

Lakewood Legacy Plan

A Parks and Recreation Master Plan



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Barns at Fort Steilacoom Park



Contents

Executive Summary

	Executive Summary	
	Glossary of Terms	

Chapter 1 Introduction

1.0	History	
1.1	Planning Phases	
1.2	Public Process	
1.3	Plan Organization	

Chapter 2 Goals and Policies

2.1	Core values/guiding principles	
2.2	Vision	
2.3	Mission	
2.4	Goals and strategies	

Chapter 3 Recreation Elements

3.1	Program LOS principles	
3.2	Program LOS components	
3.3	Department Roles	
3.4	Strategic Service Priorities	
3.5	Pricing Philosophy	
3.6	Cost Recovery Targets	

Chapter 4 Park Plan Elements

4.1	Lakewood park and open space classifications	
	Natural areas	
	Regional parks	
	Community parks	
	Neighborhood parks	
	Urban parks	
	Level of service (LOS)	
4.2	Park and recreation facilities	
	Natural area open space	
	Waterfront access	
	Picnic facilities	
	Park trails	
	Multipurpose trails	
	On-road bicycle routes	
	On and off-leash dog parks	
	Equestrian trails and areas	
	Playgrounds	
	Skateboard facilities	
	Basketball courts - outdoors	
	Tennis courts	
	Soccer - practice fields	
	Soccer - competition fields	
	Football fields	
	Field and track	
	Baseball/softball - practice	
	Baseball/softball- competition	
	Swimming facilities	
	Physical conditioning	
	Gymnasiums - youth	
	Gymnasium - competition	
	Meeting rooms	
	Auditorium/theaters	

	Community centers	
	Community gardens	
	Restroom facilities	
	Administrative offices	

Chapter 5 Park Exhibits

5.1 City of Lakewood

	Active Park	
	American Lake Park	
	Blueberry Park	
	Community Gardens	
	Edgewater Park	
	Fort Steilacoom Park	
	Harry Todd Park	
	Kiwanis Park	
	Lakeland Park	
	Lakewood Activity Center	
	Oakbrook Park	
	Primley Park	
	Springbrook Park	
	Wards Lake Park	
	Washington Park	
	Fort Steilacoom Golf Course	

5.2 Other public agencies

	Fort Steilacoom Golf Course	
	Seeley Lake Park	
	Chambers Creek Regional Park	
	Lake Louise School Park	
	SPS Urban Wildlife Area	
	Lakewold Gardens	

Chapter 6 Implementation

6.1	Adopt plan	
6.2	Implement finance strategies	
6.3	Adopt finance strategies	
6.4	Initiate Legacy projects	
6.5	Follow-up and Glossary	

Appendices Available upon Request

Appendix A Planning Context

A.1	Regional setting	A-1
A.2	Natural features	A-1
A.3	Lakewood demographics	A-1
A.4	Future growth	A-1
A.5	Park Planning Areas (PPAs)	A-3

Appendix B Existing Lands and Facilities

B.1	Lakewood Parks & Recreation	B-1
B.2	Other public parks	B-4
B.3	Schools	B-5
B.4	Inventory implications	B-7
B.5	Parks supply table	B-9

Appendix C Opportunities

C.1	Environmental resources	
C.2	Other public ownerships	
C.3	Street-ends	
C.4	Private utilities	
C.5	Private land ownership	
C.6	Private facilities	
C.7	Conclusions	
C.8	Opportunities supply table	

Appendix D Emerging Trends

D.1	Population & demographics	D-1
D.2	Society and economy	D-1
D.3	Climate change & environment	D-3
D.4	Park & recreation industry	D-4

Appendix E Community Aspirations & Needs

E.1	Land use and planned growth	E-1
E.2	Parks, open space, and natural environment	E-1
E.3	Recreation programs and services	E-1
E.4	Maintenance	E-2
E.5	Management and finance	E-2

Appendix F Open Space LOS

F.1	Maintenance LOS	F-1
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Appendix G Capital Improvement Program

G.1	Repair and renovation	G-1
G.2	New development	G-3

Appendix H Finances

H.1	Revenue and expenditures	H-1
H.2	Revenue prospects	H-3
H.3	Expenditures - PROS	H-4
H.4	PROS budget appropriations	H-5
H.5	PROS revenue - grants	H-6
H.6	PROS revenue - mitigations	H-8
H.7	PROS revenue - private	H-11
H.8	General funding strategies	H-14
H.9	Financial strategies 2014-2020	H-15
H.10	Financial strategies 2014-2034	H-16
H.11	Implications	H-17
	Existing LOS	H-18
	Fund Strategies	H-20

Appendix I Public opinions

I.1	Leisure interests	I-1
I.2	Barriers to participation	I-1

I.3	Communication preference	I-1
I.4	Future needs	I-2
I.5	LOS opinions	I-2
I.6	Public perception on finance	I-3

Appendix J Development costs

J.1	Prototype facility costs	J.1-1
J.2	Prototype trail costs	J.2-1
J.3	Trail design standards	J.3-1

Executive Summary

This Legacy Plan will take the Parks, Recreation and Community Services Department to the next level by implementing and advancing the city comprehensive plan and, at the same time, responding to City Council's advice to think "big and bold".

This Legacy Plan is driven by the profound understanding of how a sustainable park and recreation system can greatly impact a community.

- **Economically** - high quality parks, open spaces and program services can generate economic benefits by enhancing property values, attracting homeowners and businesses, and promoting tourism.
- **Environmentally** - parks provide green infrastructure and clean air, protect natural habitats and manage climate change.
- **Socially** - parks revitalize communities, create safer neighborhoods, help children learn and grow, improve community health and support smart growth.
- **Culturally** - open space and program services help knit the diverse community together, nurture a sense of place through arts and engage people of all backgrounds.

The Legacy Plan is a long-range strategic plan which provides a road map for Lakewood to deliver the vision and the mission, realize the strategic goals through the implementation of strategies, actions and a 6-year Capital Improvement Program.

The Legacy Plan represents the aspirations and needs expressed by members of the community through numerous surveys, Legacy Team meetings, focus group discussions, social media and open houses. The Plan is truly a community effort committed to painting a bright future together and leaving a healthy legacy for generations to enjoy.

What We Believe—Five Core Values

Core values are mutually-shared beliefs and qualities treasured by the community and the Department. Complementing the City's four guiding principles of service, integrity, teamwork and respect, this Plan boldly augments a fifth value of sustainability. They represent Lakewood's highest priorities.

- **Service** - we lead by example providing our community with safe, equitable,

healthy, fun and accessible parks and recreation programs.

- **Integrity** - we are ethical, honest, responsible, transparent and accountable professionals who honor our commitments.
- **Teamwork** - we engage and partner with co-workers, other organizations and community members acknowledging and appreciating the collective creativity and contributions of all.
- **Respect** - we value people and the environment by embracing diversity, showing compassion and promoting stewardship.
- **Sustainability** - we make decisions in a comprehensive manner by addressing the long-range environmental, social, economic and cultural impacts to our community and the wider region.

Who We Are and What We Do—Vision and Mission

A vision reflects the aspirations of the community and shapes the future of a city. The vision statement in the Legacy Plan paints what the community envisions as a bright picture of success for our future. Acknowledging that high-quality parks, connected open spaces and diverse recreational opportunities provided by Lakewood are essential elements of a healthy and vibrant city, this Legacy Plan embraces the following vision statement:

We see Lakewood as a healthy and vibrant community where opportunities abound.

A mission describes why Lakewood exists and what it does to achieve the Legacy Plan Vision. Lakewood is committed to the following mission statement:

We develop quality parks, diverse programs and sustainable practices to support an active, engaged and livable Lakewood.

What We Want to Achieve and How We Get There--Strategic Goals and Strategies

Driven by the vision and the mission of the Legacy Plan, the 10 goals of the plan will bring

a wealth of positive environmental, economic, social and cultural impacts to the community.

To track the attainment of strategic goals, this Plan has recommended a set of key performance indicators. These indicators represent high-level outcomes which the Department intends to make an impact through the implementation of action strategies, work plans and budgets.

Strategies are proven best practices or implementation steps to achieve the desired goals and yield the best outcomes measured by the performance indicators.

Goal 1: Protect the open space and water access needs of future generations through acquisition, development and environmental stewardship.

Strategies:

- 1.1 Assess open space needs within each park planning area.
- 1.2 Develop partnership and acquisition strategies to address open space deficiencies.
- 1.3 Customize park design to ensure open space and water access needs are met.
- 1.4 Protect public open space and water access for future use.
- 1.5 Promote environmental stewardship.

Goal 2: Create safe access to open space through a connected system of urban, non-motorized trails.

Strategies:

- 2.1 Develop a connected system of non-motorized trails throughout the city.
- 2.2 Develop off-street trails within city parks to encourage physical activity for park visitors.
- 2.3 Develop trails and linear urban parks within development sites to improve trail connectivity.
- 2.4 Secure resources for trail development and maintenance.

Goal 3: Invest in a quality park and recreation system to enhance economic benefit.

Strategies:

- 3.1 Create public spaces and amenities in the Central Business District (CBD) to support downtown businesses and residents.
- 3.2 Encourage the development of open space and recreation amenities in business parks or other commercial areas to support workers and nearby residents.

- 3.3 Invest in Fort Steilacoom Park and Fort Steilacoom Golf Course to support regional use and generate economic benefit.
- 3.4 Promote tourism at regional and community parks and water access areas.
- 3.5 Ensure city parks are safe and clean to enhance the value of nearby properties.

Goal 4: Secure sustainable and diverse funding to acquire, develop, maintain and operate the park and recreation system.

Strategies:

- 4.1 Develop a long-term financial plan to support a sustainable park and recreation system.
- 4.2 Seek creative funding sources to meet the open space, water access and program needs of the community.
- 4.3 Create a legacy campaign to solicit funds to implement a comprehensive park and recreation system.

Goal 5: Provide affordable, inclusive and accessible park and recreation services city-wide.

Strategies:

- 5.1 Include a wide variety of quality programs to meet the diverse needs of the community.
- 5.2 Increase access to recreation opportunities in underserved areas.
- 5.3 Seek creative alternatives to ensure program affordability.
- 5.4 Ensure equitable access to parks across the city.
- 5.5 Facilitate and encourage the use of public transit and active transportation to access city parks and recreation programs.
- 5.6 Seek public support for affordable, inclusive and accessible park and recreation services.

Goal 6: Create a safe, strong, active and healthy community by providing a variety of open space and recreation opportunities.

Strategies:

- 6.1 Provide a wide range of park and open space amenities and facilities to support a safe and healthy community.
- 6.2 Ensure park and facility design and maintenance support a safe and healthy community.
- 6.3 Develop policies to support active living and healthy communities.

Goal 7: Celebrate the cultural diversity of our community by providing a wide range of park and recreation opportunities.

Strategies:

7.1 Raise cultural awareness through arts and cultural programs.

7.2 Enhance cultural competency of staff.

Goal 8: Create a sense of place by incorporating art and history in parks and public spaces.

Strategies:

8.1 Showcase art, culture and history throughout the city to foster a sense of place and neighborhood pride.

Goal 9: Maintain and update the Legacy Plan goals, strategies, policies and procedures in response to changing needs, trends, performance outcomes and statutory requirements.

Strategies:

9.1 Maintain plan update cycle to ensure plan relevancy.

9.2 Track performance outcomes to assess factors affecting plan implementation.

9.3 Incorporate program evaluations and performance management into daily operations and annual work programs.

9.4 Encourage the use of best practices in the management and operation of the parks and recreation system.

9.5 Maintain a knowledgeable and skilled staff to carry out established responsibilities.

Goal 10: Make accountable, transparent and responsible decisions by considering the environmental, economic, social and cultural impacts to our community.

Strategies:

10.1 Consider the above-defined impact areas in decision-making processes.

10.2 Demonstrate accountability and transparency in decision-making processes.

How We Provide Program Services—Recreation Level of Service

▪ The Plan recommends that the Department should offer a wide range of programs in the following five program areas to meet the diverse recreation needs of all population groups living in Lakewood:

- Active Living and Wellness
- Arts, Culture and History
- Nature and Environment
- Personal Enrichment

▪ Community Building

Being a good steward of public finances, Lakewood recognizes the importance of partnership aspired by the community. Lakewood will ensure that the recreation needs of the community are met by assuming the following various roles of service delivery. This will also guarantee that service gaps are filled and duplications avoided.

- Provider
- Partner
- Sponsor
- Information Clearing House

In order to yield the highest impact to the community with the best use of the limited resources, this Plan recommends three strategic priorities where programming decisions should be focused:

- **Strategy Priority 1** - focus on Lakewood’s future generation comprising youth and children.
- **Strategy Priority 2** - focus on underserved populations comprised of individuals and families in Lakewood.
- **Strategy Priority 3** - focus on active living programs for Lakewood’s older adults.

This Plan recommends a range of minimum cost recovery targets for various categories of programs, ranging from a completely no cost recovery for community events and interpretive programs to a full cost recovery for older adult personal enrichment classes. Fees would be determined by applying the strategic priorities along with the consideration of the degree of program benefits to the community versus an individual participant.

How We Provide Park Services—Open Space Level of Service

This Plan defined “open space” as the land or water with its surface uncovered/open to the sky and free from intensive residential, commercial, industrial or institutional development that primarily serves the following two functions:

- **Open and natural areas** - conserved for environmental education, food production, nature/wildlife appreciation and habitat preservation purposes.
- **Open areas** - developed for high- or low-impact outdoor recreation, active living and leisure pursuits.

Based on the function and use of each site, the open space managed by the city is classified into five categories, each governed by a set of design and development guidelines:

- Natural Area
- Regional Park
- Community Park
- Neighborhood Park
- Urban Park

This Plan recommends an amendment to the 2005-adopted neighborhood park level of service (LOS) from a “0.5-mile service radius” to a “0.75-mile walking distance”. This change was made in response to the findings resulted in the 2010 Community Needs Assessment Study as well as the numerous research studies showing multiple health benefits associated with open space proximity and walkable community design.

This updated LOS roughly translates to a “20-minute walking time” for an average resident, taking into account the current built environment and the topography of Lakewood.

This new open space LOS will apply to those parks equipped with playground facilities designed to serve nearby residents, and to urban parks serving residents living in high-density residential or mixed-use areas.

A 3-tiered maintenance LOS is recommended to ensure safe and clean parks and facilities are provided to support activities and programs in accordance with the open space classification.

What We Want to Build—Capital Improvement Program

To support the environmental, economic, social, cultural and organization goals of this Plan, the Plan will identify a Capital Improvement Program (CIP). Over \$42 million in projects, spanning 20 years, have been identified as investment needed for the entire open space system throughout the City. A six year CIP, from 2014 to 2020, with funding recommendations, will be adopted by Council.

The CIP provides a schedule, a description of the nature and the potential funding sources for each capital project. This Program is subject to on-going revisions as part of the biennial budget process, where opportunities will be available for public input and review.

What We Do Next—Putting the Plan into Action

Lakewood is committed to implement this Plan by doing the following tasks:

- **Implementing** - the prioritized strategies and actions through work program and budget development
- **Monitoring** - the effects of plan implementation by tracking the defined performance indicators
- **Integrating** - the various components of this Plan into the city comprehensive plan
- **Developing departmental policies** - and procedures to guide staff day-to-day application of the Plan
- **Developing other implementation tools** - or operational plans to assist decision-making and program development
- **Providing additional training** - to engage staff in continuous learning and self-evaluation
- **Expanding revenue sources** - to sustain the park and recreation system over the long-term

Our Continuous Commitment

The Legacy Plan is a living document responsive to the changing pulses of the community. Lakewood will continue to work with the residents, the Parks and Recreation Advisory Board and City Council as it advances the Plan to create an active, engaged and livable Lakewood.

With the commitment to offer a wide spectrum of safe, clean and fun parks and recreation offerings, Lakewood will help shape a healthy and vibrant community where opportunities abound.

Glossary of terms

The following are definitions of terms commonly used in the Legacy Plan.

Best Practice

Best practice (or best management practice) refers to an activity, practice or procedure that has proven to reliably produce outstanding or desirable results in another situation, and could be adapted to improve effectiveness, efficiency, ecology and/or innovation.

Business Plan

Business plans are documents that set forth the strategies for business or program operations. These plans define operational models, levels/types of service, capital needs, preferred strategies for ongoing operations, future return on any program investments and estimated revenues as compared to operations, capital and debt-related costs. Annual or biennial updates and modifications are necessary as circumstances warrant. Each program area (such as active living and wellness program area) or signature operation (such as Fort Steilacoom Park and Golf Course) should have its own business plan together with marketing and partnership strategies.

Capital Improvement Program (CIP)

A CIP is a short to mid-range plan, usually 4 to 10 years, which identifies capital projects needed to meet the defined levels of service, an implementation schedule and funding sources. The State Recreation and Conservation Office (RCO) requires all park and recreation comprehensive/strategic plans prepared to meet the grant funding eligibility to include a 6-year CIP identifying projects and their funding sources.

Cost Recovery

The cost recovery rate is defined as the percentage of "cost or expenditure" recovered or offset by "revenue" generated from a program. Cost recovery parameters are defined as follows:

Direct and indirect costs - the true cost of service provision includes all costs associated with the preparation, development and delivery of a program service. It comprises both the direct and the indirect costs.

Direct cost is defined as costs specifically and directly related to the delivery of a particular program or service, whereas those not directly associated to the program delivery but part of the cost for doing business are captured as the indirect cost. The following table provides a

summary of how each cost item is allocated between the direct and the indirect costs.

Direct versus Indirect Costs

Cost Item	Direct	Indirect
Instructor/staff time leading the class	x	
Supplies	x	
Commodities	x	
Fuel	x	
Rentals	x	
Admissions	x	
Professional Services	x	
Utilities		x
Facility Maintenance/Custodial		x
Marketing		x
Staff time involved in program administration, development, research and marketing		x

Revenue - sources include program fees (earned revenue) and alternative funding sources, such as grants and sponsorships.

Department Role

A role is a set of responsibilities, obligations, functions or performed duties as conceptualized by players in a situation. The roles that the department can play at a given time are often determined by such factors as resources, strengths, weaknesses, opportunities in relation to other alternative providers. The Legacy Plan introduces 4 different roles for the Department: (1) Provider, (2) Partner, (3) Sponsor and (4) Information Clearing House.

Level of Service (LOS)

Level of service (LOS) describes the type, amount and location of (park and recreation) services that the city offers to the community. LOS guidelines help the Department determine whether current facilities and services (such as maintenance) are adequate in meeting community needs. The State Recreation and Conservation Office (RCO) requires all park and recreation comprehensive/strategic plans prepared to meet the grant funding eligibility to include a discussion of LOS, and the identification of needs based on the defined LOS in those plans.

New Development (New Capital Asset)

New development is a newly created asset that did not previously exist. The terminology also refers to major additions to an existing facility with over 50% of added gross floor area. This

includes new equipment, as well as additional assets or amenities.

Open Space

Open space is classified as: (1) Regional Park, (2) Community Park, (3) Neighborhood Park, (4) Urban Park and (5) Natural Area. .

Program Area

Program areas determine the scope of programming activities the Department will offer to deliver the vision and the mission of the Legacy Plan and include (1) Active Living and Wellness, (2) Arts, Culture and History, (3) Nature and Environment, (4) Personal Enrichment and (5) Community Building.

Underserved Area

These areas comprise an above-average percentage of population groups with diverse backgrounds and living below the poverty level/threshold as defined by the US Census. Typically, residents living in these areas have limited access to parks and recreation services due to financial, language or transportation barriers.

Chapter 1: Introduction

1.0 History

The City of Lakewood incorporated in 1996. Less than 40 acres of park land and facilities were transferred to the City by other public agencies. Most were in various stages of disrepair due to years of deferred maintenance and limited capital improvements. The City started investing in Parks and Recreation to meet community needs, including new park facilities, sports fields, playground structures, irrigation and turf management, new restrooms and shelters, and various recreation programs and community events. Major renovation projects serving park users from throughout the south sound region included waterfront access improvement on American Lake and an award winning off-leash dog park at Fort Steilacoom Park. Recreational programming was directed into underserved areas of the community to meet the complex needs of youth facing social and economic challenges. Lakewood's residents have benefited from the City's efforts to enrich their lives through improved park facilities and recreation programs.

Since the adoption of the Parks and Recreation Master Plan in 2005, the City of Lakewood Parks, Recreation and Community Services Department (PRCS) expanded the recreation division, developed new community partnerships, created new citizen advisory boards, added three new parks, a new senior activity center and made system-wide park improvements to better serve Lakewood residents. The Department is proactive in providing parks and recreation programs to the community.

In view of program expansion, new trends future needs and to be eligible for various funding programs, the Department initiated an update to the 2005 Master Plan in mid-2010 and embarked on the development of a 20-year sustainable park and recreation master plan document known as the Lakewood Legacy Plan.

The Legacy Plan lays out a road map to guide the future development of park and recreation services; while creating a healthy and sustainable park and recreation system for future residents.

1.1 Planning Phases

Phase I—Environmental Scan

A scan was made of the environmental factors and issues both external and internal to the Department in order to support the strategic planning process. Reviews were made of city documents, demographic analysis, population projections, trends analysis, park inventory updates, program evaluations, alternative provider review and a management and finance review.

Phase II—Needs Assessment

A variety of participatory means were employed throughout the planning process to understand community needs and aspirations. The Department used internet surveys, focus groups and a scientifically-valid community-wide survey to collect public input on park and recreation needs and desires.

Phase III—Vision, Mission, Goals and Levels of Service Development

A visioning workshop was conducted in March 2011 to identify the Department's core values, vision and mission statements in response to community aspirations and needs. Goals and levels of service were established to achieve the proposed vision and mission.

Phase IV—Performance Indicator and Strategy Development

Department staff and the Legacy Team identified performance indicators to gauge goal attainment. Strategies and actions were subsequently developed with the use of a logic model to yield the defined performance indicators.

