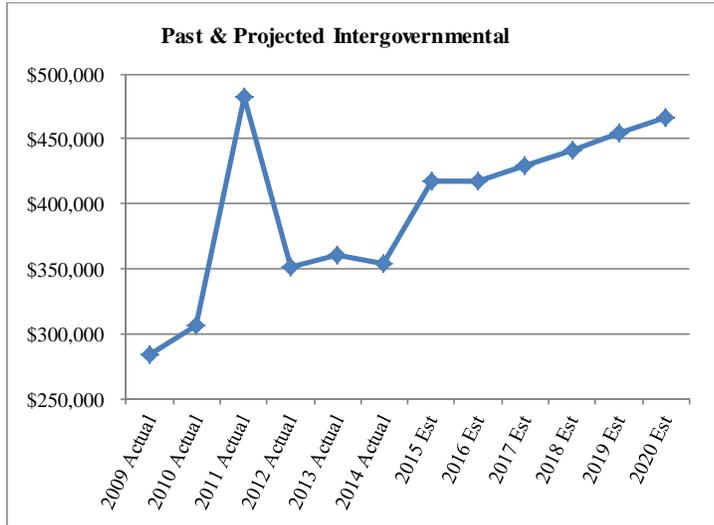


**INTERGOVERNMENTAL**

Intergovernmental revenues include Police reimbursement, animal services contract revenues from the Town of Steilacoom and City of Dupont, Municipal Court contracted services to the City of University Place, Town of

Steilacoom and City of Dupont (beginning in 2015) and parks revenue from Pierce County. These revenues are deposited in the General Fund.

Year	Intergov't'l	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 284,311	0.8%	\$ (605,055)	-68.0%
2010 Actual	\$ 306,391	1.0%	\$ 22,080	7.8%
2011 Actual	\$ 482,732	1.4%	\$ 176,340	57.6%
2012 Actual	\$ 351,908	1.0%	\$ (130,824)	-27.1%
2013 Actual	\$ 360,563	1.0%	\$ 8,655	2.5%
2014 Actual	\$ 353,747	1.0%	\$ (6,816)	-1.9%
2015 Est	\$ 417,224	1.2%	\$ 63,477	17.9%
2016 Est	\$ 417,272	1.1%	\$ 48	0.0%
2017 Est	\$ 429,100	1.2%	\$ 11,828	2.8%
2018 Est	\$ 441,300	1.2%	\$ 12,200	2.8%
2019 Est	\$ 453,900	1.2%	\$ 12,600	2.9%
2020 Est	\$ 466,900	1.2%	\$ 13,000	2.9%
<b>Average 6 Year Change (2009 - 2014)</b>				3.3%
<b>Average 6 Year Change (2010 - 2015)</b>				4.4%
<b>Average 6 Year Change (2011 - 2016)</b>				-2.6%

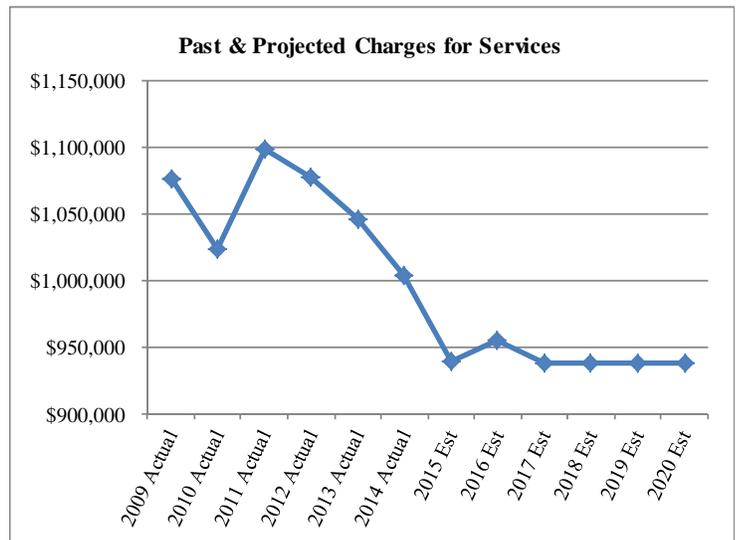


## CHARGES FOR SERVICES

The charge for services is revenues generated from services provided to the general public.

Revenues from charges for services include parks & recreation fees, court transport fees from the City of University Place and Town of Steilacoom, towing impound fees, extra duty fees, and Western State Hospital dispatch services.

Year	Charges for Services	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 1,076,081	3.2%	\$ 851,682	379.5%
2010 Actual	\$ 1,023,270	3.2%	\$ (52,811)	-4.9%
2011 Actual	\$ 1,098,341	3.3%	\$ 75,071	7.3%
2012 Actual	\$ 1,076,914	3.1%	\$ (21,427)	-2.0%
2013 Actual	\$ 1,045,767	3.0%	\$ (31,147)	-2.9%
2014 Actual	\$ 1,003,355	2.8%	\$ (42,412)	-4.1%
2015 Est	\$ 939,500	2.6%	\$ (63,855)	-6.4%
2016 Est	\$ 954,500	2.6%	\$ 15,000	1.6%
2017 Est	\$ 938,300	2.5%	\$ (16,200)	-1.7%
2018 Est	\$ 938,300	2.5%	\$ -	0.0%
2019 Est	\$ 938,300	2.4%	\$ -	0.0%
2020 Est	\$ 938,300	2.4%	\$ -	0.0%
<b>Average 6 Year Change (2009 - 2014)</b>				-1.2%
<b>Average 6 Year Change (2010 - 2015)</b>				-1.5%
<b>Average 6 Year Change (2011 - 2016)</b>				-2.5%

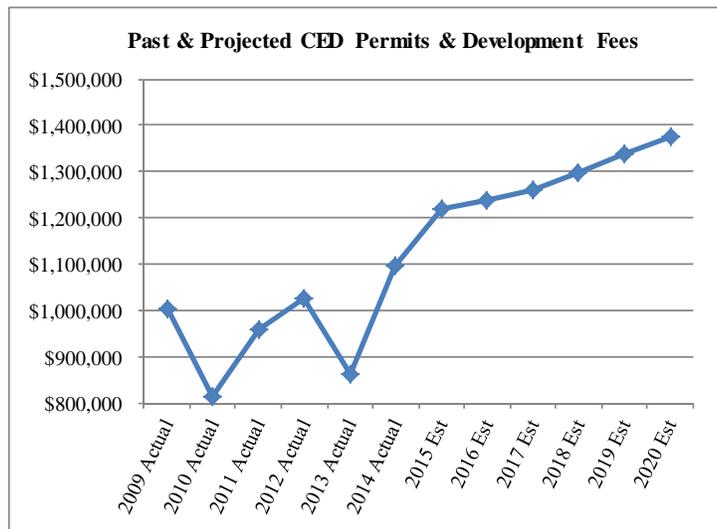


As stated during the 2015/2016 budget process, the Parks, Recreation and Community Service Department regularly review its fee structure for classes, programs and facility use using the cost recovery model included in the Legacy Plan. The department will be reviewing the fee structure at the class and program level and develop a cost recovery policy that meets our community's needs. The adoption of a pricing philosophy is crucial to ensure program affordability for the community while maintaining sustainable financing for the department.

## Permit & Development Fees

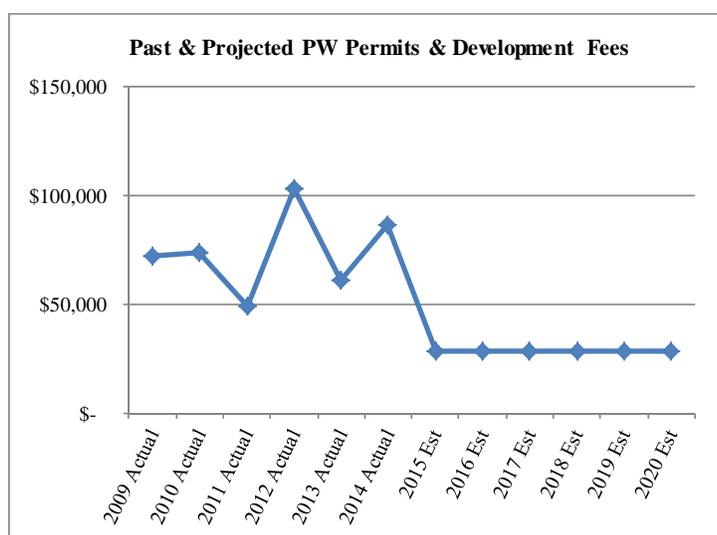
Community & Economic Development permits & fees include plan review, building, plumbing, mechanical, and land use fees. All fees are payable at the time of application. Application fees are deposited into the General Fund and are used to offset building and planning related service costs. The International Code Council (ICC) sets the per square foot building valuation. The ICC updates the valuation number annually. Building permit fees are, therefore, based on the building valuation table which is found in the City’s Master Fee Schedule, as is all other related Community & Economic Development permits and fees.

Year	CED Permits & Dev Fees	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 1,002,755	3.0%	\$ (417,353)	-29.4%
2010 Actual	\$ 814,328	2.5%	\$ (188,427)	-18.8%
2011 Actual	\$ 961,142	2.9%	\$ 146,814	18.0%
2012 Actual	\$ 1,026,342	3.0%	\$ 65,200	6.8%
2013 Actual	\$ 863,469	2.4%	\$ (162,873)	-15.9%
2014 Actual	\$ 1,096,893	3.1%	\$ 233,424	27.0%
2015 Est	\$ 1,218,150	3.4%	\$ 121,257	11.1%
2016 Est	\$ 1,236,300	3.4%	\$ 18,150	1.5%
2017 Est	\$ 1,260,800	3.4%	\$ 24,500	2.0%
2018 Est	\$ 1,298,200	3.4%	\$ 37,400	3.0%
2019 Est	\$ 1,337,000	3.5%	\$ 38,800	3.0%
2020 Est	\$ 1,376,900	3.5%	\$ 39,900	3.0%
Average 6 Year Change (2009 - 2014)			1.4%	
Average 6 Year Change (2010 - 2015)			5.5%	
Average 6 Year Change (2011 - 2016)			3.7%	



Public Works permits and development fees include right-of-way permits, plan review fees, inspection fees. The revenues are deposited in the Street Fund to offset service costs.

Year	PW Permits & Dev Fees	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 72,086	0.2%	\$ 29,591	69.6%
2010 Actual	\$ 73,220	0.2%	\$ 1,134	1.6%
2011 Actual	\$ 49,336	0.1%	\$ (23,884)	-32.6%
2012 Actual	\$ 102,492	0.3%	\$ 53,156	107.7%
2013 Actual	\$ 61,033	0.2%	\$ (41,459)	-40.5%
2014 Actual	\$ 85,956	0.2%	\$ 24,923	40.8%
2015 Est	\$ 28,300	0.1%	\$ (57,656)	-67.1%
2016 Est	\$ 28,300	0.1%	\$ -	0.0%
2017 Est	\$ 28,300	0.1%	\$ -	0.0%
2018 Est	\$ 28,300	0.1%	\$ -	0.0%
2019 Est	\$ 28,300	0.1%	\$ -	0.0%
2020 Est	\$ 28,300	0.1%	\$ -	0.0%
Average 6 Year Change (2009 - 2014)			2.7%	
Average 6 Year Change (2010 - 2015)			-26.5%	
Average 6 Year Change (2011 - 2016)			-12.4%	



As stated during the 2015/2016 Biennial Budget process, in 2015 the Community and Economic Development Department will undertake a coordinated effort to review the manner in which development services are provided. The focus is to improve processes and services to customers and identify areas for continuous improvement, including, turnaround times, predictability of plan reviews, consistency of inspections and overall client service and

satisfaction. It will also include a review of fees and charges, program recovery ratios and resource needs. The goal is to have a streamlined, coordinated and predictable development service program that provides efficient review of project applications in a manner that meets the definition of success for both the City and prospective applicants. Work is currently underway on this project.

**Surface Water Management Fees**

The Surface Water Management (SWM) fund manages surface water run-off accounts for the City’s only utility operation. The City applies a rate structure as a utility service charge to all parcels within the City and those incorporated areas defined by an interlocal drainage agreement as authorized by the City’s municipal code. The purpose of this charge is to provide resources to plan, manage, design, construct, maintain, revise, and upgrade the storm drainage and surface water runoff systems within the corporate limits of the City of Lakewood. This authority is invoked to minimize the property damage, promote and protect public health, safety , and welfare, minimize water quality degradation by preventing siltation, contamination and erosion of the City’s waterways, protect aquifers, insure the safety of City streets, and rights-of-way, assure compliance with federal and state storm drainage, surface water management, and water quality regulations and legislation, increase educational and recreational opportunities, encourage the preservation of natural drainage systems, and foster other beneficial public uses.

All parcels are subject to a service charge with some exceptions. The following parcels are exempt from paying the utility service charge: all parcels consisting of mineral rights only; all parcels consisting of entirely tidelands, rivers, lakes, creeks and/or streams; all vacant/undeveloped parcels less than two-tenths (2/10ths) of an acre (8,712 square feet) in total area; all parcels within national parks due to minuscule amount of impervious area compared to the pristine nature of total acreage protected for future generations; all parcels that are used for church, community center, community hall, grange or community service-oriented purposes as well as those owned by an organization with nonprofit benefit as defined by state statute.

Low income senior citizens and disabled persons receiving relief under RCW 84.36.381 receive partial exemption from surface water service charges and surcharge as defined in the City’s municipal code.

The annual service charge rates are as follows:

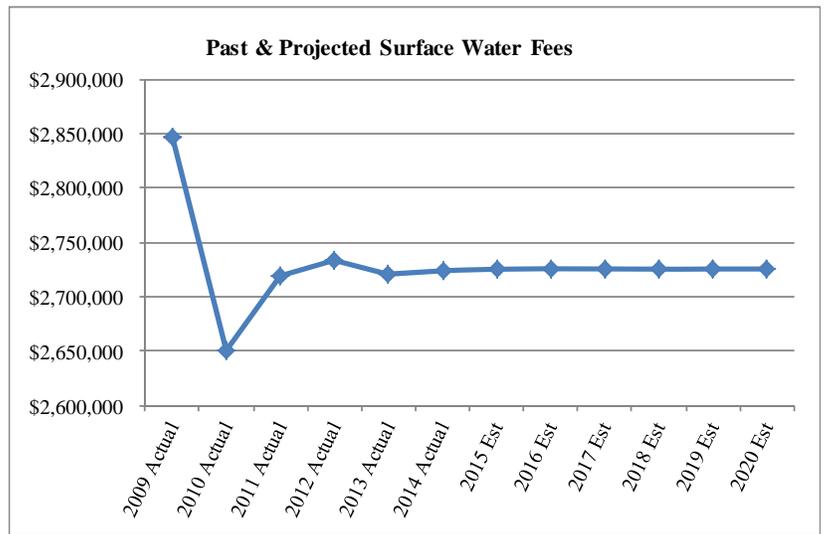
Type	Fee
Residential	\$77.40
Duplex	\$101.15
Multi-Family	\$0.03102 per square foot of impervious area, less an additional \$5.00
All Mobile Homes other than Residential	\$40.70 per vacant or occupied mobile home site (mobile home equivalent) plus \$0.03102 per square foot of impervious areas in addition to mobile home site.
Vacant/Undeveloped	\$0.410 per acre, less an additional \$5.00, but in no case shall the minimum service charge be less than \$15.98
Forest and Timber Land	\$15.98 per parcel, plus \$0.410/acre on lands classified as forest lands under RCW 84.33 or RCW 84.34
City Streets, Roads and Public Highways	\$0.00930 per square feet of impervious area, less an additional \$5.00
All Other Parcels	\$0.03102 per square foot of impervious area, less an additional \$5.00, but in no case shall the minimum service charge be less than the higher of the residential equivalent rate for each year of the charge for a vacant/undeveloped parcel of equal acreage.

The annual service charge is calculated based on impervious area and parcel status as of January 1 each year. The annual service charge is due the City on or before April 30 of each year and shall be paid together with payment of

real property tax upon the parcel, if any, and is delinquent thereafter. Provided, that if real property tax upon the parcel payable in that year exceeds thirty dollars, and one-half of the tax, together with one-half of the annual service charge provided by this section are paid on or before April 30 of such year, the remaining one-half of the annual service charge is due and payable on October 30, next following, or at the time of payment of the remaining tax on the parcel, whichever is earlier and is delinquent after that date. The service charge is incorporated on the Pierce County Real Property Tax Statement.

The projected surface water fees for 2015/2016 are roughly \$2.7M per year. Current year surface water management fees fund current year operations in 2015/2016. The operating fund also provides for a transfer to the Transportation Capital Fund in the amount of \$595K in 2015 and \$400K in 2016 for its portion of surface water related capital as well as surface water capital projects total \$27K in 2015 and \$523K in 2016 for pipe repair and outfall retrofit projects.

Year	Surface Water Fees	Chg Over Prior Year	
		\$	%
2009 Actual	\$ 2,847,354	\$ 161,408	6.0%
2010 Actual	\$ 2,650,221	\$ (197,133)	-6.9%
2011 Actual	\$ 2,718,958	\$ 68,737	2.6%
2012 Actual	\$ 2,732,964	\$ 14,006	0.5%
2013 Actual	\$ 2,720,766	\$ (12,198)	-0.4%
2014 Actual	\$ 2,723,885	\$ 3,119	0.1%
2015 Est	\$ 2,725,000	\$ 1,115	0.0%
2016 Est	\$ 2,725,000	\$ -	0.0%
2017 Est	\$ 2,725,000	\$ -	0.0%
2018 Est	\$ 2,725,000	\$ -	0.0%
2019 Est	\$ 2,725,000	\$ -	0.0%
2020 Est	\$ 2,725,000	\$ -	0.0%
Average 6 Year Change (2009 - 2014)			-0.8%
Average 6 Year Change (2010 - 2015)			0.5%
Average 6 Year Change (2011 - 2016)			0.0%



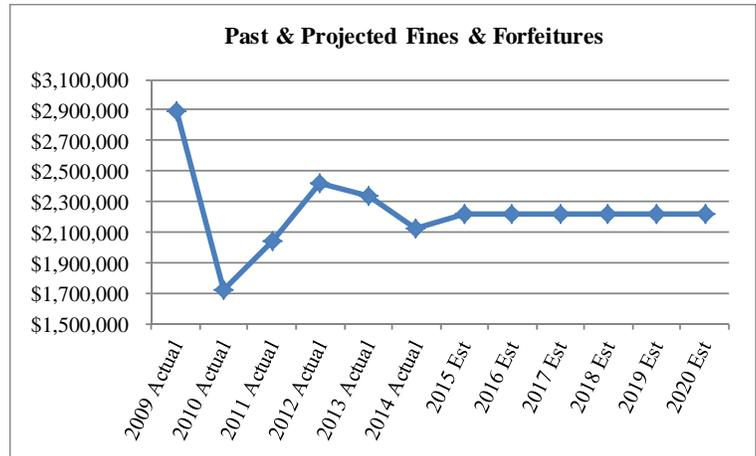
## FINES & FORFEITURES

### *Fines & Forfeitures*

The Municipal Court of the City of Lakewood is an inferior court (a court subject to the jurisdiction of another court known as the superior court, or a higher court) with exclusive original criminal jurisdiction of all violations of City laws. It also has the original jurisdiction of all other actions brought to enforce or recover license penalties or forfeitures declared or given by such city laws or by any state statutes. The Court also exercises all powers granted by Chapter 6 of said Justice Court and other Inferior Court Reorganization Law (Chapter 299, laws of 1964).

The City began operating its municipal court when it incorporated in 1996. Fines and forfeitures are accounted for in the General Fund and include fines from municipal court, red light and school zone infractions. Prior to 2015, it also includes fines and forfeiture revenues the City of University Place and Town of Steilacoom as part of the contract terms of providing municipal court contracted services. In addition to the City retaining the fines and forfeitures as City revenue, the City received a fixed contract amount from the both cities, which is accounted for as intergovernmental revenue.

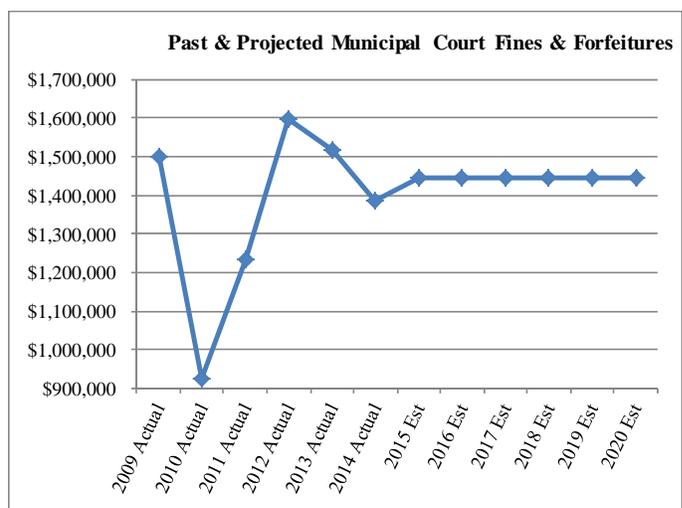
Year	Fines & Forfeitures	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 2,895,692	8.6%	\$ 911,488	45.9%
2010 Actual	\$ 1,722,695	5.4%	\$ (1,172,997)	-40.5%
2011 Actual	\$ 2,038,586	6.1%	\$ 315,891	18.3%
2012 Actual	\$ 2,419,617	7.0%	\$ 381,031	18.7%
2013 Actual	\$ 2,342,639	6.6%	\$ (76,978)	-3.2%
2014 Actual	\$ 2,123,056	5.9%	\$ (219,583)	-9.4%
2015 Est	\$ 2,224,600	6.1%	\$ 101,544	4.8%
2016 Est	\$ 2,224,600	6.0%	\$ -	0.0%
2017 Est	\$ 2,224,600	6.0%	\$ -	0.0%
2018 Est	\$ 2,224,600	5.9%	\$ -	0.0%
2019 Est	\$ 2,224,600	5.8%	\$ -	0.0%
2020 Est	\$ 2,224,600	5.7%	\$ -	0.0%



### Court Fines and Forfeitures

Effective January 2015, as part of the new contracts, fines and forfeiture revenues from the Town of Steilacoom and City of University Place are no longer retained by the City, other than for past cases. Revenues from 2015 cases are collected by the City and remitted on a monthly basis to the contract jurisdictions (City of DuPont, City of University Place and Town of Steilacoom).

Year	Fines & Forfeitures	% of G/S Oper Rev	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 1,500,580	4.5%	\$ 530,311	54.7%
2010 Actual	\$ 926,257	2.9%	\$ (574,322)	-38.3%
2011 Actual	\$ 1,231,477	3.7%	\$ 305,220	33.0%
2012 Actual	\$ 1,596,299	4.6%	\$ 364,822	29.6%
2013 Actual	\$ 1,514,628	4.3%	\$ (81,672)	-5.1%
2014 Actual	\$ 1,384,894	3.9%	\$ (129,734)	-8.6%
2015 Est	\$ 1,444,100	4.0%	\$ 59,206	4.3%
2016 Est	\$ 1,444,100	3.9%	\$ -	0.0%
2017 Est	\$ 1,444,100	3.9%	\$ -	0.0%
2018 Est	\$ 1,444,100	3.8%	\$ -	0.0%
2019 Est	\$ 1,444,100	3.7%	\$ -	0.0%
2020 Est	\$ 1,444,100	3.7%	\$ -	0.0%
<b>Average 6 Year Change (2009 - 2014)</b>			-1.4%	
<b>Average 6 Year Change (2010 - 2015)</b>			6.0%	
<b>Average 6 Year Change (2011 - 2016)</b>			2.5%	



Court Fines & Forfeitures							
<i>(does not include camera enforcement)</i>							
Category	2009	2010	2011	2012	2013	2014	2015 Est
Admin, Filing, Copy, Forms, Legal	\$ 25,844	\$ 28,620	\$ 38,561	\$ 57,658	\$ 57,388	\$ 55,293	\$ 67,300
Detention & Correction Services	372,404	260,956	381,860	426,925	431,381	363,517	431,400
Civil Penalties	5,194	5,764	11,438	16,865	12,206	10,316	12,200
Civil Infraction Penalties	939,510	506,960	661,161	932,084	839,061	792,345	713,200
Civil Parking Infractions	22,230	21,062	13,364	12,148	12,307	8,157	44,400
Criminal Traffic Misdemeanor Fines	49,868	36,394	34,985	49,393	40,853	30,738	57,400
Criminal Non-Traffic Fines	20,789	8,939	13,102	13,285	13,874	9,535	13,900
Court Cost Recoupment	38,758	27,767	28,690	32,920	30,969	24,660	27,900
Interest/Other/Misc	25,982	29,796	48,316	55,021	76,589	90,332	76,400
<b>Total</b>	<b>\$ 1,500,580</b>	<b>\$ 926,257</b>	<b>\$ 1,231,477</b>	<b>\$ 1,596,299</b>	<b>\$ 1,514,628</b>	<b>\$ 1,384,893</b>	<b>\$ 1,444,100</b>

Camera Enforcement

The City currently has eight cameras operating at five locations:

- Two (2) school zone cameras located at 5405 Steilacoom Blvd – WB and 9904 Gravelly Lake Drive – SB
- Six (6) red light cameras located at:
  - Bridgeport Blvd SW & San Francisco Ave SW – SB & NB
  - Steilacoom Blvd SW & Phillips Rd SW – WB & EB
  - South Tacoma Way & SR 512 – NB & SB

The monthly vendor payments to Redflex Traffic Systems, Inc. for camera enforcement services is fixed at \$3,750 per system for existing designated intersection approaches and \$4,870 per system for existing designated school zone approaches. The new contract pricing structure reduced costs by approximately \$60K per year, from roughly \$450K to \$390K.

Photo Infraction - Red light/School Zone Enforcement									
Month	Year 2012			Year 2013			Year 2014		
	Gross Revenue	Vendor Payment	Net Revenue	Gross Revenue	Vendor Payment	Net Revenue	Gross Revenue	Vendor Payment	Net Revenue
Jan	\$ 65,056	\$ 37,593	\$ 27,463	\$ 58,410	\$ 37,593	\$ 20,817	\$ 57,905	\$ 36,593	\$ 21,312
Feb	54,258	36,593	17,665	66,685	37,593	29,093	63,261	36,593	26,668
Mar	65,637	37,593	28,045	70,575	37,593	32,982	56,692	36,593	20,099
Apr	68,501	34,593	33,908	67,061	37,593	29,468	60,035	37,593	22,442
May	58,866	36,593	22,274	63,441	37,593	25,848	59,634	37,593	22,041
Jun	68,881	36,593	32,288	76,071	37,593	38,479	57,842	33,593	24,249
Jul	57,221	35,593	21,629	69,939	36,593	33,346	56,453	34,593	21,860
Aug	62,663	33,593	29,071	49,938	34,593	15,345	51,457	34,593	16,864
Sep	62,602	37,593	25,009	72,071	37,593	34,479	50,732	36,593	14,139
Oct	52,911	37,593	15,318	53,443	37,593	15,850	49,678	32,240	17,438
Nov	95,230	37,593	57,637	79,956	37,593	42,363	79,223	32,240	46,983
Dec	77,712	37,593	40,119	65,515	36,593	28,922	61,298	27,585	33,713
<b>Total YTD</b>	<b>\$ 184,952</b>	<b>\$ 111,778</b>	<b>\$ 73,173</b>	<b>\$ 402,243</b>	<b>\$ 225,557</b>	<b>\$ 176,687</b>	<b>\$ 355,369</b>	<b>\$ 218,558</b>	<b>\$ 136,811</b>
<b>Annual</b>	<b>\$789,539</b>	<b>\$439,113</b>	<b>\$350,426</b>	<b>\$793,105</b>	<b>\$446,114</b>	<b>\$346,991</b>	<b>\$704,210</b>	<b>\$416,401</b>	<b>\$287,809</b>

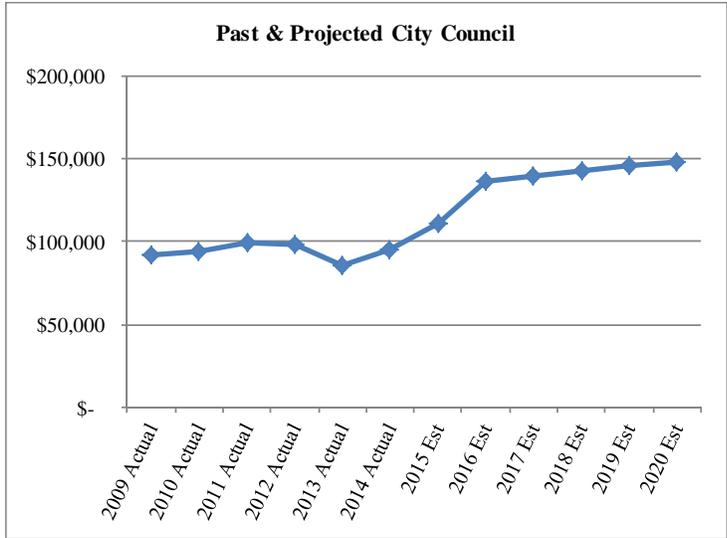
## EXPENDITURES

### Expenditure Assumptions

Expenditure inflationary increases assumes a 7.5% increase in benefits, 2% for intergovernmental; 3% for internal service charges; 3% for salaries and wages (step increases based on performance) and 0% for all other expenditures. Based on a weighted average, the increase is 3% annually.

### City Council

Year	City Council	% of G/S Oper Exp	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 91,945	0.3%	\$ (9,001)	-8.9%
2010 Actual	\$ 93,597	0.3%	\$ 1,652	1.8%
2011 Actual	\$ 99,617	0.3%	\$ 6,020	6.4%
2012 Actual	\$ 97,927	0.3%	\$ (1,689)	-1.7%
2013 Actual	\$ 85,530	0.2%	\$ (12,397)	-12.7%
2014 Actual	\$ 94,441	0.3%	\$ 8,911	10.4%
2015 Est	\$ 111,125	0.3%	\$ 16,684	17.7%
2016 Est	\$ 136,290	0.4%	\$ 25,165	22.6%
2017 Est	\$ 139,200	0.4%	\$ 2,910	2.1%
2018 Est	\$ 142,200	0.4%	\$ 3,000	2.2%
2019 Est	\$ 145,200	0.4%	\$ 3,000	2.1%
2020 Est	\$ 148,200	0.4%	\$ 3,000	2.1%
<b>Average 6 Year Change (2009 - 2014)</b>				<b>0.4%</b>
<b>Average 6 Year Change (2010 - 2015)</b>				<b>2.6%</b>
<b>Average 6 Year Change (2011 - 2016)</b>				<b>4.5%</b>



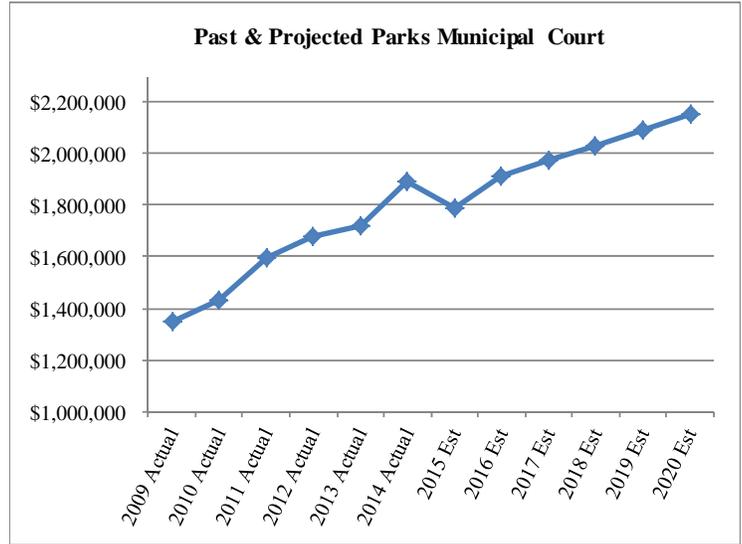
### City Manager

Year	City Manager	% of G/S Oper Exp	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 511,061	1.5%	\$ (44,635)	-8.0%
2010 Actual	\$ 490,397	1.4%	\$ (20,664)	-4.0%
2011 Actual	\$ 482,766	1.4%	\$ (7,632)	-1.6%
2012 Actual	\$ 409,921	1.2%	\$ (72,845)	-15.1%
2013 Actual	\$ 419,386	1.2%	\$ 9,465	2.3%
2014 Actual	\$ 528,918	1.5%	\$ 109,532	26.1%
2015 Est	\$ 563,590	1.6%	\$ 34,672	6.6%
2016 Est	\$ 552,260	1.5%	\$ (11,330)	-2.0%
2017 Est	\$ 569,000	1.5%	\$ 16,740	3.0%
2018 Est	\$ 586,000	1.5%	\$ 17,000	3.0%
2019 Est	\$ 603,000	1.5%	\$ 17,000	2.9%
2020 Est	\$ 621,000	1.5%	\$ 18,000	3.0%
<b>Average 6 Year Change (2009 - 2014)</b>				<b>0.6%</b>
<b>Average 6 Year Change (2010 - 2015)</b>				<b>2.2%</b>
<b>Average 6 Year Change (2011 - 2016)</b>				<b>2.1%</b>



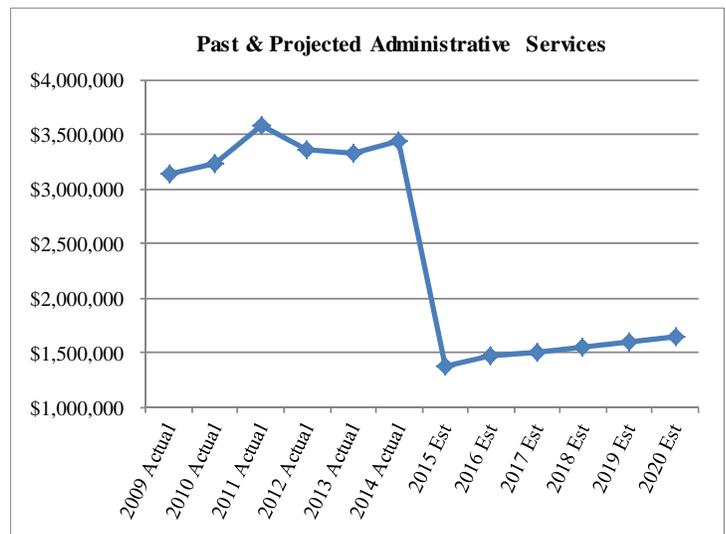
## Municipal Court

Year	Municipal Court	% of G/S Oper Exp	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 1,351,946	3.9%	\$ 110,315	8.9%
2010 Actual	\$ 1,429,939	4.2%	\$ 77,993	5.8%
2011 Actual	\$ 1,596,425	4.5%	\$ 166,486	11.6%
2012 Actual	\$ 1,679,120	4.9%	\$ 82,695	5.2%
2013 Actual	\$ 1,721,223	4.9%	\$ 42,103	2.5%
2014 Actual	\$ 1,893,926	5.4%	\$ 172,704	10.0%
2015 Est	\$ 1,790,640	5.1%	\$ (103,286)	-5.5%
2016 Est	\$ 1,914,130	5.3%	\$ 123,490	6.9%
2017 Est	\$ 1,972,000	5.2%	\$ 57,870	3.0%
2018 Est	\$ 2,031,000	5.2%	\$ 59,000	3.0%
2019 Est	\$ 2,092,000	5.2%	\$ 61,000	3.0%
2020 Est	\$ 2,154,000	5.2%	\$ 62,000	3.0%
<b>Average 6 Year Change (2009 - 2014)</b>				4.8%
<b>Average 6 Year Change (2010 - 2015)</b>				3.4%
<b>Average 6 Year Change (2011 - 2016)</b>				2.8%



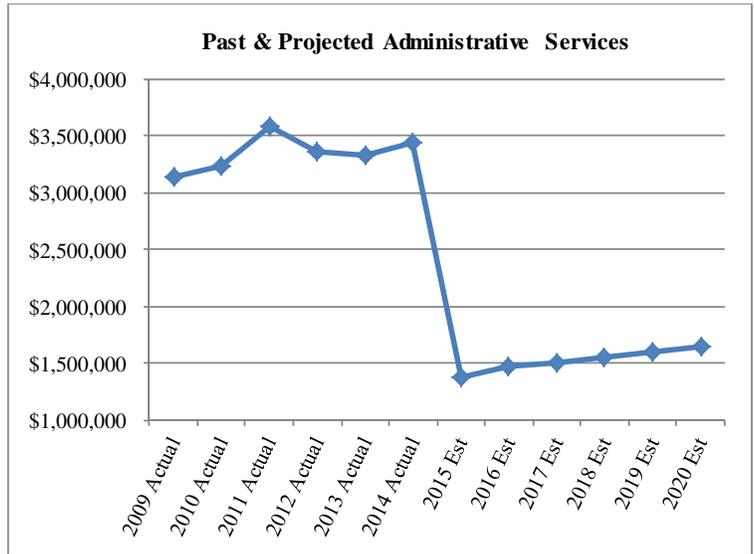
## Administrative Services

Year	Administrative Services	% of G/S Oper Exp	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 3,144,327	9.0%	\$ 32,298	1.0%
2010 Actual	\$ 3,229,080	9.5%	\$ 84,753	2.7%
2011 Actual	\$ 3,574,503	10.2%	\$ 345,423	10.7%
2012 Actual	\$ 3,353,185	9.8%	\$ (221,318)	-6.2%
2013 Actual	\$ 3,322,082	9.4%	\$ (31,103)	-0.9%
2014 Actual	\$ 3,441,279	9.7%	\$ 119,197	3.6%
2015 Est	\$ 1,380,595	3.9%	\$ (2,060,684)	-59.9%
2016 Est	\$ 1,465,450	4.0%	\$ 84,855	6.1%
2017 Est	\$ 1,509,000	4.0%	\$ 43,550	3.0%
2018 Est	\$ 1,554,000	4.0%	\$ 45,000	3.0%
2019 Est	\$ 1,600,000	4.0%	\$ 46,000	3.0%
2020 Est	\$ 1,648,000	4.0%	\$ 48,000	3.0%
<b>Average 6 Year Change (2009 - 2014)</b>				1.4%
<b>Average 6 Year Change (2010 - 2015)</b>				-22.3%
<b>Average 6 Year Change (2011 - 2016)</b>				-24.0%



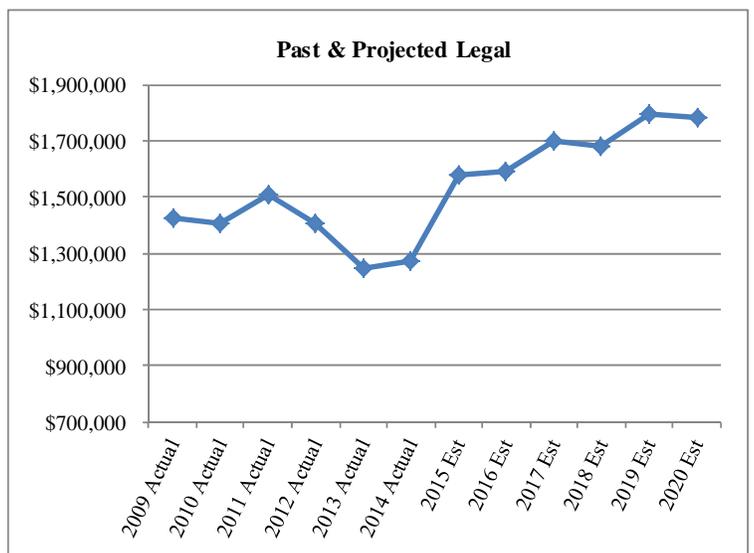
## Non-Department

Year	Administrative Services	% of G/S Oper Exp	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 3,144,327	9.0%	\$ 32,298	1.0%
2010 Actual	\$ 3,229,080	9.5%	\$ 84,753	2.7%
2011 Actual	\$ 3,574,503	10.2%	\$ 345,423	10.7%
2012 Actual	\$ 3,353,185	9.8%	\$ (221,318)	-6.2%
2013 Actual	\$ 3,322,082	9.4%	\$ (31,103)	-0.9%
2014 Actual	\$ 3,441,279	9.7%	\$ 119,197	3.6%
2015 Est	\$ 1,380,595	3.9%	\$ (2,060,684)	-59.9%
2016 Est	\$ 1,465,450	4.0%	\$ 84,855	6.1%
2017 Est	\$ 1,509,000	4.0%	\$ 43,550	3.0%
2018 Est	\$ 1,554,000	4.0%	\$ 45,000	3.0%
2019 Est	\$ 1,600,000	4.0%	\$ 46,000	3.0%
2020 Est	\$ 1,648,000	4.0%	\$ 48,000	3.0%
<b>Average 6 Year Change (2009 - 2014)</b>				1.4%
<b>Average 6 Year Change (2010 - 2015)</b>				-22.3%
<b>Average 6 Year Change (2011 - 2016)</b>				-24.0%



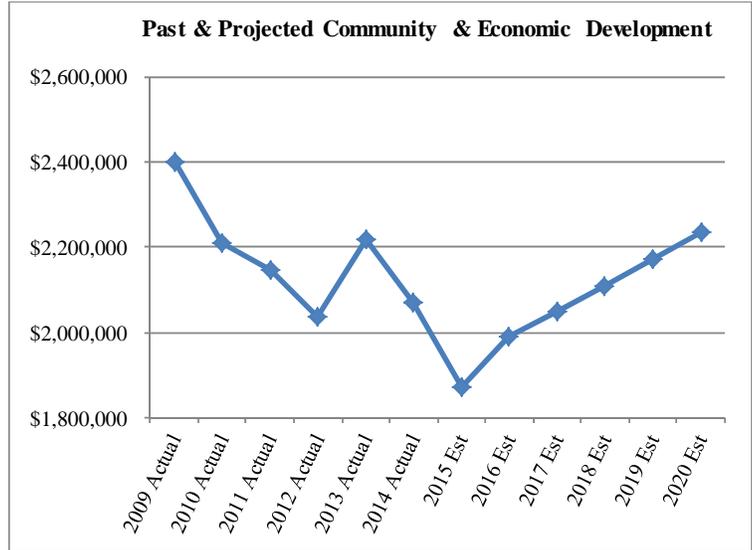
## Legal

Year	Legal	% of G/S Oper Exp	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 1,424,993	4.1%	\$ (77,418)	-5.2%
2010 Actual	\$ 1,404,412	4.1%	\$ (20,581)	-1.4%
2011 Actual	\$ 1,511,178	4.3%	\$ 106,766	7.6%
2012 Actual	\$ 1,407,092	4.1%	\$ (104,086)	-6.9%
2013 Actual	\$ 1,249,436	3.5%	\$ (157,656)	-11.2%
2014 Actual	\$ 1,272,057	3.6%	\$ 22,621	1.8%
2015 Est	\$ 1,580,960	4.5%	\$ 308,903	24.3%
2016 Est	\$ 1,591,360	4.4%	\$ 10,400	0.7%
2017 Est	\$ 1,701,000	4.5%	\$ 109,640	6.9%
2018 Est	\$ 1,683,000	4.3%	\$ (18,000)	-1.1%
2019 Est	\$ 1,795,000	4.5%	\$ 112,000	6.7%
2020 Est	\$ 1,779,000	4.3%	\$ (16,000)	-0.9%
<b>Average 6 Year Change (2009 - 2014)</b>				-2.0%
<b>Average 6 Year Change (2010 - 2015)</b>				1.9%
<b>Average 6 Year Change (2011 - 2016)</b>				0.8%



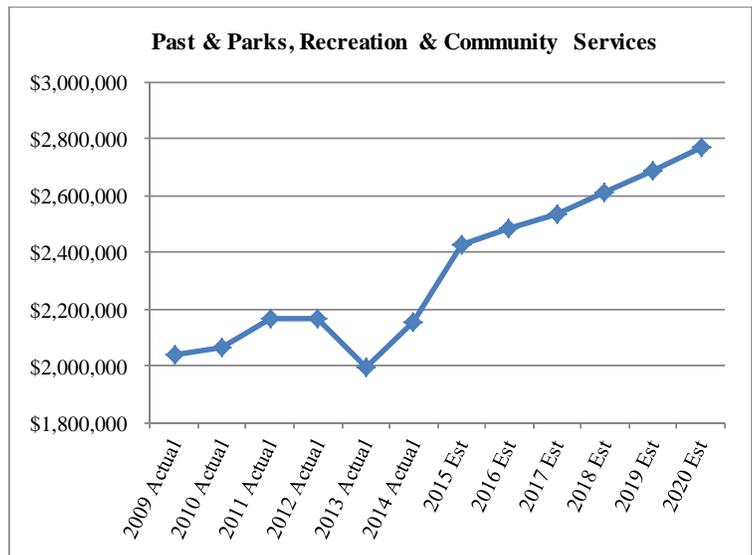
## Community & Economic Development

Year	Community & Economic Dev	% of G/S Oper Exp	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 2,400,933	6.9%	\$ 363,884	17.9%
2010 Actual	\$ 2,208,234	6.5%	\$ (192,699)	-8.0%
2011 Actual	\$ 2,145,108	6.1%	\$ (63,126)	-2.9%
2012 Actual	\$ 2,036,213	6.0%	\$ (108,895)	-5.1%
2013 Actual	\$ 2,219,754	6.3%	\$ 183,541	9.0%
2014 Actual	\$ 2,068,245	5.8%	\$ (151,509)	-6.8%
2015 Est	\$ 1,871,135	5.3%	\$ (197,110)	-9.5%
2016 Est	\$ 1,989,196	5.5%	\$ 118,061	6.3%
2017 Est	\$ 2,048,000	5.4%	\$ 58,804	3.0%
2018 Est	\$ 2,108,000	5.4%	\$ 60,000	2.9%
2019 Est	\$ 2,171,000	5.4%	\$ 63,000	3.0%
2020 Est	\$ 2,235,000	5.4%	\$ 64,000	2.9%
<b>Average 6 Year Change (2009 - 2014)</b>				-2.7%
<b>Average 6 Year Change (2010 - 2015)</b>				-3.0%
<b>Average 6 Year Change (2011 - 2016)</b>				-1.3%



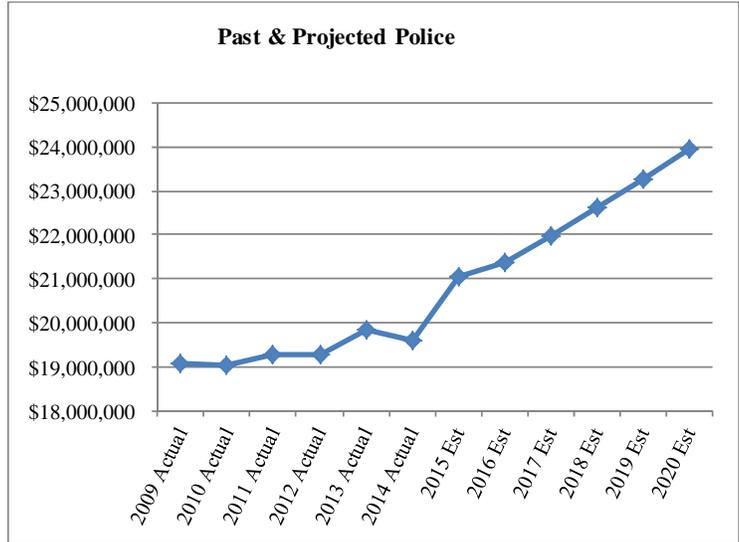
## Parks, Recreation & Community Services

Year	Parks, Rec, & Community Svcs	% of G/S Oper Exp	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 2,040,225	5.8%	\$ (64,318)	-3.1%
2010 Actual	\$ 2,066,238	6.1%	\$ 26,013	1.3%
2011 Actual	\$ 2,165,104	6.1%	\$ 98,866	4.8%
2012 Actual	\$ 2,165,776	6.4%	\$ 672	0.0%
2013 Actual	\$ 1,997,690	5.7%	\$ (168,086)	-7.8%
2014 Actual	\$ 2,155,686	6.1%	\$ 157,996	7.9%
2015 Est	\$ 2,428,260	6.9%	\$ 272,574	12.6%
2016 Est	\$ 2,483,650	6.8%	\$ 55,390	2.3%
2017 Est	\$ 2,534,000	6.7%	\$ 50,350	2.0%
2018 Est	\$ 2,610,000	6.7%	\$ 76,000	3.0%
2019 Est	\$ 2,688,000	6.7%	\$ 78,000	3.0%
2020 Est	\$ 2,768,000	6.7%	\$ 80,000	3.0%
<b>Average 6 Year Change (2009 - 2014)</b>				0.9%
<b>Average 6 Year Change (2010 - 2015)</b>				2.5%
<b>Average 6 Year Change (2011 - 2016)</b>				2.1%



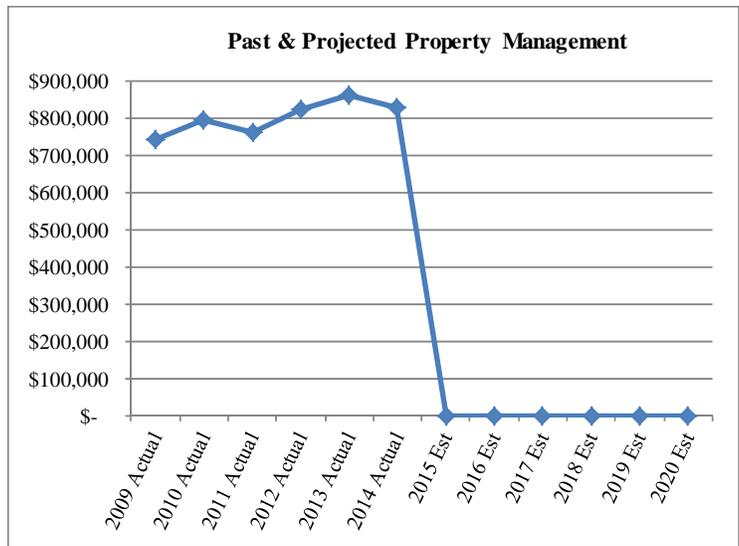
## Police

Year	Police	% of G/S Oper Exp	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 19,064,039	54.4%	\$ 1,277,724	7.2%
2010 Actual	\$ 19,032,395	55.8%	\$ (31,644)	-0.2%
2011 Actual	\$ 19,265,013	54.7%	\$ 232,618	1.2%
2012 Actual	\$ 19,297,759	56.7%	\$ 32,746	0.2%
2013 Actual	\$ 19,844,706	56.2%	\$ 546,946	2.8%
2014 Actual	\$ 19,600,949	55.4%	\$ (243,757)	-1.2%
2015 Est	\$ 21,031,567	59.5%	\$ 1,430,618	7.3%
2016 Est	\$ 21,373,122	58.8%	\$ 341,555	1.6%
2017 Est	\$ 21,992,000	58.3%	\$ 618,878	2.9%
2018 Est	\$ 22,628,000	58.2%	\$ 636,000	2.9%
2019 Est	\$ 23,283,000	58.1%	\$ 655,000	2.9%
2020 Est	\$ 23,957,000	58.2%	\$ 674,000	2.9%
<b>Average 6 Year Change (2009 - 2014)</b>			0.5%	
<b>Average 6 Year Change (2010 - 2015)</b>			1.6%	
<b>Average 6 Year Change (2011 - 2016)</b>			1.6%	



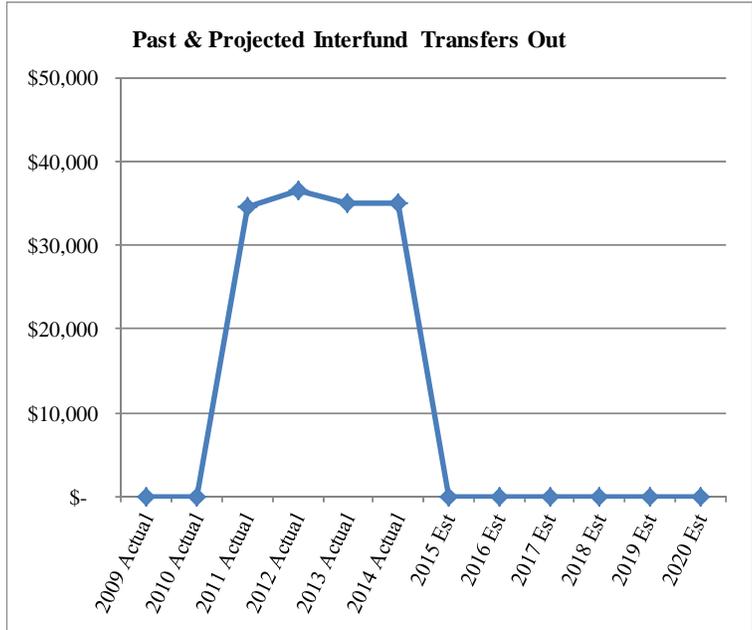
## Property Management

Year	Property Management	% of G/S Oper Exp	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 740,718	2.1%	\$ (57,237)	-7.2%
2010 Actual	\$ 791,204	2.3%	\$ 50,486	6.8%
2011 Actual	\$ 759,895	2.2%	\$ (31,309)	-4.0%
2012 Actual	\$ 819,370	2.4%	\$ 59,475	7.8%
2013 Actual	\$ 861,916	2.4%	\$ 42,547	5.2%
2014 Actual	\$ 825,723	2.3%	\$ (36,193)	-4.2%
2015 Est	\$ -	0.0%	\$ (825,723)	-100.0%
2016 Est	\$ -	0.0%	\$ -	n/a
2017 Est	\$ -	0.0%	\$ -	n/a
2018 Est	\$ -	0.0%	\$ -	n/a
2019 Est	\$ -	0.0%	\$ -	n/a
2020 Est	\$ -	0.0%	\$ -	n/a
<b>Average 6 Year Change (2009 - 2014)</b>			1.7%	
<b>Average 6 Year Change (2010 - 2015)</b>			n/a	
<b>Average 6 Year Change (2011 - 2016)</b>			n/a	



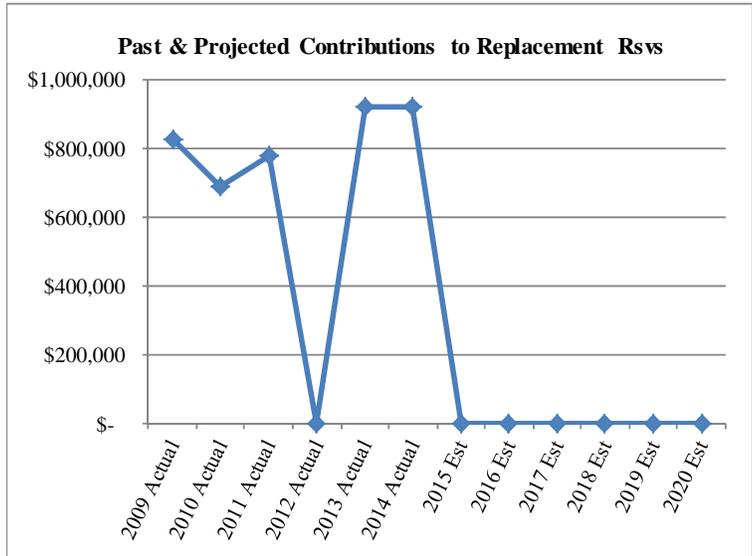
### Interfund Transfers Out

Year	Interfund Transfers Out	% of G/S Oper Exp	Chg Over Prior Year	
			\$	%
2007 Actual	\$ -	0.0%	n/a	n/a
2008 Actual	\$ -	0.0%	\$ -	n/a
2009 Actual	\$ -	0.0%	\$ -	n/a
2010 Actual	\$ -	0.0%	\$ -	n/a
2011 Actual	\$ 34,450	0.1%	\$ 34,450	n/a
2012 Actual	\$ 36,440	0.1%	\$ 1,990	5.8%
2013 Actual	\$ 35,000	0.1%	\$ (1,440)	-4.0%
2014 Actual	\$ 35,000	0.1%	\$ -	0.0%
2015 Est	\$ -	0.0%	\$ (35,000)	-100.0%
2016 Est	\$ -	0.0%	\$ -	n/a
2017 Est	\$ -	0.0%	\$ -	n/a
2018 Est	\$ -	0.0%	\$ -	n/a
2019 Est	\$ -	0.0%	\$ -	n/a
2020 Est	\$ -	0.0%	\$ -	n/a
<b>Average 6 Year Change (2009 - 2014)</b>				16.7%
<b>Average 6 Year Change (2010 - 2015)</b>				n/a
<b>Average 6 Year Change (2011 - 2016)</b>				n/a



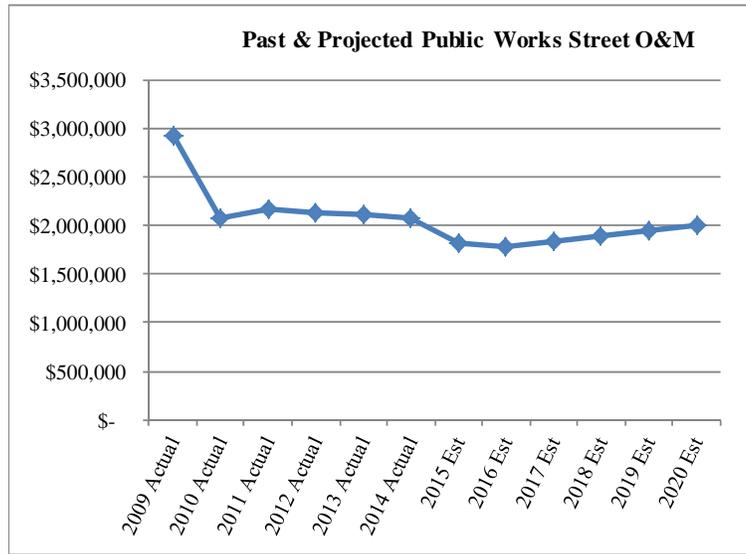
### Contribution to Replacement Reserves

Year	Contributions to Replace Rsvs	% of G/S Oper Exp	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 822,819	2.3%	\$ (40,973)	-4.7%
2010 Actual	\$ 687,821	2.0%	\$ (134,998)	-16.4%
2011 Actual	\$ 777,820	2.2%	\$ 89,999	13.1%
2012 Actual	\$ -	0.0%	\$ (777,820)	-100.0%
2013 Actual	\$ 920,300	2.6%	\$ 920,300	n/a
2014 Actual	\$ 920,300	2.6%	\$ -	0.0%
2015 Est	\$ -	0.0%	\$ (920,300)	-100.0%
2016 Est	\$ -	0.0%	\$ -	n/a
2017 Est	\$ -	0.0%	\$ -	n/a
2018 Est	\$ -	0.0%	\$ -	n/a
2019 Est	\$ -	0.0%	\$ -	n/a
2020 Est	\$ -	0.0%	\$ -	n/a
<b>Average 6 Year Change (2009 - 2014)</b>				1.8%
<b>Average 6 Year Change (2010 - 2015)</b>				n/a
<b>Average 6 Year Change (2011 - 2016)</b>				n/a



## Public Works

Year	Public Works Street O&M	% of G/S Oper Exp	Chg Over Prior Year	
			\$	%
2009 Actual	\$ 2,914,841	8.3%	\$ 428,077	17.2%
2010 Actual	\$ 2,079,639	6.1%	\$ (835,202)	-28.7%
2011 Actual	\$ 2,168,166	6.2%	\$ 88,527	4.3%
2012 Actual	\$ 2,136,773	6.3%	\$ (31,393)	-1.4%
2013 Actual	\$ 2,110,188	6.0%	\$ (26,585)	-1.2%
2014 Actual	\$ 2,066,337	5.8%	\$ (43,851)	-2.1%
2015 Est	\$ 1,819,386	5.2%	\$ (246,951)	-12.0%
2016 Est	\$ 1,779,960	5.0%	\$ (39,426)	-2.2%
2017 Est	\$ 1,833,000	5.0%	\$ 53,040	3.0%
2018 Est	\$ 1,888,000	5.0%	\$ 55,000	3.0%
2019 Est	\$ 1,944,000	5.0%	\$ 56,000	3.0%
2020 Est	\$ 2,002,000	5.0%	\$ 58,000	3.0%
<b>Average 6 Year Change (2009 - 2014)</b>				-6.8%
<b>Average 6 Year Change (2010 - 2015)</b>				-2.4%
<b>Average 6 Year Change (2011 - 2016)</b>				-3.6%



## EXECUTIVE SUMMARY

GENERAL FUND	2015	2016	2017	2018	2019	2020
	YND Est	YND Est	Projected	Projected	Projected	Projected
<b>Operating Revenues</b>	<b>\$35,380,274</b>	<b>\$35,967,872</b>	<b>\$36,442,200</b>	<b>\$37,043,200</b>	<b>\$37,660,100</b>	<b>\$38,292,800</b>
\$ Change	1.00%	1.66%	1.32%	1.65%	1.67%	1.68%
<b>Operating Expenditures</b>	<b>\$34,280,536</b>	<b>\$34,994,240</b>	<b>\$36,091,223</b>	<b>\$37,091,888</b>	<b>\$38,252,213</b>	<b>\$39,312,963</b>
% Change	-0.12%	1.55%	3.13%	2.77%	3.13%	2.77%
<b>Operating Income/(Loss) Before New Operating Exp</b>	<b>\$1,099,738</b>	<b>\$973,632</b>	<b>\$350,978</b>	<b>(\$48,688)</b>	<b>(\$592,113)</b>	<b>(\$1,020,163)</b>
% of Operating Expenditures	3.21%	2.78%	0.97%	-0.13%	-1.55%	-2.59%
<b>New Items - Operating Expenditures:</b>						
Independent Salary Commission Decision	21,175	46,200	46,200	46,200	46,200	46,200
CM Intern From Finance Position Vacancy	18,800	-	-	-	-	-
Finance Position Vacancy for CM Intern	(18,800)	-	-	-	-	-
Public Defender - Additional Cost	15,000	66,200	68,000	70,000	72,000	74,000
Position Realignment (Permit Coord) Offset by Rev	18,300	42,100	43,000	44,000	45,000	46,000
Tacoma Pierce County Economic Development Board	-	5,000	5,000	5,000	5,000	5,000
Utility Savings - Garbage Savings	-	(25,000)	(50,000)	(52,000)	(54,000)	(56,000)
SS911 Dispatch Services - Additional Cost	-	26,059	27,000	28,000	29,000	30,000
Puget Sound Clean Air Assessment - Additional Cost	-	5,357	6,000	6,000	6,000	6,000
WCIA - Risk Assessment Change from Estimate	10,500	187,500	187,500	187,500	187,500	187,500
WCIA - Potential Deductibles Prior to Jan. 1, 2014	115,000	115,000	-	-	-	-
Property Management - Accumulate Reserves	-	-	100,000	100,000	100,000	100,000
Information Technology - Accumulate Reserves/M&O	-	22,500	325,189	531,089	511,089	568,089
Transfer to Fund 101 - Impact of CIP Projects?	-	-	-	-	-	-
CBA Impact ? - AFSCME (Contract Expires 12/31/2016)	-	-	??	??	??	??
CBA Impact ?- LPIG (Contract Expires 12/31/2015)	-	??	??	??	??	??
CBA Impact ?- LPMG (Contract Expires 12/31/2015)	-	??	??	??	??	??
CBA Impact ?- Teamsters (Contract Expires 12/31/2015)	-	??	??	??	??	??
<b>Subtotal New Items - Operating Expenditures</b>	<b>\$179,975</b>	<b>\$490,916</b>	<b>\$757,889</b>	<b>\$965,789</b>	<b>\$947,789</b>	<b>\$1,006,789</b>
<b>Adjusted Operating Expenditures</b>	<b>\$34,460,511</b>	<b>\$35,485,156</b>	<b>\$36,849,112</b>	<b>\$38,057,677</b>	<b>\$39,200,002</b>	<b>\$40,319,752</b>
% Change	0.40%	2.97%	3.84%	3.28%	3.00%	2.86%
<b>Adjusted Operating Income/(Loss)</b>	<b>\$919,763</b>	<b>\$482,716</b>	<b>(\$406,912)</b>	<b>(\$1,014,477)</b>	<b>(\$1,539,902)</b>	<b>(\$2,026,952)</b>
% of Adjusted Operating Expenditures	2.67%	1.36%	-1.10%	-2.67%	-3.93%	-5.03%
<b>Other Finance Sources</b>	<b>\$327,636</b>	<b>\$426,499</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Other Financing Uses</b>	<b>\$1,446,223</b>	<b>\$370,500</b>	<b>\$798,500</b>	<b>\$407,500</b>	<b>\$453,500</b>	<b>\$445,500</b>
<b>New Items - Other Uses:</b>						
Risk Management - Public Disclosure - Koenig Case	206,920	-	-	-	-	-
Risk Management - Pending Case	-	-	-	-	-	-
Subarea Plan	-	-	500,000	-	-	-
Motor Avenue Complete Streets - Additional Funding	12,000	-	-	-	-	-
Information Technology - Capital Contribution (6-Yr Pla	-	-	664,000	50,000	30,000	-
Reduce Transfer to Transportation CIP - Replace w/REE'	-	-	-	-	-	-
Replenish Fleet & Equipment Fund (IT Plan)	-	233,239	-	-	-	-
<b>Subtotal New Items - Other Uses</b>	<b>\$218,920</b>	<b>\$233,239</b>	<b>\$1,164,000</b>	<b>\$50,000</b>	<b>\$30,000</b>	<b>\$0</b>
<b>Beginning Balance</b>	<b>\$4,532,693</b>	<b>\$4,114,949</b>	<b>\$4,420,425</b>	<b>\$2,051,014</b>	<b>\$579,037</b>	<b>(\$1,444,365)</b>
<b>Adjusted Ending Balance</b>	<b>\$4,114,949</b>	<b>\$4,420,425</b>	<b>\$2,051,014</b>	<b>\$579,037</b>	<b>(\$1,444,365)</b>	<b>(\$3,916,816)</b>
Ending Fund Balance as a % of Gen/Street Operating Rev	11.35%	12.00%	5.50%	1.53%	-3.75%	-10.00%
Reserve - Total Target 12% of Gen/Street Operating Rev	\$4,351,305	\$4,420,425	\$4,477,296	\$4,549,416	\$4,623,444	\$4,699,368
2% Contingency Reserves	\$725,217	\$736,737	\$746,216	\$758,236	\$770,574	\$783,228
5% General Fund Reserves	\$1,813,044	\$1,841,844	\$1,865,540	\$1,895,590	\$1,926,435	\$1,958,070
5% Strategic Reserves	\$1,813,044	\$1,841,844	\$1,865,540	\$1,895,590	\$1,926,435	\$1,958,070
<b>Unreserved / (12% Adopted Reserves Shortfall):</b>	<b>(\$236,356)</b>	<b>\$0</b>	<b>(\$2,426,283)</b>	<b>(\$3,970,379)</b>	<b>(\$6,067,809)</b>	<b>(\$8,616,184)</b>

	2013	2014	2015		2016		2017	2018	2019	2020
	Actual	Actual	Revised Bdgt	YND Est	Revised Bdgt	YND Est	Projected	Projected	Projected	Projected
<b>(001) GENERAL FUND</b>										
<i>REVENUES:</i>										
<b>Taxes</b>	<b>\$24,731,848</b>	<b>\$25,056,768</b>	<b>\$25,202,000</b>	<b>\$25,215,500</b>	<b>\$25,596,000</b>	<b>\$25,541,100</b>	<b>\$25,879,600</b>	<b>\$26,316,900</b>	<b>\$26,765,000</b>	<b>\$27,224,000</b>
Property Tax	6,295,819	6,468,617	6,465,000	6,565,600	6,562,000	6,664,100	6,764,100	6,865,600	6,968,600	7,073,100
Local Sales & Use Tax	8,140,449	8,272,877	8,282,000	8,417,700	8,426,000	8,586,100	8,757,800	9,020,500	9,291,100	9,569,800
Sales/Parks	458,373	481,690	472,000	490,100	481,000	499,900	509,900	525,200	541,000	557,200
Brokered Natural Gas Use Tax	30,120	79,394	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Criminal Justice Sales Tax	824,003	863,463	838,000	880,700	846,000	898,300	916,300	934,600	953,300	972,400
Admissions Tax	641,151	654,011	650,000	667,100	660,000	680,400	694,000	707,900	722,100	736,500
Utility Tax	5,899,854	5,747,855	5,987,000	5,642,000	6,076,000	5,642,000	5,642,000	5,642,000	5,642,000	5,642,000
Leasehold Tax	8,027	6,457	8,000	15,000	8,000	8,000	8,000	8,000	8,000	8,000
Gambling Tax	2,434,051	2,482,403	2,470,000	2,507,300	2,507,000	2,532,300	2,557,500	2,583,100	2,608,900	2,635,000
<b>Franchise Fees</b>	<b>3,157,630</b>	<b>3,382,845</b>	<b>3,206,000</b>	<b>3,408,000</b>	<b>3,254,000</b>	<b>3,510,300</b>	<b>3,615,600</b>	<b>3,724,000</b>	<b>3,835,700</b>	<b>3,950,700</b>
Cable, Water, Sewer, Solid Waste	2,342,256	2,524,420	2,379,000	2,549,600	2,415,000	2,626,100	2,704,900	2,786,000	2,869,600	2,955,600
Tacoma Power	815,374	858,425	827,000	858,400	839,000	884,200	910,700	938,000	966,100	995,100
<b>Development Service Fees</b>	<b>863,469</b>	<b>1,096,893</b>	<b>973,450</b>	<b>1,218,150</b>	<b>982,970</b>	<b>1,236,300</b>	<b>1,260,800</b>	<b>1,298,200</b>	<b>1,337,000</b>	<b>1,376,900</b>
Building Permits	379,184	443,123	423,000	550,000	430,000	558,300	569,500	586,600	604,200	622,300
Other Building Permit Fees	118,595	100,147	105,000	123,400	106,000	125,200	127,700	131,400	135,300	139,300
Plan Review/Plan Check Fees	317,008	466,631	375,000	470,000	375,000	477,000	486,500	501,000	516,100	531,600
Other Zoning/Development Fees	48,682	86,993	70,450	74,750	71,970	75,800	77,100	79,200	81,400	83,700
<b>Licenses &amp; Permits</b>	<b>468,159</b>	<b>447,376</b>	<b>454,800</b>	<b>502,800</b>	<b>454,800</b>	<b>510,900</b>	<b>516,500</b>	<b>522,200</b>	<b>527,900</b>	<b>533,700</b>
Business License	279,070	270,375	260,000	328,000	260,000	332,900	336,300	339,700	343,100	346,600
Alarm Permits & Fees	157,742	135,883	159,000	134,000	159,000	136,000	137,400	138,800	140,200	141,600
Animal Licenses	31,346	41,118	35,800	40,800	35,800	42,000	42,800	43,700	44,600	45,500
<b>State Shared Revenues</b>	<b>1,044,464</b>	<b>1,146,708</b>	<b>1,103,600</b>	<b>1,126,200</b>	<b>1,075,300</b>	<b>1,244,000</b>	<b>1,249,300</b>	<b>1,249,300</b>	<b>1,249,300</b>	<b>1,249,300</b>
Sales Tax Mitigation	48,029	48,556	49,000	72,800	50,000	96,100	96,100	96,100	96,100	96,100
Criminal Justice	131,854	147,169	135,300	144,400	136,900	150,200	150,200	150,200	150,200	150,200
Criminal Justice High Crime	263,208	332,925	298,100	236,700	298,100	236,700	236,700	236,700	236,700	236,700
Liquor Excise Tax	77,675	99,953	111,100	161,100	80,800	258,500	267,900	267,900	267,900	267,900
Liquor Board Profits	523,698	518,105	510,100	511,200	509,500	502,500	498,400	498,400	498,400	498,400
<b>Intergovernmental</b>	<b>360,563</b>	<b>353,747</b>	<b>417,224</b>	<b>417,224</b>	<b>408,373</b>	<b>417,272</b>	<b>429,100</b>	<b>441,300</b>	<b>453,900</b>	<b>466,900</b>
Police FBI & Other Misc	36,912	37,607	21,752	21,752	12,900	21,800	21,800	21,800	21,800	21,800
Police-Animal Svcs-Steilacoom	11,642	10,586	13,000	13,000	13,000	13,000	13,400	13,800	14,200	14,600
Police-Animal Svcs-Dupont	26,868	20,554	27,000	27,000	27,000	27,000	27,800	28,600	29,500	30,400
Muni Court-University Place Contract	227,640	225,000	171,002	171,002	171,002	171,002	176,100	181,400	186,800	192,400
Muni Court-Town of Steilacoom Contract	7,500	10,000	99,349	99,349	99,350	99,349	102,300	105,400	108,600	111,900
Muni Court-City of Dupont	-	-	85,121	85,121	85,121	85,121	87,700	90,300	93,000	95,800
Parks & Recreation	50,000	50,000	-	-	-	-	-	-	-	-