Phase V—Work Program and Capital Improvement Program Development

A set of criteria were developed to prioritize action strategies into a 3-biennial action plan to help budget decisions and develop an annual work plan. Finally, a 6-year Capital Improvement Program (CIP) was designed to support the goals of the Legacy Plan.

1.2 Public Process

An extensive public participation program was launched to fully engage all residents, external and internal customers and stakeholders at the beginning of and throughout the planning process including:

Legacy Team Consultation

An advisory committee was set up in July 2010 to provide advice and input to the two-year Legacy Planning process. Co-chaired by two members of the Parks and Recreation Advisory Board, the Legacy Team was composed of community members, partner agencies and staff representing different areas of expertise, including youths, older adults, persons of special needs, cultural competency, human services, health, education, military, transportation and trails, sports, arts and culture, nature and environment, park maintenance, recreation programming and comprehensive planning.

Council and Board Engagement

The Department engaged the City Council and the Parks and Recreation Advisory Board through on-going briefings.

Two presentations were made to the Council. The initial presentation introduced the scope of the study and the Legacy Team in the beginning of the planning process. The second presentation in February 2012 sought Council input on the proposed core values, vision, mission, goals and strategies before finalizing the Legacy Plan.

Key Stakeholder Interviews

During the Environmental Scan, 13 key departmental staff, Council and Legacy Team members were interviewed to solicit opinions about park and recreation and expectations for this Legacy Plan.

Webpage and Internet Survey

Throughout the planning process, the Department constantly updated the webpage with new study findings and discussion papers inviting comments from the general public. In addition, an internet survey was conducted in October 2010 to find out the aspirations and needs of the community. Close to 70 responses were received to help identify current constraints, barriers and future park and recreation opportunities.

Focus Groups

To inform needs and opportunities, four focus groups were conducted in October 2010. The discussion findings were used to fine-tune the design of a community-wide needs assessment questionnaire. 36 members of the public and interested agencies participated in the discussion of needs and partnering opportunities for various program areas, including active living & wellness, arts & culture and nature & environment.

Community Survey

A mailed-out survey was sent to a randomly-selected group of 6,000 households in early November 2010. Over 420 respondents expressed future park and recreation needs and preferences and provided valuable opinions for future planning. The scientifically-valid Needs Assessment Study was conducted by Management Learning Laboratories (MLL) in 2011.

Local Papers, Flyers, Program Guide and Press Releases

Throughout the entire planning process, various information articles and advertisements were disseminated through local publications and resources, such as Lakewood Connections, PATCH, Suburban Times, school flyers and Recreation Program Guides. In November 2010, The News Tribune released an article on “random households received parks survey” inviting residents to respond to the mailed-out needs assessment.

1.3 Plan Organization

This Legacy Plan document should be read in conjunction with the accompanying Appendices. The Legacy Plan serves as the roadmap to guide the daily management and operation of the Department as well as its budget development.

The Appendices contain detailed data, findings, analyses and assessments supporting the development of this Plan. The Appendices are not included in this plan. They can be made available upon request.

Chapter 2: Core values, goals, and strategies

This Legacy Plan developed from the aspirations, values and beliefs of the community reflected in the needs assessment survey along with inputs from members of City Council, Advisory Boards, key staff and the Legacy Team. They have shaped the development of the key elements of the planning framework including the core values, the vision and the mission, which this Chapter unfolds.

2.1 Core values and guiding principles

Core values are the shared attitudes and beliefs embraced by the community and stakeholders including staff, partners and customers. Core values are the foundation upon which all park and recreation services are based. The following 5 core values will be embodied throughout the goals and action strategies of this Legacy Plan. Once adopted, they will become the guiding principles for decision-making and represent expectations regarding Lakewood's actions and behavior.

Complementing and enhancing the city's four guiding principles of **service, integrity, teamwork and respect**, this Legacy Plan augments a 5th value of **sustainability**. The five guiding principles representing the Department's highest priorities are:

Service - we lead by example providing our community with safe, equitable, healthy, fun and accessible parks and recreation programs.

- **Service:** Lakewood will offer exceptional park and recreation services to the public in response to their needs and demands. We will lead by example as we respectfully and professionally serve the general public.
- **Safety:** Lakewood will provide safe, secure, reliable and inviting parks, recreation facilities and programs for public use and enjoyment.
- **Equity:** Lakewood will provide park and recreation services in a fair and equitable manner so that residents of diverse socio-economic and cultural backgrounds and different abilities will have an equal opportunity to access affordable programs and services.
- **Health:** Lakewood will provide opportunities for members of the community

to enjoy an active lifestyle, thus building a healthy community.

- **Fun:** Lakewood recognizes the importance of fun in the lives of all residents to reduce stress and provide relief from high-tech and faced-paced lifestyles.
- **Accessibility:** Lakewood commits to make park and recreation services accessible to residents of all ages, backgrounds and special needs through equitably distributed parks and affordable recreation programs and services.

Integrity - we are ethical, honest, responsible, transparent and accountable professionals who honor our commitments.

- **Integrity:** The community can trust and depend on Lakewood to deliver services by adhering to ethical principles and the five guiding principles of the Legacy Plan.
- **Ethics:** Staff, volunteers and providers of parks and recreation within the city will conduct businesses professionally and adhere to both Lakewood's and the National Recreation and Park Association's (NRPA) Code of Ethics.
- **Honesty:** Lakewood will treat all individuals and groups fairly with genuine truthfulness, authenticity and straightforwardness.
- **Responsibility and Accountability:** Lakewood commits to act responsibly. We will be reliable and carry out our mission in a manner that builds public trust.
- **Transparency:** Lakewood will make decisions in an open and candid manner, based on the guiding principles contained in the Legacy Plan and the needs of the community. Through public engagement, we encourage two-way dialogues with the community, both listening to their needs/concerns and communicating to them how decisions are made.

Teamwork - we engage and partner with co-workers, other organizations and community members acknowledging and appreciating the collective creativity and contributions of all.

- **Teamwork:** Lakewood believes the product derived from the whole is greater than the sum of individual parts. We value and embrace the synergy, creative ideas, innovative approaches and opportunities created by working together as a team. We

recognize the benefits and importance of involving other city staff, interested organizations and the general public in planning, decision-making and project implementation. We are committed to build partnerships to strengthen our community and benefit our customers.

Respect - we value people and the environment by embracing diversity, showing compassion and promoting stewardship.

- **Respect, diversity and compassion:** Lakewood will approach and treat all people equally with genuine consideration and dignity. We commit to honor the diversity of ideas and cultures within our community.
- **Stewardship:** Lakewood will value and care for public spaces, assets and resources; recognize and respect the intricate interdependency of all elements living in their ecosystem; and treat and nurture the natural environment with a deep sense of responsibility. Through sound management and best practices, the Department commits to leave behind a sustainable park and recreation legacy for future generations to enjoy.

Sustainability - we make decisions in a comprehensive manner by addressing the long-range environmental, social, economic and cultural impacts to our community and the wider region.

- **Sustainability:** This Legacy Plan adopts a broad sense of sustainability which extends beyond those green practices to solely protect the natural environment. We will make a conscientious effort to ensure that our decisions and actions addressing the current needs of the community will not compromise the ability of future generations to meet their own needs. The Department believes that all decisions will have a long-term and a regional impact on our environment, society, culture and economy. We commit to thinking comprehensively by considering the full range of community and regional impacts in efforts to make balanced and responsible decisions.

2.2 Vision

A vision is a long-term view which describes the preferred future of the community in which the Department would like to operate and influence. It reflects the aspirations of the community and shapes the direction of the Lakewood's future.

The following vision paints a picture of success for the community to which this Legacy Plan would contribute. In brief, the following vision statement describes what the Legacy Team envisions to be the bright future of Lakewood.

We see Lakewood as a healthy and vibrant community where opportunities abound.

- **A healthy community** - provides an environment and ample opportunities which contribute to the physical, emotional and mental health of those who live, work and play in the community.
- **A vibrant community** - is lively, dynamic, creative, aesthetically beautiful and filled with opportunities to interact and engage. This encompasses a thriving economy and a livable community honoring social and cultural diversity.
- **Abundant opportunities** - imply a wide range of accessible and affordable park and recreation programs and services available to the community.

High-quality parks, connected open spaces and diverse recreational **opportunities** provided by the Department are essential components of a **healthy** and **vibrant** Lakewood.

2.3 Mission

A mission defines the fundamental purpose of the Department. It describes why the Department exists and what it does to achieve the Legacy Plan Vision. The Department is committed to the following mission statement:

We develop quality parks, diverse programs and sustainable practices to support an active, engaged and livable Lakewood.

- **Quality parks** - are innovatively-designed, well-maintained and safe which will help boost property values, fuel economic development, promote healthy lifestyles and create an active community.
- **Diverse programs** - ensure a full spectrum of recreation services are made available to people of different backgrounds, interests and abilities. Within the continuum of recreation programs and services, there are services benefiting the community as a whole while others are for individuals. Some programs are structured requiring pre-registration while others are designed for causal drop-in at any time.

- **Sustainable practices** - refer to the use of best management practices to ensure that the environmental, economic, social and cultural needs of future generations will not be compromised.
- **To create** - is to develop or build according to a systematic plan, i.e. in our case, the Legacy Plan. This word emphasizes the active role the Department has in the creation of an active, engaged and livable community.
- **Active** - is energetic and non-sedentary. Lakewood provides opportunities to encourage physical exercise and active lifestyles, which will, in turn, make Lakewood a healthy community.
- **Engaged** - implies that members of the community care for the future of Lakewood through public engagement opportunities offered by Lakewood in the planning, development and implementation of city parks, natural resources and recreation programs. Those opportunities may include direct involvement, financial contributions, volunteering and participation on Advisory Boards etc.
- **A livable community** - offers a positive quality of life that will attract residents, businesses and visitors.

Beautiful parks and a good mix of recreation opportunities socially knit together and **engage** the entire community, enhance **livability** and quality of life, and encourage **active** and healthy lifestyles. Lakewood is committed to **sustainable practices** when conducting businesses.

2.4 Goals and strategies

Goal 1: Protect the open space and water access needs of future generations through acquisition, development and environmental stewardship.

Performance Indicator:

Total number of acres of all types of open space that have been acquired, improved, maintained or restored and are open to the public

Strategies:

- 1.1 Assess open space needs within each park planning area.**
 - 1.1.1 Adopt a function-based open space classification system and park level of service (LOS) standards to direct the assessment of open space and water access needs.

- 1.1.2 Utilize current LOS standards and GIS network analysis or other methods to identify open space deficiencies in each planning area.
- 1.1.3 Work with the public and adjoining jurisdictions to identify site-specific open space and water access needs in each park planning area.
- 1.1.4 Collaborate with planning staff to appropriately incorporate the open space classification and LOS standards in the City's comprehensive plan update.
- 1.2 Develop partnership and acquisition strategies to address open space deficiencies.**
 - 1.2.1 Raise public awareness on the value of open space and its contribution to healthy living, economic development and environmental health.
 - 1.2.2 Identify sites for strategic acquisition to meet the specific open space and water access needs in park planning areas.
 - 1.2.3 Seek final resolution regarding individual street ends properties.
 - 1.2.4 Explore with planning staff creative regulatory tools to encourage the provision of public open space, including the joint use of private open space and facilities.
 - 1.2.5 Promote and develop urban parks and open space amenities within high-density development sites to meet the needs of the nearby residents.
 - 1.2.6 Ensure that park facilities are available in the community to meet public open space needs.
 - 1.2.7 Use the capital improvement program (CIP) update process to review capital needs and priorities.
- 1.3 Customize park design to ensure open space and water access needs are met.**
 - 1.3.1 Engage the public in the preparation of master site plans for open space development or redevelopment to take into account the unique site characteristics, such as environmental sensitivity and other factors, and impacts to local residents.
- 1.4 Protect public open space and water access for future use.**

1.4.1 Ensure that all types of open space are protected and conserved through appropriate comprehensive plan policies, zoning designations and other development regulations.

1.5 Promote environmental stewardship.

1.5.1 Lead by example to raise public awareness of the importance of environmental stewardship.

1.5.2 Maximize the use of public open space for environmental education, interpretative information and stewardship programs.

1.5.3 Explore the feasibility of developing environmental education centers to promote the caring and stewardship of the natural environment.

Goal 2: Create safe access to open space through a connected system of urban, non-motorized trails.

Performance Indicators:

Number of linear feet of off-street trails newly developed within departmentally-managed open spaces

Number of linear feet of non-motorized trails newly developed to improve access to open space and waterfront (For tracking collaboration with the Public Works Department)

Strategies:

2.1 Develop a connected system of non-motorized trails throughout the city.

2.1.1 Create a connected system of on-street non-motorized trails and off-street trails in parks and other public spaces.

2.1.2 Coordinate with Public Works Department to create and adopt city-wide standards for trail design.

2.1.3 Partner with adjacent jurisdictions to connect city trails and water trails with regional trail systems.

2.2 Develop off-street trails within city parks to encourage physical activity for park visitors.

2.2.1 Develop pathway systems within all parks.

2.2.2 Ensure the design and development of new trails complies with city-wide standards, development regulations and other planning initiatives.

2.2.3 Ensure trail design and development complies with the Americans with

Disabilities Act Standards for Universal Access.

2.3 Develop trails and linear urban parks within development sites to improve trail connectivity.

2.3.1 Encourage the provision of on-site trails and landscaped amenities through zoning incentives and other creative tools to support an urban linear park system.

2.4 Secure resources for trail development and maintenance.

2.4.1 Build public awareness on the importance and benefits of trails and linear parks.

2.4.2 Seek alternative funding to develop and maintain a connected network of on-street and off-street trails in Lakewood.

2.4.3 Initiate an "adopt-a-trail" program to facilitate trail development and maintenance.

Goal 3: Invest in a quality park and recreation system to enhance economic benefit.

Performance Indicator:

Total dollar amount devoted to capital improvements of regional and community park sites and services

Strategies:

3.1 Create public spaces and amenities in the Central Business District (CBD) to support downtown businesses and residents.

3.1.1 Develop urban park or open space areas for civic gatherings and celebrations.

3.1.2 Promote walkability in the CBD by creating linear open space, walkways, enhanced landscaping and site amenities.

3.1.3 Explore the feasibility of developing an indoor multi-purpose recreation space in the CBD to create a civic center for community gatherings and activities.

3.1.4 Encourage public art in the CBD to foster a sense of place.

3.1.5 Support public uses and spaces in the CBD.

3.2 Encourage the development of open space and recreation amenities in business parks or other commercial areas to support workers and nearby residents.

- 3.2.1 Explore partnership opportunities to create open space for those working in or living near commercial or mixed-use areas.
- 3.3 Invest in Fort Steilacoom Park and Fort Steilacoom Golf Course to support regional use and generate economic benefit.**
 - 3.3.1 Implement park improvements recommended in the 2010 Fort Steilacoom Park/Golf Course Planning and Feasibility Study.
 - 3.3.2 Develop business plans and partnerships to guide future operations and capital investments.
 - 3.3.3 Develop regional marketing strategies to promote Fort Steilacoom Park and Fort Steilacoom Golf Course.
- 3.4 Promote tourism at regional and community parks and water access areas.**
 - 3.4.1 Offer signature events and quality recreation opportunities in city parks to attract regional visitors.
 - 3.4.2 Partner with others to host and promote city parks, lakes and signature events.
 - 3.4.3 Provide partners with media links and publicity materials to promote city parks and recreation opportunities.
- 3.5 Ensure city parks are safe and clean to enhance the value of nearby properties.**
 - 3.5.1 Adopt and implement park and facility maintenance best practices.
 - 3.5.2 Develop an asset management plan covering maintenance, replacement and depreciation to ensure city parks and facilities are in good condition at all times.
 - 3.5.3 Initiate “adopt-a-park” and “park watch” volunteer programs to facilitate or enhance park safety and on-going maintenance.

Goal 4: Secure sustainable and diverse funding to acquire, develop, maintain and operate the park and recreation system.

Performance Indicator:

% of operating budget offset by alternative sources of funding

Strategies:

- 4.1 Develop a long-term financial plan to support a sustainable park and recreation system.**
 - 4.1.1 Develop a funding plan to expand the revenue base with strategies to seek diverse funding sources.
 - 4.1.2 Review funding strategies biennially to reflect the current economy, market conditions and community impacts.
 - 4.1.3 Review pricing philosophy and fee structure biennially to maximize cost recovery while balancing program affordability and market competitiveness.
 - 4.1.4 Implement the funding plan and track all revenue sources and expenditures.
- 4.2 Seek creative funding sources to meet the open space, water access and program needs of the community.**
 - 4.2.1 Identify alternative funding sources and creative methods to acquire open space and water access sites; and to fund development, operations and maintenance of the park and recreation system.
 - 4.2.2 Partner with non-profit organizations to raise funds for park and recreation purposes.
- 4.3 Create a legacy campaign to solicit funds to implement a comprehensive park and recreation system.**
 - 4.3.1 Work with community partners and Advisory Boards to identify high-priority “legacy projects” for future park and facility development, the promotion of arts and culture or other community programs, services or events.
 - 4.3.2 Develop public awareness and outreach strategies to promote the benefits of parks and recreation with the purpose of mobilizing the community to champion a fiscally-sustainable park and recreation system.
 - 4.3.3 Launch a legacy campaign to encourage public donation of gifts and properties to support an affordable, inclusive and accessible park and recreation system.

Goal 5: Provide affordable, inclusive and accessible park and recreation services city-wide.

Performance Indicator:

Number of programs offered and participants served in underserved areas (such as Park Planning Areas 4, 7, 9 and 10)

Strategies:

5.1 Include a wide variety of quality programs to meet the diverse needs of the community.

- 5.1.1 Offer a comprehensive range of active living, arts and culture, nature and environment, personal enrichment and community building programs to impact on the lives of community members and program participants.
- 5.1.2 Assume a wide range of roles, such as a direct provider, partner, sponsor or information clearing house.
- 5.1.3 Ensure parks and programs are available to meet the needs of all ages, abilities, family compositions, socio-economic and cultural backgrounds.
- 5.1.4 Consult with alternative providers and review their plans to ensure a wide range of recreation services are available to our residents.
- 5.1.5 Conduct a program needs assessment every three to five years to evaluate resident needs, alternative program providers and facilities, program participation rates, demographic changes and industry trends.

5.2 Increase access to recreation opportunities in underserved areas.

- 5.2.1 Provide recreation programs in underserved areas for all age groups.
- 5.2.2 Develop scholarship funds through grants and donations to increase program participation.
- 5.2.3 Increase promotion and outreach efforts to inform residents of available recreation programs and services.

5.3 Seek creative alternatives to ensure program affordability.

- 5.3.1 Partner with others to share the use of space and develop recreation facilities.
- 5.3.2 Utilize volunteers to support affordable programs.
- 5.3.3 Seek alternative funding sources to ensure programs are accessible.
- 5.3.4 Partner with military organizations to provide affordable programs and services to meet the needs of the

military population living in Lakewood.

5.4 Ensure equitable access to parks across the city.

- 5.4.1 Distribute parks and open space equitably across the city so that all Lakewood residents can conveniently access a public open space within a ¼-mile walking distance from home. Examples could include:
 - Purchase park land near the Oakbrook County Club in planning area 1.
 - Developing the Gravelly Lake non-motorized trail (linear park) in planning area 8, or
 - Creating open space in planning area 10 near residentially zoned properties.
 - 5.4.2 Partner with the School District to create neighborhood park facilities in the following park planning areas to help meet the ¼-mile walking distance park LOS standard across the city:
 - Park Planning Area 1: Oakbrook Elementary, Custer Elementary and Hudtloff Middle Schools
 - Park Planning Area 2: Dower Elementary School
 - Park Planning Area 5: Idlewild Elementary School
 - Park Planning Area 7: Southgate Elementary, Lakeview Elementary and Tye Park Elementary Schools
 - Park Planning Area 8: Lake City Elementary School
 - 5.4.3 Work with the School District to ensure that open space and neighborhood park facilities are considered when surplus or redeveloping school properties.
 - 5.4.4 Partner with the State to develop a nature-based play area and/or low-impact nature/wildlife discovery trails within the State Game Refuge to meet the park LOS standards in Park Planning Area 1.
- 5.5 Facilitate and encourage the use of public transit and active transportation to access city parks and recreation programs.**
- 5.5.1 Develop strategic sections of sidewalks and shared-use paths to create safe walking access to parks and recreation facilities.
 - 5.5.2 Ensure that the mobility needs in underserved areas are addressed when

- developing non-motorized trail strategies.
- 5.5.3 Locate regional and community park and recreation facilities along transit routes whenever possible.
- 5.6 **Seek public support for affordable, inclusive and accessible park and recreation services.**
- 5.6.1 Build public awareness on how parks and recreation can create an active, engaged and livable city filled with opportunities.
- 5.6.2 Build relationships with the community by reaching out to special interest and diverse population groups.
- 5.6.3 Create a network of community advocates for program development representing diverse interests and special needs of our community.

Goal 6: Create a safe, strong, active and healthy community by providing a variety of open space and recreation opportunities.

Performance Indicator:

Percentage of program participants reporting that the program attended made a positive difference/ improvement in their lives or the lives of their family members

Strategies:

- 6.1 **Provide a wide range of park and open space amenities and facilities to support a safe and healthy community.**
- 6.1.1 Consider building wellness stations, installing educational signs or creating “pathways for play” to encourage physical activity in parks.
- 6.1.2 Install spraygrounds to provide a fun, creative and safe water play environment.
- 6.1.3 Develop extreme sports facilities, such as BMX tracks, to create active challenges.
- 6.1.4 Monitor the need for sports fields to accommodate athletic program needs and trends.
- 6.1.5 Install artificial turf and field lighting to increase both playability and safety of athletic fields.
- 6.1.6 Create community gardens conveniently located within residential areas, particularly those high-density and mixed-use areas, to advance active lifestyles and healthy eating.

- 6.1.7 Explore the feasibility of developing a multi-purpose recreation center to provide recreation programs for all.