	2013 Actual	2014 Actual	2015		2016		2017 Projected	2018 Projected	2019 Projected	2020 Projected
			Revised Bdgt	YND Est	Revised Bdgt	YND Est				
<b>(001) GENERAL FUND-continued</b>										
<b>Charges for Services &amp; Fees</b>	<b>1,045,767</b>	<b>1,003,355</b>	<b>939,500</b>	<b>939,500</b>	<b>944,500</b>	<b>954,500</b>	<b>938,300</b>	<b>938,300</b>	<b>938,300</b>	<b>938,300</b>
Parks & Recreation Fees	234,548	234,414	257,500	257,500	262,500	272,500	262,500	262,500	262,500	262,500
Court Transport-University Place	13,915	11,220	-	-	-	-	-	-	-	-
Court Transport-Steilacoom	-	2,805	-	-	-	-	-	-	-	-
Police - Various Contracts	3,150	3,695	-	-	-	-	-	-	-	-
Police - Towing Impound Fees	77,300	49,300	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Police - Extra Duty	471,746	398,599	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Police - Western State Hospital Community Policing Program	239,009	288,027	231,000	231,000	231,000	231,000	231,000	231,000	231,000	231,000
Other	6,098	15,295	11,000	11,000	11,000	11,000	4,800	4,800	4,800	4,800
<b>Fines &amp; Forfeitures</b>	<b>2,342,639</b>	<b>2,123,056</b>	<b>2,224,600</b>							
Municipal Court	1,514,628	1,384,894	1,444,100	1,444,100	1,444,100	1,444,100	1,444,100	1,444,100	1,444,100	1,444,100
Photo Infraction	793,105	704,211	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000
Penalties & Interest - Taxes	34,907	33,952	30,500	30,500	30,500	30,500	30,500	30,500	30,500	30,500
<b>Miscellaneous/Interest/Other</b>	<b>79,673</b>	<b>106,097</b>	<b>43,600</b>	<b>43,600</b>	<b>43,650</b>	<b>44,200</b>	<b>43,700</b>	<b>43,700</b>	<b>43,700</b>	<b>43,700</b>
Interest Earnings	2,387	7,202	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Miscellaneous/Other	77,286	98,895	41,600	41,600	41,650	42,200	41,700	41,700	41,700	41,700
<b>Interfund Transfers</b>	<b>298,060</b>	<b>313,060</b>	<b>284,700</b>							
Transfers In - Fund 101 Street O&M	28,360	28,360	-	-	-	-	-	-	-	-
Transfer In - Fund 401 SWM Operations	269,700	284,700	284,700	284,700	284,700	284,700	284,700	284,700	284,700	284,700
<b>Subtotal Operating Revenues</b>	<b>\$34,392,273</b>	<b>\$35,029,905</b>	<b>\$34,849,474</b>	<b>\$35,380,274</b>	<b>\$35,268,893</b>	<b>\$35,967,872</b>	<b>\$36,442,200</b>	<b>\$37,043,200</b>	<b>\$37,660,100</b>	<b>\$38,292,800</b>
<b>% Revenue Change over Prior Year</b>	<b>2.67%</b>	<b>1.85%</b>	<b>-0.52%</b>	<b>1.00%</b>	<b>-0.31%</b>	<b>1.66%</b>	<b>1.32%</b>	<b>1.65%</b>	<b>1.67%</b>	<b>1.68%</b>
<b>EXPENDITURES:</b>										
<b>City Council</b>	<b>85,530</b>	<b>94,441</b>	<b>89,950</b>	<b>111,125</b>	<b>90,090</b>	<b>136,290</b>	<b>139,200</b>	<b>142,200</b>	<b>145,200</b>	<b>148,200</b>
Legislative	80,745	90,811	86,500	86,500	86,640	86,640	89,000	92,000	95,000	98,000
Independent Salary Commission Decision	-	-	-	21,175	-	46,200	46,200	46,200	46,200	46,200
Sister City	4,784	3,631	3,450	3,450	3,450	3,450	4,000	4,000	4,000	4,000
<b>City Manager</b>	<b>419,386</b>	<b>528,918</b>	<b>544,790</b>	<b>563,590</b>	<b>552,260</b>	<b>552,260</b>	<b>569,000</b>	<b>586,000</b>	<b>603,000</b>	<b>621,000</b>
Executive	307,955	425,967	419,310	419,310	423,210	423,210	436,000	449,000	462,000	476,000
CM Intern from Finance Position Vacancy Savings	-	-	-	18,800	-	-	-	-	-	-
Governmental Relations	111,431	102,950	125,480	125,480	129,050	129,050	133,000	137,000	141,000	145,000
<b>Municipal Court</b>	<b>1,721,223</b>	<b>1,893,926</b>	<b>1,775,640</b>	<b>1,790,640</b>	<b>1,847,930</b>	<b>1,914,130</b>	<b>1,972,000</b>	<b>2,031,000</b>	<b>2,092,000</b>	<b>2,154,000</b>
Judicial Services	1,028,035	986,509	967,930	967,930	1,015,050	1,015,050	1,046,000	1,077,000	1,109,000	1,142,000
Professional Services	292,830	444,802	457,500	457,500	457,500	457,500	471,000	485,000	500,000	515,000
Public Defender - Additional Cost	-	-	-	15,000	-	66,200	68,000	70,000	72,000	74,000
Probation & Detention	400,358	462,615	350,210	350,210	375,380	375,380	387,000	399,000	411,000	423,000
<b>Administrative Services</b>	<b>3,322,082</b>	<b>3,441,279</b>	<b>1,408,210</b>	<b>1,380,595</b>	<b>1,465,450</b>	<b>1,465,450</b>	<b>1,509,000</b>	<b>1,554,000</b>	<b>1,600,000</b>	<b>1,648,000</b>
Finance	1,194,573	1,148,980	966,460	957,645	1,009,730	1,009,730	1,040,000	1,071,000	1,103,000	1,136,000
Finance Position Vacancy Savings for CM Dept Intern	-	-	-	(18,800)	-	-	-	-	-	-
Information Technology	851,501	869,656	-	-	-	-	-	-	-	-
Human Resources & Safety	490,739	493,076	441,750	441,750	455,720	455,720	469,000	483,000	497,000	512,000
Risk Management	785,270	929,567	-	-	-	-	-	-	-	-

	2013	2014	2015		2016		2017	2018	2019	2020
	Actual	Actual	Revised Bdgt	YND Est	Revised Bdgt	YND Est	Projected	Projected	Projected	Projected
<b>(001) GENERAL FUND-continued</b>										
<b>Legal</b>	<b>1,249,436</b>	<b>1,272,057</b>	<b>1,580,960</b>	<b>1,580,960</b>	<b>1,591,360</b>	<b>1,591,360</b>	<b>1,701,000</b>	<b>1,683,000</b>	<b>1,795,000</b>	<b>1,779,000</b>
Legal (Civil & Criminal)	991,955	1,057,235	-	-	-	-	-	-	-	-
Civil Legal Services	-	-	729,280	729,280	764,280	764,280	787,000	811,000	835,000	860,000
Criminal Prosecution Services	-	-	458,060	458,060	477,620	477,620	492,000	507,000	522,000	538,000
City Clerk	124,707	133,536	249,620	249,620	259,460	259,460	267,000	275,000	283,000	291,000
Election	132,774	81,286	144,000	144,000	90,000	90,000	155,000	90,000	155,000	90,000
<b>Community &amp; Economic Development</b>	<b>2,219,754</b>	<b>2,068,245</b>	<b>1,852,835</b>	<b>1,871,135</b>	<b>1,942,096</b>	<b>1,989,196</b>	<b>2,048,000</b>	<b>2,108,000</b>	<b>2,171,000</b>	<b>2,235,000</b>
Code Enforcement	282,706	282,065	-	-	-	-	-	-	-	-
Planning	680,926	676,832	-	-	-	-	-	-	-	-
Current Planning	-	-	564,014	564,014	590,391	590,391	608,000	626,000	645,000	664,000
Advance Planning	-	-	353,272	353,272	370,258	370,258	381,000	392,000	404,000	416,000
Building	848,485	817,591	808,999	808,999	850,837	850,837	876,000	902,000	929,000	957,000
Position Realignment (Permit Coord)-Offset by Dev Svcs Rev	-	-	-	18,300	-	42,100	43,000	44,000	45,000	46,000
Tacoma Pierce County Economic Development Board	-	-	-	-	-	5,000	5,000	5,000	5,000	5,000
Economic Development	407,637	291,756	126,550	126,550	130,610	130,610	135,000	139,000	143,000	147,000
<b>Parks, Recreation &amp; Community Services</b>	<b>1,997,690</b>	<b>2,155,686</b>	<b>2,428,260</b>	<b>2,428,260</b>	<b>2,508,650</b>	<b>2,483,650</b>	<b>2,534,000</b>	<b>2,610,000</b>	<b>2,688,000</b>	<b>2,768,000</b>
Human Services	376,008	366,512	387,820	387,820	389,350	389,350	401,000	413,000	425,000	438,000
Administration	196,770	201,177	221,380	221,380	229,150	229,150	236,000	243,000	250,000	258,000
Recreation	346,398	301,182	388,320	388,320	400,970	400,970	413,000	425,000	438,000	451,000
Senior Services	200,651	207,557	204,690	204,690	212,760	212,760	219,000	226,000	233,000	240,000
Parks Facilities	459,913	481,251	571,020	571,020	590,180	590,180	608,000	626,000	645,000	664,000
Fort Steilacoom Park	417,950	443,644	452,300	452,300	470,760	470,760	485,000	500,000	515,000	530,000
Utilities Savings - Garbage	-	-	-	-	-	(25,000)	(50,000)	(52,000)	(54,000)	(56,000)
Street Landscape Maintenance	-	154,363	202,730	202,730	215,480	215,480	222,000	229,000	236,000	243,000
<b>Police</b>	<b>19,844,706</b>	<b>19,600,949</b>	<b>21,031,567</b>	<b>21,031,567</b>	<b>21,341,706</b>	<b>21,373,122</b>	<b>21,992,000</b>	<b>22,628,000</b>	<b>23,283,000</b>	<b>23,957,000</b>
Command	1,887,065	1,804,138	3,420,505	3,420,505	3,454,135	3,454,135	3,558,000	3,665,000	3,775,000	3,888,000
Jail Service	883,655	693,896	638,060	638,060	624,240	624,240	643,000	662,000	682,000	702,000
Dispatch Services/SS911	2,440,224	2,027,605	2,111,410	2,111,410	2,111,410	2,111,410	2,175,000	2,240,000	2,307,000	2,376,000
Increase Dispatch Services/SS911	-	-	-	-	-	26,059	27,000	28,000	29,000	30,000
Investigations	2,512,500	2,491,608	3,566,000	3,566,000	3,620,550	3,620,550	3,729,000	3,841,000	3,956,000	4,075,000
Patrol	6,553,810	6,722,494	6,853,947	6,853,947	6,997,736	6,997,736	7,208,000	7,424,000	7,647,000	7,876,000
Special Units	1,000,039	1,223,404	110,850	110,850	110,850	110,850	114,000	117,000	121,000	125,000
SWAT	106,189	107,997	73,710	73,710	73,710	73,710	76,000	78,000	80,000	82,000
Crime Prevention	848,470	757,439	911,480	911,480	922,670	922,670	950,000	979,000	1,008,000	1,038,000
Contracted Services (Extra Duty, offset by Revenue)	519,277	441,460	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Community Safety Resource Team (CSRT)	394,263	321,782	407,430	407,430	424,050	424,050	437,000	450,000	464,000	478,000
Increase Puget Sound Clean Air Assessment	-	-	-	-	-	5,357	6,000	6,000	6,000	6,000
Training	179,494	217,496	107,425	107,425	107,425	107,425	111,000	114,000	117,000	121,000
Traffic Policing	1,183,591	1,259,338	1,334,190	1,334,190	1,353,320	1,353,320	1,394,000	1,436,000	1,479,000	1,523,000
Property Room	309,188	299,386	296,270	296,270	319,360	319,360	329,000	339,000	349,000	359,000
Reimbursements	295,434	493,432	82,340	82,340	82,340	82,340	85,000	88,000	91,000	94,000
Emergency Management	4,464	14,407	19,590	19,590	29,040	29,040	30,000	31,000	32,000	33,000
Animal Control	280,929	308,667	308,360	308,360	320,870	320,870	330,000	340,000	350,000	361,000
Road & Street/Camera Enforcement	446,113	416,400	390,000	390,000	390,000	390,000	390,000	390,000	390,000	390,000

	2013	2014	2015		2016		2017	2018	2019	2020
	Actual	Actual	Revised Bdgt	YND Est	Revised Bdgt	YND Est	Projected	Projected	Projected	Projected
<b>(001) GENERAL FUND-continued</b>										
<b>Property Management</b>	<b>861,916</b>	<b>825,723</b>	-	-	-	-	-	-	-	-
Facilities Maintenance	330,341	273,676	-	-	-	-	-	-	-	-
City Hall Facility	105,536	96,752	-	-	-	-	-	-	-	-
Law Enforcement Facilities	277,217	296,394	-	-	-	-	-	-	-	-
Parking Facilities/Light Rail	148,822	158,902	-	-	-	-	-	-	-	-
<b>Non-Departmental</b>	<b>510,760</b>	<b>483,741</b>	<b>2,624,360</b>	<b>2,749,853</b>	<b>2,729,738</b>	<b>3,054,738</b>	<b>3,405,512</b>	<b>3,681,077</b>	<b>3,732,402</b>	<b>3,861,152</b>
Commuter Trip Reduction	3,681	7,942	-	-	-	-	-	-	-	-
Fleet Management	945	1,844	-	-	-	-	-	-	-	-
Other (affects many departments)	185,893	147,701	131,290	131,290	131,290	131,290	135,200	139,300	143,500	147,800
Liquor/Pollution Control	34,334	38,496	-	-	-	-	-	-	-	-
Unallocated Internal Service Charges	-	-	2,117,404	2,117,404	2,118,640	2,118,640	2,182,000	2,247,000	2,314,000	2,383,000
WCIA - Risk Assessment Change from Estimate	-	-	-	10,500	-	187,500	187,500	187,500	187,500	187,500
WCIA - Potential Deductibles Prior Years' Claims	-	-	-	115,000	-	115,000	-	-	-	-
Property Management - Accumulate Reserves (Under Review)	-	-	-	-	-	-	100,000	100,000	100,000	100,000
Info Tech - Accumulate Reserves/M&O	-	-	-	-	-	22,500	325,189	531,089	511,089	568,089
Debt Service Payment	285,908	-	-	-	-	-	-	-	-	-
Transfer to Fund 105/190 Abatement Program	-	-	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Transfer to Fund 201 GO Bond Debt Service	-	287,758	340,666	340,659	444,808	444,808	440,623	441,188	441,313	439,763
<b>Interfund Transfers</b>	<b>1,064,780</b>	<b>1,036,675</b>	<b>947,186</b>	<b>952,786</b>	<b>908,260</b>	<b>924,960</b>	<b>979,400</b>	<b>1,034,400</b>	<b>1,090,400</b>	<b>1,148,400</b>
Transfer to Fund 101 Street O&M	1,029,780	1,001,675	947,186	952,786	908,260	924,960	979,400	1,034,400	1,090,400	1,148,400
Transfer to Fund 101 Street O&M - Impact of CIP Projects	-	-	-	-	-	-	-	-	-	-
Transfer to Fund 102 Street Capital	35,000	35,000	-	-	-	-	-	-	-	-
<b>Contributions to Reserve Funds</b>	<b>920,300</b>	<b>920,300</b>	-	-	-	-	-	-	-	-
Contribution to Fund 501 Vehicle & Equip Reserves	920,300	920,300	-	-	-	-	-	-	-	-
<b>Collective Bargaining Agreement - Impact??</b>	-	-	-	-	-	-	-	-	-	-
AFSCME (Current Contract 1/1/2013 through 12/31/2016)	-	-	-	-	-	-	??	??	??	??
LPIG (Current Contract 1/1/2013 through 12/31/2015)	-	-	-	-	-	??	??	??	??	??
LPMG (Current Contract 2/1/2013 through 12/31/2015)	-	-	-	-	-	??	??	??	??	??
Teamsters (Current Contract 1/1/2013 through 12/31/2015)	-	-	-	-	-	??	??	??	??	??
<b>Subtotal Operating Expenditures</b>	<b>\$34,217,562</b>	<b>\$34,321,939</b>	<b>\$34,283,758</b>	<b>\$34,460,511</b>	<b>\$34,977,540</b>	<b>\$35,485,156</b>	<b>\$36,849,112</b>	<b>\$38,057,677</b>	<b>\$39,200,002</b>	<b>\$40,319,752</b>
<b>% Expenditure Change over Prior Year</b>	<b>3.84%</b>	<b>0.31%</b>	<b>-0.11%</b>	<b>0.40%</b>	<b>1.50%</b>	<b>2.97%</b>	<b>3.84%</b>	<b>3.28%</b>	<b>3.00%</b>	<b>2.86%</b>
<b>OPERATING INCOME (LOSS)</b>	<b>\$174,711</b>	<b>\$707,965</b>	<b>\$565,716</b>	<b>\$919,763</b>	<b>\$291,353</b>	<b>\$482,716</b>	<b>(\$406,912)</b>	<b>(\$1,014,477)</b>	<b>(\$1,539,902)</b>	<b>(\$2,026,952)</b>
<b>As a % of Operating Expenditures</b>	<b>0.51%</b>	<b>2.06%</b>	<b>1.65%</b>	<b>2.67%</b>	<b>0.83%</b>	<b>1.36%</b>	<b>-1.10%</b>	<b>-2.67%</b>	<b>-3.93%</b>	<b>-5.03%</b>
<b>OTHER FINANCING SOURCES:</b>										
<b>Grants, Donations/Contrib, 1-Time</b>	<b>695,838</b>	<b>299,991</b>	<b>297,458</b>	<b>286,834</b>	<b>156,499</b>	<b>156,499</b>	-	-	-	-
Contributions/Donations	39,773	47,889	68,000	73,000	44,000	44,000	-	-	-	-
Misc/Other	356,873	-	-	-	-	-	-	-	-	-
Grants	299,192	252,102	229,458	213,834	112,499	112,499	-	-	-	-
<b>Transfers In</b>	<b>398,392</b>	<b>2,015,015</b>	<b>40,802</b>	<b>40,802</b>	<b>270,000</b>	<b>270,000</b>	-	-	-	-
Transfer In - Fund 180 Narcotics Seizure	-	14,061	-	-	-	-	-	-	-	-
Transfer In - Fund 181 Felony Seizure	-	85,939	-	-	-	-	-	-	-	-
Transfer In - Fund 190 Grants	-	840,056	-	-	-	-	-	-	-	-
Transfer In - Fund 251 LID Guaranty	-	-	-	-	270,000	270,000	-	-	-	-
Transfer In - Fund 301 General Governmental CIP	398,392	-	-	-	-	-	-	-	-	-
Transfer In - Fund 501 Fleet & Equipment	-	1,074,959	40,802	40,802	-	-	-	-	-	-
<b>Subtotal Other Financing Sources</b>	<b>\$1,094,230</b>	<b>\$2,315,006</b>	<b>\$338,260</b>	<b>\$327,636</b>	<b>\$426,499</b>	<b>\$426,499</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

	2013	2014	2015		2016		2017	2018	2019	2020
	Actual	Actual	Revised Bdgt	YND Est	Revised Bdgt	YND Est	Projected	Projected	Projected	Projected
<b>(001) GENERAL FUND-continued</b>										
<i>OTHER FINANCING USES:</i>										
<b>Capital &amp; Other 1-Time</b>	<b>1,295,389</b>	<b>973,111</b>	<b>544,994</b>	<b>763,914</b>	<b>10,000</b>	<b>10,000</b>	<b>1,164,000</b>	<b>50,000</b>	<b>30,000</b>	<b>-</b>
Municipal Court	34,039	51,459	50,000	50,000	-	-	-	-	-	-
City Council	-	5,264	-	-	-	-	-	-	-	-
City Manager	2,301	18,000	10,000	10,000	-	-	-	-	-	-
Administrative Services	999,976	285,692	114,322	114,322	-	-	-	-	-	-
Non-Departmental	36,000	-	-	-	-	-	-	-	-	-
Legal/Clerk	7,663	21,209	120,271	120,271	10,000	10,000	-	-	-	-
Risk Management - Public Disclosure - Keonig Case	-	-	-	206,920	-	-	-	-	-	-
Community & Economic Development	101,673	338,966	111,075	111,075	-	-	-	-	-	-
CED - Subarea Plan	-	-	-	-	-	-	500,000	-	-	-
Add'l Funding for Motor Avenue Complete Streets Concept	-	-	-	12,000	-	-	-	-	-	-
Info Tech - Capital Contribution (6-Yr Plan)	-	-	-	-	-	-	664,000	50,000	30,000	-
Parks, Recreation & Community Services	79,034	9,725	-	-	-	-	-	-	-	-
Police	34,703	215,412	139,326	139,326	-	-	-	-	-	-
Public Works/Property Management	-	27,385	-	-	-	-	-	-	-	-
<b>Interfund Transfers</b>	<b>8,179</b>	<b>97,848</b>	<b>901,229</b>	<b>901,229</b>	<b>360,500</b>	<b>593,739</b>	<b>798,500</b>	<b>407,500</b>	<b>453,500</b>	<b>445,500</b>
Transfer Out - Fund 101 Street O&M	-	37,000	15,000	15,000	-	-	-	-	-	-
Transfer Out - Fund 102 Street Capital	3,826	-	-	-	-	-	-	-	-	-
Transfer Out - Fund 106 Public Art	2,000	-	-	-	-	-	-	-	-	-
Transfer Out - Fund 192 OEA Grant	-	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Transfer Out - Fund 195 Police Grants	2,353	10,848	-	-	-	-	-	-	-	-
Transfer Out - Fund 301 General Govt'l/Parks CIP	-	-	146,729	146,729	-	-	-	-	-	-
Transfer Out - Fund 302 Transportation CIP	-	-	689,500	689,500	310,500	310,500	748,500	357,500	403,500	395,500
Reduce Transfer to Fund 302 - Replace with REET	-	-	-	-	-	-	-	-	-	-
Transfer Out - Fund 501 Fleet & Equip (IT Plan)	-	-	-	-	-	233,239	-	-	-	-
<b>Subtotal Other Financing Uses</b>	<b>\$1,303,568</b>	<b>\$1,070,959</b>	<b>\$1,446,223</b>	<b>\$1,665,143</b>	<b>\$370,500</b>	<b>\$603,739</b>	<b>\$1,962,500</b>	<b>\$457,500</b>	<b>\$483,500</b>	<b>\$445,500</b>
<b>Total Revenues and Other Sources</b>	<b>\$35,486,503</b>	<b>\$37,344,911</b>	<b>\$35,187,734</b>	<b>\$35,707,910</b>	<b>\$35,695,392</b>	<b>\$36,394,371</b>	<b>\$36,442,200</b>	<b>\$37,043,200</b>	<b>\$37,660,100</b>	<b>\$38,292,800</b>
<b>Total Expenditures and other Uses</b>	<b>\$35,521,130</b>	<b>\$35,392,899</b>	<b>\$35,729,981</b>	<b>\$36,125,654</b>	<b>\$35,348,040</b>	<b>\$36,088,895</b>	<b>\$38,811,612</b>	<b>\$38,515,177</b>	<b>\$39,683,502</b>	<b>\$40,765,252</b>
<b>Beginning Fund Balance:</b>	<b>\$2,615,308</b>	<b>\$2,580,681</b>	<b>\$4,532,693</b>	<b>\$4,532,693</b>	<b>\$3,990,446</b>	<b>\$4,114,949</b>	<b>\$4,420,425</b>	<b>\$2,051,014</b>	<b>\$579,037</b>	<b>(\$1,444,365)</b>
<b>Ending Fund Balance:</b>	<b>\$2,580,681</b>	<b>\$4,532,693</b>	<b>\$3,990,446</b>	<b>\$4,114,949</b>	<b>\$4,337,798</b>	<b>\$4,420,425</b>	<b>\$2,051,014</b>	<b>\$579,037</b>	<b>(\$1,444,365)</b>	<b>(\$3,916,816)</b>
Ending Fund Balance as a % of Gen/Street Operating Revenues	7.3%	12.6%	11.2%	11.3%	12.0%	12.0%	5.5%	1.5%	-3.7%	-10.0%
Reserve - Total Target 12% of Gen/Street Operating Revenues	\$4,237,447	\$4,316,235	\$4,285,881	\$4,351,305	\$4,336,151	\$4,420,425	\$4,477,296	\$4,549,416	\$4,623,444	\$4,699,368
2% Contingency Reserves	\$706,241	\$719,372	\$714,313	\$725,217	\$722,692	\$736,737	\$746,216	\$758,236	\$770,574	\$783,228
5% General Fund Reserves	\$1,765,603	\$1,798,431	\$1,785,784	\$1,813,044	\$1,806,730	\$1,841,844	\$1,865,540	\$1,895,590	\$1,926,435	\$1,958,070
5% Strategic Reserves	\$1,765,603	\$1,798,431	\$1,785,784	\$1,813,044	\$1,806,730	\$1,841,844	\$1,865,540	\$1,895,590	\$1,926,435	\$1,958,070
Unreserved / (12% Adopted Reserves Shortfall):	<b>(\$1,656,766)</b>	\$216,459	<b>(\$295,435)</b>	<b>(\$236,356)</b>	\$1,647	\$0	<b>(\$2,426,283)</b>	<b>(\$3,970,379)</b>	<b>(\$6,067,809)</b>	<b>(\$8,616,184)</b>

	2013	2014	2015		2016		2017	2018	2019	2020
	Actual	Actual	Revised Bdg	YND Est	Revised Bdg	YND Est	Projected	Projected	Projected	Projected
<b>FUND 101 STREET OPERATIONS &amp; MAINTENANCE</b>										
<i>REVENUES:</i>										
Permits	60,733	84,653	28,000	28,000	28,000	28,000	28,000	28,000	28,000	28,000
Engineering Review Fees	300	1,303	300	300	300	300	300	300	300	300
Motor Vehicle Fuel Tax	858,750	852,760	837,900	852,300	837,400	840,700	840,300	840,300	840,300	840,300
Interest Earnings	5	2	-	-	-	-	-	-	-	-
<b>Subtotal Operating Revenues</b>	<b>\$ 919,788</b>	<b>\$ 938,717</b>	<b>\$ 866,200</b>	<b>\$ 880,600</b>	<b>\$ 865,700</b>	<b>\$ 869,000</b>	<b>\$ 868,600</b>	<b>\$ 868,600</b>	<b>\$ 868,600</b>	<b>\$ 868,600</b>
<i>EXPENDITURES:</i>										
Street Lighting	491,047	490,880	402,924	402,924	309,656	309,656	319,000	329,000	339,000	349,000
Traffic Control Devices	569,775	548,874	370,730	370,730	386,990	386,990	399,000	411,000	423,000	436,000
Snow & Ice Response	38,209	28,643	15,850	15,850	15,850	15,850	16,000	16,000	16,000	16,000
Road & Street Preservation	982,697	969,480	1,029,882	1,029,882	1,067,464	1,067,464	1,099,000	1,132,000	1,166,000	1,201,000
Transfer Out - Fund 001 General Admin Support	28,360	28,360	-	-	-	-	-	-	-	-
Contribution to Fleet & Equipment Reserves	100	100	-	-	-	-	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 2,110,188</b>	<b>\$ 2,066,337</b>	<b>\$ 1,819,386</b>	<b>\$ 1,819,386</b>	<b>\$ 1,779,960</b>	<b>\$ 1,779,960</b>	<b>\$ 1,833,000</b>	<b>\$ 1,888,000</b>	<b>\$ 1,944,000</b>	<b>\$ 2,002,000</b>
<b>OPERATING INCOME (LOSS)</b>	<b>\$ (1,190,400)</b>	<b>\$ (1,127,620)</b>	<b>\$ (953,186)</b>	<b>\$ (938,786)</b>	<b>\$ (914,260)</b>	<b>\$ (910,960)</b>	<b>\$ (964,400)</b>	<b>\$ (1,019,400)</b>	<b>\$ (1,075,400)</b>	<b>\$ (1,133,400)</b>
<i>OTHER FINANCING SOURCES:</i>										
Donations/Contributions	-	4,146	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets/Capital Lease	93,944	(2,096)	10,000	-	10,000	-	-	-	-	-
Judgments, Settlements/Miscellaneous	14,341	16,205	11,000	1,000	11,000	1,000	-	-	-	-
Transfer In From General Fund	1,029,780	1,038,675	962,186	967,786	908,260	924,960	979,400	1,034,400	1,090,400	1,148,400
Transfer in From Fund 001 General - Impact of CIP Projects	-	-	-	-	-	-	-	-	-	-
Transfer In - Fund 102 Street Capital	56,000	-	-	-	-	-	-	-	-	-
<b>Subtotal Other Financing Sources</b>	<b>\$ 1,194,066</b>	<b>\$ 1,056,931</b>	<b>\$ 983,186</b>	<b>\$ 968,786</b>	<b>\$ 929,260</b>	<b>\$ 925,960</b>	<b>\$ 979,400</b>	<b>\$ 1,034,400</b>	<b>\$ 1,090,400</b>	<b>\$ 1,148,400</b>
<i>OTHER FINANCING USES:</i>										
Grants/Other	76,589	12,280	15,000	15,000	-	-	-	-	-	-
Construction - Traffic Control	-	-	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
<b>Subtotal Other Financing Uses</b>	<b>\$ 76,589</b>	<b>\$ 12,280</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>
<b>Total Revenues and Other Sources</b>	<b>\$ 2,113,854</b>	<b>\$ 1,995,648</b>	<b>\$ 1,849,386</b>	<b>\$ 1,849,386</b>	<b>\$ 1,794,960</b>	<b>\$ 1,794,960</b>	<b>\$ 1,848,000</b>	<b>\$ 1,903,000</b>	<b>\$ 1,959,000</b>	<b>\$ 2,017,000</b>
<b>Total Expenditures and other Uses</b>	<b>\$ 2,186,777</b>	<b>\$ 2,078,617</b>	<b>\$ 1,849,386</b>	<b>\$ 1,849,386</b>	<b>\$ 1,794,960</b>	<b>\$ 1,794,960</b>	<b>\$ 1,848,000</b>	<b>\$ 1,903,000</b>	<b>\$ 1,959,000</b>	<b>\$ 2,017,000</b>
<b>Beginning Fund Balance:</b>	<b>\$ 155,892</b>	<b>\$ 82,969</b>	<b>\$ (0)</b>	<b>\$ -</b>	<b>\$ (0)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Ending Fund Balance:</b>	<b>\$ 82,969</b>	<b>\$ (0)</b>	<b>\$ (0)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>				

	2013	2014	2015		2016		2017	2018	2019	2020
	Actual	Actual	Revised Bdgt	YND Est	Revised Bdgt	YND Est	Projected	Projected	Projected	Projected
<b>FUND 102 REAL ESTATE EXCISE TAX (Street Capital Fund prior to 2015)</b>										
<i>REVENUES:</i>										
Real Estate Excise Tax	1,151,297	1,100,298	937,000	1,200,000	937,000	1,224,000	1,248,000	1,273,000	1,298,000	1,324,000
Solid Waste Recycling Licenses & Permits	1,600	1,300	-	-	-	-	-	-	-	-
Motor Vehicle Fuel Tax	350,757	348,310	-	-	-	-	-	-	-	-
Engineering Services	9,144	475,145	-	-	-	-	-	-	-	-
Mitigation Fees	-	400,114	-	-	-	-	-	-	-	-
Interest Earnings	139	105	-	-	-	-	-	-	-	-
Grants	2,891,751	3,768,444	-	-	-	-	-	-	-	-
Donations/Contributions	234,253	10,837	-	-	-	-	-	-	-	-
Proceeds from Sale of Assets/Capital Lease	1,500	-	-	-	-	-	-	-	-	-
Judgments, Settlements/Miscellaneous	15	-	-	-	-	-	-	-	-	-
Transfer In From 001 General Fund	38,826	35,000	-	-	-	-	-	-	-	-
Transfer In - Fund 401 Surface Water Mgmt	108,004	44,890	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 4,787,286</b>	<b>\$ 6,184,443</b>	<b>\$ 937,000</b>	<b>\$ 1,200,000</b>	<b>\$ 937,000</b>	<b>\$ 1,224,000</b>	<b>\$ 1,248,000</b>	<b>\$ 1,273,000</b>	<b>\$ 1,298,000</b>	<b>\$ 1,324,000</b>
<i>EXPENDITURES:</i>										
Capital Projects	4,253,248	5,419,063	-	-	-	-	-	-	-	-
Transfer Out - Fund 101 Street O&M	56,000	-	-	-	-	-	-	-	-	-
Transfer Out - Fund 301 Parks CIP	-	-	72,000	85,878	-	-	-	-	-	-
Transfer Out - Fund 302 Transportation Capital	-	-	1,593,635	1,818,635	935,500	1,160,500	900,000	900,000	1,000,000	1,000,000
Transfer Out - Fund 401 Surface Water Mgmt	300,000	487,975	389,169	389,169	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 4,609,248</b>	<b>\$ 5,907,038</b>	<b>\$ 2,054,804</b>	<b>\$ 2,293,682</b>	<b>\$ 935,500</b>	<b>\$ 1,160,500</b>	<b>\$ 900,000</b>	<b>\$ 900,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>
<b>Beginning Fund Balance:</b>	<b>\$ 663,085</b>	<b>\$ 841,124</b>	<b>\$ 1,118,529</b>	<b>\$ 1,118,529</b>	<b>\$ 725</b>	<b>\$ 24,847</b>	<b>\$ 88,347</b>	<b>\$ 436,347</b>	<b>\$ 809,347</b>	<b>\$ 1,107,347</b>
<b>Ending Fund Balance:</b>	<b>841,124</b>	<b>1,118,529</b>	<b>\$ 725</b>	<b>24,847</b>	<b>2,225</b>	<b>88,347</b>	<b>436,347</b>	<b>809,347</b>	<b>1,107,347</b>	<b>1,431,347</b>

	2013 Actual	2014 Actual	2015		2016		2017 Projected	2018 Projected	2019 Projected	2020 Projected
			Revised Bdgt	YND Est	Revised Bdgt	YND Est				
<b>FUND 103 LAKEWOOD TRANSPORTATION BENEFIT DISTRICT</b>										
<i>REVENUES:</i>										
\$20 Vehicle License Fee (net of fee)	-	-	572,000	572,000	685,000	685,000	685,000	685,000	685,000	685,000
<b>Total Revenue</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 572,000</b>	<b>\$ 572,000</b>	<b>\$ 685,000</b>					
<i>EXPENDITURES:</i>										
WCIA Risk Assessment	-	-	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Transfer to Fund 302 Transportation Capital	-	-	569,500	569,500	682,500	682,500	682,500	682,500	682,500	682,500
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 572,000</b>	<b>\$ 572,000</b>	<b>\$ 685,000</b>					
<b>Beginning Fund Balance:</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Ending Fund Balance:</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

	2013 Actual	2014 Actual	2015		2016		2017 Projected	2018 Projected	2019 Projected	2020 Projected
			Revised Bdgt	YND Est	Revised Bdgt	YND Est				
<b>FUND 104 HOTEL/MOTEL LODGING TAX</b>										
<i>REVENUES:</i>										
Special Hotel/Motel Lodging Tax (5%)	383,578	399,904	357,000	482,143	357,000	428,571	437,143	446,429	455,714	464,286
Transient Rental income Tax (2%)	153,431	159,962	143,000	192,857	143,000	171,429	174,857	178,571	182,286	185,714
Interest Earnings	1,093	1,255	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 538,102</b>	<b>\$ 561,121</b>	<b>\$ 500,000</b>	<b>\$ 675,000</b>	<b>\$ 500,000</b>	<b>\$ 600,000</b>	<b>\$ 612,000</b>	<b>\$ 625,000</b>	<b>\$ 638,000</b>	<b>\$ 650,000</b>
<i>EXPENDITURES:</i>										
Administration	34,359	19,319	-	-	-	-	-	-	-	-
Lodging Tax Programs	506,186	448,620	451,850	451,850	500,000	487,564	444,707	451,564	458,993	466,421
<b>Total Expenditures</b>	<b>\$ 540,545</b>	<b>\$ 467,938</b>	<b>\$ 451,850</b>	<b>\$ 451,850</b>	<b>\$ 500,000</b>	<b>\$ 487,564</b>	<b>\$ 444,707</b>	<b>\$ 451,564</b>	<b>\$ 458,993</b>	<b>\$ 466,421</b>
<b>Beginning Fund Balance:</b>	<b>\$ 937,817</b>	<b>\$ 935,374</b>	<b>\$ 1,028,557</b>	<b>\$ 1,028,557</b>	<b>\$ 1,076,707</b>	<b>\$ 1,251,707</b>	<b>\$ 1,364,143</b>	<b>\$ 1,531,436</b>	<b>\$ 1,704,872</b>	<b>\$ 1,883,879</b>
<b>Ending Fund Balance:</b>	<b>\$ 935,374</b>	<b>\$ 1,028,557</b>	<b>\$ 1,076,707</b>	<b>\$ 1,251,707</b>	<b>\$ 1,076,707</b>	<b>\$ 1,364,143</b>	<b>\$ 1,531,436</b>	<b>\$ 1,704,872</b>	<b>\$ 1,883,879</b>	<b>\$ 2,067,458</b>

	2013 Actual	2014 Actual	2015		2016		2017 Projected	2018 Projected	2019 Projected	2020 Projected
			Revised Bdgt	YND Est	Revised Bdgt	YND Est				
<b>FUND 105 PROPERTY ABATEMENT</b>										
<i>REVENUES:</i>										
Abatement Charges	-	47,549	13,700	13,700	-	-	-	-	-	-
Interest Earnings	146	123	-	-	-	-	-	-	-	-
Judgments & Settlements	-	20,002	-	-	-	-	-	-	-	-
Transfer In - Fund 001 General	-	-	35,000	35,000	35,000	35,000	-	-	-	-
<b>Total Revenues</b>	<b>\$ 146</b>	<b>\$ 67,674</b>	<b>\$ 48,700</b>	<b>\$ 48,700</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<i>EXPENDITURES:</i>										
Abatement	16,902	44,074	175,000	175,000	135,000	135,000	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 16,902</b>	<b>\$ 44,074</b>	<b>\$ 175,000</b>	<b>\$ 175,000</b>	<b>\$ 135,000</b>	<b>\$ 135,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Beginning Fund Balance:</b>	<b>\$ 254,927</b>	<b>\$ 238,171</b>	<b>\$ 261,771</b>	<b>\$ 238,171</b>	<b>\$ 135,471</b>	<b>\$ 111,871</b>	<b>\$ 11,871</b>	<b>\$ 11,871</b>	<b>\$ 11,871</b>	<b>\$ 11,871</b>
<b>Ending Fund Balance:</b>	<b>\$ 238,171</b>	<b>\$ 261,771</b>	<b>\$ 135,471</b>	<b>\$ 111,871</b>	<b>\$ 35,471</b>	<b>\$ 11,871</b>				

	2013 Actual	2014 Actual	2015		2016		2017 Projected	2018 Projected	2019 Projected	2020 Projected
			Revised Bdgt	YND Est	Revised Bdgt	YND Est				
<b>FUND 106 PUBLIC ART</b>										
<i>REVENUES:</i>										
Interest Earnings	-	10	-	-	-	-	-	-	-	-
Facilities Rental	10,000	13,500	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Transfer In - Fund 001 General	2,000	-	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 12,000</b>	<b>\$ 13,510</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>				
<i>EXPENDITURES:</i>										
Arts Commission Programs	-	123	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Public Art	-	-	-	-	31,000	31,000	-	-	-	-
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ 123</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 33,000</b>	<b>\$ 33,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>
<b>Beginning Fund Balance:</b>	<b>\$ -</b>	<b>\$ 12,001</b>	<b>\$ 25,388</b>	<b>\$ 25,388</b>	<b>\$ 33,388</b>	<b>\$ 33,388</b>	<b>\$ 10,388</b>	<b>\$ 18,388</b>	<b>\$ 26,388</b>	<b>\$ 34,388</b>
<b>Ending Fund Balance:</b>	<b>\$ 12,000</b>	<b>\$ 25,388</b>	<b>\$ 33,388</b>	<b>\$ 33,388</b>	<b>\$ 10,388</b>	<b>\$ 10,388</b>	<b>\$ 18,388</b>	<b>\$ 26,388</b>	<b>\$ 34,388</b>	<b>\$ 42,388</b>

	2013 Actual	2014 Actual	2015		2016		2017 Projected	2018 Projected	2019 Projected	2020 Projected
			Revised Bdgt	YND Est	Revised Bdgt	YND Est				
<b>FUND 180 NARCOTICS SEIZURE</b>										
<i>REVENUES:</i>										
Forfeitures	110,664	67,563	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
Grants	30,745	29,168	14,563	14,563	-	-	-	-	-	-
Interest Earnings	844	686	-	-	-	-	-	-	-	-
Interfund Rent	3,500	-	-	-	-	-	-	-	-	-
Proceeds From Sale of Land	514,181	-	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 659,935</b>	<b>\$ 97,417</b>	<b>\$ 124,563</b>	<b>\$ 124,563</b>	<b>\$ 110,000</b>					
<i>EXPENDITURES:</i>										
Investigations	165,290	283,413	333,113	333,113	289,750	289,750	110,000	110,000	110,000	110,000
Capital Purchases	124,268	94,845	-	-	-	-	-	-	-	-
Transfer Out - Fund 001 General	-	14,061	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 289,558</b>	<b>\$ 392,319</b>	<b>\$ 333,113</b>	<b>\$ 333,113</b>	<b>\$ 289,750</b>	<b>\$ 289,750</b>	<b>\$ 110,000</b>	<b>\$ 110,000</b>	<b>\$ 110,000</b>	<b>\$ 110,000</b>
<b>Beginning Fund Balance:</b>	<b>\$ 407,797</b>	<b>\$ 778,174</b>	<b>\$ 483,272</b>	<b>\$ 483,272</b>	<b>\$ 274,722</b>	<b>\$ 274,722</b>	<b>\$ 94,972</b>	<b>\$ 94,972</b>	<b>\$ 94,972</b>	<b>\$ 94,972</b>
<b>Ending Fund Balance:</b>	<b>\$ 778,174</b>	<b>\$ 483,272</b>	<b>\$ 274,722</b>	<b>\$ 274,722</b>	<b>\$ 94,972</b>					

	2013 Actual	2014 Actual	2015		2016		2017 Projected	2018 Projected	2019 Projected	2020 Projected
			Revised Bdgt	YND Est	Revised Bdgt	YND Est				
<b>FUND 181 FELONY SEIZURE</b>										
<i>REVENUES:</i>										
Interest Earnings	117	289	-	-	-	-	-	-	-	-
Forfeitures	4,250	-	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 4,367</b>	<b>\$ 289</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<i>EXPENDITURES:</i>										
Investigations	9,166	10,968	-	5,044	-	-	-	-	-	-
Capital Purchases	49,108	-	-	-	-	-	-	-	-	-
Transfer to Fund 001 General	-	85,939	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 58,274</b>	<b>\$ 96,907</b>	<b>\$ -</b>	<b>\$ 5,044</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Beginning Fund Balance:</b>	<b>\$ 155,569</b>	<b>\$ 101,662</b>	<b>\$ 5,044</b>	<b>\$ 5,044</b>	<b>\$ 5,044</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Ending Fund Balance:</b>	<b>\$ 101,662</b>	<b>\$ 5,044</b>	<b>\$ 5,044</b>	<b>\$ -</b>	<b>\$ 5,044</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

	2013 Actual	2014 Actual	2015		2016		2017 Projected	2018 Projected	2019 Projected	2020 Projected
			Revised Bdgt	YND Est	Revised Bdgt	YND Est				
<b>FUND 182 FEDERAL SEIZURE</b>										
<i>REVENUES:</i>										
Forfeitures	6,260	68,945	-	50,000	-	-	-	-	-	-
Interest Earnings	24	34	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 6,284</b>	<b>\$ 68,979</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<i>EXPENDITURES:</i>										
Crime Prevention	11,915	37,432	10,000	50,000	10,000	10,000	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 11,915</b>	<b>\$ 37,432</b>	<b>\$ 10,000</b>	<b>\$ 50,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Beginning Fund Balance:</b>	<b>\$ 45,871</b>	<b>\$ 40,240</b>	<b>\$ 71,787</b>	<b>\$ 71,787</b>	<b>\$ 61,787</b>	<b>\$ 71,787</b>	<b>\$ 61,787</b>	<b>\$ 61,787</b>	<b>\$ 61,787</b>	<b>\$ 61,787</b>
<b>Ending Fund Balance:</b>	<b>\$ 40,240</b>	<b>\$ 71,787</b>	<b>\$ 61,787</b>	<b>\$ 71,787</b>	<b>\$ 51,787</b>	<b>\$ 61,787</b>	<b>\$ 61,787</b>	<b>\$ 61,787</b>	<b>\$ 61,787</b>	<b>\$ 61,787</b>

	2013 Actual	2014 Actual	2015		2016		2017 Projected	2018 Projected	2019 Projected	2020 Projected
			Revised Bdgt	YND Est	Revised Bdgt	YND Est				
<b>FUND 190 CDBG/GRANTS</b>			<i>Review YND Est &amp; Update</i>							
<i>REVENUES:</i>										
Grants	841,130	1,074,353	2,174,297	2,174,297	500,000	500,000	500,000	500,000	500,000	500,000
Interest Earnings	565	1,404	-	-	-	-	-	-	-	-
Miscellaneous/Contributions	120	12,058	10,000	10,000	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 841,815</b>	<b>\$ 1,087,814</b>	<b>\$ 2,184,297</b>	<b>\$ 2,184,297</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 535,000</b>	<b>\$ 535,000</b>	<b>\$ 535,000</b>	<b>\$ 535,000</b>
<i>EXPENDITURES:</i>										
Grants & Contributions	850,269	1,066,645	1,594,829	1,453,641	200,000	200,000	200,000	200,000	200,000	200,000
Transfer Out - Fund 001 General	-	840,056	-	-	-	-	-	-	-	-
Abatement Program	-	-	-	-	-	-	35,000	35,000	35,000	35,000
Transfer Out - Fund 102 Street Capital	-	-	-	-	300,000	300,000	300,000	300,000	300,000	300,000
Transfer Out - Fund 302 Transportation	-	-	600,312	741,500	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 850,269</b>	<b>\$ 1,906,701</b>	<b>\$ 2,195,141</b>	<b>\$ 2,195,141</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 535,000</b>	<b>\$ 535,000</b>	<b>\$ 535,000</b>	<b>\$ 535,000</b>
<b>Beginning Fund Balance:</b>	<b>\$ 849,722</b>	<b>\$ 841,268</b>	<b>\$ 22,381</b>	<b>\$ 22,381</b>	<b>\$ 11,537</b>					
<b>Ending Fund Balance:</b>	<b>\$ 841,268</b>	<b>\$ 22,381</b>	<b>\$ 11,537</b>	<b>\$ 11,537</b>	<b>\$ 11,537</b>	<b>\$ 11,537</b>	<b>\$ 11,537</b>	<b>\$ 11,537</b>	<b>\$ 11,537</b>	<b>\$ 11,537</b>

	2013 Actual	2014 Actual	2015		2016		2017 Projected	2018 Projected	2019 Projected	2020 Projected
			Revised Bdgt	YND Est	Revised Bdgt	YND Est				
<b>FUND 191 NEIGHBORHOOD STABILIZATION PROGRAM</b>										
<i>REVENUES:</i>										
Grant-NSP 1	34,679	154,043	-	-	-	-	-	-	-	-
Grant-NSP 3	165,095	96,032	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 199,774</b>	<b>\$ 250,075</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<i>EXPENDITURES:</i>										
Grant-NSP 1	34,679	154,111	80,000	80,000	-	-	-	-	-	-
Grant-NSP 3	163,526	96,032	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 198,205</b>	<b>\$ 250,142</b>	<b>\$ 80,000</b>	<b>\$ 80,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Beginning Fund Balance:</b>	<b>\$ 169,776</b>	<b>\$ 171,345</b>	<b>\$ 171,277</b>	<b>\$ 171,277</b>	<b>\$ 91,276</b>	<b>\$ 91,277</b>	<b>\$ 91,277</b>	<b>\$ 91,277</b>	<b>\$ 91,277</b>	<b>\$ 91,277</b>
<b>Ending Fund Balance:</b>	<b>\$ 171,345</b>	<b>\$ 171,277</b>	<b>\$ 91,277</b>	<b>\$ 91,277</b>	<b>\$ 91,276</b>	<b>\$ 91,277</b>	<b>\$ 91,277</b>	<b>\$ 91,277</b>	<b>\$ 91,277</b>	<b>\$ 91,277</b>

	2013 Actual	2014 Actual	2015		2016		2017 Projected	2018 Projected	2019 Projected	2020 Projected
			Revised Bdgt	YND Est	Revised Bdgt	YND Est				
<b>FUND 192 OFFICE OF ECONOMIC ADJUSTMENT/SSMCP</b>										
<i>REVENUES:</i>										
Grants	189,961	281,466	-	-	-	-	-	-	-	-
Partner Participation	30,000	133,250	339,596	339,596	129,500	129,500	129,500	129,500	129,500	129,500
Transfer In From Fund 001 General	-	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
<b>Total Revenues</b>	<b>\$ 219,961</b>	<b>\$ 464,716</b>	<b>\$ 389,596</b>	<b>\$ 389,596</b>	<b>\$ 179,500</b>					
<i>EXPENDITURES:</i>										
OEA/SSMCP	223,826	408,649	400,209	400,209	179,500	179,500	179,500	179,500	179,500	179,500
<b>Total Expenditures</b>	<b>\$ 223,826</b>	<b>\$ 408,649</b>	<b>\$ 400,209</b>	<b>\$ 400,209</b>	<b>\$ 179,500</b>					
<b>Beginning Fund Balance:</b>	<b>\$ 32,517</b>	<b>\$ 28,652</b>	<b>\$ 84,719</b>	<b>\$ 84,719</b>	<b>\$ 74,106</b>					
<b>Ending Fund Balance:</b>	<b>\$ 28,652</b>	<b>\$ 84,719</b>	<b>\$ 74,106</b>							

	2013 Actual	2014 Actual	2015		2016		2017 Projected	2018 Projected	2019 Projected	2020 Projected
			Revised Bdgt	YND Est	Revised Bdgt	YND Est				
<b>FUND 195 PUBLIC SAFETY GRANTS</b>										
<i>REVENUES:</i>										
Grants	384,752	175,919	177,067	177,067	-	-	-	-	-	-
Transfer In - Fund 001 General	2,353	10,848	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 387,105</b>	<b>\$ 186,767</b>	<b>\$ 177,067</b>	<b>\$ 177,067</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<i>EXPENDITURES:</i>										
Grants	389,399	186,551	177,283	177,283	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 389,399</b>	<b>\$ 186,551</b>	<b>\$ 177,283</b>	<b>\$ 177,283</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Beginning Fund Balance:</b>	<b>\$ 2,294</b>	<b>\$ -</b>	<b>\$ 216</b>	<b>\$ 216</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Ending Fund Balance:</b>	<b>\$ -</b>	<b>\$ 216</b>	<b>\$ 0</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

	2013 Actual	2014 Actual	2015		2016		2017 Projected	2018 Projected	2019 Projected	2020 Projected
			Revised Bdgt	YND Est	Revised Bdgt	YND Est				
<b>FUND 201 GENERAL OBLIGATION BOND DEBT SERVICE</b>										
<i>REVENUES:</i>										
Transfer-In From Fund 001 General	-	287,758	340,659	340,659	444,808	444,808	440,623	441,188	441,313	439,763
<b>Total Revenues</b>	<b>\$ -</b>	<b>\$ 287,758</b>	<b>\$ 340,659</b>	<b>\$ 340,659</b>	<b>\$ 444,808</b>	<b>\$ 444,808</b>	<b>\$ 440,623</b>	<b>\$ 441,188</b>	<b>\$ 441,313</b>	<b>\$ 439,763</b>
<i>EXPENDITURES:</i>										
Principal & Interest - 59th Street	-	77,000	77,000	77,000	77,000	77,000	77,000	77,000	77,000	77,000
Principal & Interest - Police Station	-	210,758	212,183	212,183	213,158	213,158	208,598	209,038	209,288	208,113
Principal & Interest - LOCAL LED Streetlight	-	-	51,476	51,476	154,650	154,650	155,025	155,150	155,025	154,650
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ 287,758</b>	<b>\$ 340,659</b>	<b>\$ 340,659</b>	<b>\$ 444,808</b>	<b>\$ 444,808</b>	<b>\$ 440,623</b>	<b>\$ 441,188</b>	<b>\$ 441,313</b>	<b>\$ 439,763</b>
<b>Beginning Fund Balance:</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Ending Fund Balance:</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

	2013	2014	2015		2016		2017	2018	2019	2020
	Actual	Actual	Revised Bdgt	YND Est	Revised Bdgt	YND Est	Projected	Projected	Projected	Projected
<b>FUND 202 LOCAL IMPROVEMENT DISTRICT (LID) DEBT SERVICE</b>										
<i>REVENUES:</i>										
Interest	34	41	-	-	-	-	-	-	-	-
Assessments	294,341	284,860	279,330	279,330	270,263	270,263	274,649	267,416	258,071	248,629
<b>Total Revenues</b>	<b>\$ 294,375</b>	<b>\$ 284,901</b>	<b>\$ 279,330</b>	<b>\$ 279,330</b>	<b>\$ 270,263</b>	<b>\$ 270,263</b>	<b>\$ 274,649</b>	<b>\$ 267,416</b>	<b>\$ 258,071</b>	<b>\$ 248,629</b>
<i>EXPENDITURES:</i>										
Principal & Interest-Combined LID 1101/1103	213,296	201,846	206,000	206,000	199,251	270,263	205,994	199,251	192,431	185,534
Principal & Interest - LID 1108	84,925	82,153	73,330	73,330	71,012	-	68,655	68,165	65,640	63,095
<b>Total Expenditures</b>	<b>\$ 298,221</b>	<b>\$ 283,999</b>	<b>\$ 279,330</b>	<b>\$ 279,330</b>	<b>\$ 270,263</b>	<b>\$ 270,263</b>	<b>\$ 274,649</b>	<b>\$ 267,416</b>	<b>\$ 258,071</b>	<b>\$ 248,629</b>
<b>Beginning Fund Balance:</b>	<b>\$ 3,995</b>	<b>\$ 149</b>	<b>\$ 1,051</b>							
<b>Ending Fund Balance:</b>	<b>\$ 149</b>	<b>\$ 1,051</b>								

	2013	2014	2015		2016		2017	2018	2019	2020
	Actual	Actual	Revised Bdgt	YND Est	Revised Bdgt	YND Est	Projected	Projected	Projected	Projected
<b>FUND 204 SEWER PROJECT DEBT SERVICE</b>										
<i>REVENUES:</i>										
Sewer Charges	616,257	586,192	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000
Interest Earnings	4,293	4,620	-	-	-	-	-	-	-	-
Sanitary Side Sewer Connection Home Loan Repayment	19,234	10,228	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 639,784</b>	<b>\$ 601,039</b>	<b>\$ 600,000</b>							
<i>EXPENDITURES:</i>										
PWTFL Debt Service (PW-04-691-PRE-132)	33,281	32,984	32,690	32,690	32,390	32,984	32,092	31,795	31,498	31,201
PWTFL Debt Service (PW-06-962-022)	315,096	313,623	312,150	312,150	310,679	313,623	309,206	307,734	306,261	304,789
PWTFL Debt Service (PW-08-951-025)	112,348	111,828	111,310	111,310	110,788	111,828	110,268	109,748	109,227	108,707
PWTFL Debt Service (PW-12-851-025)	-	-	-	-	44,000	44,000	44,000	44,000	44,000	44,000
Transfer To Fund 311 Sewer Capital	-	-	270,000	270,000	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 460,725</b>	<b>\$ 458,435</b>	<b>\$ 726,150</b>	<b>\$ 726,150</b>	<b>\$ 497,857</b>	<b>\$ 502,435</b>	<b>\$ 495,566</b>	<b>\$ 493,277</b>	<b>\$ 490,987</b>	<b>\$ 488,697</b>
<b>Beginning Fund Balance:</b>	<b>\$ 329,190</b>	<b>\$ 508,250</b>	<b>\$ 650,854</b>	<b>\$ 650,854</b>	<b>\$ 524,704</b>	<b>\$ 524,704</b>	<b>\$ 622,269</b>	<b>\$ 726,703</b>	<b>\$ 833,426</b>	<b>\$ 942,439</b>
<b>Ending Fund Balance:</b>	<b>\$ 508,250</b>	<b>\$ 650,854</b>	<b>\$ 524,704</b>	<b>\$ 524,704</b>	<b>\$ 626,847</b>	<b>\$ 622,269</b>	<b>\$ 726,703</b>	<b>\$ 833,426</b>	<b>\$ 942,439</b>	<b>\$ 1,053,742</b>

	2013 Actual	2014 Actual	2015		2016		2017 Projected	2018 Projected	2019 Projected	2020 Projected
			Revised Bdgt	YND Est	Revised Bdgt	YND Est				
<b>FUND 251 LOCAL IMPROVEMENT DISTRICT (LID) GUARANTY DEBT SERVICE</b>										
<i>REVENUES:</i>										
Interest Earnings	1,075	(60)	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 1,075</b>	<b>\$ (60)</b>	<b>\$ -</b>							
<i>EXPENDITURES:</i>										
Transfer Out - Fund 001 General	-	-	-	-	270,000	270,000	-	-	-	-
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 270,000</b>	<b>\$ 270,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Beginning Fund Balance:</b>	<b>\$ 390,783</b>	<b>\$ 391,858</b>	<b>\$ 391,798</b>	<b>\$ 391,798</b>	<b>\$ 391,798</b>	<b>\$ 391,798</b>	<b>\$ 121,858</b>	<b>\$ 121,858</b>	<b>\$ 121,858</b>	<b>\$ 121,858</b>
<b>Ending Fund Balance:</b>	<b>\$ 391,858</b>	<b>\$ 391,798</b>	<b>\$ 391,798</b>	<b>\$ 391,798</b>	<b>\$ 121,798</b>	<b>\$ 121,798</b>	<b>\$ 121,858</b>	<b>\$ 121,858</b>	<b>\$ 121,858</b>	<b>\$ 121,858</b>

	2013 Actual	2014 Actual	2015		2016		2017 Projected	2018 Projected	2019 Projected	2020 Projected
			Revised Bdgt	YND Est	Revised Bdgt	YND Est				
<b>FUND 301 PARKS CAPITAL (General Gov't CIP Fund prior to 2015)</b>										
<i>REVENUES:</i>										
Grants	-	-	468,950	415,000	-	1,304,950	-	-	-	-
Interest Earnings	276	1	-	-	-	-	-	-	-	-
Contributions/Donations	-	-	67,500	10,000	375,000	104,000	-	-	-	-
USGA Fees	-	10,000	30,000	30,000	-	-	-	-	-	-
GO Bond Proceeds	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Land	-	-	300,000	21,450	-	278,550	-	-	-	-
Transfer In From Fund 001 General	-	-	146,729	146,729	-	-	-	-	-	-
Transfer In From Fund 102 REET	-	-	72,000	85,878	-	-	-	-	-	-
Transfer In From Fund 104 Hotel/Motel Lodging Tax	-	-	10,000	10,000	-	-	-	-	-	-
Transfer In From Fund 180 Narcotics Seizure	-	-	-	-	-	-	-	-	-	-
Transfer In From Fund 401 Surface Water Mgmt	-	-	-	35,000	-	56,324	-	-	-	-
<b>Total Revenues</b>	<b>\$ 276</b>	<b>\$ 10,001</b>	<b>\$ 1,095,179</b>	<b>\$ 754,057</b>	<b>\$ 375,000</b>	<b>\$ 1,743,824</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<i>EXPENDITURES:</i>										
Capital	-	-	298,729	622,607	1,181,450	1,772,000	-	-	-	-
Transfer to Fund 001 General Fund	398,392	-	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 398,392</b>	<b>\$ -</b>	<b>\$ 298,729</b>	<b>\$ 622,607</b>	<b>\$ 1,181,450</b>	<b>\$ 1,772,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Beginning Fund Balance:</b>	<b>\$ 398,392</b>	<b>\$ 276</b>	<b>\$ 10,277</b>	<b>\$ 10,277</b>	<b>\$ 806,727</b>	<b>\$ 141,727</b>	<b>\$ 113,551</b>	<b>\$ 113,551</b>	<b>\$ 113,551</b>	<b>\$ 113,551</b>
<b>Ending Fund Balance:</b>	<b>\$ 276</b>	<b>\$ 10,277</b>	<b>\$ 806,727</b>	<b>\$ 141,727</b>	<b>\$ 277</b>	<b>\$ 113,551</b>	<b>\$ 113,551</b>	<b>\$ 113,551</b>	<b>\$ 113,551</b>	<b>\$ 113,551</b>

	2013 Actual	2014 Actual	2015		2016		2017 Projected	2018 Projected	2019 Projected	2020 Projected
			Revised Bdgt	YND Est	Revised Bdgt	YND Est				
<b>FUND 302 TRANSPORATION CAPITAL PROJECT</b>										
<i>REVENUES:</i>										
Motor Vehicle Excise Tax	-	-	340,000	340,000	340,000	340,000	340,000	340,000	340,000	340,000
Grants	-	-	23,637,462	8,535,750	-	14,373,899	3,309,850	2,320,000	455,000	580,000
Contributions from Utilities/Developers/Partners	-	-	1,638,264	705,809	-	1,011,000	200,000	20,000	6,000	-
Miscellaneous/Interest Earnings/Utility Rebate	-	-	217,640	217,640	-	-	-	-	-	-
Donations/Contibutions/Mitigation Fees	-	-	-	1,712	-	-	-	-	-	-
LOCAL Financing	-	-	1,654,448	1,654,448	-	-	-	-	-	-
Proceeds from Sale of Asset/Street Vacation	-	-	-	155,000	-	-	-	-	-	-
Transfer In - Fund 001 General	-	-	689,500	689,500	310,500	310,500	748,500	357,500	403,500	395,500
Transfer In - Fund 102 REET	-	-	1,593,635	1,818,635	935,500	1,160,500	900,000	900,000	1,000,000	1,000,000
Transfer In - Fund 103 TBD	-	-	569,500	569,500	682,500	682,500	682,500	682,500	682,500	682,500
Transfer In - Fund 190 CDBG	-	-	600,312	158,812	-	685,000	175,000	661,000	-	239,000
Transfer In - Fund 401 SWM	-	-	2,161,329	930,117	-	1,416,329	262,650	150,000	-	-
<b>Total Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 33,102,090</b>	<b>\$ 15,776,923</b>	<b>\$ 2,268,500</b>	<b>\$ 19,979,728</b>	<b>\$ 6,618,500</b>	<b>\$ 5,431,000</b>	<b>\$ 2,887,000</b>	<b>\$ 3,237,000</b>
<i>EXPENDITURES:</i>										
Capital Projects - From "Funded" List	-	-	32,730,961	14,829,654	2,284,000	20,729,624	6,613,500	5,426,000	2,882,000	3,232,000
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 32,730,961</b>	<b>\$ 14,829,654</b>	<b>\$ 2,284,000</b>	<b>\$ 20,729,624</b>	<b>\$ 6,613,500</b>	<b>\$ 5,426,000</b>	<b>\$ 2,882,000</b>	<b>\$ 3,232,000</b>
<b>Beginning Fund Balance:</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 371,129</b>	<b>\$ 947,269</b>	<b>\$ 197,373</b>	<b>\$ 202,373</b>	<b>\$ 207,373</b>	<b>\$ 212,373</b>
<b>Ending Fund Balance:</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 371,129</b>	<b>\$ 947,269</b>	<b>\$ 355,629</b>	<b>\$ 197,373</b>	<b>\$ 202,373</b>	<b>\$ 207,373</b>	<b>\$ 212,373</b>	<b>\$ 217,373</b>
Reserved for Paths & Trails (MVET Requirement)	\$ -	\$ -	\$ 10,045	\$ 10,045	\$ 15,045	\$ 15,045	\$ 20,045	\$ 25,045	\$ 29,045	\$ 34,045
Reserved for Mitigation Projects (Mitigation Requirement)	\$ -	\$ -	\$ 311,084	\$ 305,736	\$ 311,084	\$ 179,746	\$ 179,746	\$ 179,746	\$ 179,746	\$ 179,746
Unreserved	\$ -	\$ -	\$ 50,000	\$ 631,488	\$ 29,500	\$ 2,582	\$ 2,582	\$ 2,582	\$ 3,582	\$ 3,582

	2013 Actual	2014 Actual	2015		2016		2017 Projected	2018 Projected	2019 Projected	2020 Projected
			Revised Bdgt	YND Est	Revised Bdgt	YND Est				
<b>FUND 311 SEWER CAPITAL PROJECT</b>										
<i>REVENUES:</i>										
Grants	-	-	750,000	750,000	-	-	-	-	-	-
Interest Earnings	153	304	-	-	-	-	-	-	-	-
Public Works Trust Fund Loan	-	-	500,000	500,000	-	-	-	-	-	-
Transfer In From Fund 204 Sewer Project Debt	-	-	270,000	270,000	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 153</b>	<b>\$ 304</b>	<b>\$ 1,520,000</b>	<b>\$ 1,520,000</b>	<b>\$ -</b>					
<i>EXPENDITURES:</i>										
Capital	63,947	20,443	1,520,000	1,520,000	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 63,947</b>	<b>\$ 20,443</b>	<b>\$ 1,520,000</b>	<b>\$ 1,520,000</b>	<b>\$ -</b>					
<b>Beginning Fund Balance:</b>	<b>\$ 190,002</b>	<b>\$ 126,208</b>	<b>\$ 106,070</b>	<b>\$ 106,070</b>	<b>\$ 106,070</b>	<b>\$ 106,070</b>	<b>\$ 106,070</b>	<b>\$ 106,070</b>	<b>\$ 106,070</b>	<b>\$ 106,070</b>
<b>Ending Fund Balance:</b>	<b>\$ 126,208</b>	<b>\$ 106,070</b>	<b>\$ 106,070</b>	<b>\$ 106,070</b>	<b>\$ 106,070</b>	<b>\$ 106,070</b>	<b>\$ 106,070</b>	<b>\$ 106,070</b>	<b>\$ 106,070</b>	<b>\$ 106,070</b>