6.2 Ensure park and facility design and maintenance support a safe and healthy community.

- 6.2.1 Design playground facilities with universal access to broaden accessibility.
- 6.2.2 Use best practices, such as Crime Prevention through Environmental Design, barrier-free and universal design principles and environmentally-sustainable practices, when designing, building, renovating or maintaining parks and facilities.
- 6.2.3 Develop and apply indoor facility maintenance LOS standards when designing or managing multi-purpose recreation facilities.

6.3 Develop policies to support active living and healthy communities.

- 6.3.1 Develop and adopt a “healthy food policy” to encourage healthy food choices at city sponsored programs, meetings and events.
- 6.3.2 Develop and adopt a “tobacco or smoke free parks policy” to ensure a healthy environment and clean air for park visitors.

Goal 7: Celebrate the cultural diversity of our community by providing a wide range of park and recreation opportunities.

Performance Indicator:

Number of cultural programs or events offered

Strategies:

- 7.3 **Raise cultural awareness through arts and cultural programs.**
- 7.1.1 Showcase community cultures through a wide variety of recreation programming
- 7.1.2 Support special events to celebrate arts, history and culture.
- 7.1.3 Display cultural art work at events and in parks and public spaces.
- 7.1.4 Develop strategic partnerships with local organizations that represent diverse ethnic backgrounds.
- 7.2 **Enhance cultural competency of staff.**
- 7.2.1 Ensure that park and recreation experiences offered by the city are

- accessible and inclusive to all members of the community.
- 7.2.2 Provide staff training on local demographics and cultural awareness to ensure programs are accessible and relevant to a variety of cultures and ethnic groups in Lakewood.

Goal 8: Create a sense of place by encouraging private contributions and incorporating art and history in parks and public spaces.

Performance Indicator:

Number of new spaces that has at least one art or history element

Strategies:

- 8.2 Showcase art, culture and history throughout the city to foster a sense of place and neighborhood pride.**
- 8.2.1 Create visually appealing gateways by integrating art work, way-finding signs and landscaping at city entry points and along major thoroughfares.
- 8.2.2 Incorporate art and history in public spaces and support local art exhibits and performances throughout the city.
- 8.2.3 Install interpretive signs with interactive features in parks and public facilities to show and tell the history of the area.
- 8.2.4 Display art work in various locations to reflect the unique character of neighborhoods and the community.
- 8.2.5 Provide opportunities for program participants to showcase completed (visual and performing) art work in public spaces and events.
- 8.2.6 Support the development of performing arts facilities in or near the CBD.
- 8.2.7 Address on-going maintenance and operation impacts before installing art displays in city parks and public spaces.
- 8.1.8 Identify, inventory, preserve and protect structures or landmarks of historic significance within city parks and other public spaces.
- 8.1.9 Cultivate volunteers to serve as docents of city arts, culture and history.

Goal 9: Maintain and update the Legacy Plan goals, strategies, policies and procedures in response to changing needs, trends, performance outcomes and statutory requirements.

Performance Indicator:

Number of staff reports to the Parks and Recreation Advisory Board or Council on Legacy Plan elements (such as new policies, trend updates, performance tracking data, etc.)

Strategies:

- 9.1 Maintain plan update cycle to ensure plan relevancy.**
- 9.1.1 Authorize sufficient resources to update Legacy Plan every six years to maintain state grant funding eligibility and satisfy statutory requirements.
- 9.1.2 Update the six-year CIP and work programs in conjunction with biennial budget development.
- 9.2 Track performance outcomes to assess factors affecting plan implementation.**
- 9.2.1 Monitor changes and trends in performance outcomes to identify factors which may trigger revisions to strategies and operations.
- 9.3 Incorporate program evaluations and performance management into daily operations and annual work programs.**
- 9.3.1 Develop a performance management data system.
- 9.3.2 Develop a data collection procedural manual.
- 9.3.3 Assign staff to manage and coordinate performance management practices.
- 9.3.4 Train staff on performance management, outcome-based evaluation, level of service assessment and use of data for service improvement.
- 9.3.5 Conduct program evaluations through participant surveys and community surveys.
- 9.3.6 Utilize performance measurement tools to monitor performance.
- 9.3.7 Publish annual reports to demonstrate impacts and outcomes of work programs.
- 9.6 Encourage the use of best practices in the management and**

operation of the parks and recreation system.

9.6.1 Develop policies and standard operating procedures.

9.7 Maintain a knowledgeable and skilled staff to carry out established responsibilities.

9.7.1 Train staff to implement policies, procedures and best practices, and the use of trends data to anticipate changes in business and operations.

9.7.2 Ensure staff has relevant experience and expertise to implement established work programs.

Goal 10: Make accountable, transparent and responsible decisions by considering the environmental, economic, social and cultural impacts to our community.

Performance Indicator:

Percentage of participants reporting, after a major public participation event, that they are satisfied with the decisions with the full consideration of the environmental, economic, social and cultural impacts to our community

Strategies:

10.3 Consider the above-defined impact areas in decision-making processes.

10.3.1 Include implications of each impact area in staff reports and when making recommendations.

10.4 Demonstrate accountability and transparency in decision-making processes.

10.4.1 Include the Park and Recreation Advisory Board and other Advisory Committees and encourage public involvement in all planning, service delivery and decision-making.

10.4.2 Use a variety of means to reach out to and communicate with diverse groups in the community.

10.4.3 Consider access, language and other factors when developing public participation processes.

10.4.4 Provide multiple opportunities for the public to review information and provide input.

Chapter 3: Recreation elements

Lakewood currently offers a wide variety of recreation programs and life-long learning opportunities for its residents. Annually, the Department offers over 500 recreation activities with more than 2,500 hours. Programs delivered span across a variety of areas, types and formats serving target population groups ranging from toddlers to older adults.

3.1 Program Level of Service (LOS) Principles

- The purpose of developing LOS standards for recreation programs is to help the Department design future programs and gauge how well programs perform in meeting the community recreation needs. For programming purposes, LOS is defined as the “amount and kind of service that, on one hand, is appropriate to the needs and desires of the customers/residents and, on the other, not high enough to cut deep into revenues”.

- In light of this definition and the commitment to support the core values of this plan, the recommended program LOS standards were driven by the following principles:

Principle One: Socially Responsible

- Ensure that a wide array of programming opportunities (with a right amount and mix of program choices) is available to serve the entire community.

- Uphold the core value of “equity” under the guiding principle of “service” by addressing the needs of the diverse population groups (considering all age groups, abilities, cultures and income-levels) across the city.

Principle Two: Economically Accountable

- Ensure that the cost recovery targets for different programs reflect both the varied levels of community/individual benefits along with the strategic priorities recommended in this Plan.

- Build a “healthy legacy” in Lakewood by strategically investing in the creation of a life-long healthy lifestyle culture among children and youth to reap long-term economic benefits. Many research studies have endorsed “youth as a smart investment”. They generally support that the earlier public agencies fiscally invest in people’s life, the more benefits the society reaps over time.

Overall, these scientific studies conclude that early cognitive and non-cognitive skills and health capabilities would lead to enhanced effectiveness of later investment; and that youth development would generate many health, social-emotional well-being, human and social capital, civic participation and intergenerational effects.

3.2 Program LOS Components

- The recommended program LOS comprises the following components:

- Program areas
- Department roles
- Strategic priorities
- Pricing philosophy and cost recovery

Program Areas

- Driven by the vision and the mission of this Plan, the Department should offer a wide range of programs in the following five program areas to meet the diverse recreation needs of all population groups in the community:

- Active Living and Wellness
- Arts, Culture and History
- Nature and Environment
- Personal Enrichment
- Community Building

Active Living and Wellness

The purposes of offering Active Living and Wellness programs are to promote health and wellness and provide individuals, families or groups with active lifestyles choices. Offering a wide spectrum of active living programs is an effective means to ensure that the community has ample opportunities to stay active and healthy. Program examples include team sports, fitness and wellness classes for all ages, individual sports for youths and adults, sports camps and playground programs in the summer.

Arts, Culture and History

Arts, Culture and History programs provide opportunities for individuals, families or groups to appreciate arts and culture and preserve the City’s history. Program examples include arts classes for all ages, special events, displays and performances.

Nature and Environment

Nature and Environment programs provide opportunities for individuals, families or groups to appreciate the great outdoors through outdoor recreation and environmental education. Outdoor and environmental activities bestow a sense of respect for nature and create an awareness of environmental issues. They also instill stewardship and conservation values needed to address global climate change and the “nature-deficit disorder” among the high-tech generation. Program examples include hiking, nature day camps, interpretive signs and special events.

Personal Enrichment

Personal Enrichment programs provide opportunities for individuals of any age to learn new skills and enrich their lives. Program examples include life-long learning classes, day camps and activities, after-school programs, late night programs and trips and tours.

Community Building

Community Building programs bring people together to participate or volunteer in a wide variety of community events and activities. They not only offer affordable recreation options for the whole family to enjoy, but also create traditions and build a sense of pride, ownership and identity in the community. Program examples include SummerFEST, Parks Appreciation Day and Truck and Tractor Day; as well as many seasonal activities and events and volunteer opportunities offered year-round at the Senior Activity Center.

3.3 Department Roles

There are many alternative providers offering recreation programs within Lakewood. Being a good steward of public finances, the Department recognizes the importance of partnership in order to meet the diverse needs of the community. Our goal is to provide the program services to meet the needs of the community by filling service gaps and avoiding duplications.

The Department should consider a wide range of roles in delivering different program services to different target population groups:

- Provider
- Partner
- Sponsor
- Information Clearing House

Provider

The Department directly provides services and programs to meet the needs of the community. Under this role, the Department will take the

full responsibility of coordinating, marketing and delivering the program services and be accountable to the program outcomes, such as program participation goals and cost recovery targets. The Department may or may not rely on others to provide program space for service delivery.

Partner

In order to maximize resources and improve efficiencies, the Department collaborates with other providers in delivering program services to meet the needs of the community. The main role is to work with one or more agencies to jointly provide the needed services, including joint planning, programming, marketing, staffing, space, etc. Usually working under a partnership arrangement, all parties bring resources to the table so that the community can benefit from the collaborative effort or the joint venture. All parties may invest in the program. Some may provide staffing and others marketing, etc. All partners will be responsible for the program outcomes, such as program participation goals and cost recovery targets.

Sponsor

Being a sponsor, the Department supports the events or program services organized by other agencies which share the Department’s mission. However, the Department does not involve in the direct delivery of program services. Therefore, the Department is **not** held accountable to program outcomes.

Sponsorship may be in kind, such as providing use or access to our parks, facilities, staff or equipment resources either at no charge or at a reduced rate in exchange for some benefits to the City (e.g.: brand recognition or promotion of the Department services at other’s events). This does not include a tenant/landlord relationship where the other party pays rent at a fair market value to access the use of city parks or facilities.

Information Clearing House

The Department serves as an umbrella for information and referral as well as creates opportunities for networking among service providers. The main role is to readily provide park and recreation information, contacts and resources to users and to refer customers to other providers in the area. Opportunities include promoting other agency programs in city publications or on the web and coordinating networking opportunities, such as sharing information and research studies and discussing trends, duplications, service gaps, collaboration, etc.

- Based on the current strengths and opportunities of the Department, this Plan recommends the following departmental role based on the 5 defined program areas. Depending on the program area or specific community needs, the niche and the role of the Department may vary. Often times, the departmental role is determined by the availability of resources, the number of alternative providers and the demographics of customers served in the community.

3.4 Strategic Service Priorities

With diminishing financial resources, it is important to sharpen service priorities to guide future investment decisions. Therefore, this Plan recommends strategic priorities where programming decisions should be focused in order to yield the highest impact to the community with the best use of the limited resources. The cost recovery targets and action strategies in this chapter were developed to respond to these strategic priorities.

While the overall commitment of the Department continues to provide a wide spectrum of programs to serve all demographics across the city, two population groups whose recreation needs appeared to be of significance in order to ensure equitable services across the City and a holistic approach to sustainability. For budgetary decision-making purposes, this Plan recommends the following two strategic service priorities:

Strategic Priority 1: Focus on Lakewood's future generation comprising youth and children.

In order to build a healthy community in Lakewood, the City should provide positive and healthy alternatives to negative youth behaviors. As discussed earlier in this chapter, the sooner the City reaches out to the younger population group, the more community and health benefits can reap in the long run. To achieve this, it is important for the Department to provide city's future generation with a wide mix of reasonably-priced park and recreation opportunities. This strategic priority would help nurture the value of active living and life-long personal enrichment among those who are still in the early stage of their life-cycle.

Strategic Priority 2: Focus on the underserved populations (individuals or families) in Lakewood.

- In the 2010 community-wide Needs Assessment Study, over 70% felt the need for reduced fees to serve families and households

with financial needs. According to the US Census data, Park Planning Areas 4, 7, 9 and 10, commonly known as NE Lakewood, Lakeview, Springbrook, Woodbrook and Tillicum, had an above-average percentage of families living below the poverty level. This strategic priority calls for partnership with other agencies to ensure that out-of-school programs and other community based programs are provided in elementary and middle schools located within these neighborhoods; and that other close-to-home programs are available in underserved areas.

Strategic Priority 3: Focus on active living programs for Lakewood's older adults.

- Based on current census information our community is aging. Currently there are few agencies providing active living, wellness and personal enrichment programs for older adults. Providing a variety of accessible low cost programs for the older adults in our community will increase independence, improve their ability to perform activities of everyday living and provide important social connections.

3.5 Pricing Philosophy

The adoption of a pricing philosophy is crucial to ensure program affordability for the community while maintaining sustainable financing for the Department. There are different decision-making dimensions in determining program fees. These dimensions, or sometimes known as "filters", include the types of program benefits, adopted strategic priorities, target population groups, intensity of programs, trends, etc. Any pricing pyramid can be built by using one or more filters of decision-making.

The most fundamental way to construct a pyramid is through the use of a "benefit filter". This filter looks at who receives the benefit of the service—spanning from an individual to the community-at-large. The pricing pyramid contains a series of benefits along a continuum ranging from serving "highly community" (i.e.: serving the community-at-large and enhancing the overall quality of life of Lakewood residents as a whole) to "highly individual" (i.e.: serving a limited and narrow segment of the community). Between the two extremes of the continuum lie a spectrum of mixed benefits serving various degrees of individual and community needs.

As we move away from the bottom layer of "community benefits", the level of subsidy will decrease and the rate of cost recovery will increase. In other words, participants of programs which are tailored to highly satisfying

the demands of a specific individual would expect to pay more to play. On the contrary, those programs serving the community as a whole would receive a higher level of subsidy.

The foundation/base level of the pyramid represents core level of parks and recreation services. The Department should ensure that the community needs at the lowest level of the pyramid are first addressed. Once these demands are met and as the Department matures over time, programs appropriate to higher level benefits can be offered to enhance the program choices and generate revenue to offset program costs.

Benefit-Filter-Based Pricing Pyramid



Figure VII below displays an example of how programs can be classified in accordance with the commonly-used benefit filter.

Benefit-Filter-Based Program Classification

Benefits	Program Examples
Highly Individual	<ul style="list-style-type: none"> • Personal enrichment programs (such as advanced level and special interest classes) • Instructional classes (encompassing active living/wellness, arts / culture and outdoor/nature program areas) <ul style="list-style-type: none"> ▪ Individual sports ▪ Sport leagues ▪ Trips and tours

Mostly Individual with Some Community	<ul style="list-style-type: none"> ▪ Day camps ▪ Special events such as Father/Daughter Dance and Kids Fishing Event
Mostly Community with Some Individual	<ul style="list-style-type: none"> ▪ Playground programs ▪ After-school and Late Nite programs
Highly Community	<ul style="list-style-type: none"> ▪ Environmental stewardship / Interpretive programs ▪ Signature events such as SummerFEST ▪ Festivals such as arts or water-related festivals ▪ Seasonal and community events such as Christmas Tree Lighting, Summer Concerts and Truck and Tractor Day

3.6 Cost Recovery Targets

In order to be true to both the core values and the vision of the Legacy Plan, building a pricing policy solely on the commonly-used benefit filter would NOT be sufficient.

For this reason, the cost recovery structure recommended in this Plan was developed around two dimensions - 1) the “benefit filter” to address the extent or degree to which individual program offerings would benefit the community; 2) the “strategic priority filter” superimposed on top of the benefit filter to determine the level of subsidy and cost recovery rates. By incorporating an additional general fund subsidy for youth and children programs along with the commonly-used benefit filter, the cost recovery targets recommended for city-wide programs.

Since this cost recovery structure serves a dual purpose, programs were categorized based on the expectation and performance of cost recovery. They were classified into four categories - High, Medium, Medium Low and Low Rate of Recovery.

Under each program category, a “minimum” rate of cost recovery was recommended by taking into account the actual cost recovery rates of all programs offered by the Department in 2010. In other words, the recommended minimum target rates were proven achievable.

While the four categories of programs should remain consistent to meet the dual purpose of this Plan, the target rates for each program category may be revised subject to changing

economic situations, program performance, market conditions, budget allocations, etc.

City-wide Program Cost Recovery Targets

Category	Target	Programs
High	100%	<ul style="list-style-type: none"> ▪ Adult and older adult personal enrichment/instructional classes in the areas of active living/wellness, arts/culture and nature/environment (such as older adult fitness, computer and photography classes) ▪ Trips and tours ▪ Adult individual sports and leagues
Medium	75%	<ul style="list-style-type: none"> ▪ Day camps for youths and teens ▪ Personal enrichment/instructional classes for teens, youths and children in the areas of active living/wellness, arts/culture and nature/environment (such as preschool fitness classes and youth dance programs) ▪ Youth and Teen individual sports and leagues ▪ Special events(such as Father/Daughter Dance and Kids Fishing Event) ▪ Outdoor recreation for youths and teens ▪ Signature events (such as SummerFEST)
Medium Low	40%	<ul style="list-style-type: none"> ▪ Playground programs ▪ After-school and Late Nite programs
Low	0%	<ul style="list-style-type: none"> ▪ Art and history interpretive programs ▪ Environmental stewardship, interpretive and restoration programs ▪ Festivals ▪ Community and seasonal events (such as Christmas Tree Lighting, and Make a Difference Day)

In order to fulfill the needs of the underserved areas, consideration may be given to apply a higher level of subsidy for programs delivered in those areas by reducing not more than 20% of the cost recovery rates.

For example, should an older adult instruction class be offered in Springbrook, Tillicum or Woodbrook in the future, the Department may apply up to a 20% reduction rule to the Category 1 (High Cost Recovery) program. This would bring the minimum cost recovery target of this program down from 100% to 80%. City council may choose to adopt a different rate of reduction from time to time as part of the biennial budget process.

To encourage the participation of those residents with financial needs, grants, sponsorships and donations should be sought to help establish a scholarship fund and bring in extra revenues to offset program costs.

Chapter 4: Park plan elements

4.1 Lakewood park and open space classifications

Lakewood owns and operates 14 open space sites ranging from Fort Steilacoom Park of over 340.00 acres serving visitors from a wide region to Primley Park of less than 0.17 acre serving a local neighborhood.

While most current park assets are developed and well maintained, a few remain undeveloped or minimally maintained including Lakeland Park, Edgewater Park and some portions of developed parks intentionally kept in their natural state such as the well-preserved native oak woodland and meadows in Fort Steilacoom Park and the natural area in Wards Lake Park.

Open space is commonly defined as an area of land or water with its surface uncovered or open to the sky and free from intensive development for residential, commercial, industrial or institutional use.

Open space includes lakes, creeks, agricultural and forest land, undeveloped coastal and estuarine lands, undeveloped scenic lands, natural preserves and public parks. However, not all open space areas serve a park and recreation purpose.

Open space for park purposes in this Legacy Plan focuses on those developed sites and undeveloped lands primarily serving the following functions:

- Open and natural areas conserved for environmental education, food production, nature/wildlife appreciation and habitat preservation purposes.
- Open areas developed for high or low-impact outdoor recreation, active living and leisure pursuits.

Lakewood's park and open space system is composed of 5 categories of open space —natural area, regional park, community park, neighborhood park, and urban park.

Natural areas

Natural areas include lakes, creeks and forests, contains natural and wildlife resources that are managed for environmental education or resource conservation purposes with a desire to protect natural habitats, environmentally sensitive areas, water quality and endangered species. Natural areas also provide opportunities for nature-based,

unstructured and low-impact recreation, such as walking and nature viewing.

Level of Service - citywide

Major facilities - natural trails, trailheads and interpretative signage are usually provided.

Natural areas

1	Blueberry Park	7.58
	Natural area located at Lakewood Drive across from Flett Creek in north Lakewood.	
	<ul style="list-style-type: none"> ▪ Blueberry farm plots and open space maintained by volunteers 	
2	Fort Steilacoom Park	64.60
	Regional park with 19% of 340.00 acres in natural areas is located at 8714 - 87th Avenue SW in west Lakewood. From Bridgeport.	
	<ul style="list-style-type: none"> ▪ Waughop Lake and surrounding wetlands ▪ barns and outbuildings of the former Western Washington State Hospital farm ▪ patient cemetery, roads, house remnants, and other historical features 	
3	Lakeland Park	0.45
	Natural area located on the north shoreline of American Lake in south Lakewood.	
	<ul style="list-style-type: none"> ▪ undeveloped and without access 	
4	Primley Park	0.02
	Pocket park with 10% of 0.17 acres in natural area is located in the center of a neighborhood subdivision in central Lakewood.	
	<ul style="list-style-type: none"> ▪ Neighborhood volunteers have cleared the site of underbrush and trash 	
5	Wards Lake Park	3.97
	Neighborhood park with 17% of 23.36 acres in natural areas is located at 84th and Pine (29th) in central Lakewood.	
	<ul style="list-style-type: none"> ▪ freshwater marsh and uplands of Douglas fir and mixed deciduous forest including oak savannah and Garry oaks ▪ variety of wildlife including a resident eagle at the southwest corner ▪ Wards Lake is actually a shallow marsh receiving stormwater drainage from the adjacent Lakewood Cinema Plaza site, the Sylvan Park Neighborhood and from I-5 	
Total natural area acreage		76.62

Regional parks

Regional parks are usually over 100 acres, provide resident and non-resident visitors access to unique natural or man-made features, major sports facilities, attractions and amenities. Regional parks have a regional role offering visitor experience that is unique to the south Puget Sound region. Regional parks can help boost tourism and create a sense of identity for Lakewood and the region.