	2013 Actual	2014 Actual	2015		2016		2017 Projected	2018 Projected	2019 Projected	2020 Projected
			Revised Bdgt	YND Est	Revised Bdgt	YND Est				
<b>FUND 312 SANITARY SEWER CONNECTION CAPITAL</b>										
<i>REVENUES:</i>										
Sewer Availability Charge	378,932	194,839	297,000	297,000	302,000	-	302,000	302,000	302,000	302,000
Interest Earnings	489	725	-	-	-	-	-	-	-	-
Proceeds From Lien	4,196	746	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 383,617</b>	<b>\$ 196,310</b>	<b>\$ 297,000</b>	<b>\$ 297,000</b>	<b>\$ 302,000</b>	<b>\$ -</b>	<b>\$ 302,000</b>	<b>\$ 302,000</b>	<b>\$ 302,000</b>	<b>\$ 302,000</b>
<i>EXPENDITURES:</i>										
Capital	44,795	32,218	-	-	-	1,391	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 44,795</b>	<b>\$ 32,218</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,391</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Beginning Fund Balance:</b>	<b>\$ 180,989</b>	<b>\$ 519,811</b>	<b>\$ 683,903</b>	<b>\$ 683,903</b>	<b>\$ 980,903</b>	<b>\$ 980,903</b>	<b>\$ 979,512</b>	<b>\$ 1,281,512</b>	<b>\$ 1,583,512</b>	<b>\$ 1,885,512</b>
<b>Ending Fund Balance:</b>	<b>\$ 519,811</b>	<b>\$ 683,903</b>	<b>\$ 980,903</b>	<b>\$ 980,903</b>	<b>\$ 1,282,903</b>	<b>\$ 979,512</b>	<b>\$ 1,281,512</b>	<b>\$ 1,583,512</b>	<b>\$ 1,885,512</b>	<b>\$ 2,187,512</b>

	2013 Actual	2014 Actual	2015		2016		2017 Projected	2018 Projected	2019 Projected	2020 Projected
			Revised Bdg	YND Est	Revised Bdg	YND Est				
<b>FUND 401 SURFACE WATER MANAGEMENT</b>										
<i>REVENUES:</i>										
Charges for Services & Fees	2,720,766	2,723,885	2,702,500	2,725,000	2,702,500	2,725,000	2,725,000	2,725,000	2,725,000	2,725,000
Interest Earnings	24,555	11,807	-	3,500	-	-	-	-	-	-
<b>Subtotal Operating Revenues</b>	<b>\$ 2,745,321</b>	<b>\$ 2,735,692</b>	<b>\$ 2,702,500</b>	<b>\$ 2,728,500</b>	<b>\$ 2,702,500</b>	<b>\$ 2,725,000</b>				
<b>% Revenue Change over Prior Year</b>	<b>-0.43%</b>	<b>-0.35%</b>	<b>-1.21%</b>	<b>-0.26%</b>	<b>-0.95%</b>	<b>-0.13%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>
<i>EXPENDITURES:</i>										
Geographical Information Services	26,562	23,706	-	-	-	-	-	-	-	-
Storm Drainage	1,774,893	1,898,274	2,179,840	2,179,840	2,258,145	2,258,145	2,343,000	2,413,000	2,485,000	2,560,000
Transfer to Fund 001 General Admin Support	269,700	284,700	284,700	284,700	284,700	284,700	284,700	284,700	284,700	284,700
Contribution to Fleet & Equipment Reserves	17,750	17,750	56,120	56,120	56,120	56,120	56,120	56,120	56,120	56,120
<b>Subtotal Operating Expenditures</b>	<b>\$ 2,088,905</b>	<b>\$ 2,224,430</b>	<b>\$ 2,520,660</b>	<b>\$ 2,520,660</b>	<b>\$ 2,598,965</b>	<b>\$ 2,598,965</b>	<b>\$ 2,683,820</b>	<b>\$ 2,753,820</b>	<b>\$ 2,825,820</b>	<b>\$ 2,900,820</b>
<b>% Expenditure Change over Prior Year</b>	<b>0.19%</b>	<b>6.49%</b>	<b>13.32%</b>	<b>13.32%</b>	<b>3.11%</b>	<b>3.11%</b>	<b>3.26%</b>	<b>2.61%</b>	<b>2.61%</b>	<b>2.65%</b>
<b>OPERATING INCOME (LOSS)</b>	<b>\$ 656,416</b>	<b>\$ 511,262</b>	<b>\$ 181,840</b>	<b>\$ 207,840</b>	<b>\$ 103,535</b>	<b>\$ 126,035</b>	<b>\$ 41,180</b>	<b>\$ (28,820)</b>	<b>\$ (100,820)</b>	<b>\$ (175,820)</b>
<b>As a % of Operating Expenditures</b>	<b>31.42%</b>	<b>22.98%</b>	<b>7.21%</b>	<b>8.25%</b>	<b>3.98%</b>	<b>4.85%</b>	<b>1.53%</b>	<b>-1.05%</b>	<b>-3.57%</b>	<b>-6.06%</b>
<i>OTHER FINANCING SOURCES:</i>										
Grants	913,296	276,528	229,876	371,776	-	142,037	-	-	-	-
Judgments, Settlements/Miscellaneous	320	9,437	-	-	-	-	-	-	-	-
Transfer In From Fund 102/302 Street Capital	300,000	487,975	389,169	389,169	-	-	-	-	-	-
Transfer In From Fund 190 Grant	-	31,237	-	-	-	-	-	-	-	-
<b>Subtotal Other Financing Sources</b>	<b>\$ 1,213,617</b>	<b>\$ 805,177</b>	<b>\$ 619,045</b>	<b>\$ 760,945</b>	<b>\$ -</b>	<b>\$ 142,037</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<i>OTHER FINANCING USES:</i>										
Capital/Other	2,293,616	608,276	1,221,588	1,330,988	523,000	960,037	-	-	-	-
Capital-SWM Pipe Repair	-	-	-	-	-	-	250,000	250,000	250,000	250,000
Capital-SWM Outfall Retrofit	-	-	-	-	-	-	250,000	250,000	250,000	250,000
Transfer To Fund 102 Street Capital/REET	108,004	44,890	-	-	-	-	-	-	-	-
Transfer to Fund 301 Parks CIP	-	-	-	35,000	-	56,324	-	-	-	-
Transfer to Fund 302 Transportation Capital	-	-	2,161,329	930,117	-	1,416,329	262,650	150,000	-	-
<b>Subtotal Other Financing Uses</b>	<b>\$ 2,401,620</b>	<b>\$ 653,166</b>	<b>\$ 3,382,917</b>	<b>\$ 2,296,105</b>	<b>\$ 523,000</b>	<b>\$ 2,432,690</b>	<b>\$ 762,650</b>	<b>\$ 650,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>
<b>Total Revenues and Other Sources</b>	<b>\$ 3,958,937</b>	<b>\$ 3,540,869</b>	<b>\$ 3,321,545</b>	<b>\$ 3,489,445</b>	<b>\$ 2,702,500</b>	<b>\$ 2,867,037</b>	<b>\$ 2,725,000</b>	<b>\$ 2,725,000</b>	<b>\$ 2,725,000</b>	<b>\$ 2,725,000</b>
<b>Total Expenditures and other Uses</b>	<b>\$ 4,490,525</b>	<b>\$ 2,877,596</b>	<b>\$ 5,903,577</b>	<b>\$ 4,816,765</b>	<b>\$ 3,121,965</b>	<b>\$ 5,031,655</b>	<b>\$ 3,446,470</b>	<b>\$ 3,403,820</b>	<b>\$ 3,325,820</b>	<b>\$ 3,400,820</b>
<b>Beginning Fund Balance:</b>	<b>\$ 6,736,556</b>	<b>\$ 6,204,969</b>	<b>\$ 6,868,242</b>	<b>\$ 6,868,242</b>	<b>\$ 4,286,210</b>	<b>\$ 6,204,969</b>	<b>\$ 4,040,351</b>	<b>\$ 3,318,881</b>	<b>\$ 2,640,061</b>	<b>\$ 2,039,241</b>
<b>Ending Fund Balance:</b>	<b>\$ 6,204,969</b>	<b>\$ 6,868,242</b>	<b>\$ 4,286,210</b>	<b>\$ 5,540,922</b>	<b>\$ 3,866,745</b>	<b>\$ 4,040,351</b>	<b>\$ 3,318,881</b>	<b>\$ 2,640,061</b>	<b>\$ 2,039,241</b>	<b>\$ 1,363,421</b>
Ending Fund Balance as a % of Operating Exp	297.0%	308.8%	170.0%	219.8%	148.8%	155.5%	123.7%	95.9%	72.2%	47.0%
17% Operating Reserves	\$ 355,114	\$ 378,153	\$ 428,512	\$ 428,512	\$ 441,824	\$ 441,824	\$ 456,249	\$ 468,149	\$ 480,389	\$ 493,139
Unreserved / (17% Target Reserves Shortfall):	\$ 5,849,855	\$ 6,490,089	\$ 3,857,698	\$ 5,112,410	\$ 3,424,921	\$ 3,598,527	\$ 2,862,632	\$ 2,171,912	\$ 1,558,852	\$ 870,282

	2013 Actual	2014 Actual	2015		2016		2017 Projected	2018 Projected	2019 Projected	2020 Projected
			Revised Bdgt	YND Est	Revised Bdgt	YND Est				
<b>FUND 501 FLEET &amp; EQUIPMENT</b>										
<i>OPERATING REVENUES:</i>										
M&O Revenue	-	-	904,220	904,220	904,220	904,220	931,000	959,000	988,000	1,017,000
Interest Earnings	15,576	8,573	-	-	-	-	-	-	-	-
Insurance Recovery	76,781	88,294	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 92,356</b>	<b>\$ 96,868</b>	<b>\$ 904,220</b>	<b>\$ 904,220</b>	<b>\$ 904,220</b>	<b>\$ 904,220</b>	<b>\$ 931,000</b>	<b>\$ 959,000</b>	<b>\$ 988,000</b>	<b>\$ 1,017,000</b>
<i>OPERATING EXPENDITURES:</i>										
Gasoline	-	-	523,400	523,400	523,400	523,400	539,000	555,000	572,000	589,000
Other Supplies	-	-	3,990	3,990	3,990	3,990	4,000	4,000	4,000	4,000
Repairs & Maintenance	-	-	376,830	376,830	376,830	376,830	388,000	400,000	412,000	424,000
Other Services & Charges	28	-	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 28</b>	<b>\$ -</b>	<b>\$ 904,220</b>	<b>\$ 904,220</b>	<b>\$ 904,220</b>	<b>\$ 904,220</b>	<b>\$ 931,000</b>	<b>\$ 959,000</b>	<b>\$ 988,000</b>	<b>\$ 1,017,000</b>
<b>Operating Revenue Over/(Under) Expenditures</b>	<b>\$ 92,329</b>	<b>\$ 96,868</b>	<b>\$ -</b>							
<i>OTHER FINANCING SOURCES:</i>										
Replacement Reserves Collections	938,150	938,150	1,069,020	1,069,020	1,069,020	1,069,020	1,069,000	1,069,000	1,069,000	1,069,000
Proceeds From Sale of Assets	17,213	64,135	53,875	53,875	14,000	14,000	-	-	-	-
<b>Total Other Financing Sources</b>	<b>\$ 955,363</b>	<b>\$ 1,002,285</b>	<b>\$ 1,122,895</b>	<b>\$ 1,122,895</b>	<b>\$ 1,083,020</b>	<b>\$ 1,083,020</b>	<b>\$ 1,069,000</b>	<b>\$ 1,069,000</b>	<b>\$ 1,069,000</b>	<b>\$ 1,069,000</b>
<i>OTHER FINANCING USES:</i>										
Fleet & Equipment New & Replacement	672,917	990,727	1,207,900	1,207,900	220,000	220,000	425,000	448,000	1,184,000	446,000
Transfer to Fund 001 General	-	1,074,959	40,802	40,802	-	-	-	-	-	-
Transfer to Fund 401 Surface Water Management	-	31,237	-	-	-	-	-	-	-	-
<b>Total Other Financing Uses</b>	<b>\$ 672,917</b>	<b>\$ 2,096,923</b>	<b>\$ 1,248,702</b>	<b>\$ 1,248,702</b>	<b>\$ 220,000</b>	<b>\$ 220,000</b>	<b>\$ 425,000</b>	<b>\$ 448,000</b>	<b>\$ 1,184,000</b>	<b>\$ 446,000</b>
<b>Total Revenues</b>	<b>\$ 1,047,720</b>	<b>\$ 1,099,153</b>	<b>\$ 2,027,115</b>	<b>\$ 2,096,923</b>	<b>\$ 1,987,240</b>	<b>\$ 2,152,922</b>	<b>\$ 2,000,000</b>	<b>\$ 2,028,000</b>	<b>\$ 2,057,000</b>	<b>\$ 2,086,000</b>
<b>Total Expenditures</b>	<b>\$ 672,945</b>	<b>\$ 2,096,923</b>	<b>\$ 2,152,922</b>	<b>\$ 2,152,922</b>	<b>\$ 1,124,220</b>	<b>\$ 1,124,220</b>	<b>\$ 1,356,000</b>	<b>\$ 1,407,000</b>	<b>\$ 2,172,000</b>	<b>\$ 1,463,000</b>
<b>Beginning Fund Balance:</b>	<b>\$ 4,718,971</b>	<b>\$ 5,093,746</b>	<b>\$ 4,095,975</b>	<b>\$ 4,095,975</b>	<b>\$ 3,970,168</b>	<b>\$ 4,039,977</b>	<b>\$ 5,068,679</b>	<b>\$ 5,712,679</b>	<b>\$ 6,333,679</b>	<b>\$ 6,218,679</b>
<b>Ending Fund Balance:</b>	<b>\$ 5,093,746</b>	<b>\$ 4,095,975</b>	<b>\$ 3,970,168</b>	<b>\$ 4,039,977</b>	<b>\$ 4,833,188</b>	<b>\$ 5,068,679</b>	<b>\$ 5,712,679</b>	<b>\$ 6,333,679</b>	<b>\$ 6,218,679</b>	<b>\$ 6,841,679</b>

	2013	2014	2015		2016		2017	2018	2019	2020
	Actual	Actual	Revised Bdgt	YND Est	Revised Bdgt	YND Est	Projected	Projected	Projected	Projected
<b>FUND 502 PROPERTY MANAGEMENT (City Hall Services Fund prior to 2015)</b>										
<i>OPERATING REVENUES:</i>										
M&O Revenue	-	-	742,080	742,080	749,800	749,800	773,000	797,000	821,000	846,000
Interest Earnings	722	703	-	-	-	-	-	-	-	-
<b>Total Operating Revenues</b>	<b>\$ 722</b>	<b>\$ 703</b>	<b>\$ 742,080</b>	<b>\$ 742,080</b>	<b>\$ 749,800</b>	<b>\$ 749,800</b>	<b>\$ 773,000</b>	<b>\$ 797,000</b>	<b>\$ 821,000</b>	<b>\$ 846,000</b>
<i>OPERATING EXPENDITURES:</i>										
City Hall Facility	-	-	338,070	338,070	342,500	342,500	353,000	364,000	375,000	386,000
Police Station	-	-	226,020	226,020	228,770	228,770	236,000	243,000	250,000	258,000
Parking Facilities/Light Rail	-	-	177,990	177,990	178,530	178,530	184,000	190,000	196,000	202,000
<b>Total Operating Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 742,080</b>	<b>\$ 742,080</b>	<b>\$ 749,800</b>	<b>\$ 749,800</b>	<b>\$ 773,000</b>	<b>\$ 797,000</b>	<b>\$ 821,000</b>	<b>\$ 846,000</b>
<b>Operating Revenue Over/(Under) Expenditures</b>	<b>\$ 722</b>	<b>\$ 703</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>					
<i>OTHER FINANCING SOURCES:</i>										
Replacement Reserve Collections	-	-	-	-	-	-	100,000	100,000	100,000	100,000
<b>Total Other Financing Sources</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>					
<i>OTHER FINANCING USES:</i>										
<b>City Hall/Total:</b>	-	7,389	167,000	217,000	-	-	20,000	125,000	50,000	-
Space Planning/Reconfiguration	-	7,389	-	50,000	-	-	-	-	-	-
HVAC & Security System	-	-	72,000	72,000	-	-	-	-	-	-
Slurry Seal & Restripe	-	-	45,000	45,000	-	-	-	-	-	-
HVAC for Computer Room	-	-	20,000	20,000	-	-	-	-	-	-
Server Room Sprinkler System	-	-	30,000	30,000	-	-	-	-	-	-
Boiler Replacement	-	-	-	-	-	-	20,000	-	-	-
Public Area Carpet Replacement	-	-	-	-	-	-	-	-	50,000	-
Exterior Beam Painting	-	-	-	-	-	-	-	75,000	-	-
Chiller/Fan Replacement	-	-	-	-	-	-	-	50,000	-	-
<b>Police Station/Total:</b>	-	-	-	-	-	-	5,000	-	135,000	30,000
Capital-Restripe Parking Lot	-	-	-	-	-	-	5,000	-	-	-
Capital-Parking Lot Gate Rebuild	-	-	-	-	-	-	-	-	-	30,000
Capital-Shooting Range Equipment	-	-	-	-	-	-	-	-	135,000	-
<b>Sounder Station/Total:</b>	-	-	-	-	-	-	-	25,000	-	-
Capital-Restripe Parking Lot	-	-	-	-	-	-	-	25,000	-	-
<b>Parks O&amp;M Facility/Total:</b>	-	-	-	-	50,000	50,000	32,000	-	-	-
Capital-HVAC System Replacement	-	-	-	-	-	-	12,000	-	-	-
Capital-Pave Shop Parking Lot	-	-	-	-	50,000	50,000	-	-	-	-
Capital-LED Lighting	-	-	-	-	-	-	10,000	-	-	-
Capital-Fuel Storage Shed	-	-	-	-	-	-	10,000	-	-	-
<b>Public Works O&amp;M Facility/Total:</b>	-	-	-	-	-	-	30,000	-	-	-
HVAC Replacement	-	-	-	-	-	-	30,000	-	-	-
<b>General Capital Replacement/Maintenance</b>	-	-	5,780	5,780	-	-	100,000	100,000	100,000	100,000
Capital Projects - Police Station Gate	-	-	5,780	5,780	-	-	-	-	-	-
<b>Total Other Financing Uses</b>	<b>\$ -</b>	<b>\$ 7,389</b>	<b>\$ 172,780</b>	<b>\$ 222,780</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 187,000</b>	<b>\$ 225,000</b>	<b>\$ 285,000</b>	<b>\$ 130,000</b>
<b>Total Revenues</b>	<b>\$ 722</b>	<b>\$ 703</b>	<b>\$ 742,080</b>	<b>\$ 742,080</b>	<b>\$ 749,800</b>	<b>\$ 749,800</b>	<b>\$ 873,000</b>	<b>\$ 897,000</b>	<b>\$ 921,000</b>	<b>\$ 946,000</b>
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ 7,389</b>	<b>\$ 914,860</b>	<b>\$ 964,860</b>	<b>\$ 799,800</b>	<b>\$ 799,800</b>	<b>\$ 960,000</b>	<b>\$ 1,022,000</b>	<b>\$ 1,106,000</b>	<b>\$ 976,000</b>
<b>Beginning Fund Balance:</b>	<b>\$ 452,120</b>	<b>\$ 452,842</b>	<b>\$ 446,156</b>	<b>\$ 446,156</b>	<b>\$ 273,376</b>	<b>\$ 223,376</b>	<b>\$ 173,376</b>	<b>\$ 86,376</b>	<b>\$ (38,624)</b>	<b>\$ (223,624)</b>
<b>Ending Fund Balance:</b>	<b>\$ 452,842</b>	<b>\$ 446,156</b>	<b>\$ 273,376</b>	<b>\$ 223,376</b>	<b>\$ 223,376</b>	<b>\$ 173,376</b>	<b>\$ 86,376</b>	<b>\$ (38,624)</b>	<b>\$ (223,624)</b>	<b>\$ (253,624)</b>

	2013	2014	2015		2016		2017	2018	2019	2020
	Actual	Actual	Revised Bdgt	YND Est	Revised Bdgt	YND Est	Projected	Projected	Projected	Projected
<b>FUND 503 INFORMATION TECHNOLOGY</b>										
<i>REVENUES:</i>										
M&O Revenue	-	-	1,098,536	1,124,086	1,082,636	1,143,325	1,168,789	1,322,989	1,326,989	1,412,989
<b>Total Operating Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,098,536</b>	<b>\$ 1,124,086</b>	<b>\$ 1,082,636</b>	<b>\$ 1,143,325</b>	<b>\$ 1,168,789</b>	<b>\$ 1,322,989</b>	<b>\$ 1,326,989</b>	<b>\$ 1,412,989</b>
<i>EXPENDITURES:</i>										
Personnel	-	-	471,390	471,390	495,410	495,410	510,000	525,000	541,000	557,000
Supplies	-	-	74,950	74,950	74,950	74,950	77,000	79,000	81,000	83,000
Services & Charges	-	-	552,196	552,196	512,276	512,276	508,600	524,000	540,000	556,000
Add'l M&O Exp from Updated 6-Year Plan	-	-	-	25,550	-	60,689	73,189	194,989	164,989	216,989
<b>Total Operating Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,098,536</b>	<b>\$ 1,124,086</b>	<b>\$ 1,082,636</b>	<b>\$ 1,143,325</b>	<b>\$ 1,168,789</b>	<b>\$ 1,322,989</b>	<b>\$ 1,326,989</b>	<b>\$ 1,412,989</b>
<b>Operating Revenue Over/(Under) Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<i>OTHER FINANCING SOURCES:</i>										
Replacement Reserve Collection	-	-	-	-	-	22,500	129,500	213,600	223,600	228,600
Capital Contribution/1-Time M&O	-	-	234,322	308,822	10,000	80,000	664,000	50,000	30,000	-
<b>Total Other Financing Sources</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 234,322</b>	<b>\$ 308,822</b>	<b>\$ 10,000</b>	<b>\$ 102,500</b>	<b>\$ 793,500</b>	<b>\$ 263,600</b>	<b>\$ 253,600</b>	<b>\$ 228,600</b>
<i>OTHER FINANCING USES:</i>										
Video Arraignment	-	-	50,000	50,000	-	-	-	-	-	-
Document Management System - Electronic Records	-	-	90,000	-	10,000	-	200,000	-	-	-
Broadcast/Streaming Council Meetings	-	-	10,000	10,000	-	-	-	-	-	-
Agenda Management	-	-	-	-	-	-	8,000	-	-	-
Mobile Application/CRM Integration & Code Enforcement	-	-	-	10,000	-	-	-	-	-	-
Redesign Permit Process/Eden Web Extensions	-	-	-	4,000	-	-	-	-	-	-
BlueBeam Software	-	-	-	3,500	-	-	-	-	-	-
Enterprise Task Management & Remote Work Order System	-	-	-	75,000	-	-	-	-	-	-
VMWare Virtual Desktop (VDI)	-	-	-	17,000	-	-	-	-	-	-
Fiber Optic Connection - Fort Steilacoom Park O&M Facility	-	-	30,000	56,000	-	-	-	-	-	-
Wireless Access Points (Wi-Fi)	-	-	-	15,000	-	-	10,000	-	-	-
Disaster Recovery & Business Continuity Plan	-	-	10,000	10,000	-	10,000	10,000	-	-	-
Video Surveillance	-	-	-	-	-	50,000	-	-	-	-
Redundant Voice & Data Circuits - Police Station (Co-Location)	-	-	-	-	-	10,000	-	-	-	-
Informational Videos	-	-	-	14,000	-	-	-	-	-	-
Enterprise Network Monitoring Tools	-	-	-	-	-	10,000	-	-	-	-
Website Update/Redesign	-	-	10,000	10,000	-	-	15,000	-	-	-
Disaster Recovery Co-Location Implementation (Police Station)	-	-	-	-	-	-	30,000	-	-	-
Server/Hardware Upgrades	-	-	-	-	-	-	30,000	-	30,000	-
Network - Switches & Routers	-	-	-	-	-	-	160,000	-	-	-
Firewall & Intrusion Detection	-	-	-	-	-	-	-	50,000	-	-
Vulnerability & Penetration Testing	-	-	-	-	-	-	35,000	-	-	-
City Council Chambers Technology	-	-	-	-	-	-	116,000	-	-	-
Municipal Court Workflow Solution	-	-	-	-	-	-	50,000	-	-	-
Final Phone System Invoice	-	-	19,322	19,322	-	-	-	-	-	-
Replace Large Format Printer	-	-	15,000	15,000	-	-	-	-	-	-
<b>Total Other Financing Uses</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 234,322</b>	<b>\$ 308,822</b>	<b>\$ 10,000</b>	<b>\$ 80,000</b>	<b>\$ 664,000</b>	<b>\$ 50,000</b>	<b>\$ 30,000</b>	<b>\$ -</b>
<b>Total Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,332,858</b>	<b>\$ 1,432,908</b>	<b>\$ 1,092,636</b>	<b>\$ 1,245,825</b>	<b>\$ 1,962,289</b>	<b>\$ 1,586,589</b>	<b>\$ 1,580,589</b>	<b>\$ 1,641,589</b>
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,332,858</b>	<b>\$ 1,432,908</b>	<b>\$ 1,092,636</b>	<b>\$ 1,223,325</b>	<b>\$ 1,832,789</b>	<b>\$ 1,372,989</b>	<b>\$ 1,356,989</b>	<b>\$ 1,412,989</b>
<b>Beginning Fund Balance:</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 22,500</b>	<b>\$ 152,000</b>	<b>\$ 365,600</b>	<b>\$ 589,200</b>
<b>Ending Fund Balance:</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 22,500</b>	<b>\$ 152,000</b>	<b>\$ 365,600</b>	<b>\$ 589,200</b>	<b>\$ 817,800</b>

	2013 Actual	2014 Actual	2015		2016		2017 Projected	2018 Projected	2019 Projected	2020 Projected
			Revised Bdgt	YND Est	Revised Bdgt	YND Est				
<b>FUND 504 RISK MANAGEMENT</b>										
<i>REVENUES:</i>										
M&O Revenue	-	-	938,750	938,750	778,980	778,980	967,500	968,500	969,500	970,500
<b>M&amp;O Revenue</b>	-	-	-	<b>332,420</b>	-	<b>302,500</b>	-	-	-	-
AWC Retro Refund	-	-	20,239	20,239	-	-	-	-	-	-
<b>Insurance Recoveries - 3rd Party</b>	-	-	-	<b>50,000</b>	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 958,989</b>	<b>\$ 1,341,409</b>	<b>\$ 778,980</b>	<b>\$ 1,081,480</b>	<b>\$ 967,500</b>	<b>\$ 968,500</b>	<b>\$ 969,500</b>	<b>\$ 970,500</b>
<i>EXPENDITURES:</i>										
Safety Program	-	-	4,980	4,980	4,980	4,980	5,000	5,000	5,000	5,000
AWC Retro Program	-	-	44,239	44,239	24,000	24,000	25,000	26,000	27,000	28,000
WCIA Assessment	-	-	824,770	824,770	750,000	750,000	750,000	750,000	750,000	750,000
<b>WCIA - Assessment Increase</b>	-	-	-	<b>10,500</b>	-	<b>187,500</b>	<b>187,500</b>	<b>187,500</b>	<b>187,500</b>	<b>187,500</b>
<b>WCIA - Potential Deductibles Prior Years' Claims</b>	-	-	-	<b>115,000</b>	-	<b>115,000</b>	-	-	-	-
Claims/Judgments & Settlements	-	-	85,000	85,000	-	-	-	-	-	-
<b>Claims/Judgments &amp; Settlements-Public Disclosure-Koenig Case</b>	-	-	-	<b>206,920</b>	-	-	-	-	-	-
<b>Claims Expense - 3rd Party</b>	-	-	-	<b>50,000</b>	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 958,989</b>	<b>\$ 1,341,409</b>	<b>\$ 778,980</b>	<b>\$ 1,081,480</b>	<b>\$ 967,500</b>	<b>\$ 968,500</b>	<b>\$ 969,500</b>	<b>\$ 970,500</b>
<b>Beginning Fund Balance:</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Ending Fund Balance:</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**6-Year Capital Improvement Plan  
Park Projects**

<b>Funding Sources</b>	<b>2015 Budget</b>	<b>2015 YND Est</b>	<b>2016 Budget</b>	<b>2016 YND Est</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total *</b>
Sale of Lakeland Property/USGA Fees/Verizon	\$ 340,000	\$ 56,450	\$ -	\$ 278,826	\$ -	\$ -	\$ -	\$ -	\$ 335,276
Grants - Secured	193,950	425,000	-	604,950	-	-	-	-	1,029,950
Grants - Anticipated	275,000	-	-	700,000	-	-	-	-	700,000
Contributions - Received	10,000	10,000	-	-	-	-	-	-	10,000
Contributions - Anticipated	57,500	5,000	375,000	104,000	-	-	-	-	109,000
Transfer In From REET	72,000	85,878	-	-	-	-	-	-	85,878
Transfer In From General Fund	146,729	146,729	-	-	-	-	-	-	146,729
Transfer In From SWM Fund	-	35,000	-	56,324	-	-	-	-	91,324
Unfunded	-	-	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 1,095,179</b>	<b>\$ 764,057</b>	<b>\$ 375,000</b>	<b>\$ 1,744,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,508,157</b>

\* Total = 2015 YND Est + 2016 YND Est + 2017 through 2020

<b>Project Costs</b>	<b>2015 Budget</b>	<b>2015 YND Est</b>	<b>2016 Budget</b>	<b>2016 YND Est</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total *</b>
Waughop Lake Trail	50,000	50,000	450,000	450,000	-	-	-	-	500,000
Fort Steilacoom Park Barn Removal	100,000	100,000	-	-	-	-	-	-	100,000
Springbrook Park Acquisition	-	320,000	-	-	-	-	-	-	320,000
Springbrook Park Expansion	\$ 40,000	\$ 30,000	\$ 212,900	\$ 237,000	\$ -	\$ -	\$ -	\$ -	\$ 267,000
Springbrook Bridge	-	-	-	310,000	-	-	-	-	310,000
Gateways	108,729	122,607	-	100,000	-	-	-	-	222,607
Chambers Creek Trail Improvements	-	-	25,000	25,000	-	-	-	-	25,000
Fort Steilacoom Park Sportsfield Improvements	-	-	-	500,000	-	-	-	-	500,000
Harry Todd Park Improvements	-	-	193,550	150,000	-	-	-	-	150,000
Town Green, Community Stage, Gathering Places	-	-	300,000	-	-	-	-	-	-
<b>Total Project Costs</b>	<b>\$ 298,729</b>	<b>\$ 622,607</b>	<b>\$ 1,181,450</b>	<b>\$ 1,772,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,394,607</b>

<b>Impact on Operating Funds</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ 10,000	\$ 40,000
Expenditure Increase/(Decrease)	-	-	6,000	11,500	11,500	13,000	55,000
<b>Net M&amp;O Impact</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,000</b>	<b>\$ 1,500</b>	<b>\$ 3,000</b>	<b>\$ 1,500</b>	<b>\$ 15,000</b>

**6-Year Capital Improvement Plan  
Park Projects**

**Project Number:**  
**Project Name:** Waughop Lake Trail

**Project Account:** 301.0002.11

**Planning Area:** 5

**Project Description & Justification:**

The renovation of the trail around Waughop Lake at Fort Steilacoom Park. Approximately 950,000 people visit the park each year for active and passive recreation opportunities. Visitors from every demographic category walk, run or bike on the paved path around the lake. The lake trail, that was an actual road until it was closed in the 70's, is a link to cross country courses, 5 K races and walk-a-thon events. Families visit and picnic near the lake and others use the lake for model boat racing and fishing. Improving the lake trail and surrounding area is the highest priority development project in the City's 20 year strategic plan and improving the lake trail is the number one project in our six-year Capital Improvement Plan. Improvements would include creating a mile long asphalt perimeter path around the lake, drainage, benches, picnic shelter and other site amenities, interpretive signage, ADA parking and habitat enhancements (remove dead and invasive vegetation, add grass and native vegetation). It supports goals # 1, 4, 5 and 6 in our Legacy Plan

**Operational Impact:**

The improvements should not greatly impact current operations since this is a repair and maintenance project. Adding picnic shelters and other site amenities will impact current operations.

Funding Sources	2015 Budget	2015 YND Est	2016 Budget	2016 YND Est	2017	2018	2019	2020	Total *
Sale of Lakeland Property/USGA Fees	\$ 100,000	\$ 35,000	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Grants - Secured	-	-	-	250,000	-	-	-	-	250,000
Grants - Anticipated	275,000	-	-	100,000	-	-	-	-	100,000
Mitigation Fees - Received	-	-	-	-	-	-	-	-	-
Mitigation Fees - Anticipated	-	-	-	-	-	-	-	-	-
Contributions - Received	-	-	-	-	-	-	-	-	-
Contributions - Anticipated	50,000	-	75,000	100,000	-	-	-	-	100,000
Transfer In From General Fund	-	-	-	-	-	-	-	-	-
Transfer In From SWM Fund	-	-	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 425,000</b>	<b>\$ 35,000</b>	<b>\$ 75,000</b>	<b>\$ 465,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>

\* Total = 2015 YND Est + 2016 YND Est + 2017 through 2020

Project Costs	2015 Budget	2015 YND Est	2016 Budget	2016 YND Est	2017	2018	2019	2020	Total *
Property Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
A & E / permitting Consultant Services	50,000	50,000	25,000	25,000	-	-	-	-	75,000
Construction	-	-	425,000	425,000	-	-	-	-	425,000
Inspection	-	-	-	-	-	-	-	-	-
Project Management	-	-	-	-	-	-	-	-	-
Permitting	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
<b>Total Project Costs</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 450,000</b>	<b>\$ 450,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total *
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	1,000	1,000	1,000	1,000	1,000	5,000
<b>Net M&amp;O Impact</b>	<b>\$ -</b>	<b>\$ 1,000</b>	<b>\$ 5,000</b>				

**6-Year Capital Improvement Plan  
Park Projects**

**Project Number:** Fort Steilacoom Park Barn Removal  
**Project Name:**

**Project Account:** 301.xxxx.11

**Project Description & Justification:**

Fort Steilacoom Park, a 350 acre site, is owned by the State of Washington and leased by the City of Lakewood for public education and recreation purposes. In February, 2014, following a snow storm and during an overnight windstorm, an empty barn at the park collapsed. City appropriated funds to test and remove the construction debris. Testing showed high levels of lead (over four times the allowable amount) so the material is now considered to be hazardous waste.

**Operational Impact:**

Funding Sources	2015 Budget	2015 YND Est	2016 Budget	2016 YND Est	2017	2018	2019	2020	Total *
Sale of Lakeland Property/USGA Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grants - Secured	-	-	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	-	-	-	-	-	-
Mitigation Fees - Received	-	-	-	-	-	-	-	-	-
Mitigation Fees - Anticipated	-	-	-	-	-	-	-	-	-
Contributions - Received	-	-	-	-	-	-	-	-	-
Contributions - Anticipated	-	-	-	-	-	-	-	-	-
Transfer In From REET	72,000	72,000	-	-	-	-	-	-	72,000
Transfer In From General Fund	28,000	28,000	-	-	-	-	-	-	28,000
Transfer In From SWM Fund	-	-	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>

\* Total = 2015 YND Est + 2016 YND Est + 2017 through 2020

Project Costs	2015 Budget	2015 YND Est	2016 Budget	2016 YND Est	2017	2018	2019	2020	Total *
Property Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Consultant Services	10,000	10,000	-	-	-	-	-	-	10,000
Construction	90,000	90,000	-	-	-	-	-	-	90,000
Inspection	-	-	-	-	-	-	-	-	-
Project Management	-	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
<b>Total Project Costs</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total *
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Park Projects**

**Project Number:** Springbrook Park Acquisition  
**Project Name:**

**Project Account:** 301.xxxx.11

**Project Description & Justification:**

Project will acquire 1.3 acres of land in the Springbrook neighborhood of Lakewood. This site is adjacent to Springbrook Park, a 4.7 acre city park. This purchase would create a 6 acre neighborhood park for the Springbrook area and secure 430 linear feet of shoreline along Clover Creek. Pierce County Conservation Future funds and SWM funds will be used.