Level of Service - serve the entire city of Lakewood and beyond. Regional parks can also serve the function of community parks and neighborhood parks for local residents.

Major facilities - often contain unique facilities, amenities and infrastructure to accommodate large group activities and support special events and festivals. Regional parks normally provide a wide variety of high- and low-impact recreation facilities that encourage visitors to arrive by car and stay for about 4 hours or more. Adequate off-street parking, year-round restrooms and food concessionaries are often provided to support extended day-use activities.

Regional parks

1 Fort Steilacoom Park 275.40

Regional park with 81% of 340.00 acres in active use located at 8714 - 87th Avenue SW in west Lakewood.

- 4 baseball fields
- Soccer fields
- 22-acre dog park; one smaller park for dogs with special needs
- 12,000 square foot playground
- Shelter #1 with 8 tables w/benches near playground and field accommodating up to 100 people with water, electricity, and 2 BBQ's
- Shelter #2 with 3 tables w/benches near playground accommodating up to 25 people without water, electricity, or BBQ
- Restroom near sports field
- Sanicans near playground & parking area
- Parking near sports fields located at park entrance
- Parking near playground
- Overflow parking available for special events
- Randomly placed picnic tables and benches
- 1.0 mile around Waughop Lake
- Meadows and open areas of the park also improved to host major outdoor summer events

Total regional park acreage 275.40

Community parks

Community parks are usually more than five acres but less than a 100 acres in size and provide residents a variety of major recreation or sports facilities to support recreation programming, team sports and large group activities. If well designed, community parks will create a sense of community and enhance the quality of life of Lakewood residents.

Level of Service - serve the entire City of Lakewood. Community parks often fulfill the role of neighborhood parks, particularly if they have playground facilities serving nearby residents living within a 0.75-mile walking distance.

Major facilities - usually include high and low impact recreation facilities such as designated sport facilities, picnic shelters capable of accommodating groups up to 50 people and water access, such as boat launches and docks, depending on the site features and locations. Because many users visit the park by car from all parts of the city and stay for a few hours, diverse and special amenities, off-street parking and restrooms are normally provided.

Community parks

1 American Lake Park 5.00

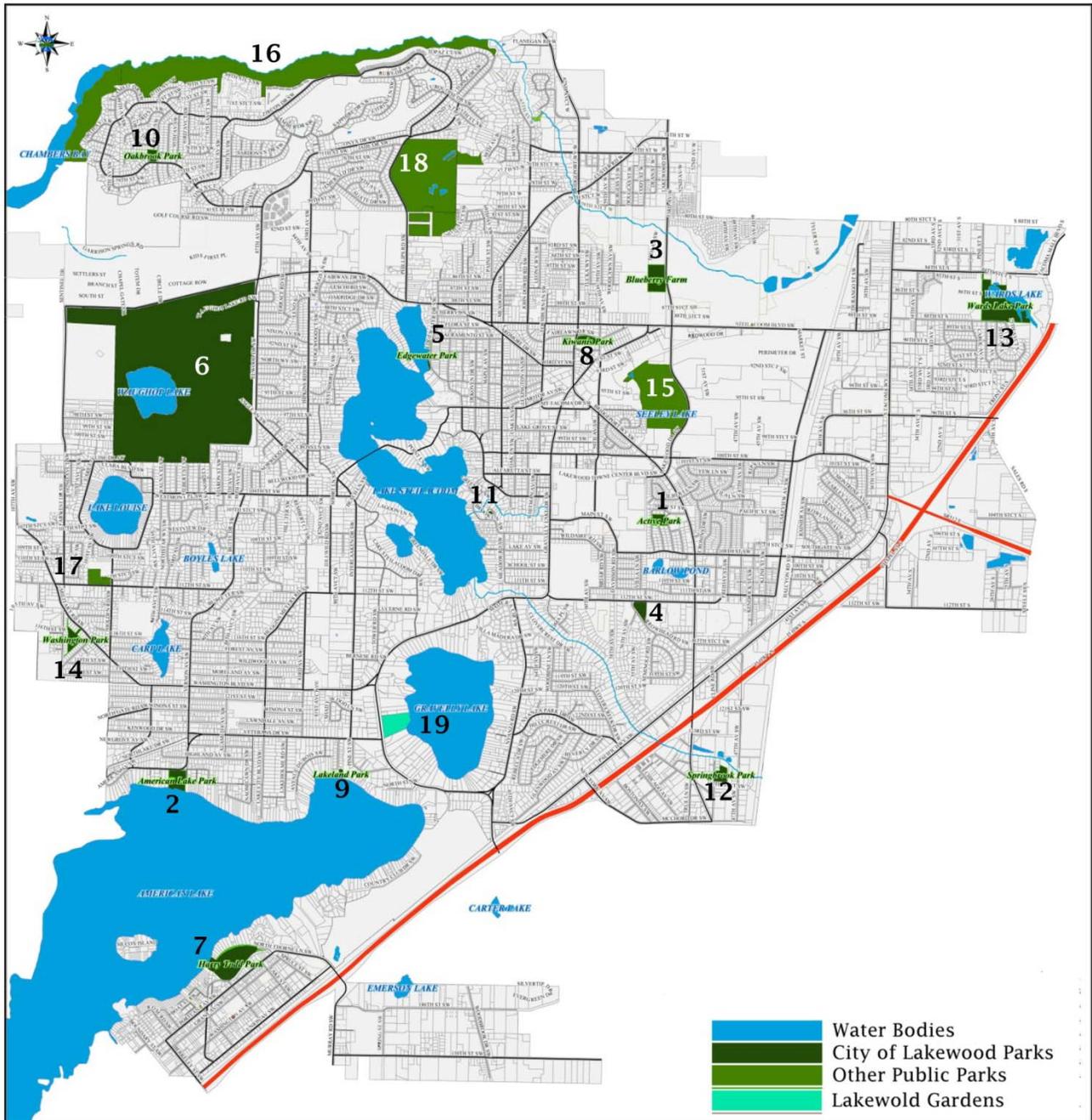
Community park located at 9222 Veterans Drive SW on the north shoreline of American Lake n south Lakewood.

- Playground
- Shelter with wooden tables and benches accommodating up to 25 people
- Restrooms open Memorial Day to Labor Day
- 3 lane boat launch w/pay-per-launch kiosk bills or credit card)
- 120 extended parking spaces at the boat launch
- Swimming beach along the north shore
- Randomly placed picnic tables and benches

2 Harry Todd Park 16.50

Community park located at 8928 North Thorne Lane SW on the south shoreline of American Lake in south Lakewood.

- Playground
- Large parking lot for up to 50 cars
- Tennis court
- Skate park area
- Ball field #1 with base distance ranging from 60-80 feet.
- Ball field #2 with small, grass field used for T-ball or Coach Pitch
- Basketball court
- Shelter #1 near baseball field accommodating up to 25 people with power and water



Public parks

City of Lakewood

- 1 Active Park
- 2 American Lake Park
- 3 Blueberry Park
- 4 Community Garden
- 5 Edgewater Park
- 6 Fort Steilacoom Park
- 7 Harry Todd Park

- 8 Kiwanis Park
- 9 Lakeland Park
- 10 Oakbrook Park
- 11 Primley Park
- 12 Springbrook Park
- 13 Wards Lake Park
- 14 Washington Park

Pierce County

- 15 Seeley Lake Park
 - 16 Chambers Creek Regional Park
- Other public parks**
- 17 Lake Louise School Park
 - 18 S Puget Sound Urban Wildlife Area
 - 19 Lakewold Gardens

2 Harry Todd Park continued

- Shelter #2 newer, near playground and restroom accommodating up to 25 people
- Year-round sanicans
- Restroom open Memorial Day to Labor Day
- Swimming area
- Randomly placed tables and benches
- 3 piers which are used by Commencement Bay Rowing Club
- Beach and piers are not ADA accessible
- Fishing allowed when no lifeguard on duty
- Walking path from baseball field to parking area

Total community park acreage 21.50

Neighborhood parks

Neighborhood parks provide convenient access for nearby residents by foot or bicycle to basic recreation opportunities. Generally less than 5 acres in size, neighborhood parks are designed primarily for spontaneous and non-organized recreation activities, such as children exploring and playing on playground structures.

Neighborhood parks enhance neighborhood identity and improve the quality of life of nearby residents. School-parks are a sub-category of neighborhood parks satisfying the 0.75-mile walking distance needs where parkland acquisition and development are not feasible. School-parks, often jointly developed, are governed by inter-local agreement between the city and the school district to allow public use of and access to open space and playground facilities at reasonable hours.

Level of Service - serve residential neighborhoods within a 0.75-mile walking distance.

Major facilities - neighborhood parks are designed to encourage easy walking access and programmed activities are generally not encouraged, off-street parking and restrooms are normally not required. Instead, walking trails, open turf area for unstructured play and playground structures are normally provided.

Neighborhood parks

1 Active Park 2.25

Neighborhood park located at 10506 Russell Road SW just off Westwood Drive from 108th SW between Russell Road and Douglas Drive in central Lakewood near City Hall.

- On-street parking
- Sani-can - seasonal
- Small playground
- Open-space grass area

- Basketball court
- Picnic shelter accommodating up to 25 people
- Randomly placed picnic tables and benches
- 0.25 mile paved trail around the park

2 Edgewater Park 2.85

Neighborhood park located at 9102 Edgewater Drive SW on Lake Steilacoom in central Lakewood.

- Linear park
- Free public boat launch into Lake Steilacoom with steep incline
- Little to no parking in the immediate area

3 Kiwanis Park 3.00

Neighborhood park is located at 6002 Fairlawn Drive SW in central Lakewood.

- Restroom facilities open from Memorial Day to Labor Day.
- On-street parking
- Walking path around park
- Youth playground with swings
- Sanican on premises year round
- Open grassy field
- Randomly placed picnic tables and benches
- 12,000 square foot in-ground concrete Lions skate park.

4 Oakbrook Park 1.55

Neighborhood park is located at 9701 Onyx Drive SW in northwest Lakewood.

- Playground
- Picnic area
- On-street parking
- 3 randomly placed picnic tables and benches
- No sanican

5 Primley Park 0.15

Pocket park with 90% of 0.17 acres in active use located in the center of a neighborhood subdivision in central Lakewood. Neighborhood volunteers have cleared the site of underbrush and trash and improved it with:

- Playground
- 0.04 mile gravel access path

6 Springbrook Park 3.25

Neighborhood park is located at 12601 Addison Street SW in east Lakewood.

- On-street parking
- No water or electrical services
- Seasonal sanican for "Summer Camp" program
- Playground
- Basketball hoops
- Walking path around park
- Baseball field
- 1 Shelter with tables, no benches

7 Wards Lake Park 19.39

Neighborhood park with 83% of 23.36 acres in active use located at 84th and Pine (29th) in central Lakewood.

- Large playground
- Lake is a water retention area for I-5
- Fishing permitted from pier for recreational only - not stocked with fish for eating
- Randomly placed tables and benches
- Walking trails to 88th Street
- Shelter with 3 tables and benches accommodating up to 25 people with electricity but no water
- No swimming in lake
- Resident eagle lives near the site
- Play area, restroom, and small parking lot at the northwest corner
- Informal trails and a short fishing dock on the lake
- 2 formal park entries located on South 88th

8 Washington Park 3.60

Neighborhood park located at 11528 Military Road SW in southwest Lakewood.

- Randomly placed picnic tables and benches
- On-street parking
- Sanican near entrance and parking
- Baseball field
- Playground
- Large open grassy field
- Trail around park

Total neighborhood park acreage 36.04

Urban parks

Urban parks are a special type of open space serving the unique lifestyles and recreation needs of those who live or work in or close to central business or downtown districts, commercial areas, high-density residential and mixed-use corridors. There are 2 types of urban parks - nodal urban parks for social gathering and linear urban park for active recreation such as walking and bicycling.

- **Nodal urban parks** - include public squares, urban plazas and landscaped courtyards.
- **Linear urban parks** - include widened boulevards and landscaped promenades adorned with street furniture, water features, artworks and bike facilities.

Creating a network of linear urban parks, connecting public squares, gardens and plazas, allows urban residents or workers to walk to public spaces and destinations designed for local-scale community arts, culture and wellness events.

Level of Service - serve high-density residential, mixed-use or commercial areas within a 0.75-mile walking distance.

Major facilities - paved squares or promenades, widened and landscaped boulevards, street furniture and public art.

Lakewood does not have an urban park in the existing inventory at the present time.

Level of Service (LOS)

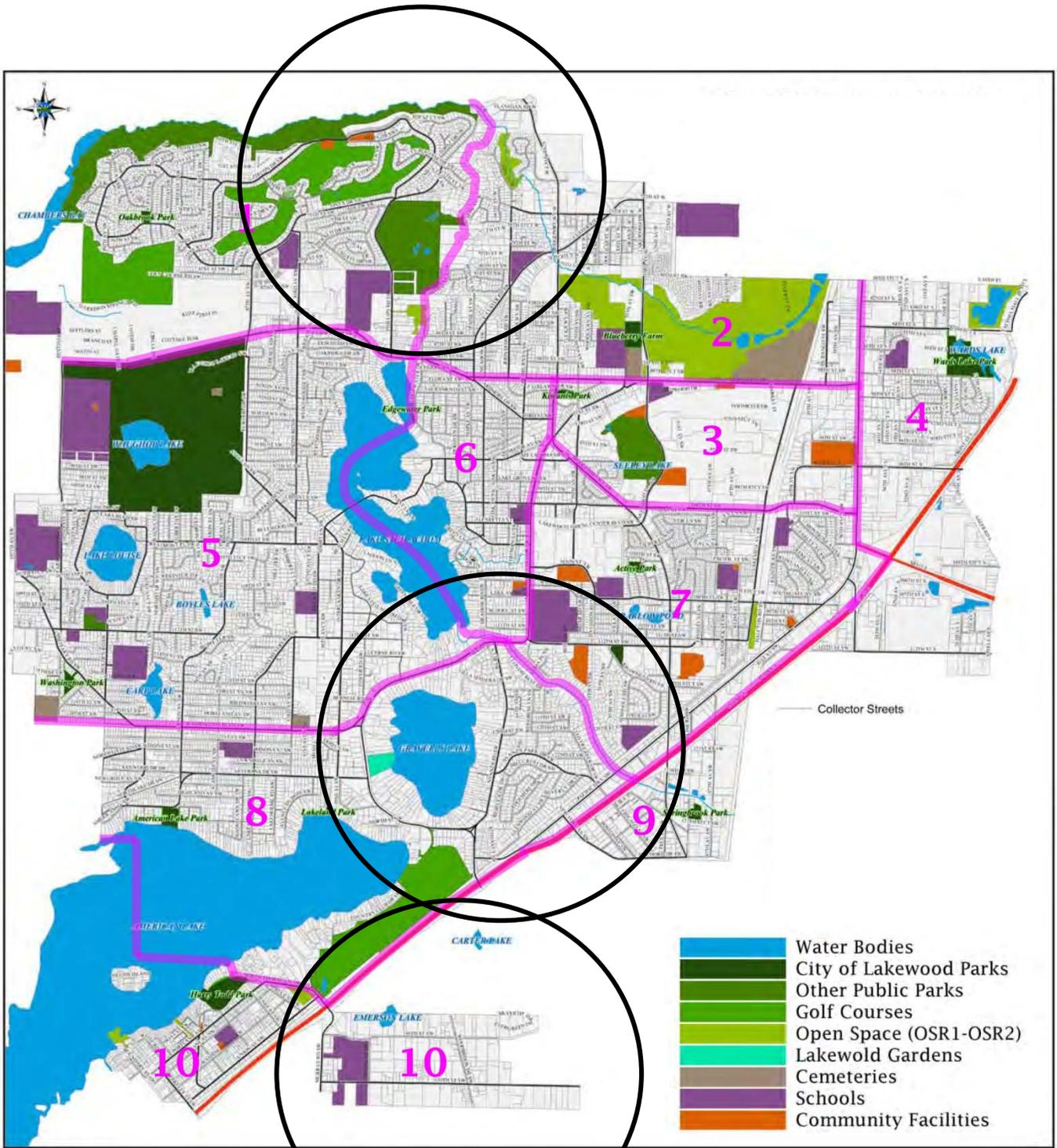
LOS is a tool to ensure that equitable services are provided across the city. It can be used to assess open space needs by analyzing service duplications and gaps within each of Lakewood’s 10 park planning areas.

Respondents to Lakewood’s 2010 Community-wide Needs Assessment indicated a willingness to walk 18-21 minutes to a park and recreation facility which constitutes a 0.75-mile service radius. Consequently, this Legacy Plan incorporates a 0.75-mile walking distance as the LOS for neighborhood parks equipped with playground facilities.

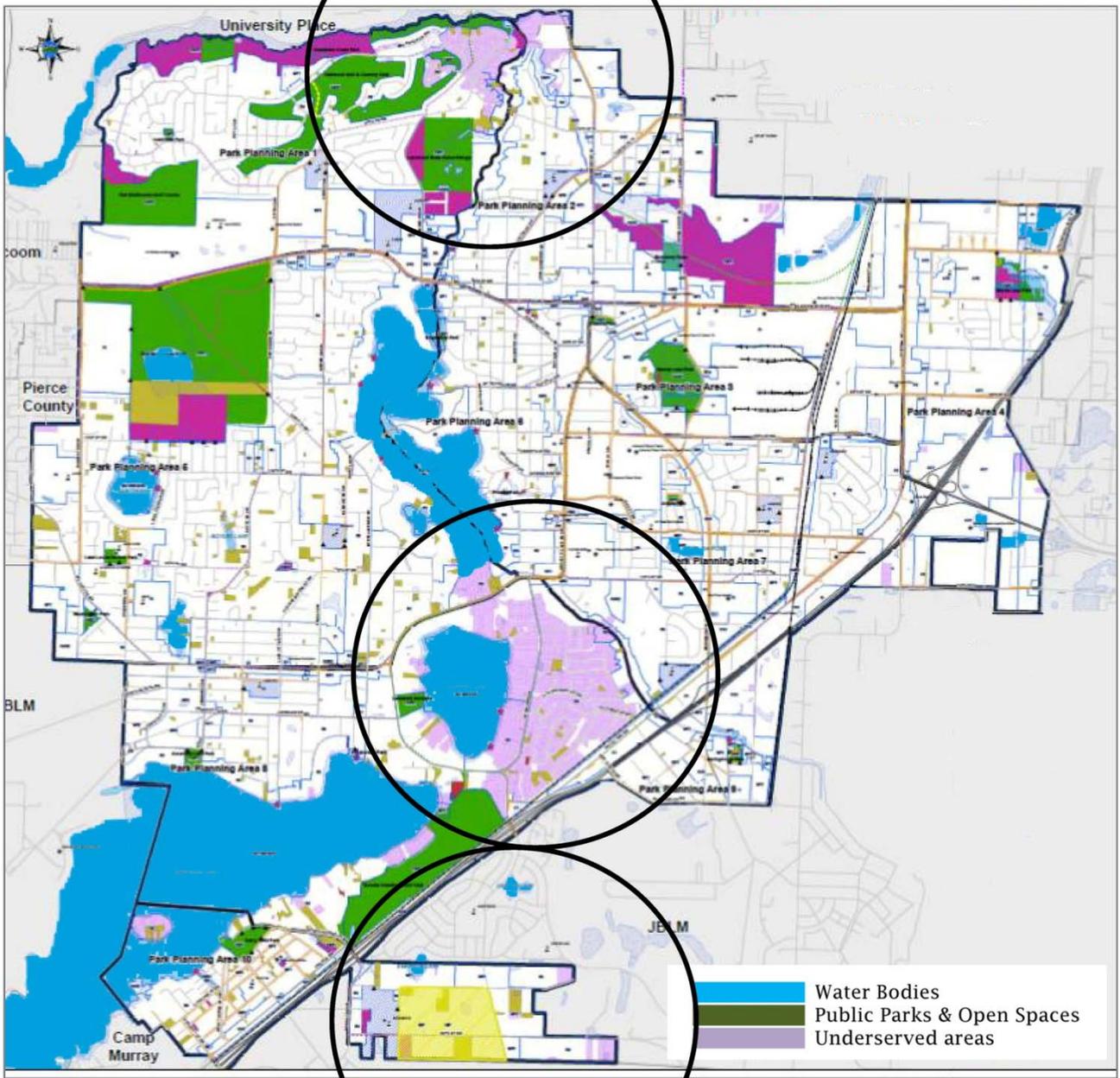
The new 0.75-mile LOS was applied to each of the 10 Lakewood park planning areas to determine any park service area duplications and gaps using GIS mapping of walkways, sidewalks, and other linkage networks.

Based on the GAP network assessment, Lakewood has 3 residential areas that are potentially underserved:

- **North section of planning area 2 west of Bridgeport Way** - which may be serviced by acquiring neighborhood park lands adjacent to Chambers Creek Regional Plan and/or by acquiring private park land near the Oakbrook County Club or the private Oakbrook Pool on Ruby.
- **East section of planning area 8 east of Gravelly Lake** - which could be serviced by developing a trail system around Gravelly Lake linking existing neighborhood parks and/or by developing a school-park at Tyee Park Elementary School.
- **East section of planning area 10 east of I-5** - which may be serviced by developing and/or acquiring and redeveloping residentially zoned land adjacent to the industrial area. Woodbrook Middle School property has been rezoned industrial and is planned to be surplus.



Planning areas



GAP Network Analysis 0.75 mile radius (20 minute walk)

4.2 Park and recreation facilities

The following proposals concerning elements of the Legacy Plan are based on the results of environmental inventories, field analysis, demand analysis, workshop planning sessions, and the surveys of resident households. The proposals outline the vision developed for open space, trails, and parks within Lakewood for the next 20 years.