**Operational Impact:**

Funding Sources	2015 Budget	2015 YND Est	2016 Budget	2016 YND Est	2017	2018	2019	2020	Total *
Sale of Lakeland Property/USGA Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grants - Secured	-	285,000	-	-	-	-	-	-	285,000
Grants - Anticipated	-	-	-	-	-	-	-	-	-
Mitigation Fees - Received	-	-	-	-	-	-	-	-	-
Mitigation Fees - Anticipated	-	-	-	-	-	-	-	-	-
Contributions - Received	-	-	-	-	-	-	-	-	-
Contributions - Anticipated	-	-	-	-	-	-	-	-	-
Transfer In From General Fund	-	-	-	-	-	-	-	-	-
Transfer In From SWM Fund	-	35,000	-	-	-	-	-	-	35,000
Unfunded	-	-	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ -</b>	<b>\$ 320,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 320,000</b>

\* Total = 2015 YND Est + 2016 YND Est + 2017 through 2020

Project Costs	2015 Budget	2015 YND Est	2016 Budget	2016 YND Est	2017	2018	2019	2020	Total *
Property Acquisition	\$ -	\$ 320,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 320,000
Consultant Services	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-
Inspection	-	-	-	-	-	-	-	-	-
Project Management	-	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
<b>Total Project Costs</b>	<b>\$ -</b>	<b>\$ 320,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 320,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total *
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Park Projects**

**Project Number:**  
**Project Name:** Springbrook Park

**Project Account:** 301.0001.11

**Project Description & Justification:**

This development project which includes purchase of 1.2 acres of land which is adjacent to Springbrook Park. This land is the missing link between two City properties and will allow future access to the property across Clover Creek. The land is fenced off from the park site and has a house and detached garage which will be removed. Site improvements would include removal of old structures and fencing and we would add pathways around the property and connect to park trails, interpretive signage, new all abilities play equipment, family picnic area, site amenities, a community garden and open space areas. Springbrook is one of the most economically challenged areas and is primarily rental property with high transiency. Community engagement and involvement are the necessary first steps for the residents to feel ownership of their neighborhood and to improve conditions in Springbrook. It supports goals # 1, 2 5 and 6 in our Legacy Plan. The City will receive credit for the \$135,000 purchase and \$30,000 of the project costs (demo) was included in 2015 budget

**Operational Impact:**

After improvements are made, it will take more time to maintain this site and support a community garden. Hopefully vandalism in this area will decrease.

Funding Sources	2015 Budget	2015 YND Est	2016 Budget	2016 YND Est	2017	2018	2019	2020	Total *
Sale of Lakeland Prop/USGA Fees/Other	\$ 21,450	\$ 21,450	\$ -	\$ 276	\$ -	\$ -	\$ -	\$ -	\$ 21,726
Grants - Secured	193,950	130,000	-	63,950	-	-	-	-	193,950
Grants - Anticipated	-	-	-	-	-	-	-	-	-
Mitigation Fees - Received	-	-	-	-	-	-	-	-	-
Mitigation Fees - Anticipated	-	-	-	-	-	-	-	-	-
Contributions - Received	-	-	-	-	-	-	-	-	-
Contributions - Anticipated	7,500	5,000	-	4,000	-	-	-	-	9,000
Transfer In From REET	-	-	-	-	-	-	-	-	-
Transfer In From General Fund	30,000	30,000	-	-	-	-	-	-	30,000
Transfer In From SWM Fund	-	-	-	12,324	-	-	-	-	12,324
Unfunded	-	-	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 252,900</b>	<b>\$ 186,450</b>	<b>\$ -</b>	<b>\$ 80,550</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 267,000</b>

\* Total = 2015 YND Est + 2016 YND Est + 2017 through 2020

Project Costs	2015 Budget	2015 YND Est	2016 Budget	2016 YND Est	2017	2018	2019	2020	Total *
Property Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Consultant Services	10,000	10,000	-	-	-	-	-	-	10,000
Construction	30,000	20,000	202,900	227,000	-	-	-	-	247,000
Inspection	-	-	-	-	-	-	-	-	-
Project Management	-	-	10,000	10,000	-	-	-	-	10,000
Equipment Acquisition	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
<b>Total Project Costs</b>	<b>\$ 40,000</b>	<b>\$ 30,000</b>	<b>\$ 212,900</b>	<b>\$ 237,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 267,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total *
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	5,000	10,500	10,500	10,500	10,500	47,000
<b>Net M&amp;O Impact</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ 10,500</b>	<b>\$ 10,500</b>	<b>\$ 10,500</b>	<b>\$ 10,500</b>	<b>\$ 47,000</b>

**6-Year Capital Improvement Plan  
Park Projects**

**Project Number:** Springbrook Bridge  
**Project Name:**

**Project Account:** 301.xxxx.11

**Project Description & Justification:**

This project will build a pedestrian bridge from the lower Springbrook neighborhood to nearby Springbrook Park to connect two isolated neighborhood areas in Lakewood. The lower Springbrook neighborhood area is separated by Clover Creek to the south, Bridgeport Way to the west, JBLM to the east and I-5 and Pacific Highway to the north, and does not currently have access to Springbrook Park. The pedestrian bridge would allow residents from the lower Springbrook neighborhood to easily access Springbrook Park and benefit from the recreation and human services provided at this site.

tion every two years.

Funding Sources	2015 Budget	2015 YND Est	2016 Budget	2016 YND Est	2017	2018	2019	2020	Total *
Sale of Lakeland Property/USGA Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grants - Secured	-	-	-	291,000	-	-	-	-	291,000
Grants - Anticipated	-	-	-	-	-	-	-	-	-
Mitigation Fees - Received	-	-	-	-	-	-	-	-	-
Mitigation Fees - Anticipated	-	-	-	-	-	-	-	-	-
Contributions - Received	-	-	-	-	-	-	-	-	-
Contributions - Anticipated	-	-	-	-	-	-	-	-	-
Transfer In From General Fund	-	-	-	-	-	-	-	-	-
Transfer In From SWM Fund	-	-	-	19,000	-	-	-	-	19,000
Unfunded	-	-	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 310,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 310,000</b>

\* Total = 2015 YND Est + 2016 YND Est + 2017 through 2020

Project Costs	2015 Budget	2015 YND Est	2016 Budget	2016 YND Est	2017	2018	2019	2020	Total *
Property Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Consultant Services	-	-	-	19,000	-	-	-	-	19,000
Construction	-	-	-	291,000	-	-	-	-	291,000
Inspection	-	-	-	-	-	-	-	-	-
Project Management	-	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
<b>Total Project Costs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 310,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 310,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total *
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	1,500	-	1,500	3,000
<b>Net M&amp;O Impact</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,500</b>	<b>\$ -</b>	<b>\$ 1,500</b>	<b>\$ 3,000</b>

**6-Year Capital Improvement Plan  
Park Projects**

**Project Number:** Gateways  
**Project Name:**

**Project Account:** 301.xxxx.11

**Project Description & Justification:**

We are proposing to continue the work started in 2015 to improve Lakewood Gateways. We plan to improve two or more gateway areas each year. First Impressions matter! There are 14 different ways to access and enter the Lakewood community and each of the access points (gateways) are different and leave a different impact and impression with those who pass by to visit, shop, or play. second (1/10) to form an impression. We may have 3-7 seconds to capture that first impression. Based on the current conditions, Lakewood visitors may be developing a negative impression of our community when they pass by certain areas. A 17 member community planning team developed a gateway vision and preliminary design to be used in various ways at our 14 gateway areas.

**Operational Impact:** To be determined

Funding Sources	2015 Budget	2015 YND Est	2016 Budget	2016 YND Est	2017	2018	2019	2020	Total *
Sale of Lakeland Property/USGA Fees	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grants - Secured	10,000	10,000	-	-	-	-	-	-	10,000
Grants - Anticipated	-	-	-	100,000	-	-	-	-	100,000
Mitigation Fees - Received	-	-	-	-	-	-	-	-	-
Mitigation Fees - Anticipated	-	-	-	-	-	-	-	-	-
Contributions - Received	10,000	10,000	-	-	-	-	-	-	10,000
Contributions - Anticipated	-	-	-	-	-	-	-	-	-
Transfer In From REET	-	13,878	-	-	-	-	-	-	13,878
Transfer In From General Fund	88,729	88,729	-	-	-	-	-	-	88,729
Transfer In From SWM Fund	-	-	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 108,729</b>	<b>\$ 122,607</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 222,607</b>

\* Total = 2015 YND Est + 2016 YND Est + 2017 through 2020

Project Costs	2015 Budget	2015 YND Est	2016 Budget	2016 YND Est	2017	2018	2019	2020	Total *
Property Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Consultant Services	-	-	-	-	-	-	-	-	-
Construction	108,729	122,607	-	100,000	-	-	-	-	222,607
Inspection	-	-	-	-	-	-	-	-	-
Project Management	-	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
<b>Total Project Costs</b>	<b>\$ 108,729</b>	<b>\$ 122,607</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 222,607</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total *
Revenue Increase/(Decrease)	\$ -	\$ -					\$ -
Expenditure Increase/(Decrease)	-	-					-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Park Projects**

**Project Number:** Chambers Creek Trail Planning  
**Project Name:**

**Project Account:** 301.0005.11

**Project Description & Justification:**

The Cities of Lakewood and University Place along with Pierce County have been working together on a Chambers Creek Trail project. The land is owned by the Pierce County but the trail(s) are located in University Place and Lakewood. This project would complete the planning needed to allow the project to be eligible for grant funding. Each agency is being asked to contribute \$25,000 towards design and engineering. Future project support could provide matching funds towards a grant and SWM funds could be used to fund future development.

**Operational Impact:**

Staff and Advisory Boards would contribute to the planning and public involvement process.

Funding Sources	2015 Budget	2015 YND Est	2016 Budget	2016 YND Est	2017	2018	2019	2020	Total *
Sale of Lakeland Property/USGA Fees	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grants - Secured	-	-	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	-	-	-	-	-	-
Mitigation Fees - Received	-	-	-	-	-	-	-	-	-
Mitigation Fees - Anticipated	-	-	-	-	-	-	-	-	-
Contributions - Received	-	-	-	-	-	-	-	-	-
Contributions - Anticipated	-	-	-	-	-	-	-	-	-
Transfer In From General Fund	-	-	-	-	-	-	-	-	-
Transfer In From SWM Fund	-	-	-	25,000	-	-	-	-	25,000
Unfunded	-	-	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>

\* Total = 2015 YND Est + 2016 YND Est + 2017 through 2020

Project Costs	2015 Budget	2015 YND Est	2016 Budget	2016 YND Est	2017	2018	2019	2020	Total *
Property Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Consultant Services	-	-	25,000	25,000	-	-	-	-	25,000
Construction	-	-	-	-	-	-	-	-	-
Inspection	-	-	-	-	-	-	-	-	-
Project Management	-	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
<b>Total Project Costs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total *
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Park Projects**

**Project Number:** Fort Steilacoom Park sport field improvements  
**Project Name:**

**Project Account:** 301.xxxx.11

**Project Description & Justification:**

This is a capital development project to update youth sport fields at Fort Steilacoom Park to make them more desirable for youth and adult sports leagues and tournaments. Improvements will include: upgrading dugouts, expanding irrigation, new scoreboards, outfield fencing, portable mounds storage building, park entry sign, picnic shelters and a new soccer field. We will use this for match for the State YAF grant (pending).

**Operational Impact:** To be determined

Funding Sources	2015 Budget	2015 YND Est	2016 Budget	2016 YND Est	2017	2018	2019	2020	Total *
Sale of Lakeland Property/USGA Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grants - Secured	-	-	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	500,000	-	-	-	-	500,000
Mitigation Fees - Received	-	-	-	-	-	-	-	-	-
Mitigation Fees - Anticipated	-	-	-	-	-	-	-	-	-
Contributions - Received	-	-	-	-	-	-	-	-	-
Contributions - Anticipated	-	-	-	-	-	-	-	-	-
Transfer In From General Fund	-	-	-	-	-	-	-	-	-
Transfer In From SWM Fund	-	-	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>

\* Total = 2015 YND Est + 2016 YND Est + 2017 through 2020

Project Costs	2015 Budget	2015 YND Est	2016 Budget	2016 YND Est	2017	2018	2019	2020	Total *
Property Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Consultant Services	-	-	-	30,000	-	-	-	-	30,000
Construction	-	-	-	470,000	-	-	-	-	470,000
Inspection	-	-	-	-	-	-	-	-	-
Project Management	-	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
<b>Total Project Costs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total *
Revenue Increase/(Decrease)	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 40,000
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (10,000)</b>	<b>\$ (10,000)</b>	<b>\$ (10,000)</b>	<b>\$ (10,000)</b>	<b>\$ (40,000)</b>

**6-Year Capital Improvement Plan  
Park Projects**

<b>Project Number:</b>	Harry Todd Improvements
<b>Project Name:</b>	
<b>Project Account:</b>	301.0003.11
<b>Planning Area:</b>	10
<b>Project Description &amp; Justification:</b>	
<p>The Tillicum Neighborhood is both economically and geographically challenged. Harry Todd Park is the only public open space in this neighborhood area. The waterfront area is not ADA accessible. The docks are in a state of disrepair and sections have been removed for safety. The playground is over 14 years old and needs to be replaced. A border should be installed around the structure and new fall material installed for protection. The playground is adjacent to the restrooms and a picnic shelter. This project was identified as a high priority project in the Legacy Plan and in the 6 year CIP. Repairing the waterfront, improving ADA access, replacing the playground and creating an area for year round fishing meets goals # 5 and 6 in our Legacy Plan . Funds could also be used for future grants to offset the cost of the program.</p>	
<b>Operational Impact:</b>	
No impact to current operations	

Funding Sources	2015 Budget	2015 YND Est	2016 Budget	2016 YND Est	2017	2018	2019	2020	Total *
Sale of Lakeland Property/USGA Fees	\$ 193,550	\$ -	\$ -	\$ 263,550	\$ -	\$ -	\$ -	\$ -	\$ 263,550
Grants - Secured	-	-	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	-	-	-	-	-	-
Mitigation Fees - Received	-	-	-	-	-	-	-	-	-
Mitigation Fees - Anticipated	-	-	-	-	-	-	-	-	-
Contributions - Received	-	-	-	-	-	-	-	-	-
Contributions - Anticipated	-	-	-	-	-	-	-	-	-
Transfer In From General Fund	-	-	-	-	-	-	-	-	-
Transfer In From SWM Fund	-	-	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 193,550</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 263,550</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 263,550</b>

\* Total = 2015 YND Est + 2016 YND Est + 2017 through 2020

Project Costs	2015 Budget	2015 YND Est	2016 Budget	2016 YND Est	2017	2018	2019	2020	Total *
Property Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Consultant Services	-	-	25,000	25,000	-	-	-	-	25,000
Construction	-	-	168,550	125,000	-	-	-	-	125,000
Inspection	-	-	-	-	-	-	-	-	-
Project Management	-	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
<b>Total Project Costs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 193,550</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total *
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Park Projects**

**Project Number:** Town green, community stage, gathering space(s)  
**Project Name:**

**Project Account:** 301.0004.11

**Project Description & Justification:**

The City has looked for gathering spaces throughout the city. Staff researched doing a Town Green / plaza at the Town Center. A local service club is interested in working with the City on a community stage project in Fort Steilacoom Park. After community review a venue for community activities and events along with private rentals is being considered. Additional work regarding development cost estimates, funding options and O & M impacts will occur.

**Operational Impact:**

Funding Sources	2015 Budget	2015 YND Est	2016 Budget	2016 YND Est	2017	2018	2019	2020	Total *
Sale of Lakeland Property/USGA Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grants - Secured	-	-	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	-	-	-	-	-	-
Mitigation Fees - Received	-	-	-	-	-	-	-	-	-
Mitigation Fees - Anticipated	-	-	-	-	-	-	-	-	-
Contributions - Received	-	-	-	-	-	-	-	-	-
Contributions - Anticipated	-	-	300,000	-	-	-	-	-	-
Transfer In From General Fund	-	-	-	-	-	-	-	-	-
Transfer In From SWM Fund	-	-	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

\* Total = 2015 YND Est + 2016 YND Est + 2017 through 2020

Project Costs	2015 Budget	2015 YND Est	2016 Budget	2016 YND Est	2017	2018	2019	2020	Total *
Property Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Consultant Services	-	-	25,000	-	-	-	-	-	-
Construction	-	-	275,000	-	-	-	-	-	-
Inspection	-	-	-	-	-	-	-	-	-
Project Management	-	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
<b>Total Project Costs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total *
Revenue Increase/(Decrease)	\$ -	\$ -	-	-	-	-	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**2015/2016 Capital Projects  
Surface Water Management & Sewer**

**SURFACE WATER MANAGEMENT PROJECTS**

<b>Funding Sources</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Surface Water Mgmt Fund (SWM)	\$ 959,212	\$ 818,000	\$ -	\$ -	\$ -	\$ -	\$ 1,777,212
Grants - Secured	371,776	142,037	-	-	-	-	513,813
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 1,330,988</b>	<b>\$ 960,037</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,291,025</b>

<b>Project Costs</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Outfall Water Quality Retrofits	191,738	-	-	-	-	-	191,738
Lower Clover Creek Fish Passage	113,638	-	-	-	-	-	113,638
Waughop Lake Management Plan	114,764	-	-	-	-	-	114,764
Permanent O&M Facility	526,948	-	-	-	-	-	526,948
Stormwater Source Control Study	141,900	142,037	-	-	-	-	283,937
2016 Water Quality Vaults Project	15,000	295,000	-	-	-	-	310,000
SWM Pipe Repair	12,000	238,000	-	-	-	-	250,000
SWM Outfall Retrofit	15,000	285,000	-	-	-	-	300,000
Storm Drain Pipe Repair	200,000	-	-	-	-	-	200,000
<b>Total Project Costs</b>	<b>\$ 1,330,988</b>	<b>\$ 960,037</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,291,025</b>

<b>Impact on Operating Funds</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	10,000	7,150	14,800	7,450	15,100	54,500
<b>Net M&amp;O Impact</b>	<b>\$ -</b>	<b>\$ 10,000</b>	<b>\$ 7,150</b>	<b>\$ 14,800</b>	<b>\$ 7,450</b>	<b>\$ 15,100</b>	<b>\$ 54,500</b>

**SEWER CAPITAL PROJECT**

<b>Funding Sources</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Fund 204 Revenue	270,000	-	-	-	-	-	270,000
PWTF Loan-secured	500,000	-	-	-	-	-	500,000
Grants - Anticipated	750,000	-	-	-	-	-	750,000
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 1,520,000</b>	<b>\$ -</b>	<b>\$ 1,520,000</b>				

<b>Project Costs</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Woodbrook Sanitary Sewer Ext Ph IV	777,500	742,500	-	-	-	-	1,520,000
<b>Total Project Costs</b>	<b>\$ 777,500</b>	<b>\$ 742,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,520,000</b>

<b>Impact on Operating Funds *</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Revenue Increase/(Decrease)	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 200,000
Expenditure Increase/(Decrease)	-	44,000	44,000	44,000	44,000	44,000	220,000
<b>Net M&amp;O Impact</b>	<b>\$ -</b>	<b>\$ 44,000</b>	<b>\$ (6,000)</b>	<b>\$ (6,000)</b>	<b>\$ (6,000)</b>	<b>\$ (6,000)</b>	<b>\$ 20,000</b>

**2015/2016 Capital Projects  
Surface Water Management**

**Project Account #:** 401.0001  
**Project Name:** Outfall Water Quality Retrofits

**Eden Account #:** 401.0001.41

**Project Description & Justification:**

This project will retrofit several stormwater outfalls that currently discharge untreated stormwater into various creeks and lakes in Lakewood. Depending on the location, the project will install water quality treatment structures upstream of outfalls; or remove outfalls; or reduce the amount of runoff reaching outfalls; or combinations of the above.

**Operational Impact:**

The impact will be the new vaults will need inspected annually and cleaned as needed. Some of the vaults are new. Others are replacing existing catch basins. There will be an overall increase in operational costs as estimated below since there are additional structures and larger replacement structures that will need inspection and cleaning.

<b>Funding Sources</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Surface Water Mgmt Fund (SWM)	\$ 47,935	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 47,935
Grants - Secured	143,803	-	-	-	-	-	143,803
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 191,738</b>	<b>\$ -</b>	<b>\$ 191,738</b>				

<b>Project Costs</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Design & Construction Mgmt.	8,500	-	-	-	-	-	8,500
Construction	183,238	-	-	-	-	-	183,238
<b>Total Project Costs</b>	<b>\$ 191,738</b>	<b>\$ -</b>	<b>\$ 191,738</b>				

<b>Impact on Operating Funds</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	5,000	1,500	5,000	1,500	5,000	18,000
<b>Net M&amp;O Impact</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ 1,500</b>	<b>\$ 5,000</b>	<b>\$ 1,500</b>	<b>\$ 5,000</b>	<b>\$ 18,000</b>

**2015/2016 Capital Projects  
Surface Water Management**

**Project Account #:** 401.0002  
**Project Name:** Lower Clover Creek Fish Passage Project

**Eden Account #:** 401.0002.41

**Project Description & Justification:**

Currently a number of fish are unable to get beyond a small water fall in Clover Creek located approximately 700 ft. upstream of Steilacoom Lake. This project will bridge over the small falls and thus improve fish passage upstream of the falls. The project will fill in downstream of the falls with a variety of rock sizes.

**Operational Impact:**

There are no anticipated operational impacts with this project.

<b>Funding Sources</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Surface Water Mgmt Fund (SWM)	\$ 113,638	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 113,638
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 113,638</b>	<b>\$ -</b>	<b>\$ 113,638</b>				

<b>Project Costs</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Design & Construction Mgmt.	8,000	-	-	-	-	-	8,000
Construction	105,638	-	-	-	-	-	105,638
<b>Total Project Costs</b>	<b>\$ 113,638</b>	<b>\$ -</b>	<b>\$ 113,638</b>				

<b>Impact on Operating Funds</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**2015/2016 Capital Projects  
Surface Water Management**

**Project Account #:** 401.0003  
**Project Name:** Waughop Lake Management Plan

**Eden Account #:** 401.0003.41

**Project Description & Justification:**

The purpose of the project is to prepare a lake management plan for Waughop Lake. The lake has excess nutrients in the water and sediment, which results in frequent toxic algae blooms. A lake management plan will help determine what efforts are needed to improve water quality and restore the lake to a more usable condition.

**Operational Impact:**

There are no anticipated operational impacts with this project.

<b>Funding Sources</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Surface Water Mgmt Fund (SWM)	\$ 28,691	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,691
Grants - Secured	86,073	-	-	-	-	-	86,073
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 114,764</b>	<b>\$ -</b>	<b>\$ 114,764</b>				

<b>Project Costs</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Project Administration	1,500	-	-	-	-	-	1,500
Lake Management Plan	113,264	-	-	-	-	-	113,264
<b>Total Project Costs</b>	<b>\$ 114,764</b>	<b>\$ -</b>	<b>\$ 114,764</b>				

<b>Impact on Operating Funds</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**2015/2016 Capital Projects  
Surface Water Management**

**Project Account #:** 401.0004  
**Project Name:** Permanent O&M Facility (Shop)

**Eden Account #:** 401.0004.41

**Project Description & Justification:**

This project will construct a 4,977 sq. ft. prefabricated metal building at 9420 Front St. S in Lakewood. The building will be used as a shop for the Operations and Maintenance division of the City. The shop will have 4 indoor bays, an outdoor covered wash bay, storage areas, a restroom, and heating and ventilation.

**Operational Impact:**

There will be financial impacts to operate the new building (sewer, power, and water costs) as well as future costs for repairs, improvements, etc. No cost is shown below until funding sources are identified.

<b>Funding Sources</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Surface Water Mgmt Fund (SWM)	\$ 526,948	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 526,948
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 526,948</b>	<b>\$ -</b>	<b>\$ 526,948</b>				

<b>Project Costs</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Design & Construction Mgmt.	90,000	-	-	-	-	-	90,000
Construction	436,948	-	-	-	-	-	436,948
<b>Total Project Costs</b>	<b>\$ 526,948</b>	<b>\$ -</b>	<b>\$ 526,948</b>				

<b>Impact on Operating Funds</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**2015/2016 Capital Projects  
Surface Water Management**

**Project Account #:** 401.0005  
**Project Name:** Stormwater Source Control Study

**Eden Account #:** 401.0005.41

**Project Description & Justification:**

The purpose of this project is to implement a regional business inspection stormwater source control effectiveness study as part of the Department of Ecology's Regional Stormwater Monitoring Program.

**Operational Impact:**

There are no anticipated operational impacts with this project.

<b>Funding Sources</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Surface Water Mgmt Fund (SWM)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grants - Secured	141,900	142,037	-	-	-	-	283,937
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 141,900</b>	<b>\$ 142,037</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 283,937</b>

<b>Project Costs</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Project Administration	7,900	8,017	-	-	-	-	15,917
Lake Management Plan	134,000	134,020	-	-	-	-	268,020
<b>Total Project Costs</b>	<b>\$ 141,900</b>	<b>\$ 142,037</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 283,937</b>

<b>Impact on Operating Funds</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**2015/2016 Capital Projects  
Surface Water Management**

**Project Account #:** 401.0006  
**Project Name:** 2016 Water Quality Vaults Project

**Eden Account #:** 401.0006.41

**Project Description & Justification:**

This project will retrofit existing stormwater conveyance systems that currently discharge untreated stormwater into Flett Creek, Ponce de Leon Creek and Seeley Lake. The project will install water quality treatment structures into existing stormwater conveyance systems upstream of existing outfalls. The treatment structures are designed to remove oil and sediment from the stormwater thus improving water quality before discharging to the creeks and lake.

**Operational Impact:**

The impact will be the new vault will need inspected annually and cleaned as needed.  
There will be an overall increase in operational costs as estimated below since the new structure will need inspected and cleaned.

<b>Funding Sources</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Surface Water Mgmt Fund (SWM)	\$ 15,000	\$ 295,000	\$ -	\$ -	\$ -	\$ -	\$ 310,000
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 15,000</b>	<b>\$ 295,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 310,000</b>

<b>Project Costs</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Design & Construction Mgmt.	15,000	25,000	-	-	-	-	40,000
Construction	-	270,000	-	-	-	-	270,000
<b>Total Project Costs</b>	<b>\$ 15,000</b>	<b>\$ 295,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 310,000</b>

<b>Impact on Operating Funds</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	5,000	5,150	5,300	5,450	5,600	26,500
<b>Net M&amp;O Impact</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ 5,150</b>	<b>\$ 5,300</b>	<b>\$ 5,450</b>	<b>\$ 5,600</b>	<b>\$ 26,500</b>

**2015/2016 Capital Projects  
Surface Water Management**

**Project Account #:** 401.0007  
**Project Name:** 2016 Stormwater Pipe Repair Project

**Eden Account #:** 401.0007.41

**Project Description & Justification:**

This project will repair or replace broken or damaged stormwater pipe at several locations throughout the city. The pipe segments in need of repair have been identified by video inspection.

**Operational Impact:**

The impact would result in less chance of road surface failure and needed repairs due to sinkholes caused by the broken pipe segments. The project would also result in less chance of claims due to sinkholes.

<b>Funding Sources</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Surface Water Mgmt Fund (SWM)	\$ 12,000	\$ 238,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 12,000</b>	<b>\$ 238,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>

<b>Project Costs</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Design & Construction Mgmt.	12,000	13,000	-	-	-	-	25,000
Construction	-	225,000	-	-	-	-	225,000
<b>Total Project Costs</b>	<b>\$ 12,000</b>	<b>\$ 238,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>

<b>Impact on Operating Funds</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**2015/2016 Capital Projects  
Surface Water Management**

**Project Account #:** 401.0008  
**Project Name:** 2016 Stormwater Outfall Retrofit Project

**Eden Account #:** 401.0008.41

**Project Description & Justification:**

This project will install water quality vaults near the ends of pipes that discharge stormwater to Lakewood area water bodies. The vaults are designed to remove pollutants before they enter creeks or lakes. 9 stormwater pipes that discharge into Lake Louise, Carp Lake, and Flett Creek will be retrofitted.

**Operational Impact:**

The impact would result in 9 small vaults to be inspected annually and cleaned as needed.

<b>Funding Sources</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Surface Water Mgmt Fund (SWM)	\$ 15,000	\$ 285,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 15,000</b>	<b>\$ 285,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>

<b>Project Costs</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Design & Construction Mgmt.	15,000	15,000	-	-	-	-	30,000
Construction	-	270,000	-	-	-	-	270,000
<b>Total Project Costs</b>	<b>\$ 15,000</b>	<b>\$ 285,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>

<b>Impact on Operating Funds</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	500	4,500	500	4,500	10,000
<b>Net M&amp;O Impact</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500</b>	<b>\$ 4,500</b>	<b>\$ 500</b>	<b>\$ 4,500</b>	<b>\$ 10,000</b>

**2015/2016 Capital Projects  
Surface Water Management**

**Project Account #:** 401.0009  
**Project Name:** Storm Drain Pipe Repair Project

**Eden Account #:** 401.0009.41

**Project Description & Justification:**

This project will replace approximately 660 feet of deteriorated storm drain pipes located under Bridgeport Way and Steilacoom Blvd. The work is being done prior to these roads are overlaid with new pavement this summer.

**Operational Impact:**

Replacing the deteriorated pipes now will enhance the longevity of the new pavement by eliminating the chance that a pipe could fail and lead to a sink hole in the road.

<b>Funding Sources</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Surface Water Mgmt Fund (SWM)	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ 200,000</b>				

<b>Project Costs</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Design & Construction Mgmt.	5,000	-	-	-	-	-	5,000
Construction	195,000	-	-	-	-	-	195,000
<b>Total Project Costs</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ 200,000</b>				

<b>Impact on Operating Funds</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**2015/2016 Capital Projects  
Sewer**

**Project Account #:** 311.0001  
**Project Name:** Woodbrook Sanitary Sewer Extension Phase II

**Eden Account #:** 311.0001.21

**Project Description & Justification:**

The project would extend the existing sanitary sewer system which presently lies within 146th St and stops 300 ft short of Woodbrook Dr. The Project will extend the sewer line to Woodbrook Dr and then on Woodbrook Dr from 146th St to 150th St and then on 150th St westerly 800 feet from the Woodbrook Intersection. In addition the project will extend sidesewer stubs to all properties fronting on the new sewer line. Lastly as with the prior city sewer construction work within the Woodbrook area the streets and the storm drainage along the route will be totally reconstructed. Upon completion of this sewer project the industrial zoned properties (120 acres) within the Woodbrook area will have sanitary sewer service available them at their street frontage.

**Operational Impact:**

Once the sanitary sewer lines are constructed the system will be turned over the Pierce county for operation and maintenance. Prior to properties connection up to the sewer system they will be subject to the City's sewer availability charges.

<b>Funding Sources</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Fund 204 Revenue	\$ 270,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 270,000
PWTF Loan-secured	250,000	250,000	-	-	-	-	500,000
Grants - Anticipated	257,500	492,500	-	-	-	-	750,000
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 777,500</b>	<b>\$ 742,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,520,000</b>

<b>Project Costs</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Engineering	35,000	-	-	-	-	-	35,000
Construction	662,500	662,500	-	-	-	-	1,325,000
Construction Engineering	80,000	80,000	-	-	-	-	160,000
<b>Total Project Costs</b>	<b>\$ 777,500</b>	<b>\$ 742,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,520,000</b>

<b>Impact on Operating Funds *</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Revenue Increase/(Decrease)	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 200,000
Expenditure Increase/(Decrease)	-	44,000	44,000	44,000	44,000	44,000	220,000
<b>Net M&amp;O Impact</b>	<b>\$ -</b>	<b>\$ 44,000</b>	<b>\$ (6,000)</b>	<b>\$ (6,000)</b>	<b>\$ (6,000)</b>	<b>\$ (6,000)</b>	<b>\$ 20,000</b>

\* Revenue increase is Fund 312 sewer availability fee and the expenditure increase is Fund 2014 loan repayment.

**6-Year Capital Improvement Plan  
Transportation Projects - FUNDED  
Years 2015 - 2020**

Funding Sources	2015 Budget	2015 YND Est	2016	2016 YND Est	2017	2018	2019	2020	Total *
Motor Vehicle Fuel Tax (MVET)	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000	\$ 2,040,000
Real Estate Excise Tax (REET)	1,393,635	1,618,635	735,500	960,500	700,000	700,000	800,000	800,000	5,579,135
Surface Water Mgmt Fund (SWM)	2,161,329	930,117	-	1,416,329	262,650	150,000	-	-	2,759,096
Grants - Secured	19,445,291	7,785,750	-	14,168,899	1,439,850	-	-	-	23,394,499
Grants - Anticipated	4,192,171	750,000	-	205,000	1,870,000	2,320,000	455,000	580,000	6,180,000
Dev Contrib/Mitig/Street Vac/Rebate	1,855,904	1,080,162	-	1,011,000	200,000	20,000	6,000	-	2,317,162
LOCAL Financing	1,654,448	1,654,448	-	-	-	-	-	-	1,654,448
Gen Govt - General Fund	689,500	689,500	310,500	310,500	748,500	357,500	403,500	395,500	2,905,000
Gen Govt - Additional REET	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,200,000
Gen Govt - CDBG Fund	600,312	158,812	-	685,000	175,000	661,000	-	239,000	1,918,812
Vehicle Licensing Fee (VLF)	569,500	569,500	682,500	682,500	682,500	682,500	682,500	682,500	3,982,000
<b>Total Funding Sources</b>	<b>\$ 33,102,090</b>	<b>\$ 15,776,924</b>	<b>\$ 2,268,500</b>	<b>\$ 19,979,728</b>	<b>\$ 6,618,500</b>	<b>\$ 5,431,000</b>	<b>\$ 2,887,000</b>	<b>\$ 3,237,000</b>	<b>\$ 53,930,152</b>

\* Total includes 2015 YND Est + 2016 YND Est + 2017 thru 2020

Project Costs	2015	2015 YND Est	2016	2016 YND Est	2017	2018	2019	2020	Total*
<b>Pavement Preservation - Current Projects:</b>	<b>\$ 1,500,000</b>	<b>\$ 1,615,000</b>	<b>\$ 315,000</b>	<b>\$ 335,000</b>	<b>\$ 330,000</b>	<b>\$ 1,454,000</b>	<b>\$ 360,000</b>	<b>\$ 360,000</b>	<b>\$ 4,454,000</b>
1 Bridgeport Way - Pac Hwy to 112th St	400,000	410,000	-	-	-	-	-	-	410,000
2 Steilacoom Blvd - Lakewood Dr. to W. of South Tacoma Way	800,000	805,000	-	-	-	-	-	-	805,000
3 Pacific Highway - 108th to SR512	-	-	-	-	-	595,000	-	-	595,000
4 100th - Lakeview to So. Tacoma Way	-	-	-	-	-	529,000	-	-	529,000
xx Chip Seal Program - Local Access Roads	300,000	400,000	315,000	335,000	330,000	330,000	360,000	360,000	2,115,000
<b>Pavement Preservation - New Projects</b>	<b>\$ 1,275,000</b>	<b>\$ 585,200</b>	<b>\$ 945,000</b>	<b>\$ 1,680,000</b>	<b>\$ 1,210,000</b>	<b>\$ 1,157,000</b>	<b>\$ 815,000</b>	<b>\$ 1,320,000</b>	<b>\$ 6,767,200</b>
5 Lakewood Dr-100th to Steilacoom Blvd	-	27,000	945,000	970,000	-	-	-	-	997,000
6 Lakewood Dr-Flett Creek to N. City Limits	-	-	-	-	1,210,000	-	-	-	1,210,000
7 Main Street - GLD to 108th Street	300,000	245,500	-	-	-	-	-	-	245,500
8 59th - Main Street to 100th	-	-	-	-	-	496,000	-	-	496,000
9 59th - 100th to Bridgeport	250,000	292,700	-	-	-	-	-	-	292,700
10 108th - Bridgeport to Pac Hwy	-	-	-	-	-	661,000	-	-	661,000
11 108th - Main Street to Bridgeport	725,000	20,000	-	710,000	-	-	-	-	730,000
12 Custer - Steilacoom to John Dower	-	-	-	-	-	-	540,000	-	540,000
13 88th - Steilacoom to Custer	-	-	-	-	-	-	275,000	-	275,000
14 100th - 59th to Lakeview	-	-	-	-	-	-	-	1,320,000	1,320,000
<b>Street &amp; Sidewalk - Current Projects:</b>	<b>\$ 10,855,351</b>	<b>\$ 3,355,000</b>	<b>\$ 300,000</b>	<b>\$ 8,933,039</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,288,039</b>
17 South Tacoma Way (SR512 to 96th) <i>Total project does not include \$460K for design &amp; ROW in 2013/14.</i>	4,200,000	385,000	200,000	3,880,000	-	-	-	-	4,265,000
19 Madigan Access Project	5,135,351	2,800,000	-	3,423,039	-	-	-	-	6,223,039
20 So. Tac Way - Steilacoom to 88th <i>Total project does not include \$100K for design in 2013/2014.</i>	1,520,000	170,000	100,000	1,630,000	-	-	-	-	1,800,000
<b>Street &amp; Sidewalk - Grant Opportunity:</b>	<b>\$ 7,549,470</b>	<b>\$ 490,434</b>	<b>\$ -</b>	<b>\$ 5,790,000</b>	<b>\$ 3,817,500</b>	<b>\$ 1,870,000</b>	<b>\$ 540,000</b>	<b>\$ 780,000</b>	<b>\$ 13,287,934</b>
31 112/11th - Bridgeport to Kendrick	258,001	35,000	-	60,000	1,980,000	-	-	-	2,075,000
32 Bridgeport Way - JBLM to I-5	3,750,000	90,434	-	3,670,000	-	-	-	-	3,760,434
33 Gravelly Lake Drive - 100th to BPW Roadway Improvements-40th & 96th	1,893,969	310,000	-	1,920,000	-	-	-	-	2,230,000
xx Safety Projects - Various	842,500	15,000	-	50,000	777,500	-	-	-	842,500
xx Safety Projects - Military & 112th	-	-	-	-	-	330,000	360,000	360,000	1,050,000
xx Safe Routes to Schools, Pedestrian &	805,000	40,000	-	90,000	675,000	-	-	-	805,000
xx Safe Routes to Schools, Pedestrian &	-	-	-	-	385,000	1,540,000	180,000	420,000	2,525,000
<b>Subtotal</b>	<b>\$ 21,179,821</b>	<b>\$ 6,045,634</b>	<b>\$ 1,560,000</b>	<b>\$ 16,738,039</b>	<b>\$ 5,357,500</b>	<b>\$ 4,481,000</b>	<b>\$ 1,715,000</b>	<b>\$ 2,460,000</b>	<b>\$ 36,797,173</b>
<b>Other Pavement Preservation Current Projects:</b>									
New LED Streetlights	120,000	75,000	185,000	185,000	160,000	165,000	170,000	175,000	930,000
Signal Projects	-	-	-	-	330,000	-	360,000	-	690,000
Minor Capital Projects	50,000	85,000	50,000	85,000	50,000	50,000	50,000	50,000	370,000
Neighborhood Traffic Safety Program	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Personnel (~4 FTEs), Engineer, Prof Svcs	450,000	491,000	464,000	474,000	478,000	492,000	507,000	522,000	2,964,000
<b>New Projects Added:</b>									
Steilacoom Blvd Safety-WSH to Lakeview	2,351,667	150,000	-	2,530,000	-	-	-	-	2,680,000
Lakewood Traffic Signal Phase V	520,000	257,415	-	262,585	-	-	-	-	520,000
Steilacoom Blvd. Farwest to Phillips	942,000	100,000	-	430,000	213,000	213,000	55,000	-	1,011,000
<b>Projects from Carry Forward Budget Adj:</b>									
100th & Lakewood Drive	20,000	20,000	-	-	-	-	-	-	20,000
LED Streetlight Retrofits	2,372,088	2,372,088	-	-	-	-	-	-	2,372,088
Traffic Signal Upgrade Phase IV	703,000	757,000	-	-	-	-	-	-	757,000
San Francisco-BPW to Addison (CDBG)	158,812	187,000	-	-	-	-	-	-	187,000
Custer/John Dower	95,636	81,018	-	-	-	-	-	-	81,018
Portland Ave Traffic Calming (Camp Murray Mitigation)	-	15,000	-	-	-	-	-	-	15,000
Bridgeport Way - 83rd to 75th	3,734,747	4,160,000	-	-	-	-	-	-	4,160,000
City-Wide Safety Improvements	8,190	8,500	-	-	-	-	-	-	8,500
<b>Total Uses</b>	<b>\$ 32,730,961</b>	<b>\$ 14,829,655</b>	<b>\$ 2,284,000</b>	<b>\$ 20,729,624</b>	<b>\$ 6,613,500</b>	<b>\$ 5,426,000</b>	<b>\$ 2,882,000</b>	<b>\$ 3,232,000</b>	<b>\$ 53,712,779</b>

\* Total includes 2015 YND Est + 2016 YND Est + 2017 thru 2020

	2015 Budget	2015 YND Est	2016	2016 YND Est	2017	2018	2019	2020	Total *
<b>Beginning Fund Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 371,129</b>	<b>\$ 947,269</b>	<b>\$ 197,373</b>	<b>\$ 202,373</b>	<b>\$ 207,373</b>	<b>\$ 212,373</b>	<b>\$ -</b>
<b>Ending Fund Balance</b>	<b>\$ 371,129</b>	<b>\$ 947,269</b>	<b>\$ 355,629</b>	<b>\$ 197,373</b>	<b>\$ 202,373</b>	<b>\$ 207,373</b>	<b>\$ 212,373</b>	<b>\$ 217,373</b>	<b>\$ 217,373</b>
Composition of Ending Fund Balance:									
Reserved for Paths & Trails (MVET Requirement)	\$ 10,045	\$ 10,045	\$ 15,045	\$ 15,045	\$ 20,045	\$ 25,045	\$ 29,045	\$ 34,045	\$ 34,045
Reserved for Mitigation Funded Projects	\$ 311,084	\$ 305,736	\$ 311,084	\$ 179,746	\$ 179,746	\$ 179,746	\$ 179,746	\$ 179,746	\$ 179,746
Unreserved	\$ 50,000	\$ 631,488	\$ 29,500	\$ 2,582	\$ 2,582	\$ 2,582	\$ 3,582	\$ 3,582	\$ 3,582

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b>	1	6-Yr TIP	X
<b>Project Name:</b>	Bridgeport Way - Pac Hwy to 112th Street	CTAC	
		Council Ad Hoc	
		NMTP	
<b>Eden Account:</b>	302.0016.21		
		Pavement Preservation	
		Street & Sidewalk Improvement	
<b>Project Description &amp; Justification:</b>			
Overlay Project. Existing curb ramps upgraded to current ADA standards as required with all overlay projects.			
Max. 86.5% grant funded.			
<b>Operational Impact:</b>			
None. Replacement of existing infrastructure.			

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Real Estate Excise Tax (REET)	-	-	-	-	-	-	-
Surface Water Mgmt Fund (SWM)	-	-	-	-	-	-	-
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	200,000	-	-	-	-	-	200,000
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	-	-	-	-	-	-	-
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	-	-	-	-
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ 400,000</b>				

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	15,000	-	-	-	-	-	15,000
Right-of-Way	-	-	-	-	-	-	-
Construction	385,000	-	-	-	-	-	385,000
<b>Total Project Costs</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ 400,000</b>				

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b> 2		6-Yr TIP	X
<b>Project Name:</b> Steilacoom Boulevard - Lakewood Drive to 300th ft. West of South Tacoma Way		CTAC	
		Council Ad Hoc	
		NMTP	
<b>Eden Account:</b> 302.0018.21			
		Pavement Preservation	
		Street & Sidewalk Improvement	
<b>Project Description &amp; Justification:</b>			
Overlay Project. Existing curb ramps upgraded to current ADA standards as required with all overlay projects.			
Max. 86.5% grant funded.			
<b>Operational Impact:</b>			
None. Replacement of existing infrastructure.			

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Real Estate Excise Tax (REET)	95,000	-	-	-	-	-	95,000
Surface Water Mgmt Fund (SWM)	-	-	-	-	-	-	-
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	550,000	-	-	-	-	-	550,000
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	40,000	-	-	-	-	-	40,000
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	15,000	-	-	-	-	-	15,000
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 800,000</b>	<b>\$ -</b>	<b>\$ 800,000</b>				

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	25,000	-	-	-	-	-	25,000
Right-of-Way	-	-	-	-	-	-	-
Construction	775,000	-	-	-	-	-	775,000
<b>Total Project Costs</b>	<b>\$ 800,000</b>	<b>\$ -</b>	<b>\$ 800,000</b>				

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b>	3		6-Yr TIP _____
<b>Project Name:</b>	Pacific Hwy - 108th to SR512		CTAC _____
			Council Ad Hoc _____
			NMTP _____
<b>Eden Account:</b>	302.xxxx.21		
			Pavement Preservation _____
			Street & Sidewalk Improvement _____
<b>Project Description &amp; Justification:</b>			
Overlay Project. Existing curb ramps upgraded to current ADA standards as required with all overlay projects.			
Max. 86.5% grant funded.			
<b>Operational Impact:</b>			
None. Replacement of existing infrastructure.			

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	-	-	-	48,000	-	-	48,000
Surface Water Mgmt Fund (SWM)	-	-	-	-	-	-	-
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	430,000	-	-	430,000
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	-	-	-	-	-	-	-
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	117,000	-	-	117,000
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 595,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 595,000</b>

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	-	-	-	28,000	-	-	28,000
Right-of-Way	-	-	-	-	-	-	-
Construction	-	-	-	567,000	-	-	567,000
<b>Total Project Costs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 595,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 595,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b>	4		6-Yr TIP _____
<b>Project Name:</b>	100th - Lakeview to South Tacoma Way		CTAC _____
			Council Ad Hoc _____
			NMTP _____
<b>Eden Account:</b>	302.xxxx.21		
			Pavement Preservation _____
			Street & Sidewalk Improvement _____
<b>Project Description &amp; Justification:</b>			
Overlay Project. Existing curb ramps upgraded to current ADA standards as required with all overlay projects.			
Max. 86.5% grant funded.			
<b>Operational Impact:</b>			
None. Replacement of existing infrastructure.			

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	-	-	-	160,000	-	-	160,000
Surface Water Mgmt Fund (SWM)	-	-	-	-	-	-	-
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	320,000	-	-	320,000
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	-	-	-	-	-	-	-
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	49,000	-	-	49,000
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 529,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 529,000</b>

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	-	-	-	28,000	-	-	28,000
Right-of-Way	-	-	-	-	-	-	-
Construction	-	-	-	501,000	-	-	501,000
<b>Total Project Costs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 529,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 529,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b> xx		6-Yr TIP	X
<b>Project Name:</b> Chip Seal Program - Local Access Roads		CTAC	X
		Council Ad Hoc	
		NMTP	X
<b>Eden Account:</b> 302.0005.21			
		Pavement Preservation	
		Street & Sidewalk Improvement	
<b>Project Description &amp; Justification:</b>			
Chip Seal Program. Complete up to 8-10 lane miles annually. May included pulverize and inlay of failed roadway sections. HMA pavement repair.			
<b>Operational Impact:</b>			
No impact. Rehabilitation of existng infrastructure.			

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ 35,000	\$ 335,000	\$ 295,000	\$ 295,000	\$ 295,000	\$ 295,000	\$ 1,550,000
Real Estate Excise Tax (REET)	-	-	-	-	-	-	-
Surface Water Mgmt Fund (SWM)	-	-	-	-	-	-	-
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	260,500	-	35,000	5,000	5,000	65,000	370,500
Package 1 - Gen Govt - REET	-	-	-	30,000	60,000	-	90,000
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	4,500	-	-	-	-	-	4,500
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 300,000</b>	<b>\$ 335,000</b>	<b>\$ 330,000</b>	<b>\$ 330,000</b>	<b>\$ 360,000</b>	<b>\$ 360,000</b>	<b>\$ 2,015,000</b>

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	-	-	-	-	-	-	-
Right-of-Way	-	-	-	-	-	-	-
Construction	300,000	315,000	330,000	330,000	360,000	360,000	1,995,000
<b>Total Project Costs</b>	<b>\$ 300,000</b>	<b>\$ 315,000</b>	<b>\$ 330,000</b>	<b>\$ 330,000</b>	<b>\$ 360,000</b>	<b>\$ 360,000</b>	<b>\$ 1,995,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b> 5		6-Yr TIP	X
<b>Project Name:</b> Lakewood Drive - 100th to Steilacoom Blvd		CTAC	
		Council Ad Hoc	
		NMTP	
<b>Eden Account:</b> 302.0017.21			
		Pavement Preservation	
		Street & Sidewalk Improvement	
<b>Project Description &amp; Justification:</b>			
Reconstruction / Overlay Project. Existing curb ramps upgraded to current ADA standards as required with all overlay projects.			
<b>Operational Impact:</b>			
None. Replacement of existing infrastructure.			

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	-	200,000	-	-	-	-	200,000
Surface Water Mgmt Fund (SWM)	-	-	-	-	-	-	-
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	-	27,500	-	-	-	-	27,500
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	682,500	-	-	-	-	682,500
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ -</b>	<b>\$ 910,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 910,000</b>

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	-	26,000	-	-	-	-	26,000
Right-of-Way	-	-	-	-	-	-	-
Construction	-	919,000	-	-	-	-	919,000
<b>Total Project Costs</b>	<b>\$ -</b>	<b>\$ 945,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 945,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b> 6		6-Yr TIP	X
<b>Project Name:</b> Lakewood Drive - Flett Creek to North City Limits		CTAC	X
		Council Ad Hoc	
		NMTP	X
<b>Eden Account:</b> 302.xxxx.21			
		Pavement Preservation	
		Street & Sidewalk Improvement	
<b>Project Description &amp; Justification:</b>			
Reconstruction / Overlay Project. Existing curb ramps upgraded to current ADA standards as required with all overlay projects.			
<b>Operational Impact:</b>			
None. Replacement of existing infrastructure.			

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	-	-	-	-	-	-	-
Surface Water Mgmt Fund (SWM)	-	-	-	-	-	-	-
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	-	-	327,500	-	-	-	327,500
Package 1 - Gen Govt - REET	-	-	200,000	-	-	-	200,000
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	682,500	-	-	-	682,500
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,210,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,210,000</b>

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	-	-	27,500	-	-	-	27,500
Right-of-Way	-	-	-	-	-	-	-
Construction	-	-	1,182,500	-	-	-	1,182,500
<b>Total Project Costs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,210,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,210,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b>	7		6-Yr TIP <u>    X    </u>
<b>Project Name:</b>	Main Street - GLD to 108th Street		CTAC <u>          </u>
			Council Ad Hoc <u>          </u>
			NMTP <u>          </u>
<b>Eden Account:</b>	302.0019.21		
			Pavement Preservation <u>          </u>
			Street & Sidewalk Improvement <u>          </u>
<b>Project Description &amp; Justification:</b>			
Overlay Project. Existing curb ramps upgraded to current ADA standards as required with all overlay projects.			
<b>Operational Impact:</b>			
None. Replacement of existing infrastructure.			

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	-	-	-	-	-	-	-
Surface Water Mgmt Fund (SWM)	-	-	-	-	-	-	-
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	-	-	-	-	-	-	-
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	300,000	-	-	-	-	-	300,000
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ 300,000</b>				

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	25,000	-	-	-	-	-	25,000
Right-of-Way	-	-	-	-	-	-	-
Construction	275,000	-	-	-	-	-	275,000
<b>Total Project Costs</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ 300,000</b>				

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b>	8		6-Yr TIP <u>    X    </u>
<b>Project Name:</b>	59th - Main Street to 100th		CTAC <u>          </u>
			Council Ad Hoc <u>          </u>
			NMTP <u>          </u>
<b>Eden Account:</b>	302.xxxx.21		
			Pavement Preservation <u>          </u>
			Street & Sidewalk Improvement <u>          </u>
<b>Project Description &amp; Justification:</b>			
Overlay Project. Existing curb ramps upgraded to current ADA standards as required with all overlay projects.			
<b>Operational Impact:</b>			
None. Replacement of existing infrastructure.			

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	-	-	-	-	-	-	-
Surface Water Mgmt Fund (SWM)	-	-	-	-	-	-	-
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	-	-	-	-	-	-	-
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	496,000	-	-	496,000
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 496,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 496,000</b>

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	-	-	-	28,000	-	-	28,000
Right-of-Way	-	-	-	-	-	-	-
Construction	-	-	-	468,000	-	-	468,000
<b>Total Project Costs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 496,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 496,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b> 9		6-Yr TIP	X
<b>Project Name:</b> 59th - 100th to Bridgeport		CTAC	
		Council Ad Hoc	
		NMTP	
<b>Eden Account:</b> 302.0020.21			
		Pavement Preservation	
		Street & Sidewalk Improvement	
<b>Project Description &amp; Justification:</b>			
Reconstruction Project. Existing curb ramps upgraded to current ADA standards as required with all overlay projects.			
<b>Operational Impact:</b>			
None. Replacement of existing infrastructure.			

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	-	-	-	-	-	-	-
Surface Water Mgmt Fund (SWM)	-	-	-	-	-	-	-
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	-	-	-	-	-	-	-
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	250,000	-	-	-	-	-	250,000
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ 250,000</b>				

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	25,000	-	-	-	-	-	25,000
Right-of-Way	-	-	-	-	-	-	-
Construction	225,000	-	-	-	-	-	225,000
<b>Total Project Costs</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ 250,000</b>				

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b>	10		6-Yr TIP _____
<b>Project Name:</b>	108th - Bridgeport to Pac Hwy		CTAC _____
			Council Ad Hoc _____
			NMTP _____
<b>Eden Account:</b>	302.xxxx.21		
			Pavement Preservation _____
			Street & Sidewalk Improvement _____
<b>Project Description &amp; Justification:</b>			
Reconstruction / Overlay Project. Existing curb ramps upgraded to current ADA standards as required with all overlay projects.			
This project (\$661,000) would be funded via a 108 CDBG loan paid back via the CDBG \$300,000 annual commitment over the years 2018, 2019 and 2020.			
<b>Operational Impact:</b>			
None. Replacement of existing infrastructure.			

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	-	-	-	-	-	-	-
Surface Water Mgmt Fund (SWM)	-	-	-	-	-	-	-
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	-	-	-	-	-	-	-
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	-	-	-	661,000	-	-	661,000
Package 1 - \$20 VLF	-	-	-	-	-	-	-
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 661,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 661,000</b>

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	-	-	-	28,000	-	-	28,000
Right-of-Way	-	-	-	-	-	-	-
Construction	-	-	-	633,000	-	-	633,000
<b>Total Project Costs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 661,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 661,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b>	11		6-Yr TIP _____
<b>Project Name:</b>	108th - Main Street to Bridgeport Way		CTAC _____
			Council Ad Hoc _____
			NMTP _____
<b>Eden Account:</b>	302.0021.21		
			Pavement Preservation _____
			Street & Sidewalk Improvement _____
<b>Project Description &amp; Justification:</b>			
Reconstruction Project. Existing curb ramps upgraded to current ADA standards as required with all overlay projects.			
This project (\$675,000) would be funded via a 108 CDBG loan paid back via the CDBG \$300,000 annual commitment over the years 2015, 2016 and 2017.			
<b>Operational Impact:</b>			
None. Replacement of existing infrastructure.			

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	-	-	-	-	-	-	-
Surface Water Mgmt Fund (SWM)	-	-	-	-	-	-	-
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	283,500	-	-	-	-	-	283,500
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	-	-	-	-	-	-	-
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	441,500	-	-	-	-	-	441,500
Package 1 - \$20 VLF	-	-	-	-	-	-	-
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 725,000</b>	<b>\$ -</b>	<b>\$ 725,000</b>				

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	25,000	-	-	-	-	-	25,000
Right-of-Way	-	-	-	-	-	-	-
Construction	700,000	-	-	-	-	-	700,000
<b>Total Project Costs</b>	<b>\$ 725,000</b>	<b>\$ -</b>	<b>\$ 725,000</b>				

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b>	12		6-Yr TIP _____
<b>Project Name:</b>	Custer - Steilacoom to John Dower		CTAC _____
			Council Ad Hoc _____
			NMTP _____
<b>Eden Account:</b>	302.xxxx.21		
			Pavement Preservation _____
			Street & Sidewalk Improvement _____
<b>Project Description &amp; Justification:</b>			
Overlay Project. Existing curb ramps upgraded to current ADA standards as required with all overlay projects.			
<b>Operational Impact:</b>			
None. Replacement of existing infrastructure.			

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	-	-	-	-	-	-	-
Surface Water Mgmt Fund (SWM)	-	-	-	-	-	-	-
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	-	-	-	-	-	-	-
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	-	540,000	-	540,000
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 540,000</b>	<b>\$ -</b>	<b>\$ 540,000</b>

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	-	-	-	-	30,000	-	30,000
Right-of-Way	-	-	-	-	-	-	-
Construction	-	-	-	-	510,000	-	510,000
<b>Total Project Costs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 540,000</b>	<b>\$ -</b>	<b>\$ 540,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b> 13		6-Yr TIP _____
<b>Project Name:</b> 88th -Steilacoom to Custer		CTAC _____
		Council Ad Hoc _____
		NMTP _____
<b>Eden Account:</b> 302.xxxx.21		
		Pavement Preservation _____
		Street & Sidewalk Improvement _____
<b>Project Description &amp; Justification:</b>		
Overlay Project. Existing curb ramps upgraded to current ADA standards as required with all overlay projects.		
<b>Operational Impact:</b>		
None. Replacement of existing infrastructure.		

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	-	-	-	-	-	-	-
Surface Water Mgmt Fund (SWM)	-	-	-	-	-	-	-
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	-	-	-	-	-	-	-
Package 1 - Gen Govt - REET	-	-	-	-	132,500	-	132,500
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	-	142,500	-	142,500
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 275,000</b>	<b>\$ -</b>	<b>\$ 275,000</b>

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	-	-	-	-	27,500	-	27,500
Right-of-Way	-	-	-	-	-	-	-
Construction	-	-	-	-	247,500	-	247,500
<b>Total Project Costs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 275,000</b>	<b>\$ -</b>	<b>\$ 275,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b> 14		6-Yr TIP _____
<b>Project Name:</b> 100th - 59th to Lakeview		CTAC _____
		Council Ad Hoc _____
		NMTP _____
<b>Eden Account:</b> 302.xxxx.21		
		Pavement Preservation _____
		Street & Sidewalk Improvement _____
<b>Project Description &amp; Justification:</b>		
Overlay Project. Existing curb ramps upgraded to current ADA standards as required with all overlay projects.		
<b>Operational Impact:</b>		
None. Replacement of existing infrastructure.		

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	-	-	-	-	-	205,000	205,000
Surface Water Mgmt Fund (SWM)	-	-	-	-	-	-	-
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	-	-	-	-	-	232,500	232,500
Package 1 - Gen Govt - REET	-	-	-	-	-	200,000	200,000
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	-	-	682,500	682,500
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ -</b>	<b>\$ 1,320,000</b>	<b>\$ 1,320,000</b>				

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	-	-	-	-	-	30,000	30,000
Right-of-Way	-	-	-	-	-	-	-
Construction	-	-	-	-	-	1,290,000	1,290,000
<b>Total Project Costs</b>	<b>\$ -</b>	<b>\$ 1,320,000</b>	<b>\$ 1,320,000</b>				

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b> 17	6-Yr TIP	X
<b>Project Name:</b> South Tacoma Way (SR512 to 96th)	CTAC	X
	Council Ad Hoc	
	NMTP	X
<b>Eden Account:</b> 302.0009.21		
	Pavement Preservation	
	Street & Sidewalk Improvement	
<b>Project Description &amp; Justification:</b>		
Curb, gutter, sidewalks, bicycle lane, street lighting, signal upgrades, overlay, and associated storm drainage.		
TIB = 80% grant; FED / STP grant = 86.5% grant.		
<b>Operational Impact:</b>		
Addition of LED street lights along project limits will increase annual energy and maintenance cost to approximately \$600 / year. Remaining is existing infrastructure being replaced that has no operational impacts.		

<b>Funding Sources</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	15,909	200,000	-	-	-	-	215,909
Surface Water Mgmt Fund (SWM)	375,000	-	-	-	-	-	375,000
Grants - Secured	2,790,060	-	-	-	-	-	2,790,060
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)/Dev Contrib	1,019,031	-	-	-	-	-	1,019,031
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	-	-	-	-	-	-	-
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	-	-	-	-
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 4,200,000</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,400,000</b>

<b>Project Costs</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Design	-	-	-	-	-	-	-
Right-of-Way	200,000	-	-	-	-	-	200,000
Construction	4,000,000	200,000	-	-	-	-	4,200,000
<b>Total Project Costs</b>	<b>\$ 4,200,000</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,400,000</b>

<b>Impact on Operating Funds</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	600	600	600	600	600	600	3,600
<b>Net M&amp;O Impact</b>	<b>\$ 600</b>	<b>\$ 3,600</b>					

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b>	19		6-Yr TIP
<b>Project Name:</b>	Madigan Access Project		CTAC <u>    X    </u>
			Council Ad Hoc <u>    X    </u>
			NMTP <u>    X    </u>
<b>Eden Account:</b>	302.0010.21		
			Pavement Preservation <u>          </u>
			Street & Sidewalk Improvement <u>          </u>
<b>Project Description &amp; Justification:</b>			
Union Avenue - Berkeley to W. Thorne Lane. Union Avenue - W. Thorne Lane to Spruce (as funding allows). Berkley Street - I-5 to Union. Curb, gutter, sidewalks, continuous 2-way left turn lane, street lighting, overlay and associated storm drainage. RR crossing upgrade. Replace ramp terminal signals and Union/Berkeley Signal. Interconnect signals. Bridge and ramp widening.			
<b>Operational Impact:</b>			
Addition of LED street lights along project limits will be offset by lights becoming "city-owned" vs. "PSE leased". Remaining is existing infrastructure being replaced that has no operational impacts.			

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	-	-	-	-	-	-	-
Surface Water Mgmt Fund (SWM)	-	-	-	-	-	-	-
Grants - Secured	5,135,351	-	-	-	-	-	5,135,351
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)/Dev Contrib	118,050	-	-	-	-	-	118,050
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	-	-	-	-	-	-	-
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	-	-	-	-
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 5,253,401</b>	<b>\$ -</b>	<b>\$ 5,253,401</b>				

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	-	-	-	-	-	-	-
Right-of-Way	-	-	-	-	-	-	-
Construction	5,135,351	-	-	-	-	-	5,135,351
<b>Total Project Costs</b>	<b>\$ 5,135,351</b>	<b>\$ -</b>	<b>\$ 5,135,351</b>				

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b> 20		6-Yr TIP	X
<b>Project Name:</b> South Tacoma Way - Steilacoom to 88th		CTAC	
		Council Ad Hoc	
		NMTP	
<b>Eden Account:</b> 302.0014.21			
		Pavement Preservation	
		Street & Sidewalk Improvement	
<b>Project Description &amp; Justification:</b>			
Road widening, curb gutter, sidewalks (both sides), access management, associated storm drainage, signal replacmenet, HMA Overlay.			
TIB Grant: 80%			
<b>Operational Impact:</b>			
No impacts - replacement of existing infrastructure			

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	80,727	100,000	-	-	-	-	180,727
Surface Water Mgmt Fund (SWM)	100,000	-	-	-	-	-	100,000
Grants - Secured	1,194,273	-	-	-	-	-	1,194,273
Grants - Anticipated	80,000	-	-	-	-	-	80,000
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	65,000	-	-	-	-	-	65,000
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	-	-	-	-
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 1,520,000</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,620,000</b>

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	260,000	-	-	-	-	-	260,000
Right-of-Way	100,000	-	-	-	-	-	100,000
Construction	1,160,000	100,000	-	-	-	-	1,260,000
<b>Total Project Costs</b>	<b>\$ 1,520,000</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,620,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b> 31	6-Yr TIP	x
<b>Project Name:</b> 112th / 111th - Bridgeport to Kendrick	CTAC	
	Council Ad Hoc	
<b>Eden Account:</b> 302.0015.21	NMTP	x
	Pavement Preservation	
	Street & Sidewalk Improvement	
<b>Project Description &amp; Justification:</b>		
Provide curb, gutter, sidewalk, street lighting, pavement overlay, and associated drainage along both sides. Project currently funded through design and right-of-way via grant (86.5% maximum) and Sound Transit contribution. Anticipate securing grant in future for construction.		
<b>Operational Impact:</b>		
Additional street lighting added. Adding 6 additional lights at \$3/month = \$220/year. Adding curb where none exists, therefore street sweeping needed. \$30 / curb mile x 1/2 curb mile x 1/month = \$180 / year.		

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	-	-	110,000	-	-	-	110,000
Surface Water Mgmt Fund (SWM)	-	-	250,000	-	-	-	250,000
Grants - Secured	154,561	-	-	-	-	-	154,561
Grants - Anticipated	-	-	1,440,000	-	-	-	1,440,000
Private Utilities (Water/Sewer)	100,000	-	180,000	-	-	-	280,000
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	3,440	-	-	-	-	-	3,440
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	-	-	-	-
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 258,001</b>	<b>\$ -</b>	<b>\$ 1,980,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,238,001</b>

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	158,001	-	-	-	-	-	158,001
Right-of-Way	100,000	-	-	-	-	-	100,000
Construction	-	-	1,980,000	-	-	-	1,980,000
<b>Total Project Costs</b>	<b>\$ 258,001</b>	<b>\$ -</b>	<b>\$ 1,980,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,238,001</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	400	400	400	1,200
<b>Net M&amp;O Impact</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400</b>	<b>\$ 400</b>	<b>\$ 400</b>	<b>\$ 1,200</b>

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b> 32	6-Yr TIP	x
<b>Project Name:</b> Bridgeport Way - JBLM to I-5	CTAC	
	Council Ad Hoc	
	NMTP	x
<b>Eden Account:</b> 302.0013.21		
	Pavement Preservation	
	Street & Sidewalk Improvement	
<b>Project Description &amp; Justification:</b>		
Curb, gutter, sidewalks, bike lanes, street lighting, pavement reconstruction.		
Private developer contribution of \$185,000 anticipated for construction.		
Currently have secured grant for design (in progress in 2014...final in 2015). New grant award for construction.		
Max 86.5% grant match.		
<b>Operational Impact:</b>		
Additional street lighting added. Adding 15 additional lights at \$3/month = \$540/year.		
Adding curb where none exists, therefore street sweeping needed. \$30 / curb mile x 1 curb mile x 1/month = \$360 / year.		

<b>Funding Sources</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	-	-	-	-	-	-	-
Surface Water Mgmt Fund (SWM)	486,329	-	-	-	-	-	486,329
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	3,078,671	-	-	-	-	-	3,078,671
Private Developer	185,000	-	-	-	-	-	185,000
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	-	-	-	-	-	-	-
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	-	-	-	-
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 3,750,000</b>	<b>\$ -</b>	<b>\$ 3,750,000</b>				

<b>Project Costs</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Design	250,000	-	-	-	-	-	250,000
Right-of-Way	-	-	-	-	-	-	-
Construction	3,500,000	-	-	-	-	-	3,500,000
<b>Total Project Costs</b>	<b>\$ 3,750,000</b>	<b>\$ -</b>	<b>\$ 3,750,000</b>				

<b>Impact on Operating Funds</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	900	900	900	900	900	4,500
<b>Net M&amp;O Impact</b>	<b>\$ -</b>	<b>\$ 900</b>	<b>\$ 4,500</b>				

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b>	33	6-Yr TIP	x
<b>Project Name:</b>	Gravelly Lake Drive - 100th to Bridgeport Way	CTAC	
		Council Ad Hoc	
		NMTP	
<b>Eden Account:</b>	302.0008.21		
		Pavement Preservation	
		Street & Sidewalk Improvement	
<b>Project Description &amp; Justification:</b>			
Provide curb, gutter, sidewalks, street lighting, associated storm drainage. Replace signal at Mt. Tacoma to provide for ADA ramps.			
Project is currently under design and right of way acquisition (2014) with secured grant. New grant award for construction funding.			
Max 86.5% grant.			
<b>Operational Impact:</b>			
Additional street lights. 10 additional lights at \$3/month = \$360 per year. Existing curb and existing street sweeping.			

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	26,445		-	-	-	-	26,445
Surface Water Mgmt Fund (SWM)	250,000		-	-	-	-	250,000
Grants - Secured	1,561,464		-	-	-	-	1,561,464
Grants - Anticipated	-		-	-	-	-	-
Private Utilities (Water/Sewer)	-		-	-	-	-	-
GO Bond Proceeds	-		-	-	-	-	-
Package 1 - Gen Govt - General Fund	56,060	-	-	-	-	-	56,060
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	-	-	-	-
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 1,893,969</b>	<b>\$ -</b>	<b>\$ 1,893,969</b>				

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	200,000	-	-	-	-	-	200,000
Right-of-Way	150,000	-	-	-	-	-	150,000
Construction	1,543,969	-	-	-	-	-	1,543,969
<b>Total Project Costs</b>	<b>\$ 1,893,969</b>	<b>\$ -</b>	<b>\$ 1,893,969</b>				

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	360	360	360	360	1,440
<b>Net M&amp;O Impact</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 360</b>	<b>\$ 360</b>	<b>\$ 360</b>	<b>\$ 360</b>	<b>\$ 1,440</b>

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b>	25		6-Yr TIP	X
<b>Project Name:</b>	Roadway Safety Improvements on 40th and 96th		CTAC	X
			Council Ad Hoc	
			NMTP	X
<b>Eden Account:</b>	302.0026.21			
			Pavement Preservation	
			Street & Sidewalk Improvement	
<b>Project Description &amp; Justification:</b>				
Curb, gutter, sidewalks, street lighting, guard rail, pavement rehabilitation.				
<b>Operational Impact:</b>				
Some additional LED street lights may be needed to upgrade street lighting. Additional O&M / energy costs. Assume 6 more lights at \$300 / year. Other improvements are replacement of existing infrastructure.				