The proposals are conceptual, in some instances, subject to further study and coordination with public and private participants that may modify the eventual project particulars.

The proposals are described referring to a site or property that may provide a major type of open space, trail, or park activity. Any particular site or property may include one or all of the described element plan features. The proposals in each section describe the improvements that will be accomplished under each major type of plan element - see each plan element for a composite description for any particular site.

See chapter 5 describing the current condition of each Lakewood park property, along with possible future improvements. See also the appendix chapters on existing land and facilities or opportunities for a description of each site's current conditions, ownership, and other particulars.

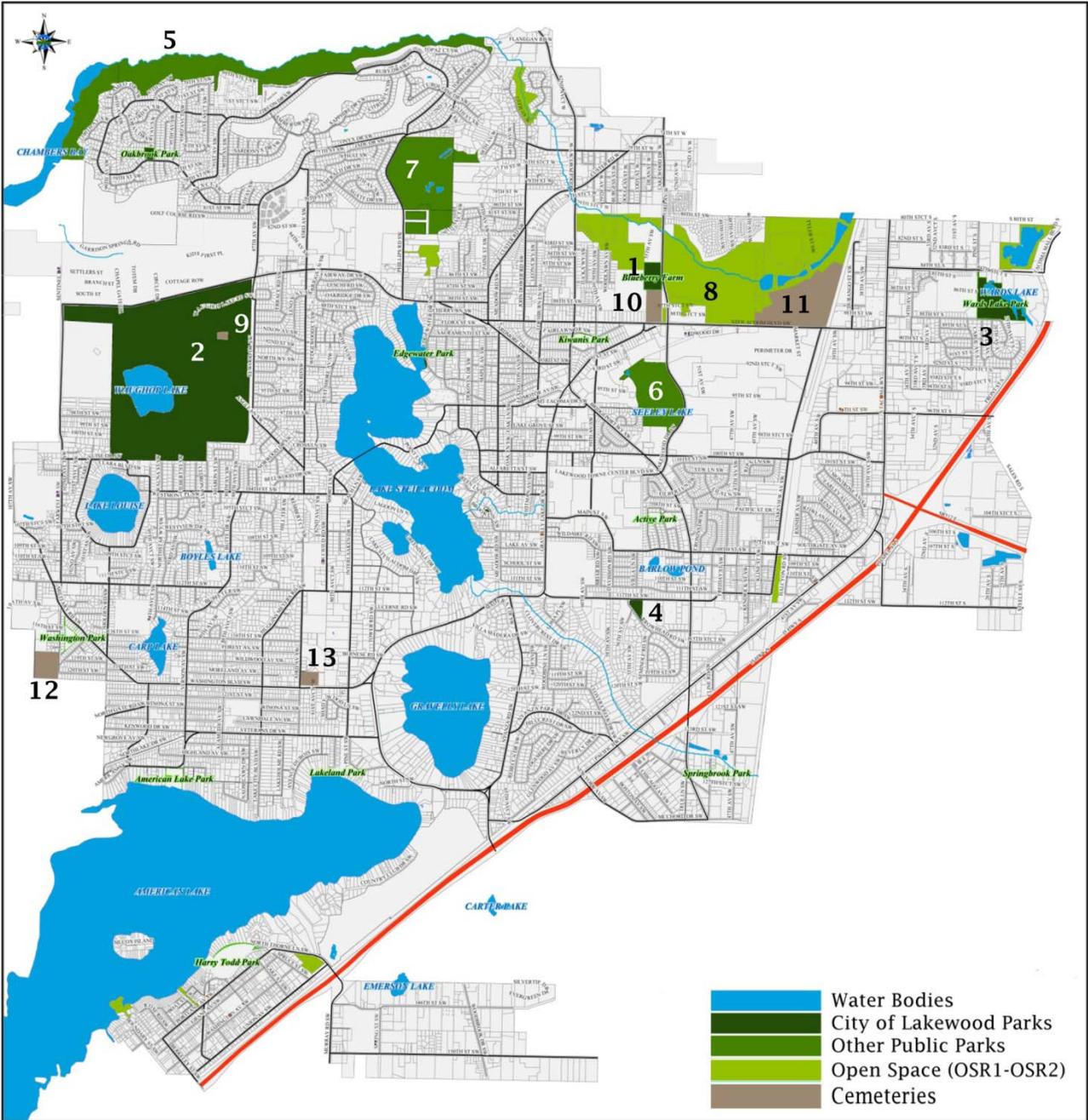
Natural area open space

Existing natural area open spaces

The following sites have significant multipurpose resource conservancy potentials including mixtures of shoreline, forestland, farmland, wildlife habitat, and open space of citywide significance.

Existing natural area open space acres Lakewood	
1	Blueberry Farm Park 7.91
	▪ blueberry farm plots and open space
2	Fort Steilacoom Park 390.71
	▪ Waughop Lake and surrounding wetlands
	▪ barns and outbuildings of the former Western Washington State Hospital farm
	▪ patient cemetery, roads, house remnants, and other historical features

3	Wards Lake Park	23.36
	▪ freshwater marsh and uplands of Douglas fir and mixed deciduous forest including oak savannah and Garry oaks	
	▪ variety of wildlife including a resident eagle at the southwest corner	
	▪ Wards Lake is actually a shallow marsh receiving stormwater drainage from the adjacent Lakewood Cinema Plaza site, the Sylvan Park Neighborhood and from I-5	
4	Community Gardens	0.14
	▪ public pea patch garden supports numerous citizen vegetable and ornamental plants with wildlife habitat attributes	
Pierce County		978.00
5	Chambers Creek Regional Park	930.00
	▪ significant saltwater shoreline along Puget Sound, freshwater shoreline along Chambers Creek	
	▪ estuary between Chambers Creek and the Sound	
6	Seeley Lake Park	48.00
	▪ large freshwater marsh that is visible during winter months	
	▪ red alder saplings and during the growing season with white snow berries and red and blackberries.	
Other open space		
7	South Puget Sound Urban Wildlife Area	100.00
	▪ former state game farm operation of the Washington State Department of Fish & Wildlife (WDFW)	
8	Old Flett Dairy Wetland	
	▪ Flett Creek which drains westward into Chambers Creek and then into Puget Sound	
	▪ former dairy farm that has been conserved as open space with Pierce County Conservation Futures Funds	
Cemeteries		
9	Western State Hospital Cemetery	na
	▪ cemetery is occupied by former patients of the Western State Hospital system and is conserved as a landmark site.	
10	Home of Peace Cemetery	
	▪ oldest permanent Jewish organization in Pierce County, Washington originally formed in 1888 as the First Hebrew Benevolent Society, it functions today much as it did then	



Open space

Lakewood open space

- 1 Blueberry Farm park
- 2 Fort Steilacoom Park
- 3 Wards Lake Park
- 4 Community Gardens

Pierce County open space

- 5 Chambers Creek Regional Park

Other open spaces

- 7 S Puget Sound Urban Wildlife Area
- 8 Old Flett Dairy Wetland

Cemeteries

- 9 Western State Hospital Cemetery
- 10 Home of Peace Cemetery
- 11 Mountain View Cemetery
- 12 Lakewood/Steilacoom Masonic
- 13 Old Settlers Cemetery

11	Mountain View Cemetery	160.00
	<ul style="list-style-type: none"> Memorial Park was incorporated in 1915 by James Richard Thompson an array of flora and fauna, including 181 different varieties of trees, 575 rhododendrons, and a prize winning rose garden and many varieties of birds and squirrels. 	
12	Lakewood/Steilacoom Masonic Cemetery	
	<ul style="list-style-type: none"> Steilacoom Lodge has maintained a cemetery on the outskirts of the town of Steilacoom since 1883 several of the town's most notable citizens are buried here, including the Orr family, Warren Bair and several others. 	
13	Old Settlers Cemetery	
	<ul style="list-style-type: none"> cemetery is the final resting place of some of the first settlers to what later became the city of Lakewood and has been designated a local historical landmark by the Lakewood Heritage Advisory Board. 	

Total existing open space acreage

Waterfront access

Existing waterfront access sites

The following sites provide access to significant freshwater access points in or adjacent to Lakewood that provide fishing, beach, and waterfront access activities.

	Existing waterfront access	
Lakewood		5
1	American Lake Park	1
	<ul style="list-style-type: none"> 3 lane boat launch w/pay-per-launch kiosk (bills or credit card) 50 extended parking spaces at boat launch Swimming beach along the north shore 	
2	Edgewater Park	1
	<ul style="list-style-type: none"> Linear park Free public boat launch into Lake Steilacoom with steep incline Little to no parking in the immediate area 	
3	Fort Steilacoom Park	1
	<ul style="list-style-type: none"> 1.0 mile trail around Waughop Lake 	
4	Harry Todd Park	1
	<ul style="list-style-type: none"> Swimming area 3 piers which are used by Commencement Bay Rowing Club Beach and piers are not ADA accessible Fishing allowed when no lifeguard on duty 	

5	Wards Lake Park	0
	<ul style="list-style-type: none"> Fishing permitted from pier for recreational only - not stocked with fish for eating No swimming in lake Informal trails and two (2) short fishing docks on the lake 	
	Pierce County	1
6	Chambers Creek Regional Park	1
	<ul style="list-style-type: none"> 2.0 miles of Puget Sound shoreline improved public beach. 	
	Total existing waterfront	6
	Proposed waterfront access	
	Lakewood	3
1	American Lake Park	1
	<ul style="list-style-type: none"> fishing pier 	
3	Fort Steilacoom Park	1
	<ul style="list-style-type: none"> dock and fishing pier 	
7	Edgewater Park	1
	<ul style="list-style-type: none"> dock for boating and fishing 	
	Total proposed waterfront	3

Picnic facilities

Existing picnic facilities

The following sites provide day-use picnicking facilities.

	Existing picnic facilities	
Lakewood		9
1	Active Park	1
	<ul style="list-style-type: none"> Picnic shelter accommodating up to 25 people Randomly placed picnic tables and benches 	
2	American Lake Park	1
	<ul style="list-style-type: none"> Shelter with wooden tables and benches accommodating up to 25 people Restrooms open from Memorial Day to Labor Day Randomly placed picnic tables and benches 	
3	Fort Steilacoom Park	2
	<ul style="list-style-type: none"> Shelter #1 with 8 tables w/benches near playground and field accommodating up to 100 people with water, electricity, and 2 BBQ's Shelter #2 with 3 tables w/benches near playground accommodating up to 25 people with water and BBQ; No electricity Overflow parking available for special events Randomly placed picnic tables and benches Meadows and open areas of the park have also been improved to host major outdoor summer events. 	

4 Harry Todd Park	2
<ul style="list-style-type: none"> Shelter #1 near baseball field accommodating up to 25 people with power and water Shelter #2 newer, near playground and restroom accommodating up to 25 people Restroom open Memorial Day to Labor Day Swimming area Randomly placed tables and benches 	
5 Kiwanis Park	1
<ul style="list-style-type: none"> Restroom facilities open from Memorial Day to Labor Day. Randomly placed picnic tables and benches 	
6 Springbrook Park	1
<ul style="list-style-type: none"> 1 Shelter with tables, no benches 	
7 Wards Lake Park	1
<ul style="list-style-type: none"> Shelter with 3 tables and benches accommodating up to 25 people with electricity but no water. Restroom facilities open from Memorial Day to Labor Day. 	
Total existing picnic facilities	9

Proposed picnic facilities

The following sites may provide day-use picnicking facilities depending on feasibility studies and coordination with public and private participants.

Proposed picnic facilities	
Lakewood	8
2 American Lake Park	1
<ul style="list-style-type: none"> Additional picnic shelter and BBQs 	
3 Fort Steilacoom Park	2
<ul style="list-style-type: none"> 2 additional picnic shelters and BBQs 	
4 Harry Todd Park	2
<ul style="list-style-type: none"> 2 additional picnic shelters 	
5 Kiwanis Park	1
<ul style="list-style-type: none"> Picnic shelter 	
8 Active Park	-
<ul style="list-style-type: none"> Add BBQs 	
9 Edgewater Park	-
<ul style="list-style-type: none"> Add picnic access 	
10 Oakbrook Park	1
<ul style="list-style-type: none"> Picnic shelter and picnic table pads 	
11 Washington Park	1
<ul style="list-style-type: none"> Picnic shelter and tables 	
Total proposed picnic facilities	8

Park trails

Existing park trails

The following park trails have been developed within major park sites in the city.

Existing park trail miles

Lakewood and others

1 Active Park	0.25
<ul style="list-style-type: none"> 0.25 mile paved trail around the park 	
2 Fort Steilacoom Park	2.00
<ul style="list-style-type: none"> 1.0 mile around Waughop Lake 1.0 mile adjacent to Steilacoom Blvd from Far West to Elwood Drive 	
3 Harry Todd Park	
<ul style="list-style-type: none"> Walking path from baseball field to parking area 	
4 Kiwanis Park	
<ul style="list-style-type: none"> Walking path around park 	
5 Springbrook Park	
<ul style="list-style-type: none"> Walking path around park 	
6 Wards Lake Park	
<ul style="list-style-type: none"> Walking trails to 88th Street 	
7 Washington Park	
<ul style="list-style-type: none"> Trail around park 	

Pierce County

8 Chambers Creek Regional Park	
<ul style="list-style-type: none"> Chambers Creek Canyon Trails extend the length of the creek portion of the park between University Place and Lakewood. The trails are short, primitive improvements of 0.5 to 1.0 miles in length accessed south of Chambers Creek Bridge, the end of Phillips Road, Chambers Creek Road west, and south of Bridgeport Way West. 	
9 Seeley Lake Park	1.3
<ul style="list-style-type: none"> 1.3 mile perimeter walking trail that accesses the Lakewood Community Center on the north off Lakewood Drive. 	

Clover Park School District

10 Lake Louise School Park	
<ul style="list-style-type: none"> Walking trail around the park 	

Total existing park trail miles

Proposed park trails

The following park trails may be developed within major park sites in the city.

Proposed park trail miles

Lakewood and others

1 Fort Steilacoom Park	0.25
<ul style="list-style-type: none"> ADA trail access to Waughop Lake and other park activities Discovery Trail expansion 	
Harry Todd Park	
<ul style="list-style-type: none"> Path around park perimeter 	
Wards Lake Park	
<ul style="list-style-type: none"> Pave ADA trail 	

Kiwanis Park	
▪	Extend path around skate park

Total proposed park trail miles

Multipurpose trails

Proposed multipurpose trails

The following multipurpose trail system may be developed to provide combined hike and bike trail opportunities across the city subject to feasibility studies with appropriate public and private participants. **The trails generally follow railroad, river dike, utility right-of-way, and public road corridors, but may be relocated onto public and/or private property where owners approve.**

Lakewood with others		Multipurpose trail miles
1	Chambers/Flett Creek Trail	
	Develop a gravel multipurpose bike and hike trail that connects Fircrest, Tacoma, and Lakewood within the Flett Creek corridor with Lakewood, University Place, and Steilacoom along the Chambers Creek corridor with South Puget Sound and the adjacent neighborhoods. Extend trail spurs into Lakewood to connect with:	
	▪ Seeley Lake Park	
	▪ South Puget Sound Urban Wildlife Area	
	▪ Lake Steilacoom	
	▪ Fort Steilacoom Park	
	Total proposed multipurpose miles	TBD

On and off-leash dog trails and areas

Existing off-leash dog parks

The following has been developed for off-leash dog use subject to potential limitations on volume and time of use.

Lakewood		Existing off-leash dog park acres
1	Fort Steilacoom Park	22.0
	▪ 22-acre dog park	
	Existing off-leash dog park acres	22.0

Equestrian trails and areas

Proposed equestrian facilities

The following may be developed for equestrian use subject to potential limitations on volume and time of use.

Lakewood		Proposed equestrian facilities
1	Fort Steilacoom Park	1
	▪ Equestrian arena adjacent to barns	
	Proposed equestrian facilities	1

Playgrounds

Existing playgrounds

The following covered and uncovered playground facilities and play areas have been developed in the city to support local neighborhood recreational activities.

Lakewood		Existing playground facilities
1	Active Park	10
	▪ Sani-can - seasonal	
	▪ Small playground	
	▪ Open-space grass area	
2	American Lake Park	1
	▪ Playground	
	▪ Restrooms open from Memorial Day to Labor Day	
	▪ Sanican open year-round	
3	Fort Steilacoom Park	1
	▪ 12,000 square foot playground	
	▪ Sanicans near playground & parking area	
	▪ Parking near playground	
4	Harry Todd Park	1
	▪ Playground	
	▪ Year-round sanicans	
	▪ Restroom open Memorial Day to Labor Day	
5	Kiwanis Park	1
	▪ Restroom facilities open from Memorial Day to Labor Day.	
	▪ Youth playground with swings	
	▪ Sanican on premises year round	
	▪ Open grassy field	
6	Oakbrook Park	1
	▪ Playground	
	▪ No sanican	
7	Primley Park	1
	▪ Playground	
8	Springbrook Park	1
	▪ No water or electrical services	
	▪ Seasonal sanican for "Summer Camp" program	
	▪ Playground	

9	Wards Lake Park	1
	<ul style="list-style-type: none"> Large playground Play area, restroom, and small parking lot at the northwest corner 	
10	Washington Park	1
	<ul style="list-style-type: none"> Sanican near entrance and parking Playground Large open grassy field 	
Pierce County		1
11	Chambers Creek Regional Park	930.0
	<ul style="list-style-type: none"> central grass meadow with playgrounds. 	
Clover Park School District		26
12	Custer Elementary	2
	<ul style="list-style-type: none"> 2 playgrounds Covered play shed 	
13	Dower Elementary	1
	<ul style="list-style-type: none"> 1 playground 	
14	Idlewild Elementary	2
	<ul style="list-style-type: none"> 2 playgrounds Asphalt court games Play shed 	
15	Lake City Elementary	4
	<ul style="list-style-type: none"> 4 playgrounds 2 play sheds 2 asphalt play courts 	
16	Lake Louise Elementary	1
	<ul style="list-style-type: none"> 1 playground Play shed 	
17	Lakeview Hope Academy	3
	<ul style="list-style-type: none"> 3 playgrounds Asphalt court games Play shed 	
18	Oakbrook Elementary	1
	<ul style="list-style-type: none"> 1 playground 	
19	Oakwood Elementary	3
	<ul style="list-style-type: none"> 3 playgrounds Play shed 	
20	Park Lodge Elementary	3
	<ul style="list-style-type: none"> 3 playgrounds Play shed 	
21	Southgate Elementary	1
	<ul style="list-style-type: none"> 1 playground Asphalt court games Play shed 	

	<ul style="list-style-type: none"> Grass and wooded play lawn area 	
22	Tillicum Elementary	2
	<ul style="list-style-type: none"> 2 playgrounds Play shed 	
23	Tyee Park Elementary	3
	<ul style="list-style-type: none"> 3 playgrounds 2 play sheds 2 basketball courts Asphalt court games 	
Nonprofit and private facilities		2
24	Lakewood Lutheran School	1
	<ul style="list-style-type: none"> 1 playground Play shed 	
25	St Francis Cabrini Elementary	1
	<ul style="list-style-type: none"> 1 playground Asphalt play courts 	
Total playgrounds		39

Proposed playgrounds

The following courts may be developed for youth and adult leagues subject to appropriate feasibility studies with public and private participants.

	Proposed playgrounds	
Lakewood		2
3	Fort Steilacoom Park	2
	<ul style="list-style-type: none"> Playground near baseball fields Sensory playground 	
Total proposed playgrounds		2

Skateboard facilities

Existing skateboard courts

The following skateboard court facilities have been developed to support citywide recreational activities.

	Existing skateboard courts	
Lakewood		2
1	Harry Todd Park	1
	<ul style="list-style-type: none"> Skate park area Year-round sanicans Restroom open Memorial Day to Labor Day 	
2	Kiwanis Park	1
	<ul style="list-style-type: none"> Restroom facilities open from Memorial Day to Labor Day. Sanican on premises year round 12,000 square foot in-ground concrete Lions skate park 	
Total existing skateboard courts		2

Basketball courts - outdoor

Existing basketball courts

The following basketball courts have been developed in the city to support local neighborhood recreational activities.

Existing basketball courts	
Lakewood	3
1 Active Park	1
▪ Basketball court	
2 Harry Todd Park	1
▪ Basketball court	
3 Springbrook Park	1
▪ Basketball hoops	
Clover Park School District	12
4 Idlewild Elementary	2
▪ 2 basketball courts	
5 Lakeview Hope Academy	1
▪ 1 basketball court	
6 Southgate Elementary	2
▪ 2 basketball courts	
7 Tye Park Elementary	2
▪ 2 basketball courts	
8 Lochburn Middle	2
▪ 4 half basketball courts	
9 Woodbrook Middle	3
▪ 3 basketball courts	
Total existing basketball courts	15

Proposed basketball courts

The following courts may be developed for youth and adult leagues subject to appropriate feasibility studies with public and private participants.

Proposed basketball courts	
Lakewood	4
10 Oakbrook Park	1
▪ Basketball court	
11 Kiwanis Park	1
▪ Basketball court	
12 Fort Steilacoom Park	2
▪ 2 basketball courts	
Total proposed basketball courts	4

Tennis courts

Existing tennis courts

The following outdoor tennis courts have been developed in the city to support city-wide recreational activities.

Existing tennis courts	
Lakewood	1
1 Harry Todd Park	1
▪ Tennis court	
Clover Park School District	31
2 Lochburn Middle	3
▪ 3 tennis courts	
3 Mann Middle	3
▪ 3 tennis courts	
4 Woodbrook Middle	3
▪ 3 tennis courts	
5 Clover Park High	8
▪ 8 tennis courts	
6 Lakes High	5
▪ 5 tennis courts	
7 Mt Tahoma High	6
▪ 6 tennis courts	
8 Steilacoom High	4
▪ 4 tennis courts	
Nonprofit and private facilities	15
9 Lakewood Tennis & Racquet	10
▪ 4 indoor	
▪ 6 outdoor tennis courts	
▪ 3 championship indoor racquetball courts	
10 Oakbrook Swim & Tennis Club (OSTC)	2
▪ 2 outdoor tennis courts.	
11 Oakbrook Pool on Ruby	3
▪ 3 tennis courts.	
Total existing tennis courts	47

Proposed tennis courts

The following courts may be developed for youth and adult leagues subject to appropriate feasibility studies with public and private participants.

Proposed tennis courts	
Lakewood	2
12 Fort Steilacoom Park	2
▪ 2 tennis courts	
Total proposed tennis courts	2

Soccer- practice fields

Existing soccer practice fields

The following youth oriented fields have been developed in the city to support local neighborhood play for pickup games, youth clinics, and some youth leagues.

Existing soccer practice fields	
Clover Park School District	11
1 Custer Elementary	1
▪ 120 yard grass multipurpose soccer field	
2 Idlewild Elementary	1
▪ 120 yard grass soccer field	
3 Lake City Elementary	2
▪ 2 - 120 yard grass soccer fields	
4 Lakeview Hope Academy	1
▪ 120 yard grass multipurpose soccer field	
5 Oakbrook Elementary	1
▪ 120 yard grass multipurpose soccer field	
6 Oakwood Elementary	1
▪ 120 yard grass multipurpose soccer field	
7 Park Lodge Elementary	1
▪ 120 yard grass soccer field	
8 Southgate Elementary	1
▪ 120 yard grass multipurpose soccer field	
9 Tillicum Elementary	1
▪ 120 yard multipurpose soccer field	
10 Tyee Park Elementary	1
▪ 120 yard grass multipurpose soccer field	
Nonprofit and private facilities	3
11 Lakewood Lutheran School	1
▪ 120 yard grass soccer field	
12 St Francis Cabrini Elementary	2
▪ 2 - 120 yard grass soccer multipurpose fields	
Total existing practice fields	14

Soccer- competition fields

Existing soccer competition fields

The following regulation fields have been developed in the city to support competition and tournament play for youth and adult leagues.

Existing soccer competition fields

Lakewood	1
1 Fort Steilacoom Park	2
▪ 2 - 120 yard soccer fields	
Clover Park School District	9
2 Hudtloff Middle	1
▪ 120 yard grass soccer field	
3 Mann Middle	1
▪ 120 yard grass soccer/football field	
4 Woodbrook Middle	2
▪ 120 yard grass multipurpose soccer field	
▪ 120 yard grass soccer/football field	
5 Mt Tahoma High	4
▪ 4 - 120 yard soccer fields	
6 Steilacoom High	1
▪ 120 yard multipurpose soccer field	
Total existing competition fields	10

Proposed soccer competition fields

The following regulation fields may be developed in the city to support competition and tournament play for youth and adult leagues subject to appropriate feasibility studies with public and private participants.

Proposed soccer competition fields

Lakewood	6
1 Fort Steilacoom Park	4
▪ 2 - 120 yard soccer field additions	
▪ 2 - synthetic multipurpose field additions	
▪ Light all fields	
7 Springbrook Park	1
▪ 120 yard synthetic soccer field	
8 Harry Todd Park	1
▪ 120 yard soccer field addition	
Total proposed competition fields	6

Football fields

Existing football fields

The following regulation fields have been developed in the city to support competition and tournament play for youth and adult leagues.

Existing football fields

Clover Park School District	7
1 Lochburn Middle	1
▪ 100 yard grass football field	
2 Mann Middle	1

	120 yard grass soccer/football field	
3	Woodbrook Middle	1
	120 yard grass soccer/football field	
4	Clover Park High	1
	100 yard grass football field	
	Covered football bleachers	
5	Lakes High	1
	100 yard grass football field	
6	Mt Tahoma High	1
	100 yard grass football field	
	Covered football bleachers	
7	Steilacoom High	1
	100 yard grass football field	
	Covered football bleachers	
Total existing football fields		7

Field and track

Existing field and track

The following field and track facilities have been developed in the city to support physical conditioning and competitive events.

	Existing track miles	
Clover Park School District	1.75	
1	Lochburn Middle	0.25
	0.25 mile cinder track	
	Shot put and spear stand	
2	Mann Middle	0.25
	0.25 mile cinder track	
	Shot put and field track facilities	
3	Woodbrook Middle	0.25
	0.25 mile cinder track	
	Shot put and field track facilities	
4	Clover Park High	0.25
	0.25 mile cinder track	
	Shot put and other field track facilities	
5	Lakes High	0.25
	0.25 mile cinder track	
	Shot put and spear stand	
6	Mt Tahoma High	0.25
	0.25 mile cinder track	
	Shot put and spear stand	
7	Steilacoom High	0.25
	0.25 mile cinder track	
	Shot put and spear stand	

Total track miles

1.75

Baseball/softball - practice fields

Existing baseball/softball practice fields

The following youth oriented fields have been developed in the city to support local neighborhood play and youth-oriented practice, clinics, and competition teams.

Existing baseball/softball practice fields		
Lakewood	4	
1	Harry Todd Park	2
	Ball field #1 with base distance ranging from 60-80 feet.	
	Ball field #2 with small, grass field used for T-ball or Coach Pitch	
2	Springbrook Park	1
	Baseball field	
3	Washington Park	1
	Baseball field	
Clover Park School District	12	
4	Custer Elementary	1
	150 foot grass baseball field	
5	Dower Elementary	1
	150 foot grass baseball field	
6	Idlewild Elementary	1
	150 foot grass baseball field	
7	Lake City Elementary	2
	2 - 200 foot grass baseball fields	
8	Lakeview Hope Academy	1
	150 foot grass baseball field	
9	Oakbrook Elementary	1
	150 foot grass baseball field	
10	Oakwood Elementary	1
	150 foot grass baseball field	
11	Park Lodge Elementary	1
	150 foot grass baseball field	
12	Southgate Elementary	1
	150 foot grass baseball field	
13	Tyee Park Elementary	1
	150 foot grass baseball field	
14	Hudtloff Middle	1
	200 foot grass softball field	
Nonprofit and private facilities		1
15	Lakewood Lutheran School	1

▪ 150 foot grass baseball field	
Total existing practice fields	17

Proposed baseball/softball practice fields

The following practice fields may be developed in the city to support youth and adult leagues subject to appropriate feasibility studies with public and private participants.

Proposed baseball/softball competition fields	
Lakewood	1
16 Active Park	1
▪ T-ball field	
Total proposed baseball/softball practice fields	1

Baseball/softball - competition fields

Existing competition baseball/softball fields

The following competition fields have been developed in the city to provide competition and tournament play for youth and adult teams.

Existing competition baseball/softball fields	
Lakewood	4
1 Fort Steilacoom Park	4
▪ 4 baseball fields	
Pierce County	4
2 Chambers Creek Regional Park	4
▪ 4 baseball fields	
Clover Park School District	17
3 Hudtloff Middle	2
▪ 250 foot grass baseball field	
▪ 200 foot grass softball field	
4 Lochburn Middle	1
▪ 250 foot grass baseball field	
5 Mann Middle	2
▪ 250 foot grass softball field	
▪ 300 foot baseball field	
6 Woodbrook Middle	1
▪ 250 foot grass softball field	
7 Clover Park High	3
▪ 2 - 250 foot grass softball fields	
▪ 300 foot grass baseball field	
8 Lakes High	3
▪ 2 - 250 foot grass softball field	
▪ 300 foot grass baseball field	
9 Mt Tahoma High	4
▪ 3 - 250 foot grass softball field	

▪ 300 foot grass baseball field	
10 Steilacoom High	1
▪ 300 foot grass baseball field	
Total existing competition fields	25

Proposed baseball/softball competition fields

The following regulation fields may be developed in the city to support competition and tournament play for youth and adult leagues subject to appropriate feasibility studies with public and private participants.

Proposed baseball/softball competition fields	
Lakewood	5
1 Fort Steilacoom Park	2
▪ Light all athletic fields	
▪ Add scoreboards to fields	
▪ Install new permanent home run fencing on all baseball fields	
▪ 2 synthetic multipurpose fields	
11 Washington Park	-
▪ Light existing baseball field	
12 Wards Lake Park	2
▪ 2 - 250 foot grass baseball fields	
13 Harry Todd Park	1
▪ 250 foot grass baseball field	
Total proposed baseball/softball competition fields	5

Swimming facilities

Existing swimming pool facilities

The following swimming pool facilities have been developed within the city to provide instruction, recreation, and competition aquatic activities for youth and adults.

Existing swim pool square footage	
Washington State	1
1 Pierce College Health Education Center (HEC)	1
▪ competition aquatic facility	
Nonprofit and private facilities	4
2 Lakewood YMCA	1
▪ lap pool and leisure pool facilities	
3 Lakewood Tennis & Racquet	1
▪ a heated outdoor recreation swimming pool	
4 Oakbrook Swim & Tennis Club (OSTC)	1
▪ 2 outdoor pools - a main pool with a diving board and 4 feet depth at the shallow end, and a wading pool for children 5 years of	

age and under	
5 Oakbrook Pool on Ruby	1
▪ a large competitive outdoor pool for recreation, lessons, and swim meets	
Total existing swimming pools	5

Physical conditioning facilities

Existing physical conditioning facilities

The following physical conditioning facilities have been developed within the city to provide instruction, aerobics, condition training, and individual conditioning activities for youth and adults.

Existing physical conditioning	
Washington State	1
1 Pierce College Health Education Center (HEC)	1
▪ weight and multi-purpose rooms	
▪ HEC Assessment Laboratory, stretching and flexibility area	
▪ Diagnostic Health and Fitness Technician program, as well as a number of recreational and informational health courses as well as classes in pilates, yoga, body conditioning, or kickboxing classes	
Nonprofit and private facilities	1
2 Lakewood YMCA	1
▪ gymnastics and physical conditioning	
Total physical conditioning facilities	2

Gymnasiums - youth

Existing youth gymnasiums

The following gymnasiums have been developed within the city to provide multipurpose space that includes instruction, recreation, and competition volleyball and basketball activities for youth.

Existing youth gymnasiums	
Clover Park School District	12
1 Custer Elementary	1
▪ 8,000 square foot multipurpose gymnasium	
2 Dower Elementary	1
▪ 8,000 square foot multipurpose gymnasium	
3 Idlewild Elementary	1
▪ 8,000 square foot multipurpose gymnasium	
4 Lake City Elementary	1
▪ 8,000 square foot multipurpose gymnasium	
5 Lake Louise Elementary	1

▪ 8,000 square foot multipurpose gymnasium	
6 Lakeview Hope Academy	1
▪ 8,000 square foot multipurpose gymnasium	
7 Oakbrook Elementary	1
▪ 8,000 square foot multipurpose gymnasium	
8 Oakwood Elementary	1
▪ 8,000 square foot multipurpose gymnasium	
9 Park Lodge Elementary	1
▪ 8,000 square foot multipurpose gymnasium	
10 Southgate Elementary	1
▪ 8,000 square foot multipurpose gymnasium	
11 Tillicum Elementary	1
▪ 8,000 square foot multipurpose gymnasium	
12 Tyee Park Elementary	1
▪ 8,000 square foot multipurpose gymnasium	
Nonprofit and private facilities	3
13 St Francis Cabrini Elementary	1
▪ 10,000 square foot gymnasium	
14 St Mary Elementary	1
▪ 8,000 square foot multipurpose gymnasium	
15 Lakewood Boys & Girls Club	1
▪ 8,000 square foot gymnasium	
Total existing youth gyms	15

Gymnasiums - competition

Existing competition gymnasiums

The following regulation gymnasiums have been developed within the city to provide instruction, recreation, and competition volleyball and basketball activities for youth-adults.

Existing regulation gymnasiums	
Clover Park School District	8
1 Hudtloff Middle	1
▪ 10,000 square foot gymnasium	
2 Lochburn Middle	1
▪ 12,000 square foot gymnasium	
3 Mann Middle	1
▪ 10,000 square foot gymnasium	
4 Woodbrook Middle	1
▪ 10,000 square foot gymnasium	
5 Clover Park High	1
▪ 12,000 square foot gymnasium	

6	Lakes High	1
	▪ 12,000 square foot gymnasium	
7	Mt Tahoma High	1
	▪ 12,000 square foot gymnasium	
8	Steilacoom High	1
	▪ 12,000 square foot gymnasium	
	Other public facilities	1
9	Pierce College Health Education Center (HEC)	1
	▪ 14,000-square-foot gym (the home court of Pierce College Raiders basketball and volleyball teams) accommodating up to 3 volleyball courts or 2 full basketball courts	
	Nonprofit and private facilities	1
10	Lakewood YMCA	
	▪ 12,000 square foot gymnastics	
	Total existing regulation gyms	10

Meeting rooms

Existing classroom, meeting, and small training rooms

The following meeting facilities have been developed within the city to support multipurpose nutrition and health programs, recreational and social activities, and other supporting services for seniors, adults, and other community members.

Existing meeting rooms		
	Lakewood	1
1	Lakewood Activity Center	1
	▪ conference rooms and classrooms	
	Clover Park School District	2
2	Harrison Preparatory	1
	▪ classroom and training facilities	
3	Lakewood Career Academy	1
	▪ series of classroom and training facilities	
	Other public facilities	9
4	Lakewood City Hall	1
	▪ conference rooms and a council chamber and executive board meeting room	
5	Lakewood Fire Station #20	1
	▪ large meeting room that is available for public use.	
6	Lakewood Fire Station #21	1
	▪ large meeting room that is available for public use.	

7	Lakewood Community Center	1
	▪ large meeting rooms with catering kitchen services	
8	Pierce County Lakewood Library	1
	▪ conference meeting room space	
9	Pierce County Steilacoom Library	1
	▪ conference meeting room space	
10	Pierce Transit Training Center	1
	▪ training center main conference and breakout rooms.	
11	McGavick Conference Center, Clover Park Technical College	1
	▪ 10,709 square foot ballroom can be divided into 3 smaller spaces.	
	▪ Additional spaces include the lobby/atrium and outdoor terrace as well as catering	
12	Saint Clare Hospital Conference	1
	▪ conference and meeting rooms	
	Nonprofit and private	4
13	Lakewood YMCA	1
	▪ youth and adult education and other workshops and instructions in classroom facilities.	
14	Lakewood Boys & Girls Club	1
	▪ classrooms for before and after school youth programs.	
15	Tillicum Youth & Family Center	1
	▪ a cluster of class and conference rooms	
16	Tillicum/American Lake Gardens Community Services Center	1
	▪ class and meeting rooms	
	Total existing meeting rooms	16

Auditorium and theater facilities

Existing large meeting, auditoriums, and theater facilities

The following regionally oriented meeting halls have been developed within the city to support large gatherings, celebrations, stage, and theater productions for youth, adults, and other community members.

Existing auditorium/theater facilities	
Clover Park School District	1

1 Lakes High	1
▪ Auditorium with stage and seating	
Total existing auditorium/theater	1

Community center - youth, teen, senior

Existing youth, teen, and senior centers

The following facilities have been developed within or around the city to support youth, teen, and senior programs.

Existing youth, teen, senior centers	
Lakewood	1
1 Lakewood Activity Center	1
▪ senior center social and health activities	
Pierce County	1
2 Lakewood Community Center	1
▪ childcare	
▪ before and after school programs	
Nonprofit and private facilities	3
3 Lakewood YMCA	1
▪ childcare	
▪ youth and adult education and other workshops and instructions	
4 Lakewood Boys & Girls Club	1
▪ classrooms for before and after school youth programs.	
5 Tillicum/American Lake Gardens Community Services Center	1
▪ food bank,	
▪ clothing exchange,	
▪ provides WIC services, and	
▪ recreation activities with seniors like bingo and cards.	
Existing community centers	5

Proposed community center

The following may be developed to support youth, teen, and senior programs depending on feasibility studies and coordination with affected public and nonprofit participants.

Proposed community center	
Lakewood	1
6 Fort Steilacoom Park	1
▪ multipurpose community and recreation center	
Proposed community center	1

Community gardens

Most of Lakewood's parks contain some unused areas or buffers that separate natural areas, active

uses, and facilities as well as adjacent residential uses. These sites can be improved by installing community gardens or pea-patches where volunteer gardeners may grow vegetables, ornamental plants or flowers, or other green enhancements.

Existing community garden

The following community garden sites have been developed in the city.

Existing community gardens	
Lakewood	1
1 Community Garden	1
▪ community garden plots	
Total existing community gardens	1

Proposed community garden

The following community garden may be developed in the city.

Proposed community gardens	
Lakewood	3
Fort Steilacoom Park	1
▪ add community garden plots	
Active Park	1
▪ add community garden plots	
Springbrook Park	1
▪ add community garden plots	
Total proposed community gardens	3

Restroom facilities

Existing restroom facilities

The following restroom facilities have been developed to support park and recreational facilities within the city park system. Available may vary based on budget appropriations.

Existing restroom facility fixtures	
Lakewood	34
1 Active Park	(1)
▪ Sani-can - seasonal	
2 American Lake Park	6(2)
▪ Restrooms open from Memorial Day to Labor Day	
▪ Sanican open year-round	
3 Fort Steilacoom Park	(2)
▪ Sanicans near playground & parking area	
4 Harry Todd Park	6(2)
▪ Year-round sanicans	
▪ Restroom open Memorial Day to Labor Day	
5 Kiwanis Park	6(2)

▪ Restroom facilities open from Memorial Day to Labor Day.	
▪ Sanican on premises year round	
6 Springbrook Park	(1)
▪ Seasonal sanican for “Summer Camp” program	
7 Wards Lake Park	6
▪ Restroom and small parking lot at the northwest corner	
8 Washington Park	(1)
▪ Sanican near entrance and parking	
Total existing restroom fixtures	23
Total existing temporary sani-cans	(11)

Proposed restroom facilities

The following restroom facilities may be developed to support park and recreational facilities within the city park system.

Proposed restroom facility fixtures	
Lakewood	36
1 Active Park	6
▪ restroom building	
2 American Lake Park	6
▪ restroom near boat launch	
▪ shower facility near beach	
3 Fort Steilacoom Park	6
▪ additional restrooms	
4 Harry Todd Park	6
▪ restroom building near ball fields	
8 Washington Park	6
▪ restroom building	
9 Oakbrook Park	6
▪ restroom building	
Total proposed restroom fixtures	36

Administration offices

Existing support facilities

The following administration space has been developed to support park and recreational facilities within the city park system.

Existing operational facility square footage	
Lakewood	
1 City Hall	
▪ Park & Recreation Services Department’s administrative offices are housed on the third floor of the building.	
2 Fort Steilacoom Park	
▪ Maintenance yard housed in park for	

citywide service

3. Senior Activity Center

Senior Services division administrative offices are housed in the Lakewood Community Center.

Proposed operational facilities

The following facilities may be developed to support park and recreational facilities within the city park system.

Proposed operational facility square footage	
Lakewood	TBD
Fort Steilacoom Park	
▪ storage building at ball fields for equipment	
▪ equipment storage shed at maintenance yard	
▪ equipment washdown station	
▪ expand maintenance yard	
Total proposed square footage	

Chapter 5: Park plan exhibits

The following is a list of public properties owned or operated by Lakewood and other public and nonprofit agencies. The park plan exhibits demonstrate the input received from community *meetings and surveys related to park and recreation facilities in the city and inventoried in the plan elements in chapter 4. These exhibits highlight a diversity of parks, facilities and open space in the city, but do not represent every item.*

The proposals indicated are **CONCEPTUAL**, and in many instances, subject to further study and coordination with public and private participants that may modify the eventual project particulars.

5.1 Lakewood

Active Park	
American Lake Park	

Blueberry Park	
Community Gardens	

Edgewater Park	
Fort Steilacoom Park	
Harry Todd Park	
Kiwanis Park	
Lakeland Park	
Lakewood Activity Center	
Oakbrook Park	
Primley Park	
Springbrook Park	
Wards Lake Park	
Washington Park	

5.2 Other public agencies

Fort Steilacoom Golf Course	
Seeley Lake Park	
Chambers Creek Regional Park	
Lake Louise School Park	
SPS Urban Wildlife Area	



Lakewood
Active Park

This 2.35 acre neighborhood park is located at 10506 Russell Road SW just off Westwood Drive from 108th SW between Russell Road and Douglas Drive in central Lakewood near City Hall.

- The park has been improved with:
- On-street parking
 - Small playground
 - Open-space grass area
 - Basketball court
 - Picnic shelter accommodating up to 25 people
 - Randomly placed picnic tables and benches
 - 0.30 mile paved trail around the park

Proposed repair and replacement

- Replace playground
- Repair and replace pathway

Possible improvements

- Construct a T-ball field
- Reconfigure and expand parking
- Construct restroom
- Install splash pad or water feature
- Construct service access
- Create community garden
- Install barbeques
- Acquire and expand park





▪ **Lakewood**
American Lake Park

This 5.53 acre neighborhood park is located at 9222 Veterans Drive SW on the north shoreline of American Lake in south Lakewood. From I-5, take exit 124, turn west at the top of the exit onto Gravelly Lake Drive SW, then turn left onto Veterans Drive SW, then veer left on Vernon and proceed to the entrance of the park. The boat launch entrance is located separately off Veteran’s Drive SW.