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	19,150	-	-	-	-	-	19,150
Surface Water Mgmt Fund (SWM)	-	-	11,150	-	-	-	11,150
Grants - Secured	823,350	-	766,350	-	-	-	1,589,700
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	-	-	-	-	-	-	-
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	-	-	-	-
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 842,500</b>	<b>\$ -</b>	<b>\$ 777,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,620,000</b>

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	100,000	-	35,000	-	-	-	135,000
Right-of-Way	-	-	-	-	-	-	-
Construction	742,500	-	742,500	-	-	-	1,485,000
<b>Total Project Costs</b>	<b>\$ 842,500</b>	<b>\$ -</b>	<b>\$ 777,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,620,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	300	300	300	300	1,200
<b>Net M&amp;O Impact</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300</b>	<b>\$ 300</b>	<b>\$ 300</b>	<b>\$ 300</b>	<b>\$ 1,200</b>

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b>	xx	6-Yr TIP	x
<b>Project Name:</b>	Safety Projects - Various	CTAC	
		Council Ad Hoc	
		NMTP	
<b>Eden Account:</b>	302.xxxx.21		
		Pavement Preservation	
		Street & Sidewalk Improvement	
<b>Project Description &amp; Justification:</b>			
Intersection and corridor improvements to help meet State Target Zero goals of zero serious/fatal accidents.			
Grants secured through State/Federal City safety improvement program (86.5% max grant).			
<b>Operational Impact:</b>			
Would need to be evaluated on a case by case basis. If adding a signal to where none existed, approximate impact of \$250/month energy plus \$2,000/year annual maintenance.			

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	-	-	-	-	-	-	-
Surface Water Mgmt Fund (SWM)	-	-	-	-	-	-	-
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	300,000	300,000	300,000	900,000
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	-	-	-	30,000	60,000	60,000	150,000
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	-	-	-	-
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 330,000</b>	<b>\$ 360,000</b>	<b>\$ 360,000</b>	<b>\$ 1,050,000</b>

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	-	-	-	-	-	240,000	240,000
Right-of-Way	-	-	-	-	-	120,000	120,000
Construction	-	-	-	330,000	360,000	-	690,000
<b>Total Project Costs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 330,000</b>	<b>\$ 360,000</b>	<b>\$ 360,000</b>	<b>\$ 1,050,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b>	xx	6-Yr TIP	x
<b>Project Name:</b>	Safety Projects - Military & 112th	CTAC	
		Council Ad Hoc	
		NMTP	
<b>Eden Account:</b>	302.0025.21		
		Pavement Preservation	
		Street & Sidewalk Improvement	
<b>Project Description &amp; Justification:</b>			
Intersection and corridor improvements to help meet State Target Zero goals of zero serious/fatal accidents.			
Grants secured through State/Federal City safety improvement program (86.5% max grant).			
2015-2017 Safety Project funding moved to specific Safety Projects			
<b>Operational Impact:</b>			
Would need to be evaluated on a case by case basis. If adding a signal to where none existed, approximate impact of \$250/month energy plus \$2,000/year annual maintenance.			

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	1,500	-	-	-	-	-	1,500
Surface Water Mgmt Fund (SWM)	-	-	1,500	-	-	-	1,500
Grants - Secured	788,500	-	673,500	-	-	-	1,462,000
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	15,000	-	-	-	-	-	15,000
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	-	-	-	-
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 805,000</b>	<b>\$ -</b>	<b>\$ 675,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,480,000</b>

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	100,000	-	20,000	-	-	-	120,000
Right-of-Way	-	-	-	-	-	-	-
Construction	705,000	-	655,000	-	-	-	1,360,000
<b>Total Project Costs</b>	<b>\$ 805,000</b>	<b>\$ -</b>	<b>\$ 675,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,480,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b> xx	6-Yr TIP	x
<b>Project Name:</b> Safe Routes to Schools / Bike / Ped - Various	CTAC	
	Council Ad Hoc	
<b>Eden Account:</b> 302.0027.21	NMTP	x
	Pavement Preservation	
	Street & Sidewalk Improvement	

**Project Description & Justification:**  
 Provide / improve sidewalk and bicycle facilities related to "Safe Routes to Schools" and "Pedestrian / Bicycle Safety" (and other) grant programs. Approximately 80% grant.

This is a place holder for potential grant award. Will need to be updated to reflect actual grant scope and budget.

The 2020 project is proposed to be funded by \$64,000 of CDBG funds, which comes from a portion of the remaining balance of 2020 CDBG Funds after allocation of \$661,000 to Project 10 108th - Bridgeport to Pacific Highway.

**Operational Impact:**

Would need to be evaluated on a case by case basis. Additional O&M costs include: street lighting, signs, pavement markings, signals, and street sweeping.

<b>Funding Sources</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	-	-	70,000	42,000	30,000	70,000	212,000
Surface Water Mgmt Fund (SWM)	-	-	-	150,000	-	-	150,000
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	-	280,000	1,120,000	120,000	280,000	1,800,000
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	-	-	35,000	228,000	30,000	6,000	299,000
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	64,000	64,000
Package 1 - \$20 VLF	-	-	-	-	-	-	-
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 385,000</b>	<b>\$ 1,540,000</b>	<b>\$ 180,000</b>	<b>\$ 420,000</b>	<b>\$ 2,525,000</b>

<b>Project Costs</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Design	-	-	55,000	-	180,000	60,000	295,000
Right-of-Way	-	-	330,000	-	-	360,000	690,000
Construction	-	-	-	1,540,000	-	-	1,540,000
<b>Total Project Costs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 385,000</b>	<b>\$ 1,540,000</b>	<b>\$ 180,000</b>	<b>\$ 420,000</b>	<b>\$ 2,525,000</b>

<b>Impact on Operating Funds</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b>	n/a		6-Yr TIP
<b>Project Name:</b>	New LED Streetlight		CTAC
			Council Ad Hoc
			NMTP
<b>Eden Account:</b>	302.0002.21		
			Pavement Preservation
			Street & Sidewalk Improvement
<b>Project Description &amp; Justification:</b>			
Provide street lights in areas where there are none. Cost to provide stand alone streetlights up to \$15,000 per pole. Cost to install street light on existing utility pole up to \$3,000 per pole.			
The 2017 project is proposed to be funded by \$175,000 of CDBG funds, which comes from a portion of the remaining balance of 2020 CDBG Funds after allocation of \$661,000 to Project 10 108th - Bridgeport to Pacific Highway.			
<b>Operational Impact:</b>			
Each new streetlight will cost up to \$6.00 per month in utility costs. Assuming average of 18 per year = \$1,300 additional per year.			

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ 12,000	\$ -	\$ -	\$ -	\$ 12,000
Real Estate Excise Tax (REET)	45,000	30,000	-	-	-	-	75,000
Surface Water Mgmt Fund (SWM)	-	-	-	-	-	-	-
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds							-
Package 1 - Gen Govt - General Fund	75,000	155,000	148,000	-	170,000	-	548,000
Package 1 - Gen Govt - REET	-	-	-	144,500	-	-	144,500
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	175,000	175,000
Package 1 - \$20 VLF	-	-	-	20,500	-	-	20,500
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 120,000</b>	<b>\$ 185,000</b>	<b>\$ 160,000</b>	<b>\$ 165,000</b>	<b>\$ 170,000</b>	<b>\$ 175,000</b>	<b>\$ 975,000</b>

Project Costs	2015	2016	2017	2018	2019	2020	Total
PLUG	120,000	185,000	160,000	165,000	170,000	175,000	975,000
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Project Costs</b>	<b>\$ 120,000</b>	<b>\$ 185,000</b>	<b>\$ 160,000</b>	<b>\$ 165,000</b>	<b>\$ 170,000</b>	<b>\$ 175,000</b>	<b>\$ 975,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	1,300	2,600	3,900	5,200	6,500	7,800	27,300
<b>Net M&amp;O Impact</b>	<b>\$ 1,300</b>	<b>\$ 2,600</b>	<b>\$ 3,900</b>	<b>\$ 5,200</b>	<b>\$ 6,500</b>	<b>\$ 7,800</b>	<b>\$ 27,300</b>

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b>	n/a		6-Yr TIP _____
<b>Project Name:</b>	Signal Projects		CTAC _____
			Council Ad Hoc _____
			NMTP _____
<b>Eden Account:</b>	302.xxxx.21		
			Pavement Preservation _____
			Street & Sidewalk Improvement _____
<b>Project Description &amp; Justification:</b>			
Traffic signal replacement program to replace existing aging traffic signals (30+ years useful life) that are not replaced in conjunction with other capital improvement projects. Replace a traffic signal every 2 to 3 years.			
The 2017 signal project is proposed to be funded by \$225,000 of CDBG funds, which comes from the balance of 2017 CDBG Funds after allocation of \$675,000 to Project 11 108th - Main Street to Bridgeport.			
<b>Operational Impact:</b>			
No operational impact since this is replacement of existing infrastructure.			

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	-	-	-	-	300,000	-	300,000
Surface Water Mgmt Fund (SWM)	-	-	-	-	-	-	-
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds							
Package 1 - Gen Govt - General Fund	-	-	155,000	-	60,000	-	215,000
Package 1 - Gen Govt - REET							
Package 1 - Gen Govt - CDBG Fund	-	-	175,000	-	-	-	175,000
Package 1 - \$20 VLF	-	-	-	-	-	-	-
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 330,000</b>	<b>\$ -</b>	<b>\$ 360,000</b>	<b>\$ -</b>	<b>\$ 690,000</b>

Project Costs	2015	2016	2017	2018	2019	2020	Total
PLUG	-	-	330,000	-	360,000	-	690,000
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Project Costs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 330,000</b>	<b>\$ -</b>	<b>\$ 360,000</b>	<b>\$ -</b>	<b>\$ 690,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b>	n/a		6-Yr TIP _____
<b>Project Name:</b>	Minor Capital		CTAC _____
			Council Ad Hoc _____
			NMTP _____
<b>Eden Account:</b>	302.0004.21		
			Pavement Preservation _____
			Street & Sidewalk Improvement _____
<b>Project Description &amp; Justification:</b>			
City-wide projects to provide infrastructure preservation or upgrades including: city-wide HMA patching contract (up to \$100,000 per year); traffic signal upgrades including replacement of loop detection with video detection (up to \$50,000 per year).			
<b>Operational Impact:</b>			
There is no operational impact since this work is upgrade / replacement of existing infrastructure.			

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	20,000	-	50,000	-	-	50,000	120,000
Surface Water Mgmt Fund (SWM)	-	-	-	-	-	-	-
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds							-
Package 1 - Gen Govt - General Fund	30,000	50,000	-	49,500	42,500	-	172,000
Package 1 - Gen Govt - REET	-	-	-	500	7,500	-	8,000
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	-	-	-	-
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 50,000</b>	<b>\$ 300,000</b>					

Project Costs	2015	2016	2017	2018	2019	2020	Total
PLUG	50,000	50,000	50,000	50,000	50,000	50,000	300,000
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Project Costs</b>	<b>\$ 50,000</b>	<b>\$ 300,000</b>					

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b> n/a	6-Yr TIP _____
<b>Project Name:</b> Neighborhood Traffic Safety	CTAC _____
	Council Ad Hoc _____
	NMTP _____
<b>Eden Account:</b> 302.0003.21	
	Pavement Preservation _____
	Street & Sidewalk Improvement _____

**Project Description & Justification:**  
 Minor capital improvements to improve safety in neighborhoods by decreasing cut-through traffic and speeding in neighborhoods. Improvements may include: signage; pavement markings; radar feedback signs; and speed humps and related traffic studies, public outreach, and engineering.

**Operational Impact:**  
 Addition of capital infrastructure will require additional on-going maintenance that is consistent with other work performed in the city. For example: Radar feedback sign will cost approximately \$120 / year to provide power and approximately \$300 every 3 years to replace burned out bulbs.

<b>Funding Sources</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	10,000	-	20,000	-	20,000	25,000	75,000
Surface Water Mgmt Fund (SWM)	-	-	-	-	-	-	-
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	15,000	25,000	5,000	-	5,000	-	50,000
Package 1 - Gen Govt - REET	-	-	-	25,000	-	-	25,000
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	-	-	-	-
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 25,000</b>	<b>\$ 150,000</b>					

<b>Project Costs</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
PLUG	25,000	25,000	25,000	25,000	25,000	25,000	150,000
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Project Costs</b>	<b>\$ 25,000</b>	<b>\$ 150,000</b>					

<b>Impact on Operating Funds</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	500	500	500	500	500	500	3,000
<b>Net M&amp;O Impact</b>	<b>\$ 500</b>	<b>\$ 3,000</b>					

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b>	n/a		6-Yr TIP
<b>Project Name:</b>	Personnel, Engineering and Professional Services		CTAC
			Council Ad Hoc
			NMTP
<b>Eden Account:</b>	302.0001.21		
			Pavement Preservation
			Street & Sidewalk Improvement
<b>Project Description &amp; Justification:</b>			
<p>Street capital program management of an annual \$5.0 to \$12.0 Million Program including: Comprehensive Planning (6-Year TIP, Non-Motorized Plan, Area Studies); Grant applications; Transportation Funding support; and associated supporting functions including: professional development, operational equipment and supplies.</p> <p>City-wide projects to support planning and engineering of capital improvements including professional services for: traffic engineering studies, professional land-surveyor research and exhibits, comprehensive planning. (\$50,000 per year)</p>			
<b>Operational Impact:</b>			

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ 28,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 148,000
Real Estate Excise Tax (REET)	205,500	205,500	450,000	450,000	450,000	450,000	2,211,000
Surface Water Mgmt Fund (SWM)	-	-	-	-	-	-	-
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds		-					-
Package 1 - Gen Govt - General Fund	44,500	53,000	-	2,000	17,000	32,000	148,500
Package 1 - Gen Govt - REET	200,000	200,000	-	-	-	-	400,000
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	-	-	-	-
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 450,000</b>	<b>\$ 458,500</b>	<b>\$ 478,000</b>	<b>\$ 492,000</b>	<b>\$ 507,000</b>	<b>\$ 522,000</b>	<b>\$ 2,907,500</b>

Project Costs	2015	2016	2017	2018	2019	2020	Total
Personnel, Engineering, Professional Svcs	450,000	464,000	478,000	492,000	507,000	522,000	2,913,000
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
<b>Total Project Costs</b>	<b>\$ 450,000</b>	<b>\$ 464,000</b>	<b>\$ 478,000</b>	<b>\$ 492,000</b>	<b>\$ 507,000</b>	<b>\$ 522,000</b>	<b>\$ 2,913,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Account #:</b> xx	6-Yr TIP <u>    X    </u>
<b>Project Name:</b> Steilacoom Blvd Safety Improvements - WSH to Lakeview	CTAC <u>          </u>
	Council Ad Hoc <u>          </u>
	NMTP <u>    X    </u>
<b>Eden Account #:</b> 302.0012.21	
	Pavement Preservation <u>          </u>
	Street & Sidewalk Improvement <u>          </u>
<b>Project Description &amp; Justification:</b>	
Curb, gutter, sidewalks, sharrow, and associated storm drainage on both sides; HMA overlay; street lighting. Signal replacements at: WSH, Ardmore, and Lakeview. Intersection modifications at: 87th; Gravelly Lake Drive; John Dower.	
HSIP (Fed) Grant at 100% Part of larger grant for "Steilacoom Boulevard Safety Improvements - WSH - to Lakeview" One large grant for all work noted. May try to phase. Combined grant from smaller projects in previous budget.	
<b>Operational Impact:</b>	
Addition of LED street lights along project limits will increase annual energy and maintenance cost to approximately \$300 / year. Remaining is existing infrastructure being replaced that has no operational impacts.	

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	-	-	-	-	-	-	-
Surface Water Mgmt Fund (SWM)	50,000	-	-	-	-	-	50,000
Grants - Secured	2,301,667	-	-	-	-	-	2,301,667
Grants - Anticipated	-	-	-	-	-	-	-
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	-	-	-	-	-	-	-
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	-	-	-	-
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>2,351,667</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,351,667</b>

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	250,000	-	-	-	-	-	250,000
Right-of-Way	150,000	-	-	-	-	-	150,000
Construction	1,951,667	-	-	-	-	-	1,951,667
<b>Total Project Costs</b>	<b>2,351,667</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,351,667</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	300	300	300	300	300	300	1,800
<b>Net M&amp;O Impact</b>	<b>\$ 300</b>	<b>\$ 1,800</b>					

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Account #:</b> xx	6-Yr TIP	x
<b>Project Name:</b> Lakewood Traffic Signal Upgrades - ITS - Ph. 5	CTAC	
	Council Ad Hoc	
	NMTP	
<b>Eden Account #:</b> 302.0022.21		
	Pavement Preservation	
	Street & Sidewalk Improvement	

**Project Description & Justification:**  
Traffic signal fiber optic interconnect on Steilacoom Boulevard, South Tacoma Way, and the north end of Bridgeport Way. CCTV surveillance cameras to tie into city's TMC. 85% grant.

**Operational Impact:**  
New CCTV equipment will require ongoing operation and maintenance support that can be accomplished with traffic signal technician and traffic engineering staff. Estimate average 2 hours per year per each camera. Estimate addition of 10 cameras. Electricity through existing traffic signal meters. Estimate additional \$50 / year per camera.

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	100,000	-	-	-	-	-	95,000
Surface Water Mgmt Fund (SWM)	-	-	-	-	-	-	-
Grants - Secured	420,000	-	-	-	-	-	-
Grants - Anticipated	-	-	-	-	-	-	420,000
Private	-	-	-	-	-	-	5,000
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	-	-	-	-	-	-	-
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	-	-	-	-
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 520,000</b>	<b>\$ -</b>	<b>\$ 520,000</b>				

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	20,000	-	-	-	-	-	20,000
Right-of-Way	-	-	-	-	-	-	-
Construction	500,000	-	-	-	-	-	500,000
<b>Total Project Costs</b>	<b>\$ 520,000</b>	<b>\$ -</b>	<b>\$ 520,000</b>				

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	1,700	1,700	1,700	1,700	1,700	1,700	10,200
<b>Net M&amp;O Impact</b>	<b>\$ 1,700</b>	<b>\$ 10,200</b>					

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Account #:</b> xx	6-Yr TIP <u>    x    </u>
<b>Project Name:</b> Steilacoom Boulevard - Farwest to Phillips	CTAC <u>          </u>
	Council Ad Hoc <u>          </u>
	NMTP <u>          </u>
<b>Eden Account #:</b> 302.0024.21	
	Pavement Preservation <u>          </u>
	Street & Sidewalk Improvement <u>          </u>
<b>Project Description &amp; Justification:</b>	
Curb, gutter, sidewalks, street lighting, pavement overlay, associated storm drainage.	
Grant awarded as joint project with Town of Steilacoom - Total Project limits = Steilacoom Blvd - Puyallup Avenue to Phillips Drive. DESIGN Only grant.	
<b>Operational Impact:</b>	
DESIGN only project. No operational impacts.	

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	133,000	-	-	-	-	-	133,000
Surface Water Mgmt Fund (SWM)	-	-	-	-	-	-	-
Grants - Secured	630,000	-	-	-	-	-	630,000
Grants - Anticipated	-	-	150,000	150,000	35,000	-	335,000
Private & Partner Agency	94,000	-	20,000	20,000	6,000	-	140,000
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	85,000	-	43,000	43,000	14,000	-	185,000
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	-	-	-	-
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ 942,000</b>	<b>\$ -</b>	<b>\$ 213,000</b>	<b>\$ 213,000</b>	<b>\$ 55,000</b>	<b>\$ -</b>	<b>\$ 1,423,000</b>

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	942,000	-	213,000	213,000	55,000	-	1,423,000
Right-of-Way	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
<b>Total Project Costs</b>	<b>\$ 942,000</b>	<b>\$ -</b>	<b>\$ 213,000</b>	<b>\$ 213,000</b>	<b>\$ 55,000</b>	<b>\$ -</b>	<b>\$ 1,423,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Transportation Projects - GRANT APPLICATION PROJECTS  
Years 2015 - 2020**

<b>Funding Sources</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
Surface Water Mgmt Fund (1)	-	40,000	75,000	830,000	97,000	-	1,042,000
Grants - Anticipated	-	289,000	1,745,000	6,257,100	2,540,000	-	10,831,100
Private Utilities / Private Developer	-	-	9,240	15,400	15,400	-	40,040
Local Match Provided by Other Project	-	42,000	244,000	813,900	-	-	1,099,900
Unfunded (2)	-	74,000	441,760	504,600	302,600	-	1,322,960
<b>Total Funding Sources</b>	<b>\$ -</b>	<b>\$ 445,000</b>	<b>\$ 2,515,000</b>	<b>\$ 8,421,000</b>	<b>\$ 2,955,000</b>	<b>\$ -</b>	<b>\$ 14,336,000</b>

(1) REET revenue totaling \$1.4M currently available to finance this unfunded need.

(2) SWM revenue totaling \$870K currently available to finance a portion of this SWM match.

<b>Priority</b>	<b>Project Cost</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>Total</b>
1	South Tacoma Way - 88th to North City Limits (TIB Grant)	-	150,000	250,000	2,941,000	-	-	3,341,000
2	Lakewood Traffic Signal Upgrades - Phase 6 (PSRC Grant)	-	20,000	20,000	320,000	440,000	-	800,000
3	Steilacoom Blvd - Farwest to Phillips - ROW Phase (TIB Grant)	-	-	300,000	500,000	500,000	-	1,300,000
4	Gravelly Lake Drive - 59th to Steilacoom (TIB Grant)	-	45,000	355,000	-	-	-	400,000
5	Steilacoom Blvd - 87th to Weller Overlay (PSRC Grant)	-	30,000	1,070,000	-	-	-	1,100,000
6	Lakewood Dr - Flett Creek to North City Limits (PSRC Grant)	-	200,000	520,000	4,660,000	-	-	5,380,000
7	Steilacoom Blvd - 87th to 83rd Sidewalks (PSRC Grant)	-	-	-	-	2,015,000	-	2,015,000
<b>Grand Total - All Transportation Projects</b>		<b>\$ -</b>	<b>\$ 445,000</b>	<b>\$ 2,515,000</b>	<b>\$ 8,421,000</b>	<b>\$ 2,955,000</b>	<b>\$ -</b>	<b>\$ 14,336,000</b>

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b> xx		6-Yr TIP	X
<b>Project Name:</b> Lakewood Dr - Flett Creek to North City Limits		CTAC	
		Council Ad Hoc	
		NMTP	X
<b>Eden Account:</b> 302.xxxx.21			
		Pavement Preservation	X
		Street & Sidewalk Improvement	X
<b>Project Description &amp; Justification:</b>			
PROPOSED PROJECT to add to the 6-Year CIP.			
Will be submitted to TIB as a grant application August 2015.			
Matching funds from 302.00xx (Lakewood Drive - Flett to 74th North City Limits Pavement Rehab TBD Project)			
Curb gutter, sidewalks, shared bike lane, street lighting, pavement rehabilitation, storm drainage conveyance and treatment.			
Total Present Value Costs = \$5,380,100			
* Difference of \$1,099,900 between total sources of \$4,280,100 and total uses of \$5,380,000 is local match funding is from Lakewood Drive Flett Creed to North City Limits in 2017.			
<b>Operational Impact:</b>			
Some additional LED street lights may be needed to upgrade street lighting. Additional O&M / energy costs. Assume 30 more lights at \$2160 / year.			
New traffic signal at 75th. Energy cost @ \$750 per year. O&M @ \$1200 per year.			
Other improvements are replacement of existing infrastructure.			

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	-	-	-	-	-	-	-
Surface Water Mgmt Fund (SWM)	-	20,000	20,000	560,000	-	-	600,000
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	138,000	356,000	3,186,100	-	-	3,680,100
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds	-	-	-	-	-	-	-
Local Match *	-	42,000	244,000	813,900	-	-	1,099,900
Package 1 - Gen Govt - General Fund	-	-	-	-	-	-	-
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	-	-	-	-
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Total Funding Sources</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ 620,000</b>	<b>\$ 4,560,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,380,000</b>

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	-	200,000	200,000	-	-	-	400,000
Right-of-Way	-	-	320,000	-	-	-	320,000
Construction	-	-	-	4,660,000	-	-	4,660,000
<b>Total Project Costs</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ 520,000</b>	<b>\$ 4,660,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,380,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	4,110	4,110	4,110	12,330
<b>Net M&amp;O Impact</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,110</b>	<b>\$ 4,110</b>	<b>\$ 4,110</b>	<b>\$ 12,330</b>

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b>	xx	6-Yr TIP	X
<b>Project Name:</b>	Steilacoom Blvd - 87th to Weller Overlay		CTAC _____
			Council Ad Hoc _____
			NMTP _____
<b>Eden Account:</b>	302.xxxx.21		
		Pavement Preservation	X
		Street & Sidewalk Improvement	_____
<b>Project Description &amp; Justification:</b>			
PROPOSED PROJECT to add to the 6-Year CIP.			
Will be submitted to TCC (Federal Funding) as a grant application April 2016.			
Pavement Rehabilitation / Overlay Project.			
<b>Operational Impact:</b>			
Non. Replacement of existing infrastructure.			

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	-	-	-	-	-	-	-
Surface Water Mgmt Fund (SWM)	-	-	-	-	-	-	-
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	-	750,000	-	-	-	750,000
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds							
Local Match *	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	-	-	-	-	-	-	-
Package 1 - Gen Govt - REET							
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	-	-	-	-
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	30,000	320,000	-	-	-	350,000
<b>Total Funding Sources</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ 1,070,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,100,000</b>

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	-	30,000	-	-	-	-	30,000
Right-of-Way	-	-	-	-	-	-	-
Construction	-	-	1,070,000	-	-	-	1,070,000
<b>Total Project Costs</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ 1,070,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,100,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b>	xx	6-Yr TIP	X
<b>Project Name:</b>	Gravelly Lake Drive - 59th to Steilacoon	CTAC	_____
		Council Ad Hoc	_____
		NMTP	X
<b>Eden Account:</b>	302.xxxx.21		
		Pavement Preservation	_____
		Street & Sidewalk Improvement	X
<b>Project Description &amp; Justification:</b>			
PROPOSED PROJECT to add to the 6-Year CIP. Will be submitted to TIB as a grant application August 2015.			
Curb, gutter, sidewalk, bike land (future - to be added with road diet - need overlay/chip seal for restriping).			
<b>Operational Impact:</b>			
Upgrade of existing. No new expenses.			

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	-	-	-	-	-	-	-
Surface Water Mgmt Fund (SWM)	-	5,000	40,000	-	-	-	45,000
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	36,000	284,000	-	-	-	320,000
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds							
Local Match *	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	-	-	-	-	-	-	-
Package 1 - Gen Govt - REET							
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	-	-	-	-
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	4,000	31,000	-	-	-	35,000
Total Funding Sources	\$ -	\$ 45,000	\$ 355,000	\$ -	\$ -	\$ -	\$ 400,000

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	-	45,000	-	-	-	-	45,000
Right-of-Way	-	-	355,000	-	-	-	355,000
Construction	-	-	-	-	-	-	-
Total Project Costs	\$ -	\$ 45,000	\$ 355,000	\$ -	\$ -	\$ -	\$ 400,000

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
Net M&O Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b>	xx	6-Yr TIP	X
<b>Project Name:</b>	Lakewood Traffic Signal Upgrads - ITS - Phase 6	CTAC	
		Council Ad Hoc	
		NMTP	
<b>Eden Account:</b>	302.xxxx.21		
		Pavement Preservation	
		Street & Sidewalk Improvement	

**Project Description & Justification:**

Traffic signal fiber optic interconnect on Custer, Lakewood Drive, Gravelly Lake Drive, Bridgeport Way.  
Transit Signal Priority.  
CCTB surveillance cameras to tie into City's TMC.

**Operational Impact:**

New CCTV equipment will require ongoing operation and maintenance support that can be accomplished with traffic signal technician and traffic engineering staff. Estimate average 2 hours per year per each camera. Estimate addition of 10 cameras. Electricity through existing traffic signal meters. Estimate additional \$50 / year per camera.

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	-	-	-	-	-	-	-
Surface Water Mgmt Fund (SWM)	-	-	-	-	-	-	-
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	15,000	15,000	230,000	340,000	-	600,000
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds	-	-	-	-	-	-	-
Local Match *	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	-	-	-	-	-	-	-
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	-	-	-	-
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	5,000	5,000	90,000	100,000	-	200,000
<b>Total Funding Sources</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 320,000</b>	<b>\$ 440,000</b>	<b>\$ -</b>	<b>\$ 800,000</b>

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	-	20,000	20,000	20,000	-	-	60,000
Right-of-Way	-	-	-	-	-	-	-
Construction	-	-	-	300,000	440,000	-	740,000
<b>Total Project Costs</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 320,000</b>	<b>\$ 440,000</b>	<b>\$ -</b>	<b>\$ 800,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	1,500	1,500	3,000
<b>Net M&amp;O Impact</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,500</b>	<b>\$ 1,500</b>	<b>\$ 3,000</b>

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b>	xx	6-Yr TIP	X
<b>Project Name:</b>	Steilacoom Blvd - Farwest to Phillips - ROW Phase	CTAC	
		Council Ad Hoc	
		NMTP	
<b>Eden Account:</b>	302.0024.21		
		Pavement Preservation	
		Street & Sidewalk Improvement	
<b>Project Description &amp; Justification:</b>			
Curb, gutter, sidewalks, street lighting, pavement overlay, associated storm drainage.			
Grant awarded as joint project with Town of Steilacoom - Total Project limits = Steilacoom Blvd - Puyallup Avenue to Phillips Drive.			
RIGHT-OF-WAY ACQUISITION Only grant.			
Lakewood estimated \$1.1 Million Right-of-way; Steilacoom \$200,000 (est)			
<b>Operational Impact:</b>			
Right-of-Way acquisition only project. No operational impacts.			

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	-	-	-	-	-	-	-
Surface Water Mgmt Fund (SWM)	-	-	-	-	-	-	-
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	-	240,000	400,000	400,000	-	1,040,000
Private Utilities (Water/Sewer)	-	-	9,240	15,400	15,400	-	40,040
GO Bond Proceeds	-	-	-	-	-	-	-
Local Match *	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	-	-	-	-	-	-	-
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	-	-	-	-
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	50,760	84,600	84,600	-	219,960
<b>Total Funding Sources</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ 1,300,000</b>

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	-	-	-	-	-	-	-
Right-of-Way	-	-	300,000	500,000	500,000	-	1,300,000
Construction	-	-	-	-	-	-	-
<b>Total Project Costs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ 1,300,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-
<b>Net M&amp;O Impact</b>	<b>\$ -</b>						

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b>	30		6-Yr TIP	X
<b>Project Name:</b>	South Tacoma Way Improvements (88th to North City Limits)		CTAC	X
			Council Ad Hoc	
<b>Eden Account:</b>	302.xxxx.21		NMTP	X
			Pavement Preservation	
			Street & Sidewalk Improvement	
<b>Project Description &amp; Justification:</b>				
Curb, gutter, sidewalks, street lighting, pavement overlay, associated storm drainage.				
<b>Operational Impact:</b>				
New street lights - additional for current lighting standards. 16 new lights @ \$6 per month per light = approximately \$1,200/year.				

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	-	-	-	-	-	-	-
Surface Water Mgmt Fund (SWM)	-	15,000	15,000	270,000	-	-	300,000
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	100,000	100,000	2,441,000	-	-	2,641,000
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds	-	-	-	-	-	-	-
Local Match *	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	-	-	-	-	-	-	-
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	-	-	-	-
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	35,000	35,000	330,000	-	-	400,000
<b>Total Funding Sources</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 3,041,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,341,000</b>

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design	-	150,000	150,000	-	-	-	300,000
Right-of-Way	-	-	100,000	-	-	-	100,000
Construction	-	-	-	2,941,000	-	-	2,941,000
<b>Total Project Costs</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ 250,000</b>	<b>\$ 2,941,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,341,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	1,200	1,200	1,200	3,600
<b>Net M&amp;O Impact</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,200</b>	<b>\$ 1,200</b>	<b>\$ 1,200</b>	<b>\$ 3,600</b>

**6-Year Capital Improvement Plan  
Transportation Projects**

<b>Project Number:</b> 23	6-Yr TIP	X
<b>Project Name:</b> Steilacoom Blvd 87th to 83rd Sidewalks (87th to 83rd)	CTAC	X
	Council Ad Hoc	
<b>Eden Account:</b> 302.xxxx.21	NMTP	X
	Pavement Preservation	
	Street & Sidewalk Improvement	
<b>Project Description &amp; Justification:</b>		
Curb, gutter, sidewalks, sharrow, street lighting, signal upgrades, overlay, and associated storm drainage		
This project for right-of-way and construction only. Design being completed under separate project.		
Propose to apply for PRSC Federal Grant in 2018 following successful PSRC grant for design and separate project for right-of-way.		
<b>Operational Impact:</b>		
Some additional LED street lights may be needed to upgrade street lighting. Additional O&M / energy costs. Assume 6 more lights at \$300 / year. Other improvements are replacement of existing infrastructure.		

Funding Sources	2015	2016	2017	2018	2019	2020	Total
Motor Vehicle Fuel Tax (MVET)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax (REET)	-	-	-	-	-	-	-
Surface Water Mgmt Fund (SWM)	-	-	-	-	97,000	-	97,000
Grants - Secured	-	-	-	-	-	-	-
Grants - Anticipated	-	-	-	-	1,800,000	-	1,800,000
Private Utilities (Water/Sewer)	-	-	-	-	-	-	-
GO Bond Proceeds	-	-	-	-	-	-	-
Package 1 - Gen Govt - General Fund	-	-	-	-	-	-	-
Package 1 - Gen Govt - REET	-	-	-	-	-	-	-
Package 1 - Gen Govt - CDBG Fund	-	-	-	-	-	-	-
Package 1 - \$20 VLF	-	-	-	-	-	-	-
Package 2 - Property Tax Excess Bond Levy	-	-	-	-	-	-	-
Unfunded	-	-	-	-	118,000	-	118,000
<b>Total Funding Sources</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,015,000</b>	<b>\$ -</b>	<b>\$ 2,015,000</b>

Project Costs	2015	2016	2017	2018	2019	2020	Total
Design			-	-	-	-	-
Right-of-Way	-	-	-	-	-	-	-
Construction	-	-	-	-	2,015,000	-	2,015,000
<b>Total Project Costs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,015,000</b>	<b>\$ -</b>	<b>\$ 2,015,000</b>

Impact on Operating Funds	2015	2016	2017	2018	2019	2020	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	300	300	600
<b>Net M&amp;O Impact</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300</b>	<b>\$ 300</b>	<b>\$ 600</b>