The park has been improved with:

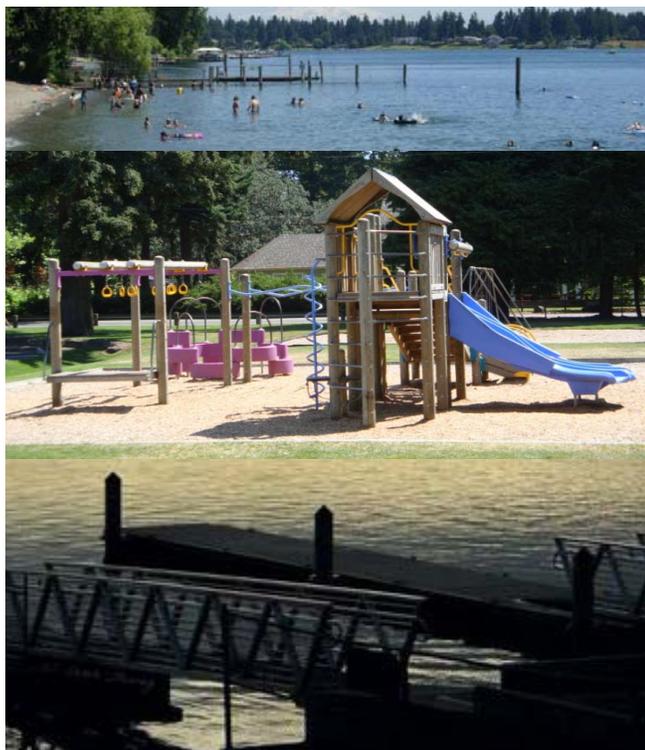
- Playground
- Shelter with wooden tables and benches accommodating up to 25 people
- Restrooms open from Memorial Day to Labor Day
- 3 lane boat launch w/pay-per-launch kiosk (bills or credit card)
- 50 extended parking spaces at the boat launch)
- Swimming beach along the north shore
- Randomly placed picnic tables and benches
- 0.22 mile paved trail within the park

Proposed repair and replacement

- Replace park irrigation
- Repave and repair pathways
- Redesign park landscaping
- Install ADA upgrades
- Replace the boat launch pay station
- Replace and renovate the playground
- Replace the boat launch

Possible improvements

- Construct a restroom near the boat launch
- Construct a fishing pier
- Expand parking area
- Construct another picnic shelter
- Acquire and expand park property
- Construct a bulkhead on the east end of the park
- Install new perimeter fencing
- Construct a sand volleyball court
- Construct sidewalk and off-street parking area
- Install security cameras
- Install barbeques in picnic area
- Install lighting in parking area
- Install an artwork at park entry
- Install new shower facility near the beach
- Install a kayak and canoe rental concession near the beach

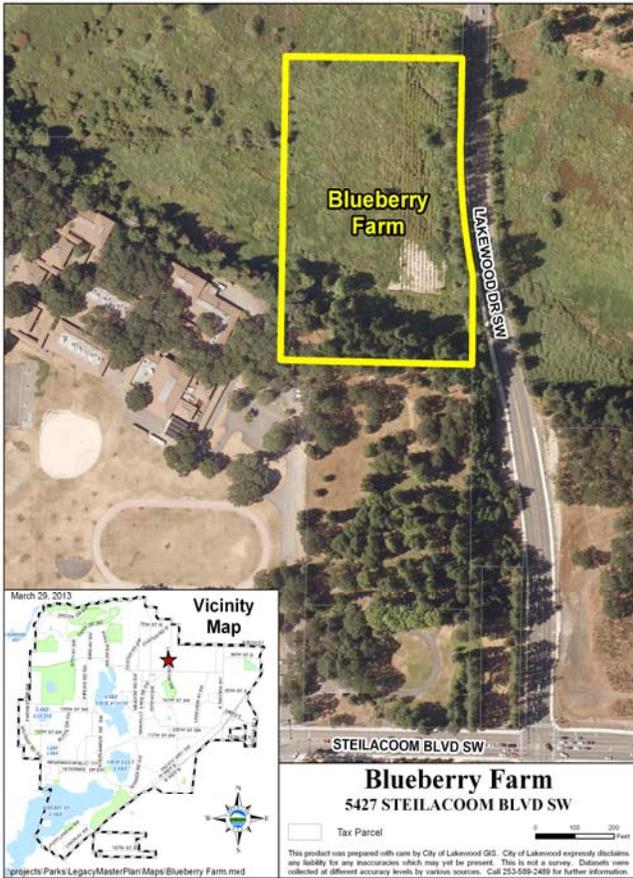


Blueberry Park

This 7.91 acre conservancy park is located at Lakewood Drive across from Flett Creek in north Lakewood.

Possible improvements

- U-pick farm
- Harvest equipment
- Drainage control
- Access from Lakewood Drive
- Public/Private partnership



Lakewood

Edgewater Park

This 2.83 acre neighborhood park is located at 9102 Edgewater Drive SW on Lake Steilacoom in central Lakewood. From Bridgeport, go left on 93rd Street SW until 93rd becomes Ardmore SW; turn left on Flora SW until Flora becomes Edgewater Drive.

The site has been improved with:

- Linear park
- Free public boat launch into Lake Steilacoom with steep incline
- Little to no parking in the immediate area

Proposed repair and replacement

- Reconstruct boat launch
- Preserve or replace trees
- Repair prop wash island
- Restore shoreline

Possible improvements

- Acquire and expand park property
- Construct parking parallel to relocated guard rail
- Construct new picnic access
- Construct dock for fishing and boating
- Install boat launch pay station



Lakewood

Fort Steilacoom Park

This 578 acre regional park is located at 8714 - 87th Avenue SW in west Lakewood. From Bridgeport - take Steilacoom Boulevard SW to 87th Avenue SW, turn left to Dresden Lane SW, turn left to Elwood Drive SW, turn left and proceed to Park entrance.

The park includes Waughop Lake and surrounding wetlands, and the barns and outbuildings of the former Western Washington State Hospital farm.

In 1849 the site was developed for Fort Steilacoom to provide a military presence in the area. The fort flourished as an economic hub and social center for area settlers until 1868 when the military abandoned the site and its 26 buildings.

In 1869 the War Department offered the site to the Washington Territory for use as a mental hospital. Washington State acquired the site and operated the grounds for the hospital and an adjoining hospital farm.

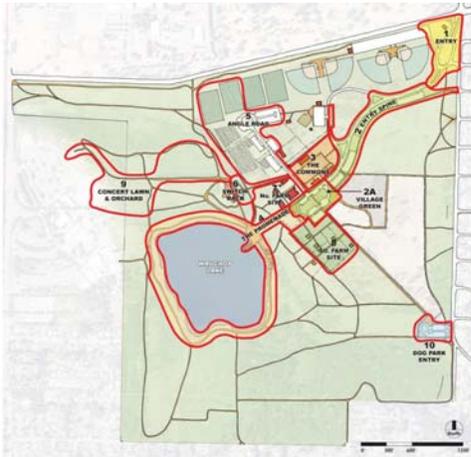
During the 1960s, 134 acres were leased for the development of Pierce College Fort Steilacoom campus and 340 acres were leased to Pierce County for park land that is now managed by the City of Lakewood.

The site still retains the farm barns, silos, patient cemetery, roads, house remnants, and other historical features.

The site has been improved with:

- 4 regulation baseball fields
- 2 regulation soccer fields
- 22-acre dog park; one smaller park for dogs or owners with special needs
- 2 playgrounds including a 16,000 square foot area
- 2 picnic shelters including Shelter #1 with 8 tables w/benches near playground and field accommodating up to 100 people with water, electricity, and 2 BBQ's
- Shelter #2 with 3 tables w/benches near playground accommodating up to 25 people with water and BBQ but no electricity
- Restroom near sports field
- Restroom near playground & parking area
- Parking near sports fields located at park entrance
- Parking near playground





- Overflow parking available for special events
- Randomly placed picnic tables and benches
- 12.3 miles of gravel and paved trails including a 1.0 mile trail around Waughop Lake
- Meadows and open areas of the park have also been improved to host major outdoor summer events.

Possible master plan improvements

- Entry - modify traffic flow, construct roundabout, entry/sign icon, and landscaping.
- Entry road spine - realign and improve primary entry road with parking, pathways, and landscaping.
- Village green - construct primary road roundabout, parking, pathways, drop-off courts, and landscaping.
- Commons - renovate the “Blue” barn and two others, plus courtyards, and landscaping.
- Promenade - construct path to and around Waughop Lake, pier, dock, and restore planting and copse garden.
- Angle Road - extend and upgrade Angle Road and add parking, 2 soccer fields, landscaping, and miscellaneous structures.
- Switchback trail corridor - construct formal switchback ramp and steps, promenade, and landscaping.
- North Farm site - construct pathways, lawn, wedding court, garden, theater, and renovate “H” barn and 3 others.
- South Farm site - construct pathways and landscaping and relocate and renovate 6 houses.
- Concert lawn and orchard - construct concert stage access road, stage shelter, upgrade meadow, and restore the orchard.
- Dog park entry - improve access from 87th and parking and install pathways, court, and entry icon signage.
- General site signage and interpretative graphics - install throughout the park and along the trail of significant environmental and historical features.
- Upgrade and install modern utilities to service the park

Proposed repair and replacement

- Renovate Peterson fields with drainage, dugouts, paving between field, and irrigation infields
- Replace playground





- Restore water quality of Waughop Lake
- Renovate the orchard
- Create a community garden
- Install a playground next to baseball fields
- Rehab the barn for occupancy
- Rehab barns for structural integrity
- Preserve and interpret native plants
- Eradicate scotchbroom

Possible improvements

- Construct basketball courts
- Construct tennis courts
- Construct sand beach volleyball courts
- Light all athletic fields
- Add scoreboards to baseball fields
- Install permanent home run fencing on baseball fields
- Construct 2 new soccer fields
- Install artificial turf on 2 multipurpose fields
- Install storage building for baseball field equipment
- Construct BMX track
- Install ropes course - by private volunteers
- Install paintball course - by private volunteers
- Construct new dock and fishing pier on Waughop Lake
- Construct additional picnic shelters
- Install new barbeques in picnic areas
- Construct children's water park feature at playground
- Install sewer service into park
- Install water service on Angle Lane
- Construct additional restrooms
- Construct a senior and community center in the park
- Install a kayak, canoe, bike rental concession near Waughop Lake
- Create a gathering place around Lake Road
- Expand Discovery Trail
- Install equipment storage shed in maintenance yard
- Install equipment wash down station
- Pave maintenance yard
- Construct carport roofing over fueling station
- Expand or relocate and construct a larger maintenance yard
- Install an automatic gate operation for the maintenance yard
- Install batting cages at the baseball fields
- Construct a permanent outdoor stage and performance area
- Install sensory playground equipment
- Construct an equestrian arena



Lakewood

Harry Todd Park

This 17.14 acre community park is located at 8928 North Thorne Lane SW on the south shoreline of American Lake in south Lakewood. From I-5, take exit 122/Berkeley Street, turn west onto Berkeley Street SW, then right onto Washington Avenue SW, turn slight left onto Thorne Lane SW, proceed to entrance of park.

The site has been improved with:

- 2 playgrounds
- Large parking lot for up to 50 cars
- Tennis court
- 12,000 sq ft skate park area
- Ball field #1 with base distance ranging from 60-80 feet.
- Ball field #2 with small, grass field used for T-ball or Coach Pitch
- Two full court basketball courts
- Shelter #1 near baseball field accommodating up to 25 people with power and water
- Shelter #2 newer, near playground and restroom accommodating up to 25 people
- Restroom open Memorial Day to Labor Day
- Swimming area
- Randomly placed tables and benches
- 3 piers which are used by Commencement Bay Rowing Club
- Beach and piers are not ADA accessible
- Fishing allowed when no lifeguard on duty
- 0.39 mile gravel and paved trails from baseball field to parking area

Proposed repair and replacement

- Replace backstop and add dugouts and bleachers to existing baseball field
- Renovate parking lot
- Replace old restroom building
- Replace old picnic shelter
- Install electric locks on restrooms
- Replace all perimeter fencing and gates
- Replace docks
- Replace playground

Possible improvements

- Construct another baseball field
- Construct soccer field
- Remove skate park and tennis courts and expand parking
- Install ADA access for complete park



- Install kayak and canoe rental concession near beach
- Construct new restroom adjacent to baseball fields
- Construct 2 additional picnic shelters
- Connect park to sewer
- Install new electric service to picnic shelter #2
- Install water service to picnic shelters #2
- Relocate and replace bulkhead
- Construct additional entry to park from the back side



Lakewood Kiwanis Park

This 2.85 acre neighborhood park is located at 6002 Fairlawn Drive SW in central Lakewood. From I-5, take Bridgeport Exit (#125), turn west (right) onto Bridgeport Way, proceed to Fairlawn and turn right.

The site has been improved with:

- Restroom facilities open from Memorial Day to Labor Day.
- On-street parking
- 0.46 mile paved trail around park
- Youth playground with swings
- Open grassy field
- Randomly placed picnic tables and benches
- 12,000 square foot in-ground concrete Lions Skate Park.

Proposed repair and replacement

- Replace playground
- Renovate irrigation
- Resurface and repair skate park
- Preserve or replace trees
- Expand restroom
- Seal coat and stripe parking area

Possible improvements

- Construct basketball court
- Construct picnic shelter
- Expand path around skate park
- Install security cameras
- Construct splash pad or water feature
- Install drainage under field turf
- Add BMX park
- Install security lighting
- Acquire and expand park property





Lakewood
Lakeland Park

This 0.48 acre neighborhood park is located on the north shoreline of American Lake in south Lakewood.

Possible improvements

- Sell
- Develop lake access



Lakewood
Lakewood Senior Activity Center

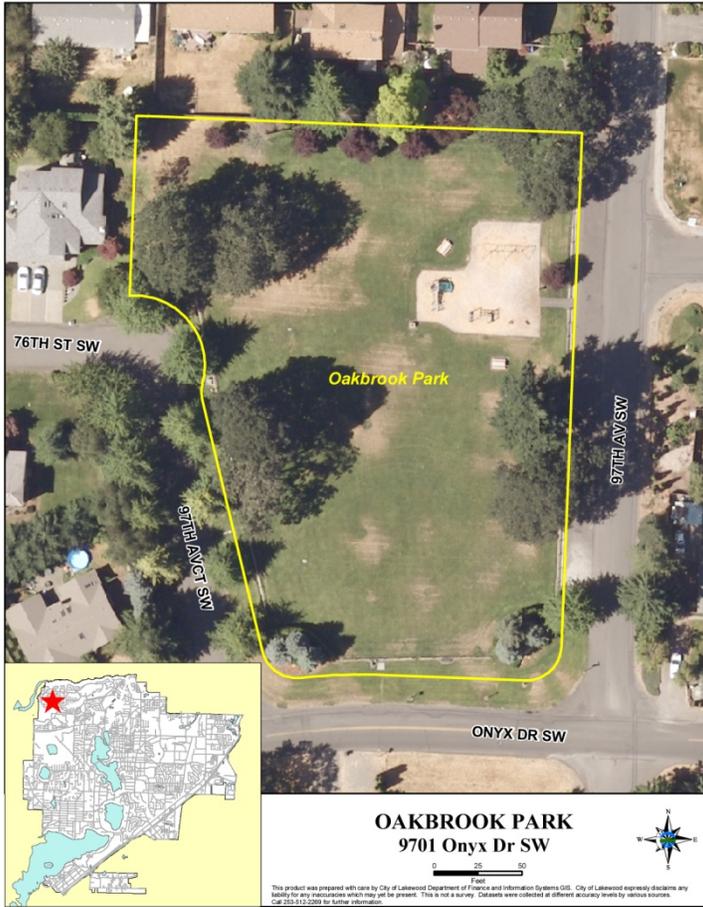
This Pierce County Community Center is located at 9112 Lakewood Drive SW on the north boundary of Pierce County's Seeley Lake Park in central Lakewood.

Lakewood leases space in the facility for the Lakewood Senior Center.

Possible improvements

- Move into city owned facility
- Paint existing space





Lakewood
Oakbrook Park

This 1.55 acre neighborhood park is located at 9701 Onyx Drive SW in northwest Lakewood. From Bridgeport Way exit (#125), turn right on Bridgeport Way, turn left onto Steilacoom Boulevard SW, turn right onto 87th Avenue SW, turn left onto Onyx Street SW, turn right onto 97th Avenue SW, proceed into park.

The site has been improved with:

- Playground
- Picnic area
- On-street parking
- 3 randomly placed picnic tables and benches
- 0.02 mile paved access path

Proposed repair and replacement

- Install concrete border around playground
- Replace playground
- Renovate irrigation
- Preserve or replace existing trees

Possible improvements

- Construct a basketball court
- Construct a picnic shelter
- Install a covered bus stop
- Construct a restroom
- Construct park sidewalks
- Install picnic tables and pads





Lakewood
Primley Park

This 0.17 acre pocket park is located in the center of a neighborhood subdivision in central Lakewood.

Neighborhood volunteers have cleared the site of underbrush and trash and improved it with:

- Playground
- 0.04 mile gravel access path

Possible improvements

- Replace playground when appropriate





Lakewood Springbrook Park

This 4.69 acre neighborhood park is located at 12601 Addison Street SW in east Lakewood. From Bridgeport Way exit, turn east onto Bridgeport Way, turn slight left onto San Francisco Avenue SW, turn left on Addison Drive SW, and proceed into park.

The site has been improved with:

- On-street parking
- Community garden
- Playground
- Basketball hoops
- 0.18 mile paved path around park
- Baseball field
- 1 Shelter with tables, no benches
- Drinking fountain

Proposed repair and replacement

- Upgrade irrigation
- Replace playground
- Replace perimeter fencing
- Renovate lighting in park and street
- Preserve or replace trees

Possible improvements

- Install artificial turf on soccer field
- Reconfigure and improve parking
- Develop new service road access
- Install security cameras
- Develop creek access
- Develop access to lower Springbrook
- Acquire and expand park property
- Expand community gardens
- Spray park
- Large community event shelter
- Horse shoe pits
- Additional picnic tables throughout park
- Picnic shelter near creek
- New paths for circulation in park
- Covered basketball court





Lakewood

Wards Lake Park

This 22.62 acre neighborhood park is located at 84th and Pine (29th) in central Lakewood. From Bridgeport Way exit, #125, turn right onto Bridgeport Way, turn right onto Pacific Highway SW until Pacific Highway SW becomes South Tacoma Way, turn right onto 84th Street, and proceed to park entrance. Park sign is located on a stone wall and the entrance is between a mobile home park and apartment complex.

The park includes a freshwater marsh and uplands of Douglas fir and mixed deciduous forest including oak savannah and Garry oaks, and home to a variety of wildlife including a resident eagle at the southwest corner.

Wards Lake is actually a shallow marsh receiving stormwater drainage from the adjacent Lakewood Cinema Plaza site and the Sylvan Park Neighborhood.

The park site has been improved with:

- Large playground
- Water retention lake for I-5
- Fishing from pier for recreational only - not stocked with fish for eating
- 1 car top canoe launch access
- Randomly placed tables and benches
- 0.79 miles of gravel and paved trails to 88th Street
- Shelter with 3 tables and benches accommodating up to 25 people with electricity but no water
- No swimming in lake
- Resident eagle lives near the site
- Play area, restroom, and small parking lot at the northwest corner
- Informal trails and a two fishing docks on the lake
- Two formal park entries located on South 88th



Possible master plan improvements

- Remove invasive plants and install native species.
- Remove vegetation covering the south end of the lake.
- Restock the lake with native fish.
- Realign park entries to coincide with street intersections.
- Extend sidewalks and provide on-street parking on the north side of South 88th.
- Acquire fee simple title or use agreements for the Lakewood Cinema Plaza and private



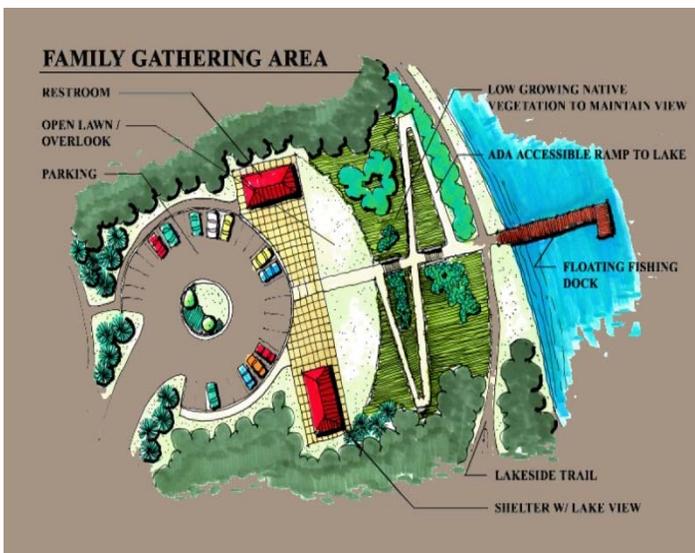
- properties that adjoin the park on the west boundary.
- Develop the 0.55-mile Lake Loop Trail around the entire lake in the upland area including a floating boardwalk through the marsh and a footbridge over the north end of the lake.
- Develop the 0.35-mile Upland Loop Trail that will link the upland forest, the two existing park entries on South 88th, and the family gathering area on the east.
- Develop the 0.14-mile Oak Savannah Loop Trail that will circumscribe the existing meadow bordered by the oak savannah.
- Remove the existing informal trails located in wetland areas and replant the corridors.
- Develop a car top boat launch and floating dock at the existing park trailhead at the northeast corner.
- Develop a Family Gathering Area in the open space created by clearing the formal residential structure at the east end of South 88th Street with an access road and turnaround parking for 25 cars, a small restroom building and shelter, an open lawn area for gatherings and games, and a floating fishing dock.
- Relocate the existing park trail entrances on South 88th Street to center on the street intersections at Gayle Avenue South and 26th Avenue South and add bulb-out curbs on South 88th Street and street lights.
- Construct baseball fields

Proposed repair and replacement

- Restore lake water quality and clear vegetation
- Repair restrooms
- Replace playground
- Clear underbrush in forest
- Upgrade furnishings for ADA

Possible improvements

- Acquire and expand park property
- Pave pathways for ADA access
- Construct footbridge
- Install lighting in parking area
- Construct BMX center
- Construct amphitheater
- Expand and reorient parking areas
- Construct new service road access



Lakewood

Washington Park

This 3.62 acre neighborhood park is located at 11528 Military Road SW in southwest Lakewood. From I-5, take exit 124, turn west at top of exit onto Gravelly Lake Drive SW, turn left onto Washington Boulevard SW, which turns into Military Road SW.

The site has been improved with:

- Randomly placed picnic tables and benches
- On-street parking
- Baseball field
- Playground
- Large open grassy field
- 0.16 mile paved trail around park

Proposed repair and replacement

- Replace backstop, fence, dugouts, and bleachers at baseball field
- Replace playground
- Improve trail access
- Renovate irrigation
- Reconfigure and expand baseball field

Possible improvements

- Acquire and expand park property
- Install lights at the baseball field
- Reconfigure and improve parking area
- Construct new restroom
- Construct picnic shelter and tables
- Install playground swing set



Pierce County
Seeley Lake Park

This 48.00 acre conservancy park is located at 9200 Lakewood Drive SW in central Lakewood.

The site contains a large freshwater marsh that is visible during winter months. The site is covered with red alder saplings and during the growing season with white snow berries and red and blackberries.

The site has been improved with a 1.3 mile perimeter walking trail that accesses the Lakewood Community Center on the north off Lakewood Drive.

Possible improvements

- Removal of invasive plants and replanting with native plant species
- Conduct a hydrologic study of stormwater movements through the park to see if the system is functioning properly or if culverts/pipes need to be repaired or upgraded
- Improvements to the trail on the west side of the park (e.g., footbridges, raised boardwalks) to improve passage during wet weather



Pierce County Chambers Creek Regional Park

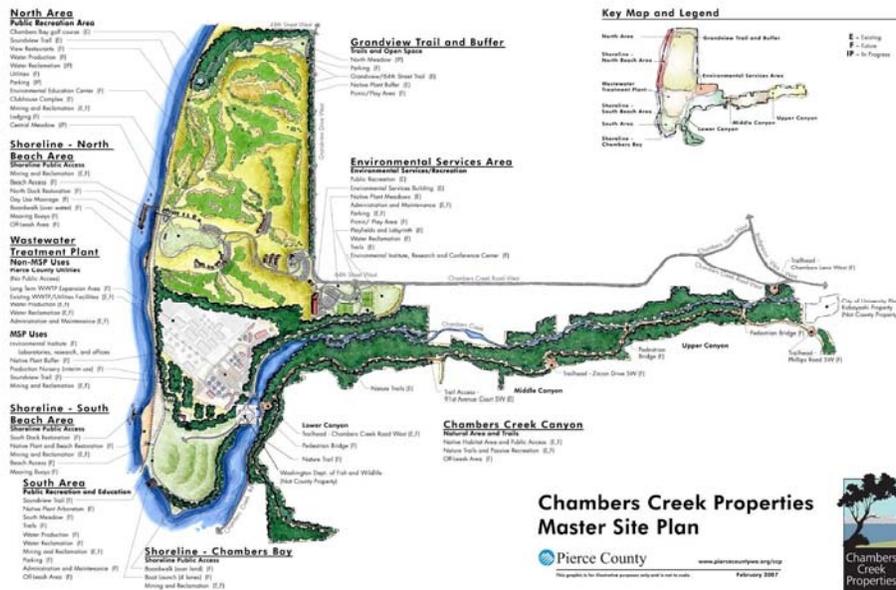
This 930.00 acre regional park is located along both sides of 2.5 miles of Chambers Creek between Lakewood and University Place then north along 2.0 miles of Puget Sound shoreline of the site originally occupied by a gravel mining operation.

The site has been improved with a golf course, environmental learning center, central grass meadow with athletic fields and playgrounds, public beach, and extensive trails networks.

Chambers Creek Canyon Trails extend the length of the creek portion of the park between University Place and Lakewood. The trails are short, primitive improvements of 0.5 to 1.0 in length accessed south of Chambers Creek Bridge, the end of Phillips Road, Chambers Creek Road west, and south of Bridgeport Way West.

Possible improvements

- Extend Chambers Creek Canyon Trails with trailheads at 76th and 97th, golf course, and Phillips Road.



Chambers Creek Properties Master Site Plan

Figure 5: Master Site Plan Graphic

Chambers Creek Properties Master Site Plan

Pierce County
www.piercecountywa.org
February 2007





Clover Park School District

Lake Louise School Park

This school park is located at 11014 Holden Road SW on the northwest corner of 112th Street SW and Holden Road SW adjacent to Lake Louise Elementary School in west Lakewood.

The school park project is the result of a partnership between the school district and the City of Lakewood. The school park serves Lake Louise students during the school day and is open to Lakewood residents after school hours and on weekends.

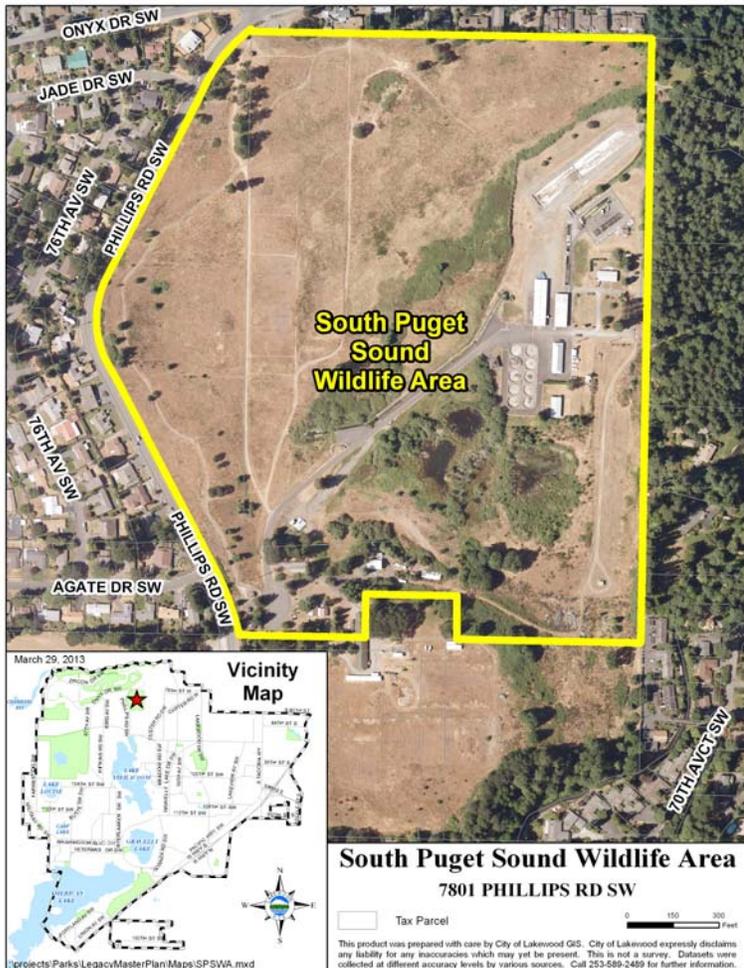
The site has been improved with:

- Multipurpose T-ball sized baseball and soccer field
- Small practice soccer field
- Playground
- Walking trail around the park

Possible improvements

- Walking track around perimeter
- Baseball field renovation





Washington State

South Puget Sound Urban Wildlife Area

This 100.0 acre open space is located at Phillips Road, east of Oakbrook in north Lakewood.

The open space area is managed by the Washington State Department of Fish & Wildlife (WDFW) and has been improved with a hike and bike trail system.

Possible improvements

- Renovate the restroom
- Resurface the trails
- Interpretive signage
- Management partnership
- Renovate/replace shelter





Other publicly accessible Lakewold Gardens

This special purpose privately-owned, but publicly accessible park is located at 12317 Gravelly Lake Drive SW in central Lakewood.

The renowned Landscape Architect, Thomas Church, took cues from the formal architecture of the Georgian-style Wagner House and composed scenic vistas and his oft-noted "garden rooms" as a study in contrasts - grand vs. intimate, formal vs. naturalistic, classical vs. modern.

Lakewold Gardens reflects a landmark moment in the History of Garden Design when modern ideas came head-to-head with tradition.

Corydon and Eulalie Wagner, the former owners of Lakewold Gardens, left a legacy of over 250 species of Rhododendrons, more than 30 varieties of Japanese Maples, and many unique trees, such as the grand Metasequoia or Dawn Redwood (one of the largest in Washington), and other shrubs and groundcovers from around the world. There is a rose-covered teahouse, Quatrefoil pool, Medieval Knot Garden, Fern Garden and Woodland Garden.



Chapter 6: Implementation

Following is a summary description of the major tasks (per Council approval) necessary to effectively implement the Lakewood Legacy Plan. The tasks represent the general priorities established by information gathered during Legacy Team meetings, focus groups and public meetings, from participants and the mail-back/internet surveys of registered voter households.

As shown, different parties may be responsible for the lead, management, participation and supporting aspects of each action - as described in the following summaries. The tasks are grouped according to subject matter and not priority.

Implementation will involve a varying mix of funding strategies depending on level of service (LOS) standards and priorities.

6.1 Adopt Legacy Plan

1 Adopt Lakewood Legacy Plan as GMA element

The Lakewood City Council will, by resolution, adopt the Lakewood Legacy Plan as a stand-alone planning document for compliance with the Washington State Recreation & Conservation Office (RCO) and as a complimentary document of Lakewood's Comprehensive Plan in accordance with Growth Management Act (GMA) provisions.

- **Participants** - Lakewood City Council with the assistance of the Lakewood Planning Advisory Board, Parks and Recreation Advisory Board, Parks, Recreation and Community Services, Community Development and Public Works Departments, Clover Park School District and the participation of adjacent municipalities (Pierce County, Tacoma, Steilacoom and University Place) and citizens.

Action

- **Make Lakewood Legacy Plan available on Lakewood website** - and distribute copies to appropriate public agencies and interested public and private parties in accordance with GMA adoption

- provisions including a SEPA Checklist for a non-project action.
- **Lakewood Planning Advisory Board reviews Legacy Plan** - as necessary as part of Lakewood annual comprehensive plan update and provides for public hearing in conformance with GMA.
- **Lakewood adopts Legacy Plan** - as a component of the Lakewood Comprehensive Plan.
- **Lakewood adopts the six year Capital Improvement Plan (CIP) with the Legacy Plan** - as an element of the Lakewood comprehensive plan, thereby implementing the CIP in accordance with GMA provisions.

6.2 Implement program functions and financing strategies

2 Implement Parks and Recreation operations including clearinghouse function

Lakewood will continue development and operation of parks, recreation and community services programs, services and events. It will update its website and other city approved media sources to include a wide variety of activities accommodating the interests of city residents, regardless of age, skill level, economic condition or program provider.

These programs will be conducted by Lakewood staff or contractors. However, depending on demand, cost and feasibility, Lakewood, when practical and consistent with Lakewood's mission statement, will also coordinate with other agencies and inform the community of programs conducted by other public, nonprofit, or for-profit organizations and vendors.

Lakewood program offerings will continue to include activities that will be conducted in Lakewood parks, facilities, and trails. However, depending on demand, Lakewood may also conduct programs in schools and other public facilities across the city, as well as in nonprofit and other facilities.

The Lakewood website will continue to inform the community of recreation program activities providing active living and wellness, arts and culture, nature and environment, personal enrichment and other activities for youth, teens, adults,

seniors and special populations. The website and other city approved media sources will provide other park provider information pertinent to the community.

- **Participants** - Lakewood Parks & Recreation Services Department, Pierce County, adjacent municipalities, Clover Park School District, and other nonprofit and private organizations.

Action

- **Continue to operate a Lakewood PRCS clearinghouse website** - for park and recreational activities.

3 Monitor user fee schedules

Lakewood will assess criteria for all prospective program offerings. If the program is consistent with Lakewood's mission and level-of-service proposals shown in this plan, Lakewood will offer the program under its recreational pyramid pricing policy that establishes a benefit scale under one of the following cost recovery scenarios:

- **Enterprise (full cost recovery) programs** - will recover all direct costs (including full and part-time staff, supplies, materials, maintenance, and utilities) and indirect costs (including department overhead for staff benefits).
- **Merit pricing (partial cost recovery) programs** - will partially recover direct and indirect costs based on a policy decision about the degree to which each program provides public versus private goods or benefits. Merit pricing programs may also include the providing of scholarships to eligible user individuals or user groups that would prevent the program from realizing full cost recovery.
- **Subsidy (no or very low cost recovery) programs** - will not attempt to recover costs as a fee, although it may look for grants or sponsorships or ask for donations from participants or individuals, groups, or organizations who benefit.
- **Participants** - Lakewood Parks & Recreation Department, Clover Park School District, and nonprofit and for-profit organizations.

Action

- **Monitor user fee schedules to maintain a benefits scale for recreation**

activities - collect user fees under an enterprise, merit, or subsidy based cost recovery policy for recreation programs.

4 Recruit program providers

Lakewood Parks, Recreation and Community Services Department will assess the mission criteria for all prospective program offerings. If programs are not consistent with Lakewood's mission and level-of-service proposals shown in this plan, Lakewood will not offer the program, but will look to other providers to ensure the program is available in the community. City may consider a partnership with other providers. This could include offering scholarships or other services.

Depending on the program activity, other providers may include:

- **Other jurisdictions** - including Pierce County, Tacoma, University Place, Steilacoom and the Clover Park School District.
- **Nonprofit organizations** - such as the Pierce College Health Education Center (HEC), Lakewood YMCA, Lakewood Boys & Girls Club, Lakewood Baseball Club, Steilacoom DuPont Lakewood Soccer club, Lions, Rotary, and Kiwanis Clubs among others.
- **Private for-profit entities and vendors** - such as Lakewood Tennis & Racquet Club, Oakbrook Swim & Tennis Club, Oakbrook Pool on Ruby, and private/religious schools, among others.
- **Participants** - Lakewood Parks, Recreation and Community Services Department and nonprofit and for-profit organizations.

Action

- **Work in conjunction with other sponsors and providers** - to provide recreation activities as appropriate.

6.3 Adopt project financing strategies

5 Allocate capital facility funds as specified in the Capital Improvements Program (CIP)

Lakewood City Council may allocate a proportional amount of the monies received from dedicated park, recreation, open space, and trails-oriented revenue

programs and City general fund to provide funds for Legacy Plan acquisition and development projects that reflect the objectives of these programs. Other funding options include: levy lid lift for parks, Lakewood sales and property tax fund proceeds, Lakewood Real Estate Excise Taxes (REET) and various grant applications, including the Washington State Recreation & Conservation Office (RCO) among others.

If determined to be appropriate, Lakewood City Council will also allocate a proportional amount of monies received from other dedicated funds including Stormwater Management (SWM) Fund or the Hotel/Motel Tax revenue programs to provide funds for the development of Fort Steilacoom Park, Fort Steilacoom Golf Course or citywide improvements including parks and trail systems that benefit tourists and multimodal transportation development. CIP projects could directly implement the goals of these revenue programs. This action will provide a balance of priorities.

- **Participants** - Lakewood City Council with the assistance of Lodging Tax Advisory Board, Lakewood Parks, Recreation and Community Services and Public Works Departments.

Action

- Allocate a proportional amount of the revenue received from park, recreation, open space, and trails-oriented revenue programs and City general fund to provide funds for Legacy Plan acquisition and development projects.
- Allocate a proportional amount from other dedicated funds to fund

6.4. Initiate Legacy Plan projects

6 Repair and replace (R&R) existing facilities

Using funds generated from various sources (general Fund, property and sales tax, levy lid lift, grants, etc) Lakewood will complete deferred and cyclical maintenance, repair, and replacement projects on existing park, recreation, open space, and trail facilities identified in this Legacy Plan. Where appropriate, monies

will be allocated to and/or combined with monies provided by the county, state agencies, and nonprofit organizations for significant R&R projects.

Depending on schedules and fund availabilities, repair and replacement projects may be accomplished on a site by site basis or on facility components such as roofs, playgrounds, or restrooms on a citywide project basis.

- **Participants** - Lakewood City Council with the assistance of the Parks, Recreation Advisory Board and the Parks, Recreation and Community Services Department.

Action

- Initiate repair and replacement - allocating revenues for maintenance, repair, and replacement of deferred and cyclical facility requirements.

7 Acquire open space and resource conservancies

Using funds generated from various sources, Lakewood may acquire by fee simple purchase or use agreements to conserve significant wildlife, forestland, and open spaces indicated within this Legacy Plan. Where appropriate, monies will be allocated to and/or combined with monies provided by the county, state agencies, and nonprofit organizations for significant projects.

Depending on schedules and availabilities, initial acquisitions of development rights or fee title may include large undeveloped regional areas, the riparian corridors and buffers, freshwater wetlands and ponds, and historical and cultural landscapes indicated in this Legacy Plan.

- **Participants** - Lakewood City Council, Parks, Recreation and Community Services, Community Development and Public Works Departments, Pierce County, adjacent municipalities and the participation of other public and nonprofit organizations.

Action

- Initiate the acquisition of fee title or use agreements and conservancy of significant open space and conservancy sites - allocating revenues for significant properties in

accordance with this Lakewood Legacy Plan regardless of agency sponsor.

8 Acquire/develop trail systems

Using funds generated from various sources, Lakewood City Council may acquire, develop, maintain, and operate the significant trail systems indicated within this Lakewood Legacy Plan. Where appropriate, monies will be allocated to and/or combined with monies provided by the county, state agencies, and nonprofit organizations for significant projects. Generally, Lakewood Public Works Department will develop and maintain non-motorized trail connections within public road right-of-ways.

Depending on schedules and availabilities, initial acquisitions and developments may include off-road hiking, biking, and multipurpose trails extending within and between environmental areas, parks, schools, community facilities, and neighborhoods across the city.

- **Participants** - Lakewood City Council, Lakewood Parks, Recreation and Community Services, Community Development, and Public Works Departments, Pierce County, adjacent municipalities, Clover Park School District, other public and nonprofit organizations, and property owners.

Action

- **Initiate the acquisition, development, maintenance, and operation of significant corridors and on and off-road trail systems** - allocating revenues for significant projects in accordance with this Legacy Plan regardless of agency sponsor.

9 Acquire/develop neighborhood, community and urban parks

Using funds generated from various resources, Lakewood City Council may acquire, develop, maintain, and operate neighborhood, community or urban parks indicated within this Legacy Plan. Where appropriate, monies will be allocated and/or combined with monies provided by the county, state agencies, Clover Park School District and nonprofit organizations.

Depending on schedules and availability, initial acquisitions and development may include waterfront access, playground

areas, park amenities, athletic court and field improvements and upgraded school sites to be distributed across the city.

- **Participants** - Lakewood City Council, Lakewood Parks, Recreation and Community Services, Parks and Recreation Advisory Board, Clover Park School District, other public and nonprofit organizations, and near by property owners.

Action

- **Initiate the acquisition, development, maintenance, and operation of neighborhood and community parks** - allocating revenues in accordance with this Legacy Plan regardless of agency sponsor.

10 Conserve/designate historic and cultural resources

Lakewood City Council may designate and conserve significant historic and cultural resources indicated within this Legacy Plan. Where appropriate, way-finder and historic signage, artworks, arts centers and streetscapes development monies will be allocated to and/or combined with monies provided by local historical societies and county and state agencies for significant projects.

- **Participants** - Lakewood City Council, Lakewood Arts commission, Parks and Recreation Advisory Board, Parks, Recreation and Community Services, Community Development and Public Works Departments, Pierce County, State of Washington, Lakewood Historical Society and Fort Steilacoom Historical Association, among others.

Action

- **Initiate the designation, management, acquisition, development, maintenance, and operation of significant historic and cultural resources** - allocating revenues for significant projects in accordance with this plan regardless of agency sponsor.

6.5 Follow-up

11 Conduct data collection and progress assessments

Lakewood and other public agencies will collect data and conduct progress assessments reviewing actions on the

projects and programs identified above and in the Legacy Plan to improve methods, assign or reassign responsibilities and/or take other measures necessary to ensure effective implementation.

- **Participants** - Lakewood City Council, Lakewood Parks, Recreation and Community Services and Public Works Departments, Pierce County, Clover Park School District, public and nonprofit organizations, private vendors, and citizens at large.

Action

- Adjust parks, recreation, and open space vision, mission, goals, strategies and implementing measures - based on the results of the follow-up assessments.

**City of Lakewood
6-Year Capital Improvement Plan
Parks**

Project Name: Legacy Plan CIP

Project Description & Justification:
The Lakewood Legacy Plan CIP is a six year planning tool showing a prioritized list of park and recreation projects. An approved CIP is a requirement of the Recreation Conservation Office (RCO). This agency is the clearing house for state and federal funds supporting park acquisition and development. We must have an approved plan on file in order to be eligible for funding. Projects were prioritized based on various criteria and projects with alternative funding sources were featured in this plan.

Operational Impact: TBD

Funding Sources	Total PV	2015	2016	2017	2018	2019	2020	Total
Real Estate Excise Tax (REET)	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SWM Fund	-	20,000	50,000	100,000	-	50,000	-	220,000
Grants - Anticipated	-	250,000	500,000	450,000	100,000	150,000	180,000	1,630,000
Contributions - Anticipated	-	100,000	250,000	30,000	160,000	50,000	-	590,000
Unfunded	-	30,000	-	-	-	50,000	-	80,000
Total Funding Sources	-	\$ 400,000	\$ 800,000	\$ 580,000	\$ 260,000	\$ 300,000	\$ 180,000	\$ 2,520,000

Projects and Costs	Total PV	2015	2016	2017	2018	2019	2020	Total
FSP Waughop Lake Trail	-	20,000	200,000	200,000	200,000	200,000	180,000	1,000,000
Village Green at Town Center	-	250,000	250,000	-	-	-	-	500,000
Chambers Creek Trail Improvements	-	50,000	50,000	100,000	-	100,000	-	300,000
Springbrook Park Expansion	-	20,000	80,000	-	-	-	-	100,000
Amphitheatre at FSP	-	30,000	220,000	250,000	-	-	-	500,000
Barn Structural Support at FSP	-	30,000	-	30,000	-	-	-	60,000
Harry Todd Playground Replacement	-	-	-	-	60,000	-	-	60,000
Total Project Costs	-	\$ 400,000	\$ 800,000	\$ 580,000	\$ 260,000	\$ 300,000	\$ 180,000	\$ 2,520,000